

Council,  
September 17, 1964.

Permission to Expend in Excess of \$500.00

MOVED by Alderman Wyman, seconded by Alderman Lane that, as recommended by the Finance and Executive Committee, the City Manager be authorized to make the following expenditures over \$500.00:

1. Purchase of Bigelow-Liptak Fire Brick (Incinerator Maintenance).....\$4,181.00
2. Canada Post Office - Election Cards...\$1,408.00

Motion passed.

Salary Scales - Governor and Deputy Governor - City Prison

MOVED by Alderman Lane, seconded by Alderman Abbott, that in the absence of a recommendation from the Finance and Executive Committee, the following salary scales for the positions of Governor and Deputy Governor of the City Prison, as proposed by the City Manager, be approved:

Governor ..... \$ 7750-8073-8396-8828-9257  
Deputy Governor .... \$ 6189-6646-7105

the effective date for implementation of such scales to be determined after receipt of a report from the City Manager. Motion passed.

Quit Claim Deeds - #1462 and #1488 Tower Road

MOVED by Alderman Wyman, seconded by Alderman Lane that, as recommended by the Finance and Executive Committee, Quit Claim Deeds be granted to Tower Gardens Limited for the properties at #1462 and #1488 Tower Road at a cost of \$1.00 each. Motion passed.

Settlement - Africville

MOVED by Alderman Abbott, seconded by Alderman Healy that, as recommended by the Finance and Executive Committee,

- (a) the City agree to purchase Buildings Nos. 41, 42 and 43 in Africville from Mr. Daniel Izzard, for a total sum of \$1,176.12; \$800.00 of the

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said amount to be paid to Mr. Izzard on receipt of a Quit Claim Deed signed by both Mr. and Mrs. Daniel Izzard; and the remaining \$376.12 to be applied against outstanding tax arrears and Victoria General Hospital Account;

- (b) that Mr. Hill, his housekeeper and child, the present occupants of Building #42, be offered rehousing assistance;
- (c) that Buildings #41 and #43 be demolished immediately on receipt of the Quit Claim Deed and the payment of \$800.00 to Mr. Izzard;
- (d) that Building #42 be demolished immediately it becomes vacant.

Motion passed.

REPORT - COMMITTEE ON WORKS

The Council considered the report of the meeting of the Committee on Works held on September 10, 1964, respecting the following matters:

Tenders - Equipment

MOVED by Alderman Abbott, seconded by Alderman Richard that, as recommended by the Committee on Works, the following tenders be accepted:

<u>Item</u>	<u>Tenderer</u>	<u>Amount</u>
One (1) Diesel Engine	Russell-Hipwell Engines Ltd.	\$ 5,189.17
Two (2) 4-Wheel Drive Vehicles	Nova Jeep Sales Ltd.	5,836.62
One (1) Vibratory Roller	Industrial Suppliers Ltd.	2,835.00
Six (6) One-way Snow Plows	Coastal Asphalt Products Ltd.	8,490.00
Two (2) Heavy Duty Rotary Snow Plows	Blackwood-Hodge Ltd.	43,698.00
One (1) Industrial Rubber Tire Loader	Central Equipment Ltd.	4,002.10
One (1) Truck Chassis (25000 R.V.W.)	Citadel Motors Ltd.	5,095.00
Three (3) 1965 Model Dump Trucks	Citadel Motors Ltd.	17,634.00

Motion passed.

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The matter of the tenders for two (2) Front End Tractor Shovels (Rubber Tire Mounted) was considered separately.

A tabulation of tenders was submitted in which the tender of Industrial Machinery Company Limited in the amount of \$49,700.00, being the lowest of seven tenders meeting specifications out of ten tenders submitted, was recommended for acceptance.

Mr. Ronald Pugsley, appearing on behalf of three of the tenderers (Construction Equipment Limited, Eastern Equipment Limited and Nova Scotia Tractors and Equipment Limited) was permitted to address the Council, on motion of Alderman LeBlanc, seconded by Alderman Healy.

Mr. Pugsley suggested that, essentially, this is a case where the Works Department is paying too close attention to the details of the specifications. For example, the Works Department requires a 145 h.p. engine. Some of his clients equip their machines with a 135 h.p. engine and they contend that in many places this engine can and does carry out the job satisfactorily. He concluded his remarks as follows:

"I have been instructed that some of the details contained in the specifications prepared by the City Works Department virtually eliminate a tender by the vast majority of distributors who would normally be able to supply equipment of this kind. May I make it quite clear that there is no suggestion on my part of any bad faith on the part of the staff of the Works Department or anyone connected with the preparation of these specifications. I submit, however, that the practice of the Department unduly limits the full range of competitive bids from manufacturers of quality equipment of this type and could well prevent the City from obtaining machinery at the lowest possible price. So it is therefore the specifications that I believe should be re-examined with some care.

I am not here to argue the merits of my clients' products as compared with competitors or to attempt to persuade you to purchase their products, but in the interest of limiting expenditures and consequently saving tax dollars,

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I recommend that this Council delay confirmation of the recommendation of the Board of Works until a Committee has been appointed to investigate the matter thoroughly. My clients would welcome the opportunity of meeting with this Committee to demonstrate the capabilities of their products and also to advance their reasons why some of the requirements of the specifications are too stringent and consequently impractical."

After considerable discussion during which the City Manager advised the Council that he was prepared to seek consultative advice on the specifications which have been drawn, if such is the wish of Council; and the Commissioner of Works said that the three clients of Mr. Pugsley could have met the specifications if they had submitted tenders on the right model, it was MOVED by Alderman H. W. Butler, seconded by Alderman O'Brien, that consideration of the tenders for the two Front-end Tractor Shovels be deferred pending receipt of a further report from Staff after consultation with the solicitor and/or representatives of the three firms in question. Motion passed.

Sewer Agreement - National Harbours Board

MOVED by Alderman Wyman, seconded by Alderman Lane, that, as recommended by the Committee on Works, the City enter into a formal agreement with the National Harbours Board for a sewer easement south of the Seaward Defence Area, Ocean Terminals, at an annual rental of \$25.00, and that:

1. the City Solicitor approve the terms and conditions set out in the agreement;
2. the Mayor and City Clerk be authorized to sign this agreement on behalf of the City; and
3. a cheque in the amount of \$25.00 be forwarded to the National Harbours Board for the first year's rental.

Motion passed.

Traffic Study - Armdale Rotary - Consultants

MOVED by Alderman Abbott, seconded by Alderman Lane that,

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as recommended by the Committee on Works, the firm of Foundation of Canada Engineering Limited (Fenco) be retained as consultants to carry out an engineering survey of the Armdale Rotary in accordance with the following terms of reference:

- (a) To study and report on present and future traffic moving through the Armdale Rotary and its effect on City Streets and Provincial Highways leading to the Rotary;
- (b) To study and recommend improvement of traffic facilities in and out of Halifax that:
  - (i) Would be provided by improvements at the Armdale Rotary and corresponding improvements to Provincial Highways and City Streets leading to the Rotary;
  - (ii) Would be provided by the Bridge across the North West Arm and corresponding improvements to Provincial Highways and City Streets leading to such Bridge;
  - (iii) Would be provided by both improvements to the Armdale Rotary and a Bridge across the North West Arm and City Streets leading to such Bridge.
- (c) To submit general plans and estimates of cost of improvements at the Armdale Rotary and approaches thereto as may be warranted by the foregoing studies.

Motion passed.

REPORT - TOWN PLANNING BOARD

The Council considered the report of the meeting of the Town Planning Board held on September 8, 1964, with respect to the following matters:

Modification of Sideyard - #5401 Glebe Street

MOVED by Alderman H. W. Butler, seconded by Alderman Healy that, as recommended by the Town Planning Board, the application for a modification of sideyard requirements at #5401 Glebe Street, as shown on Drawing No. P200/1505 and P200/1507-8, to permit the conversion of the existing single-family dwelling to a duplex, be approved. Motion passed.

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Extension to Non-conforming Building - #2056 Harvard Street

MOVED by Alderman Macdonald, seconded by Alderman LeBlanc, that the matter be referred back to the Town Planning Board for further consideration after detailed drawings have been submitted. Motion passed.

Alteration to a Subdivision - #152-6 Hollis Street  
#31 Sackville Street  
#59-75 Granville Street

MOVED by Alderman Abbott, seconded by Alderman H.W. Butler that, as recommended by the Town Planning Board, an application for an alteration to a subdivision at #152-6 Hollis Street, #31 Sackville Street and #59-75 Granville Street, as shown on Drawing No. P200/1434 00-9-16002, be approved. Motion passed.

REPORT - PUBLIC HEALTH AND WELFARE COMMITTEE

The Council considered the report of the meeting of the Public Health and Welfare Committee held on September 10, 1964, with respect to the following matter:

Establishment of New Position - Assistant Superintendent -  
Halifax Mental Hospital

MOVED by Alderman Abbott, seconded by Alderman Lane that, as recommended by the Public Health and Welfare Committee, the position of Assistant Superintendent be established at the Halifax Mental Hospital with the following salary scale:

<u>Minimum</u>	<u>1st Step</u>	<u>2nd Step</u>	<u>3rd Step</u>	<u>Maximum</u>
\$5,000	\$5,250	\$5,500	\$5,750	\$6,000

Such scale to be subject to a possible revision after the position has been filled. Motion passed.

QUESTIONS

Question - Alderman O'Brien Re: Demolition of Building  
On Waterfront

Alderman O'Brien asked if, as instructed by the Committee

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on Works, the Staff had informed the Heritage Trust of Nova Scotia that a certain building on the waterfront in which they had a historical interest was to be demolished; and, if it had been necessary to demolish such buildings before the Heritage Trust had had an opportunity to recover certain portions of same.

His Worship the Mayor stated that in accordance with Section 754 of the City Charter, the Commissioner of Works must act immediately to have any building which is a public hazard demolished immediately, which he did in this case because of the dangerous condition of the building referred to by Alderman O'Brien.

Question - Alderman Healy Re: Complaints of Excessive Rental Charges in Barrington-Brunswick Street Area

Alderman Healy asked if the Rental Authority had any complaints to the effect that excessive rents are being charged in the Barrington-Brunswick Street Area.

The Rental Authority referred to one application he had received on which he had fixed the rent. The tenant had appealed to the County Court and the Court had increased the rent beyond that fixed by the Rental Authority.

He concluded by stating that generally, not many complaints are received on the amount of rent charged.

Question - Alderman Richard Re: Cornwallis Centre Revised Proposals

Alderman Richard asked if the City Manager is satisfied with the recently revised proposals for Cornwallis Centre.

The City Manager replied that the proposals were being examined by Staff and that he is not yet in a position to report.

Alderman Richard asked if the central heating plant is to be located in the extreme south end of the project, in Phase 2.

The Development Officer stated that the proposal is that

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the heating plant will be constructed simultaneously with Phase Two. If the developer has arranged his financing for Phase One only, it would mean that he would have two pieces of land committed.

Question - Alderman Richard asked if such would be a violation of the agreement.

The City Solicitor stated that, according to his memory, the agreement provides that a lease for Phase 2 would not be granted until Phase One was completed.

Alderman Richard asked if, in view of the foregoing information, the revised proposals, if carried out, would be in contravention of the agreement.

Question - His Worship the Mayor stated that Alderman Richard's questions would be referred to the Staff for study.

Question - Alderman O'Brien Re: Effect of the Cornwallis Centre Project on the Proposed Harbour Drive

Alderman O'Brien asked if the revised proposals for the Cornwallis Centre Project so fix Harbour Drive that it would make impossible a diversion around the other side of the Morse's Tea Building, as suggested in a brief to the Development Committee some time ago, or whether that possibility is still open and depends on cost, traffic and design factors.

The Development Officer stated that this is one of the aspects of the revised proposals being examined in the Staff study, and it will be reflected in the Staff report.

Question - Alderman O'Brien Re: Responsibility of City Manager and Director of City Hospitals

Alderman O'Brien asked if the City Solicitor has made a ruling with respect to the legal responsibilities of the City

Manager and the Director of City Hospitals with respect to the operation of the Halifax Convalescent Hospital.



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The City Solicitor stated that the report, which will be rather extensive as it also deals with the position of the Board in relation to the City Prison, is not as yet completed.

Question - Alderman LeBlanc Re: Cornwallis Centre

Alderman LeBlanc asked if the City Manager or Development Officer had any knowledge as to whether or not there is any truth in the rumor that another party is willing, able and waiting to make a submission respecting the Central Development Area in the event that the present promoter does not produce.

The City Manager said that he had not been approached by anyone in this regard.

Question - Alderman LeBlanc Re: Annexation

Alderman LeBlanc asked if there is anything in motion at the present time with respect to annexation of the suburban areas.

His Worship the Mayor stated that the Staff is in the process of preparing reports for presentation to Council, as soon as possible, after which Council may make known its desires to the Municipal Board.

Question - Alderman O'Brien Re: Special Meeting to Consider the Matter of Management Consultants

Alderman O'Brien asked if the Mayor had chosen the date for the Special Meeting of Council to deal with the question of Management Consultants.

His Worship the Mayor stated that he had instructed the City Clerk to call a Special Meeting of Council on September 24, 1964, for this purpose.

Question - Alderman Wyman Re: Operation of City Dump

Alderman Wyman expressed his thanks for the report of the City Manager in answer to his question at the last meeting

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respecting fires at the City Dump; and he asked if something could be done to provide for better policing at the Dump, or if more frequent burning of the materials could be scheduled, rather than accumulating large quantities for burning, until proper equipment has been obtained for disposal of such material.

The City Manager was directed to submit a report in this connection.

Question - Alderman Wyman Re: Fly-ash Control Equipment  
at the Incinerator

Alderman Wyman asked when work is to start on the installation of the fly-ash control equipment at the incinerator.

The Commissioner of Works stated that the work has started and should be completed by the end of September, 1964.

Question - Alderman Wyman Re: Improved Street Lighting  
Hydrostone Area

Alderman Wyman asked when work will be started on the installation of the improved lighting in the Hydrostone Area, and if attention can be given to the preparatory work of clearing trees as required for such installation.

The Commissioner of Works stated that a report on the matter will be submitted at the next meeting of the Committee on Works.

Question - Alderman Macdonald Re: Garbage Regulations

Alderman Macdonald asked when the revised garbage regulations will be available, and if they will be distributed to the members of Council prior to the discussion in Council.

The City Solicitor stated that garbage regulations come under the jurisdiction of the Public Health and Welfare Committee and are not considered by Council unless the Committee wishes to refer same to Council.

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He said that the regulations had not been completed as yet but would be presented to the Committee as soon as possible.

Question - Alderman O'Brien Re: Article in Financial Post

Alderman O'Brien asked if the City Manager had seen the article in a recent issue of the "Financial Post" respecting garbage collection, and he asked if the City Manager would submit a report to Council in connection therewith.

MOTION - ALDERMAN ABBOTT RE: SIDEWALK SNOW REMOVAL

MOVED by Alderman Abbott, seconded by Alderman LeBlanc, that the City Manager be directed to investigate the feasibility of sidewalk snow removal in the City of Halifax and submit a report to Council.

Alderman O'Brien suggested that the study include the possibility of financing the cost of the service by a charge to the abutters which is related to the actual cost.

It was also suggested that the service might be carried out on a test area for one year.

Motion passed.

ACCOUNTS OVER \$500.00

MOVED by Alderman Abbott, seconded by Alderman Trainor, that the following accounts over \$500.00 be approved for payment:

<u>Department</u>	<u>Vendor</u>	<u>Amount</u>
Finance	R.K. Kelley & Co. Ltd.	\$2,049.52
Works	Canadian Pittsburg Industries Limited	2,409.80
		<u>\$4,459.32</u>

Motion passed.

1965 LEGISLATION

No legislation was submitted at this time.

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LETTER - I.A.F.F. LOCAL 268 RE: APPOINTMENT  
BOARD OF ARBITRATION

The following letter was submitted:

August 28, 1964.

City Council,  
City of Halifax,  
Nova Scotia.

This letter is to inform you that in compliance with the present collective agreement between the City of Halifax and the International Association of Fire Fighters Local 268, under Article 10 grievance procedure step 3 arbitration, the preceding 2 steps being taken we hereby require a Board of Arbitration to be set up as spelled out in the Agreement.

We hereby submitted the name of James Bell, 304 Barrington Street, Halifax, N. S., as our member to the Board.

This discussion to go to arbitration was not a hasty one, but in view of the fact that the four (4) men involved for back pay have waited two years for a definite decision and the Union has done everything possible including submitting a brief to members of the City Council on this matter, we feel as though a decision has to be handed down so the Union will know where it stands on future negotiations.

We hope you will comply with the present Agreement and submit your man's name to us within the specified five (5) days.

Respectfully submitted,

C. KELLY  
President Local 268  
I.A.F.F.

MOVED by Alderman Lane, seconded by Alderman Abbott, that His Worship the Mayor and City Manager be authorized to appoint a person to act on the Arbitration Board on behalf of the City. Motion passed.

APPLICATION TO REZONE #2024 ROBIE STREET

Referred to Town Planning Board.

PERMIT APPLICATIONS - LORD'S DAY ORDINANCE

Applications for permits to operate businesses on the Lord's Day were submitted from the following:

<u>Applicant</u>	<u>Location of Business</u>
David Myer, Grocery	975 Barrington St.
Elliot Fineberg, Billiard Hall and Bowling Alley	5595 Fenwick St.

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Wendy's Reliable Ltd., Laundromat	125 Gottingen St.
Wendy's Reliable Ltd., Laundromat	Bayers Rd. Shopping Centre
Wendy's Reliable Ltd., Laundromat	5461 Inglis St.
Wendy's Reliable Ltd., Laundromat	5461 Spring Garden Road
Sam Dionne, Grocery & Confectionery	5640 Duffus St.
John Hudak, Grocery	2712 Robie St.
Mrs. Margaret MacDonald, Grocery	6110 Leeds St.
Frederick J. Stacey, Grocery & Confectionery	3248 Isleville St.
Leo Francis, Grocery	1093 Gottingen St.
Abraham Landen, Grocery	28 Columbus St.
Patrick Pottie, Grocery	5667 Almon St.
William Coles, Grocery & Confectionery	2563 Brunswick St.
Nicholas Melitides, Grocery	5483 Victoria Rd.
Samir Toulany, Grocery	102 Cornwallis St.
Becher Habebe, Grocery	23 May St.
Joseph Elias, Grocery	48 Falkland St.
Mildred Baker-Mosher, Food Store	1551 Birmingham St.
Joseph Resk, Fruit & Confectionery	379 Gottingen St.
Saul Fire, Grocery	2797 Agricola St.

MOVED by Alderman Wyman, seconded by Alderman Healy,  
that permits be granted to the above-named applicants to operate  
businesses on the Lord's Day. Motion passed.

REPORT - SPECIAL COMMITTEE ON TAX CONCESSIONS AND GRANTS

September 17, 1964.

To His Worship the Mayor and  
Members of the City Council.

The Special Committee on Tax Concessions has held  
several meetings and now wishes to submit the following interim  
report, with its recommendations.

In an attempt to arrive at a policy which could be recom-  
mended with respect to tax concessions, it was found necessary to  
group the various recipients of concessions into different classi-  
fications, and to deal with each group separately.

Accordingly, your Committee makes the following  
recommendations:

1. That the tax concessions now enjoyed by the undernoted  
firms be continued until the expiry dates indicated, but that there  
be no renewal or extension of such arrangements beyond those dates:

Dresden Arms Limited	December 31, 1968
Industrial Containers Limited	December 31, 1969
Swift Canadian Ltd. (Adhesives Div.)	December 31, 1970
Eastern Paper Box Mfg. Ltd.	December 31, 1971
Tex Park Limited	August 31, 1981 (with Options)

2. That the undernoted local firms who are in the position  
of having to compete on the National Market against firms in other

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cities, be granted a further tax concession with effect from Jan. 1, 1965 for a maximum period of five years, on a descending scale, i.e. a 20% annual reduction of the original concession:

Moirs Limited  
National Sea Products Limited  
Murphy's Limited

Note A recommendation with respect to Halifax Shipyards Limited and W. H. Schwartz and Sons Limited will be forthcoming after the Committee has completed its consideration of submissions from those firms.

3. That an agreement be entered into with Marden-Wild of Canada Limited, on a month-to-month basis, whereby the Company would pay, as an annual rental to the City, a sum equivalent to the full real estate tax and business occupancy tax on the portion of City-owned land on Gottingen Street occupied by the said Company, with effect from January 1, 1965.

It is also recommended that enabling legislation be sought at the next session of the Legislature to give effect to the foregoing recommendations.

It is further recommended that no future requests for tax concessions be considered unless the applicant can qualify for assistance under the provisions of Section 241 of the City Charter, 1963 (not yet proclaimed), which follows:

"241 (1) Notwithstanding the provisions of the Bonus Act, the Council may, by ordinance, provide that

(a) in the case of new commercial or industrial construction, the real property tax shall apply to a stated percentage of the assessed value of the improvements on such property, provided that such percentage shall not be less than seventy-five percent of the assessed value during the first year and shall be increased annually thereafter by stated increases until the full assessed value is reached within a maximum period of 5 years;

(b) the tax shall be applied on the full assessed value of land, and on a stated percentage, not less than seventy-five percent, of the assessed value of the improvements thereon.

(2) Such ordinance shall specify the owner of such property entitled to such benefits and may impose such other terms and conditions as the Council deems advisable. New."

Respectfully submitted,

R. H. STODDARD  
City Clerk

MOVED by Alderman Meagher, seconded by Alderman Wyman,  
that the report be approved. Motion passed.

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DEFERRED ITEMS

Proclamation - Sections of the City Charter - 1963

A report dated September 3, 1964, was submitted from the City Solicitor requesting proclamation of various sections of the Halifax City Charter, 1963, and the repeal of various sections of the City Charter, 1931, as well as certain related statutes as set out in such report.

MOVED by Alderman Lane, seconded by Alderman Abbott, that the Mayor request the Governor in Council to proclaim the following sections of the City Charter, 1963:

Sections 11, 16, 21, 24, 25, 26, 154 to 182 incl.,  
347, 350, 352, 353, 355 to 399 incl.,  
446 to 475 incl., 495 to 529 incl.,  
530 to 542 incl., 543 to 578 incl.,  
579 to 599 incl.,

and that the sections of the 1931 Charter and other pertinent statutes mentioned in the report of the City Solicitor dated September 3, 1964, be repealed. Motion passed.

Petition Re: Halifax Grammar School - Atlantic Street

Further deferred.

Capital Borrowing Resolution - \$3,000.00 - Renovations, City Prison

MOVED by Alderman Wyman, seconded by Alderman H.W. Butler, that the authority be granted to proceed with the required renovations to the guard quarters at the City Prison, funds to be provided under the authority of Section 316C of the City Charter, 1931, in the amount of \$3,000.00. Motion passed.

LETTER - HALIFAX CIVIC WORKERS UNION - LOCAL 108

A letter was submitted from the Halifax Civic Workers Union Local 108 advising that the Union desires to open negotiations for the purpose of revising, modifying and amending the Collective Agreement between the City of Halifax and Local 108.

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MOVED by Alderman Abbott, seconded by Alderman  
Macdonald, that the City Manager be directed to enter into nego-  
tiations with the Halifax Civic Workers Union Local 108. Motion  
passed.

10:55 p.m. Meeting adjourned.

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W. J. Clancy, L. R. Boney, G. M. Mitchell, R. H. Stoddard,  
G. F. West, K. R. Munroe, G. A. Vaughan, W. F. Mitchell and  
Dr. E. E. Fogo.

CHARLES A. VAUGHAN  
MAYOR & CHAIRMAN

R. H. STODDARD  
CITY CLERK

Clerk read the minutes of a meeting of Council dated August 27, 1964  
and after so reading, His Worship ruled that the matter of appointing  
Management Consultants was properly before Council at this time.  
Alderman L. M. Miller referred to a special meeting of  
the Finance and Executive Committee held on August 28, 1964 at  
which time a recommendation was adopted for submission to Council  
which reported progress and to refer to Council a memorandum pre-  
pared by the Alderman and submitted to the Committee at the same  
meeting.  
The following report was submitted:

Dr. E. M. Fogo

CITY COUNCIL  
MINUTES

Council Chamber,  
City Hall,  
Halifax, N. S.,  
September 24, 1964,  
8:00 p.m.

Management Consultants

MOVED by Alderman Wyman, seconded by Alderman Black, that the City Council that it has been requested by the Mayor, but, on this occasion, having been brought to the Council, would consider whether or not it should pursue the original proposal. A meeting of the City Council was held on the above date.

After the meeting was called to order, the members of Council attending, led by the City Clerk, joined in reciting the Lord's Prayer.

There were present Mayor C. A. Vaughan, Chairman; Aldermen Black, Abbott, Macdonald, A. M. Butler, Meagher, LeBlanc, Trainor, Healy, Wyman, Richard, O'Brien and H. W. Butler.

Also present were Messrs. P. F. C. Byars, R.H. Stoddard, W. J. Clancey, L. M. Romkey, L. Mitchell, Q.C., R. B. Grant, G. F. West, K. M. Munnich, G. H. Brundige, V. W. Mitchell and Dr. E. M. Fogo.

The meeting was called specially to consider the matter of Management Consultants.

At the request of His Worship the Mayor, the City Clerk read the minutes of a meeting of Council dated August 27, 1964, and after so reading, His Worship ruled that the matter of engaging Management Consultants was properly before Council at this time.

Alderman A. M. Butler referred to a special meeting of the Finance and Executive Committee held on August 19, 1964 at which time a recommendation was approved for submission to Council which reported progress and to refer to Council a memorandum prepared by the Alderman and submitted to the Committee at the same meeting.

The following report was submitted:

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August 19, 1964.

Management Consultants

MOVED by Alderman Wyman, seconded by Alderman Abbott, that the Finance and Executive Committee report to Council that it has made some progress in this matter; but, on this occasion, Alderman A. M. Butler's proposal having been brought to its attention, the Committee would like the Council to consider it and decide whether or not it has any effect on the directions we have, before we spend further time and energy in pursuing the original directions.

MOVED by Alderman A. M. Butler that the report be approved.

Alderman A. M. Butler suggested that the item for consideration at this meeting is the report of the Finance and Executive Committee with respect to Management Consultants and his memorandum and nothing else; otherwise the exclusive right given to the Finance and Executive Committee to make the selection would be taken out of its hands. To do this, would require another resolution but the item was not on the agenda.

Alderman O'Brien asked His Worship the Mayor was it not his intent when he said, at the previous meeting of Council, he would call a special meeting to deal with the matter and that the whole matter would be before Council to which His Worship the Mayor replied in the affirmative.

The Alderman stated that the Finance and Executive Committee was reporting progress or lack of progress on certain instructions from the Council which came as an amendment to a motion to approve the report of the City Manager dated February 17, 1964. The Finance and Executive Committee received its instructions from the Council at a meeting held on March 24, 1964. He suggested that the whole matter could be before Council at this time.

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Aldermen Abbott and Black were of the opinion that the whole matter was now before Council for consideration.

The City Solicitor, after referring to the official records of Council, advised that the original motion of March 24, still stood and the report from the Finance and Executive Committee requested direction from Council. He suggested the report of the Finance and Executive Committee was the matter before Council at this meeting.

Alderman O'Brien asked if this included the various items that were in the directions to the Finance and Executive Committee to which the City Solicitor replied in the negative but further advised that the motion before Council was to decide whether or not the proposals of Alderman A. M. Butler would have any effect on the directions already received by the Committee from Council.

Alderman O'Brien suggested that Council should have in mind the directions already given to the Committee which would include these matters and that they are part of the discussion in weighing whether Council wants to have a change in any direction.

Alderman Abbott was of the opinion that Alderman A. M. Butler's proposal should be accepted or rejected and then discuss the matter afresh.

Alderman A. M. Butler referred to certain newspaper accounts which dealt with remarks by Alderman O'Brien relating to the Council-manager form of government. He cited the fact that Alderman O'Brien had been told that all members of Council support the Council-manager form of government. He also referred to the Notice of Motion by Alderman Trainor of July 1963 when he made a

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speech on behalf of his proposal to employ management consultants to report to the Council. In October 1963, a report was made taking the teeth out of the resolution proposed by Alderman Trainor and giving the direction, employment and control over management consultants to the City Manager. The Finance and Executive Committee reported to Council requesting an appropriation of \$3,000 for 1963 and \$6,000 for 1964, committing all of the funds to the direction and control of the City Manager, absolutely emasculating the original proposal of Aldermen Trainor and LeBlanc. To aid the deliberations of Council, Alderman A. M. Butler stated he would withdraw his memorandum.

The Alderman referred to the duties of the City Manager as set forth in the City Charter and they are of a range requiring substantial qualifications and with such qualifications, he should be able to function without consultative help and gradually mold the civic structure toward efficiency. When consultative help is needed, it should be obtained by the Council after terms of reference and report to Council because Council controls the form and mode of accounting. He advised that big and medium business employs management consultants throughout the country. He further advised that the last time a report was made to Council was by Dr. Brittain in 1940. He asked how could Council know the answers unless it obtained specialized advice. He said that he stood for management consultants and wanted to see them hired. He referred to the high salaries paid, some inadequate salaries and a salary in excess of the authorized scale. He wanted to see full independence continued for the City Solicitor, City Assessor and the Commissioner of Works. He referred to the heavy

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deficits pertaining to the operation of the Convalescent Hospital during the last three years during which time no proper action was taken. He wanted an evaluation of the fringe benefits and pension fund. He wanted to know more about an equal distribution of the workload and where there might be an excess of personnel. He stated that the City Manager wanted management consultants but they must be under the control of the Council because if they are left under the control of the City Manager, the full force and effect of any value is drawn from the final report received.

It was then MOVED by Alderman A. M. Butler, seconded by Alderman Trainor that the Finance and Executive Committee report progress and ask for further direction.

Alderman Trainor stated that the matter of management consultants was rejected but has been revived. He also that he was not against the Council-management form of government but if he was, he would be the first to stand on his feet and say so. He requested and hoped that Council, in its wisdom, would employ management consultants to review the overall operations of Council as set forth in the motion moved by himself and seconded by Alderman LeBlanc of last year.

8:45 p.m. Alderman Lane arrives.

Alderman O'Brien stated that management consultants can be valuable and the City has had valuable use of them but there is a time to have them and a time not to have them. Big companies have them when they need them for special reasons. He said the City of Halifax should have management consultants when it has lost confidence in the Manager's capacity to organize the departments for maximum efficiency or when the Manager says to

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Council there is need for change in department "X" and it requires special talents which are not found in the City Staff. In the Alderman's view, the City Manager is competent to propose the changes in administration which will bring more efficiency. He said he has complained about the delay in dealing with the question. He said he was opposed to management consultants but if the Council will choose management consultants and get on with the matter, that is not as bad as leaving it up in the air indefinitely. He contended that the Council was in a position where it invited the Manager to bring in his report recommending changes and when he put them forward and the City Council said, "No" to them, he was left in a position where his authority is diminished in the eyes of the Staff under him and this will, in itself, cause low morale. He suggested that the proper action for Council to take would be firstly to relieve the Finance and Executive Committee of its responsibility for finding management consultants; secondly to accept Alderman A. M. Butler's offer to withdraw his proposal and thirdly to discuss the report which was before Council at the time when Council requested the Finance and Executive Committee to consider management consultants. He also suggested that Council should deal with the report from the City Manager of February 17, and that it be approved in its entirety with the dates amended because Council could hold him responsible for the administration and if it turned out to be inefficient, Council could decide to get a better manager. Right now, nobody is responsible for efficiency except the City Council when it refuses the Manager to manage.

Alderman LeBlanc stated that Council had given its

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verbal approval at a recent conference to the City Manager that something should be done and streamlining should become effective and that the City Manager was asked to bring in a report. He felt the Council had a certain obligation to adhere to the report and that should be the topic for discussion at this meeting; whether his report is to be accepted, modified or rejected. He said there was a feeling by Council that there is something which should be straightened out and that there is a problem. He felt that Staff morale is low. He was of the opinion that Council should decide whether it is satisfied with the administration, if it is going to consider the report of the City Manager or discard the whole matter. He was an advocate for some type of investigation for streamlining City Hall and he felt this matter should be considered at this meeting and Council should leave the Chamber with some positive direction given to somebody.

Alderman Richard endorsed the remarks by Alderman LeBlanc and moved that the motion be now put which was seconded by Alderman LeBlanc.

The motion was put and passed.

Alderman Wyman said that a firm of management consultants was mentioned previously and the question was asked if the firm had experience in the type of work which would be required of it but there was no answer forthcoming. It was felt that His Worship the Mayor, through his connections with the Canadian Federation of Mayors and Municipalities, might secure some information. His Worship brought forward a recommendation and it was about that time that Alderman A. M. Butler's proposal was submitted to the Finance and Executive Committee. He indicated that the Committee has pursued the matter and if the



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Council directed the Committee to proceed further, it is prepared to do so.

Assuming Council approved of the motion before it, Alderman Black wanted to know if there would be another opportunity to debate the question of what Council would do hereafter; whether the matter would be left with the Finance and Executive Committee or otherwise.

His Worship the Mayor stated that the matter could not be taken away from the Finance and Executive Committee without a notice of motion being given to rescind the previous action of Council.

Alderman O'Brien said that the Committee has asked for direction and the Council is certainly free to give it.

His Worship the Mayor also stated that if the motion before Council was approved, then the matter would be in the hands of the Council to give some direction to the Finance and Executive Committee as to what course of action to follow.

The original motion was then put and passed with Alderman Macdonald voting against.

Alderman LeBlanc then asked if Council could review the chronological steps and bring to a logical conclusion some type of action which will contribute to a greater efficiency and give the Staff some clear terms in directions. He again suggested that the City Manager's report be considered by Council.

It was then MOVED by Alderman Richard, seconded by Alderman LeBlanc that

WHEREAS considerable time has elapsed since the first presentation of the City Manager's Report on Staff Reorganization and;

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WHEREAS this time lapse has rendered the scheduling of the report invalid;

IT IS HEREBY moved that the City Manager be instructed to review the Staff Reorganization Report in the light of developments over the past several months and present a revised report to City Council. This Council will also entertain any recommendation re Staff changes to ensure a greater degree of efficiency and a more complete implementation of the report which the Manager may submit.

His Worship the Mayor then advised that the matter before Council was to consider Alderman A. M. Butler's proposal and to decide whether or not it will have any effect on the directions given to the Finance and Executive Committee.

Alderman LeBlanc wanted to know if Council ever asked Alderman A. M. Butler to bring in a proposal and was advised in the negative but His Worship the Mayor said that any Alderman has the right to bring forward a proposal.

Alderman O'Brien stated that Council just approved the motion whereby the Finance and Executive Committee reported progress and requested further direction. He said that Alderman Richard's motion is in answer to the request of such Committee for further direction.

Alderman Black disagreed with the statement by Alderman O'Brien.

He then MOVED that the matter previously referred to the Finance and Executive Committee now be withdrawn from it and dealt with by this Council.

There was not seconder to this motion.

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It was pointed out that this motion was a new item and was not on the agenda.

Alderman Black then stated that the Finance and Executive Committee asked for direction and that his motion was doing just that.

Alderman Abbott stated that the City Manager may not want to revise his report and may want to recommend management consultants.

At this time, Alderman Richard, with the permission of his seconder, withdrew his motion.

9:10 p.m. Council adjourned for a short recess.

9:20 p.m. Council reconvened the following members being present: Mayor C. A. Vaughan, Chairman; Aldermen Black, Abbott, Lane, A. M. Butler, Macdonald, LeBlanc, Trainor, Healy, Wyman, Richard, O'Brien and H. W. Butler.

It was then MOVED by Alderman Richard, seconded by Alderman LeBlanc, that

WHERE considerable time has elapsed since the first presentation of the City Manager's Report on Staff Reorganization and;

WHEREAS this time lapse has rendered the scheduling of the report invalid;

WHEREAS Alderman A. M. Butler has made some proposals to the Finance and Executive Committee with respect to administrative reorganization;

IT IS HEREBY moved that the City Manager be instructed to review the Staff Reorganization Report in the light of developments over the past several months and present a revised report to City Council. This Council will also entertain any recommendation

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re Staff changes to ensure a greater degree of efficiency and a more complete implementation of any revised report which the Manager may submit.

The motion was then put and passed unanimously.

Meeting adjourned 9:25 p.m.

C. A. VAUGHAN  
MAYOR & CHAIRMAN

R. H. STODDARD  
CITY CLERK

*Dr. E. M. Foggo*

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Council Chamber,  
City Hall,  
Halifax, N. S.,  
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8:00 p.m.

A meeting of the City Council was held on the above date.

After the meeting was called to order, the members of Council attending, led by the City Clerk, joined in reciting the Lord's Prayer.

There were present Deputy Mayor C. F. Abbott, Chairman, Aldermen Black, Lane, Macdonald, A. M. Butler, Meagher, LeBlanc, Trainor, Healy, Wyman, Richard, O'Brien and H. W. Butler.

Also present were Messrs. G. F. West, Acting City Manager; R. H. Stoddard, W. J. Clancey, L. Mitchell, Q. C., V. W. Mitchell, G. H. Brundige, W. A. Gray, L. M. Romkey, K. Munnich, R. B. Grant and Dr. E. M. Foggo.

REPORT - FINANCE AND EXECUTIVE COMMITTEE

The Council considered the report of the meeting of the Finance and Executive Committee held on September 24, 1964, with respect to the following matters:

Request for Grant - Children's Hospital

MOVED by Alderman Trainor, seconded by Alderman Macdonald, that approval in principle be given to the request of the Children's Hospital for a capital grant of \$500,000.00 towards the cost of construction of a new Children's Hospital, such amount to be the total value of the land to be conveyed to the Hospital plus a cash donation to be paid in equal amounts over a ten-year period commencing in 1967; and such approval to be given on the condition that the City of Dartmouth and County of Halifax make a combined similar grant on the same basis as they share in the cost of joint expenditures.

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Alderman LeBlanc asked if this amount of money could be made available to the hospital in another type of service such as medical consultation or services to relieve the City of the burden of future grants of this magnitude.

The Chairman advised that the Grants Committee had not discussed this particular matter.

It was MOVED in amendment by Alderman Richard, that Council approve in principle the grant of \$500,000.00 as set out in Item #4A of the Finance and Executive Committee report but that the matter be referred back to the Finance and Executive Committee for possible disposition as a capital payment for supplementary health services under the Health and Welfare Budget to give the proper perspective to the City budgeting.

Alderman Richard was of the opinion that the annual installment should be included in the Health and Welfare Budget rather than listed in the "Grants Schedule".

It was pointed out that the installment will be listed in the annual current budget and that this phase is an internal administrative operation.

There was no seconder to the amendment.

Alderman O'Brien was of the opinion that under the hospital system within the Province, the capital costs should be paid for through the Hospital Insurance Commission in the same manner as current costs.

He contended that the property tax base is not the proper one to be bearing a burden of this kind of grant which is bound to increase at a rate faster than it is reasonable to increase the property tax. He suggested that the City deal with the Provincial Government on the matter of financial relationships concerning such a matter as this.

The motion was put and passed.

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MOVED by Alderman Trainor, seconded by Alderman Macdonald, that the necessary legislation be prepared to give effect to the foregoing resolution of Council for submission to the Nova Scotia Legislature. Motion passed.

Administrative Survey - Housing Authority of Halifax

MOVED by Alderman Lane, seconded by Alderman A.M. Butler, that a Joint Staff Committee composed of staff members of the City, the Province and Central Mortgage and Housing Corporation be authorized to undertake a study of the administrative procedures of the Housing Authority of Halifax; and that the Province and Central Mortgage and Housing Corporation be requested to participate in such a study. Motion passed.

Purchase of Land - Morris Street Widening

MOVED by Alderman Wyman, seconded by Alderman O'Brien, that the staff be authorized to negotiate for the purchase of approximately 4264.6 square feet of land on Morris Street, between South Park Street and Brenton Street, as shown on Drawing No. P200/1249, required for street widening purposes. Motion passed.

Lease - #572-574 Barrington Street

MOVED by Alderman A. M. Butler, seconded by Alderman Trainor, that the property at #572-574 Barrington Street be leased to H. H. Marshall Limited on a month-to-month basis, subject to the following conditions:

1. Rental to be at the rate of \$262.00 per month payable in advance.
2. That the lease be subject to three months' notice to vacate should the City wish to obtain possession.
3. That all monies received be first applied against property taxes levied and thereafter to the City as rental.

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4. The lessee to be responsible for insurance, repairs, maintenance, water, heat, light and power in the same manner as if they were owners of the building.

Motion passed.

Purchase of St. Augustine's Church Property - Jollimore

MOVED by Alderman Trainor, seconded by Alderman O'Brien, that the St. Augustine's Church Property at Jollimore be purchased for the sum of \$5,250.00, such sum to be settlement in full for all claims arising from such purchase; and that the sum of \$6,500.00 be provided from the Sale of Land Account to cover the cost of acquisition, appraisals and the estimated cost of demolition of the church. Motion passed.

Purchase of Property - #22 Cornwallis Street

MOVED by Alderman Lane, seconded by Alderman Meagher, that the sum of \$6,300.00 be paid to Mrs. Annie Connery as settlement in full for all claims arising from the purchase of her property at #22 Cornwallis Street; and that the sum of \$7,000.00 be provided from the Sale of Land Account to cover the cost of acquisition, appraiser's fees and the cost of improvements to the property for its continued occupancy. Motion passed.

Property Acquisitions - Uniacke Square Redevelopment Area

MOVED by Alderman O'Brien, seconded by Alderman Wyman, that the sum of \$13,000.00 be paid to Mr. Clarence A. Smith as settlement in full for all claims arising from the purchase of his properties at #134 Maitland Street, #136 Maitland Street, Rear Lot Gerrish Street and #383 Brunswick Street; and that the staff be instructed to continue to rent #134 Maitland until such time as it is required for the redevelopment program, and to demolish the building at #383 Brunswick Street as soon as alternate accommodation is available for the occupants. Motion passed.