



Outline

- Sample NP Rates & Implications
 - By three groupings
 - By Community NP sector
 - By individual organization
- Additional Information
 - By sector
 - By district
- Potential Phase-In Approach
- Discussion of Consultation



Rate Options

	Under Current By-Law	Revenue Neutral NP Rates	Option 3: Even Lower Homelessness & Community NP
Tax Rates, by Category			
Affordable & Supportive Housing	Varies	90 cents	80 cents
Homelessness	Varies	40 cents, Max \$20k	Max/Min \$100
Community Non-Profits	Varies	90 cents, Max \$20k	40 cents, Max \$20k
Program-Level Impacts			
Average Tax Bill	\$8,012	\$8,070	\$5,753
Number of NPs increasing		118	92
Number of NPs decreasing		87	113
Avg Change per Organization		\$58	-\$2,281
Loss of Tax Revenues (2014-15 Budget is \$3,535,000)	\$3,052,716	\$3,040,831	\$3,520,264



Details by NP Category

Given Option 3,

Category & Sector-Level Impacts	Housing	Homelessness	Community Non-Profits	Total	
Average Tax Bill	\$25,402	\$145	\$2,181	\$5,810	
Number of NPs increasing	8	3	81	92	
Average Tax Increase	6,822	167	1,357	1,794	
Number of NPs decreasing	25	8	80	113	
Average Tax Decrease	-4,787	-3,245	-6,087	-5,598	
Avg Change per Organization	-\$1,973	-\$2,314	-\$2,342	-\$2,281	
Loss of Tax Revenues	\$493,706	\$164,108	\$2,862,451	\$3,520,264	



Details: Community NPs, by Sector

Given Option 3,

Category & Sector-Level Impacts

	Average New Tax Bill	# of NPs Increasing	# of NPs Decreasing	Average Change per Organization
Arts, culture & heritage	\$2,767	13	10	-\$182
Child & family services	\$1,708	8	6	-\$1,188
Environment & animal control	\$1,328	3	3	-\$450
Health/medical, advocacy & international aid	\$3,090	3	15	-\$6,384
Public Safety	\$566	1	1	-\$125
Religious	\$2,088	0	1	-\$4,417
Service clubs, fraternities & sororities	\$1,246	3	14	-\$2,203
Sport, recreation & leisure	\$2,036	48	25	-\$2,397
Training, employment & immigration	\$3,848	2	5	-\$3,063



Details: Community NPs, by District

Given Option 3,

District-Level Impacts

	Average New Tax Bill	# of NPs increasing	incl. those currently at \$0	# of NPs decreasing	Average Change per Property
District 1	\$867	18	16	2	\$669
District 2	\$500	20	16	8	\$62
District 3	\$1,312	4	4	3	-\$912
District 4	\$2,153	6	5	0	\$2,066
District 5	\$1,398	8	6	11	-\$1,654
District 6	\$2,872	8	5	6	-\$3,719
District 7	\$4,850	6	1	14	-\$10,330
District 8	\$1,997	5	1	13	-\$3,277
District 9	\$1,463	1	1	4	-\$1,050
District 10	\$2,557	1	1	1	\$756
District 11	\$1,853	11	8	4	-\$640
District 12	\$1,310	1	1	3	-\$1,597
District 13	\$884	4	4	7	-\$1,025
District 14	\$330	1	1	0	\$330
District 15	\$1,769	12	10	4	-\$408
District 16	\$2,350	1	0	5	-\$1,974



Impacts – NPs Increasing

Given Option 3,

- 55 (of 92 groups would be) increasing by less than \$1000
 - 35 of the 55 currently pay \$0
- 28 groups increasing by \$1000 to \$5000
 - Advance notice and transition plan important
- 9 groups increasing by more than \$5000
 - 4 in Housing, 5 Community NPs
 - Tax mitigation may assist some
 - 12 properties are over 15 acres (recreation rate)

Even small changes could be challenging for some groups.



Potential Phase-In Approach

Features of a Potential Approach,

- Provide a 5-Year Phase-In for most (93% of) properties
 - Allow a longer phase-in for those increasing the most
- 5-Year Phase-In includes:
 - First year is a transition year, with no change in taxes due to new system
 - Next four years, taxes gradually adjusted to new system

Maximum Increase

- Phase-In could include a maximum increase, say, \$500/year/property
- Those increasing more than maximum (e.g. \$2,000 over 4 years)
 would have an extended phase-in, say, an additional 4 years



Phase-In Examples, Option 1

Type of	Current	Proposed	Total	Tax Bills, by Year (not including on-going assessment or rate changes)								
Community (afte	Taxes (after exemp'n)	New	Change in Taxes	Year 1 2015-16				Year 5 2019-20		Year 7 2021-22	Year 8 2022-23	
Service clubs, fraternities	\$5,671	\$1,428	-\$4,242	\$5,671	\$4,610	\$3,550	\$2,489	\$1,428				
Arts, culture & heritage	\$5,526	\$1,800	-\$3,726	\$5,526	\$4,595	\$3,663	\$2,732	\$1,800				
Child & family services	\$2,613	\$851	-\$1,762	\$2,613	\$2,173	\$1,732	\$1,292	\$851				
Sport, recreat'n & leisure	\$1,338	\$531	-\$807	\$1,338	\$1,136	\$934	\$733	\$531				
Child & family services	\$676	\$911	\$235	\$676	\$735	\$794	\$852	\$911				
Service clubs, fraternities	\$0	\$1,529	\$1,529	\$0	\$382	\$765	\$1,147	\$1,529				
Sport, recreat'n & leisure	\$0	\$3,074	\$3,074	\$0	\$500	\$1,000	\$1,500	\$2,000	\$2,500	\$3,000	\$3,074	
Arts, culture & heritage	\$0	\$5,736	\$5,736	\$0	\$500	\$1,000	\$1,500	\$2,000	\$2,934	\$3,868	\$4,802	\$5,736



Phase-In Examples, Option 2

To shorten up the phase-in period, properties with increases less than \$1,000 could be phased-in over 2 years (88%)

Type of	Current	Proposed	Total	Tax Bills, by Year (not including on-going assessment or rate changes)								
Community Non-Profit	Taxes (after exemp'n)	New Taxes	Change in Taxes	Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Year 6 2020-21	Year 7 2021-22		
Service clubs, fraternities	\$5,671	\$1,428	-\$4,242	\$5,671	\$3,550	\$1,428						
Arts, culture & heritage	\$5,526	\$1,800	-\$3,726	\$5,526	\$3,663	\$1,800						
Child & family services	\$2,613	\$851	-\$1,762	\$2,613	\$1,732	\$851						
Sport, recreation & leisure	\$1,338	\$531	-\$807	\$1,338	\$934	\$531						
Child & family services	\$676	\$911	\$235	\$676	\$794	\$911						
Service clubs, fraternities	\$0	\$1,529	\$1,529	\$0	\$500	\$1,000	\$1,500	\$1,529				
Sport, recreation & leisure	\$0	\$3,074	\$3,074	\$0	\$500	\$1,000	\$1,518	\$2,037	\$2,555	\$3,074		
Arts, culture & heritage	\$0	\$5,736	\$5,736	\$0	\$500	\$1,000	\$2,184	\$3,368	\$4,552	\$5,736		



Consultation

- Confirm Purpose of Consultation
 - Information/education on NP tax
 - Insight and understanding of NPs
- Confirm Scope/Timing
 - Stakeholders
 e.g. Non-Profits, taxpayers, residents
 - Key questions to ask; issues to understand
 - Modes of engagement
 e.g. Shape Your City, focus groups, etc.
- Draft Consultation Plan
 - With guidance from Corp. Communications



Next Steps

Review Options

- Evaluate phase-in approaches
- Review mitigation strategies
 e.g. Recreation Tax

Consultation Plan

- Draft with assistance from Corp. Comm.
- Seek approval of Regional Council