



PO Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 11.4.1**

**Halifax Regional Council  
June 10, 2008**

**TO:** Mayor Kelly and Members of the Halifax Regional Council

**SUBMITTED BY:** *for* Melody Campbell  
Councillor Russell Walker, Chair, HRM Grants Committee

**DATE:** June 3, 2008

**SUBJECT:** **HRM Community Grants Program 2008-2009: Recommended Awards**

**ORIGIN**

Grants Committee meeting of May 26, 2008.

**RECOMMENDATION**

It is recommended that Regional Council approve:

1. The HRM Community Grants Program awards as detailed in Attachment 1 of the report dated May 26, 2008, for a total of 60 grants with a combined total value of \$461,625.40 from operating account M311-8004.

### **BACKGROUND**

See staff report dated May 26, 2008, Attachment 1 to this report.

### **DISCUSSION**

Upon discussion staff requested the noted changes to the report dated May 26, 2008 to the Grants Committee:

1. Recommendation - the total value should be \$461,625.40 NOT 461,775.40
2. Budget Implications - the account balance is \$42,074.60 NOT \$41,924.60

### **BUDGET IMPLICATIONS**

The recommended awards conform to the program budget of \$503,700. If the recommended awards are approved, the account balance of \$42,074.60 pending Council approval and or applicant appeals.

### **FINANCIAL MANAGEMENT POLICIES/BUSINESS PLAN**

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

### **ALTERNATIVES**

See staff report dated May 26, 2008, Attachment 1 to this report.

### **ATTACHMENTS**

1. Staff Report dated May 26, 2008: HRM Community Grant Program 2008-2009: Recommended Awards

Additional copies of this report, and information on its status, can be obtained by contacting the Office of the Municipal Clerk at 490-4210 or Fax 490-4208.

Report Prepared By: Melody Campbell, Legislative Assistant.



PO Box 1749  
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HRM Grants Committee  
May 26, 2008

TO: Chair and Members HRM Grants Committee

SUBMITTED BY:   
Dale MacLennan CA, Director of Finance

DATE:

SUBJECT: HRM Community Grants Program 2008-2009: Recommended Awards

**ORIGIN**

The *HRM Community Grants Program* awards annual grants to registered non-profit organizations located within HRM. The focus of these grants is to provide modest assistance to community-based volunteer initiatives. The 2008-2009 program received 91 applications for a combined total value of \$951,573.96.

**RECOMMENDATION**

It is recommended that:

The HRM Grants Committee approve the *HRM Community Grants Program* awards as detailed in Attachment 1 of this report, for a total of 60 grants with a combined total value of \$461,775.40 from operating account M311-8004.

**BACKGROUND**

The Municipal Government Act (1998) gives municipalities the authority to issue grants and contributions to specific categories of community endeavour. Legislation mandates that the general public be informed of any such grant or contribution through a notice in a newspaper in circulation throughout the region (Section IV). The *Community Grants Program* criteria are approved by Regional Council and published annually in a guidebook; the final report is posted to the HRM web site and a press release issued.

Readers are directed to the Community Grants Program Guidebook 2008-2009 for detailed program eligibility criteria and decision-making procedures. Of note, however, is the inclusion of an appeal process for applicants deemed ineligible and those declined funding. Appeals are only conducted on the basis of new information or an error in fact or procedure; not the value of an award. Applicants have two (2) weeks from date of notification to submit a written appeal. If appealed by a member of Regional Council, the councillor(s) making the appeal is required to attend the next Grants Committee meeting to present the reason for appeal. A supplementary report on appeals, if required, is presented to Regional Council for approval. The program's ability to award a grant on appeal is a function of budget capacity; there is no provision for a budget over-expenditure or the accrual of un-committed funds.

The awards recommended by staff to the HRM Grants Committee are detailed in **Attachment 1** of this report. Unless otherwise noted for clarity, a grant recipient is a non-profit organization registered under the Nova Scotia Societies Act.

**DISCUSSION**

To help track trends and issues a year-to-year comparison is provided in this and previous reports. This information is presented in Tables 1 and 2 shown on page 2. However, readers are cautioned that these figures may exclude subsequent appeals.

There has been a significant decrease in the number of late applications (only one this year) and the overall quality of most sector applications continues to improve. Based on the recommendations contained in this report, the 60 proposed awards represent 66% of all applications:

60	Awards Recommended (May, 2008)
14	Ineligible
<u>17</u>	Not Recommended for Funding
<u>91</u>	Total Number of Applications

Staff note that many applicants to the *HRM Community Grants Program* are either unaware or have not sought funding from other sources. For example, few of the recreation applicants had applied to Nova Scotia Health Protection and Promotion for assistance with recreation facilities, to RRFB Nova Scotia for help with recycling initiatives, or to Conserve Nova Scotia. As such, opportunities to leverage municipal assistance are not maximized.

<b>Table 1. Distribution of Applications and Awards by Sector 2008-2009</b>					
	Applicants	Combined \$-Value of Applications	Proposed Awards 2008	Combined \$-Value of Proposed Awards	% of Total Proposed Funds Awarded
<b>Healthy Communities (Awards: \$187,201.40) 40.5%</b>					
Environment	10	\$96,503.89	9	\$49,455.40	10.7%
Recreation & Leisure	26	\$287,923.55	13	\$98,746	21.4%
Affordable Housing & Shelters	5	\$85,500	4	\$39,000	8.4%
Sector Sub-Total	41	\$469,927.44	26	\$187,201.40	40.5%
<b>Safe Communities (Awards: \$52,537) 11.4%</b>					
Emergency Assistance	9	\$99,267.66	5	\$47,000	10.2%
Neighbourhood Safety	4	\$19,112.96	2	\$5,537	1.2%
Sector Sub-Total	13	\$118,380.62	7	\$52,537	11.4%
<b>Cultural Communities (Awards:\$222,037) 48.1%</b>					
Community History	18	\$191,917	12	\$83,437	18.1%
Community Diversity	4	\$41,694.90	4	\$38,900	8.4%
Arts & Crafts	15	\$129,654	11	\$99,700	21.6%
Sector Sub-Total	37	\$363,265.90	27	\$222,037	48.1%
<b>TOTAL</b>	<b>91</b>	<b>\$951,573.96</b>	<b>60</b>	<b>\$461,775.40</b>	<b>100%</b>

<b>Table 2. Year-to-Year Variance In Distribution of Awards by Sector (Excluding Appeals/Declined)</b>			
Sector	2007-2008 Awards	2008-2009 Proposed	Proposed Change Over Prior Year
Healthy Communities	\$149,757 (42%)	\$187,201.40 (40.5 %)	\$37,444.40
Safe Communities	\$47,000 (13%)	\$52,537 (11.4 %)	\$5,537
Cultural Communities	\$160,281 (45%)	\$222,037 (48.1%)	\$61,756
<b>TOTAL</b>	<b>\$357,038 (59 awards)</b>	<b>\$461,775.40 (60 awards)</b>	<b>\$104,737.40</b>

**BUDGET IMPLICATIONS**

The recommended awards conform to the program budget of \$503,700. If the recommended awards are approved, the account balance is \$41,924.60 pending Council approval, and/or applicant appeals.

**FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN**

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

**ALTERNATIVES**

1. The Grants Committee could overturn or amend a staff recommendation.

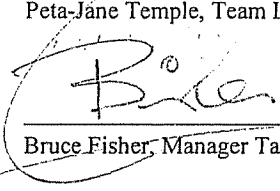
**ATTACHMENTS**

1. List of Recommended Grants by Sector 2008-2009.
2. Staff Review Team Members, 2007-2008.

A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.html> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

Report Prepared by: Peta-Jane Temple, Team Lead, Tax, Grants & Special Projects 490-5469

Report Approved by:



Bruce Fisher, Manager Tax & Fiscal Policy, HRM Finance

Attachment 1.

COMMUNITY GRANTS 2008-2009

HEALTHY COMMUNITIES

ENVIRONMENT

Tier I

**1. East Coast Environmental Law Association - Halifax - Program/Public Education**

ECELA is one of only a few non-profit organizations specifically mandated to provide consultation, research, information and referrals to the public on environmental legal matters. The society is self-funded through donations and membership fees. A grant of \$5,000 was requested towards the development of a “virtual” environmental law library/database that will be a free public resource for education and research on environmental law issues. **Staff recommend a one-time grant of \$5,000 for the development of an environmental law database. Conditional upon confirmation of cost-share.**

**2. Pierre’s Alley Cats Society - Dartmouth - Program/Animal Control**

PACS registered as a non-profit society in 2007 with the goal of reducing the feral cat population using a technique called Trap-Neuter-Release. This method includes trapping stray cats, neutering, and return to the colony. Presently, the group’s revenues are largely in-kind donations of animal food and materials. A grant of \$5,000 was requested to fund a demonstration TNR pilot project. **Staff recommend a one-time grant of \$5,000 towards a Trap-Neuter-Release Program for a colony of stray cats located on Myrtle Street, Dartmouth. Conditional: vet fees are a recurring operating expense and will be ineligible for further funding. Staff also recommend that HRM’s funding be directed to only one site so as to demonstrate the efficacy of achieving a 70% neuter rate.**

**3. St. Mary’s University: Community-Based Environmental Monitoring Network - Halifax - Program/ Protection (Water)**

The Community-Based Environmental Monitoring Network is a non-profit organization that promotes ecological and environmental stewardship. The group is subsidized by St. Mary’s University and raises additional funds through grants and special projects. A grant of \$4,500 was requested for the purchase of specialized water monitoring equipment. **Staff recommend a one-time grant of \$4,500 for the purchase of hydrological monitoring devices for a community equipment loan program.**

Tier II

**4. Habitat For Humanity - Dartmouth - Program/Recycling**

Habitat for Humanity is a federally registered Canadian charity that constructs affordable housing for

private ownership. To generate revenues the organization operates a recycling centre that accepts donated new and used building materials and equipment for re-sale. The diversion of materials from municipal landfills complements HRM's recycling strategy. A grant of \$7,000 was requested for assorted safety supplies and equipment for the Restore facility. **Staff recommend a one-time grant of \$2,480.40 for modifications to the *Restore Program* vehicle (\$1,581.40) and the purchase of a table saw (\$899) for recycling reclaimed wood.**

**5. Sackville Rivers Association - Sackville - Program/Protection (Water)**

The Sackville Rivers Association provides community stewardship for the Little Sackville River, associated lakes and watershed areas. Activities include river restoration, fish habitat preservation, and trails development. Revenues are primarily from federal and provincial government grants, foundations, and fundraising. A grant of \$5,000 has been requested for in-stream fish habitat structures, a laptop computer and projector. **Staff recommend a one-time grant of \$3,000 for the replacement of fish habitat structures (\$2,041) and a computer projector (\$959).**

Tier III

**6. Bide Awhile Animal Shelter Society - Dartmouth - Capital Grant/Animal Control**

The Bide-A-While shelter was launched in 1969 to address an increase in the number of abandoned and stray animals; annual intake is approximately 250-300 animals. Revenues are self-generated through donations and fundraising. The society has constructed a new custom-designed building at an estimated cost of \$698,000. A capital grant of \$25,000 has been requested towards the development of the new facility in Burnside Industrial Park. The service complements HRM's role in animal control. **Staff recommend a one-time capital grant of \$10,000 towards the construction of a retaining wall for the new animal shelter site.**

**7. Big Brothers Big Sisters of Greater Halifax - Dartmouth - Program/Recycling**

The Big Brothers Big Sisters organization is a federally registered Canadian charity that provides adult mentors to children and youth. The society relies to a significant extent on core funding from the Nova Scotia Community Services and special events. A grant of \$5,000 was requested towards the purchase of donation bins for the *Renew Crew Project* that collects used clothing and household items for re-sale. The diversion of these materials from municipal landfills complements HRM's recycling strategy. **Staff recommend a one-time grant of \$5,000 towards the purchase and customized identification of recycling bins for the *Renew Crew Project*.**

**8. Nova Scotia Nature Trust - Purcell's Cove - Program/Protection (Land)**

The Nova Scotia Nature Trust is a federally registered Canadian charity that acquires site of ecological significance through purchase or title transfer. Revenues are self-generated through donations and fundraising. A grant of \$5,000 was requested to develop a promotional brochure and signage, and for the re-planting of native species in select areas, for the Purcell's Cove Conservation Lands which comprise Napier Conservation Lands and the Captain Arnell Conservation Lands. **Staff recommend a one-time grant of \$4,475 towards *Purcell's Cove Conservation Lands Project* (signage, brochure and re-planting).**



**9. Society for the Prevention of Cruelty: Metro Shelter - Dartmouth - Capital Grant/Animal Control**

The SPCA is a federally registered Canadian charity that investigates alleged animal cruelty, houses stray and abandoned pets, and advocates for legislative protection of animal rights. Presently, the Metro branch is under contract to HRM for animal shelter services. Other revenues are derived from fundraising, donations, and adoption fees. In 2007, intake was 1,805 animals. The Metro shelter has requested a grant of \$19,295 for the purchase and installation of an energy efficient, commercial grade washing machine and dryer (\$17,295), including electrical and flooring upgrades (\$2,000), so as to reduce water and energy consumption, and the risk of infection. **Staff recommend a one-time capital grant of \$10,000 towards the purchase and installation of energy efficient laundry equipment in the SPCA Metro shelter. Conditional upon confirmation of cost-share.**

**RECREATION & LEISURE**

Tier I

**10. Golden Age Social Centre - Herring Cove - Capital Grant/Facility**

The Golden Age Social Centre owns and operates a clubhouse used by the local seniors Young at Heart Club and occasional room rentals. Programming is primarily indoor leisure activities with occasional fundraising events. The centre's modest revenues are self-generated. A grant of \$13,684.97 has been requested towards upgrades totalling \$25,414.37 to floors and the heating system. **Staff recommend a one-time capital grant of \$11,750 for the purchase and installation of a new heat pump with programmable thermostats in seniors centre.**

**11. St. James Anglican Church - Spry Bay - Capital Grant/Facility**

Built in c.1900 the St. James Church hall is a former one-room schoolhouse that now provides a venue for parish activities and serves the broader community as a place for social gatherings and leisure activities (eg. picnics, card games, suppers, flea markets, and family functions). Operations are self-funded by the user groups and revenues are modest given the size of the local population and limited public amenities. A grant of \$15,000 was requested for repairs to roof, exterior siding, exterior door replacement, and ceilings. **Staff recommend a one-time capital grant of \$7,000 for repairs to the church hall roof and guttering.**

**12. St. John's Anglican Church - Necum Teuch - Capital Grant/Facility**

The St. John's Church hall is a former one-room schoolhouse that was saved from demolition by a small group of committed volunteers who have since operated the building as a community hall. Revenues are very modest and exclusively by donation from participants at social events. A grant of \$5,000 was requested towards replacement of the original shingles with vinyl siding and replacement of windows. HRM staff visited the site and believe the hall has significant potential as a registered heritage property. A referral has been made to HRM's Heritage Planner who will visit the site and provide technical advise

and information regarding suppliers and government assistance. Staff recommend a capital grant of \$5,000 but with a contingency of an additional \$5,000 upon appeal pending confirmation of application for municipal registered heritage status or a written agreement to protect the original character of the building through use of authentic materials ie. wooden shingles and window frames.

### **13. St. Margaret's Bay Community Hall & Legion - Seabright - Capital Grant/Facility**

The Royal Canadian Legion Branch #116 premises also serve as the local community hall, with the capacity to serve as a comfort centre in the event of an emergency. User groups include seniors, Sea Cadets, games leagues (cards, darts), and various church groups from the area. Revenues are self-generated through refreshment sales, fundraising events, and donations. The Legion has been notified that upgrades are required to comply with fire safety and public health regulations. Specifically, emergency lights and kitchen floor replacement. The group also wants to replace windows and purchase a new hot water heater to enhance energy efficiency. The total cost is estimated to be \$9,973.25. **Staff recommend a one-time capital grant of \$4,732 for emergency lights and kitchen floor replacement for safety and public health compliance. Conditional upon building permit approvals as applicable.**

### **14. St. Paul's Church - Moser River - Capital Grant/Facility**

St. Paul's Church hall serves the village of Moser River and local area as a venue for social and recreational activities, meetings and training courses related to the local fishery, and family functions. Revenues are self-generated through congregational offerings and fundraising. In 2003, the volunteers who operate the hall developed a 5-year capital upgrades plan and have completed much of the interior work (washrooms, kitchen). A grant of \$5,000 was requested to insulate the attic, replace rain gutters, windows, and a door to enhance energy efficiency, and to paint the interior. **Staff recommend a one-time capital grant of \$4,000 towards attic insulation, roof guttering, and exterior door replacement**

### **15. Upper Musquodoboit Community Centre Association - Upper Musquodoboit - Capital Grant/Facility**

The Upper Musquodoboit Community Centre Association owns and operates the local community hall. The hall lay dormant for several years but a renewed interest in developing recreational programming has led to volunteer efforts to repair the hall and upgrade interior amenities. A grant of \$25,000 was requested towards exterior siding and interior insulation for the walls and ceilings of two floors. Revenues are self-generated through fundraising events but the formation of a martial arts program for adults has created revenue from membership and instructional fees. **Staff recommend a one-time capital grant of \$15,000 for exterior siding.**

**Staff recommend HRM meet with representatives of Nova Scotia Health Protection and Promotion to discuss the needs of rural recreational facilities and opportunities to leverage assistance to community halls and camp sites.**

### **16. Woodbine Family Association - Beaverbank - Capital Grant/Playground**

The Woodbine Family Association is a registered non-profit whose member are residents of the Woodbine Mobile Home Park. Presently, the site has 624 mobile homes and ~2,000 residents. The

association's revenues are self-generated from fees and fundraising. A grant of \$4,221.09 was requested towards the development of a walking trail, benches and raised flower beds to complement the HRM playground located on site (HRM leases the land from the park owner). **Staff recommend a one-time grant of \$3,995 for the purchase of benches and landscape materials.**

Tier II

**17. Farrell Benevolent Society - Dartmouth - Capital Grant/Facility**

The Farrell Benevolent Hall is owned by the residents of District 9 and operated by an elected Board. Revenues are primarily from weekly bingo games. The society aim to upgrade the building and have requested a grant of \$4,235.69 for the replacement of the main entry doors and repairs to the porch. **Staff recommend a one-time capital grant of \$4,000 for entrance repairs.**

**18. Halifax Curling Club - Halifax - Capital Grant/Equipment**

The Halifax Curling Club was founded in 1824. Presently, the club owns and operates a facility in Halifax but in recent years escalating operating costs and equipment deterioration led to deliberations re: a possible re-location. In 2004, the club committed to remain in its' current premises and developed a strategic multi-year financial and capital plan. Revenues are self-generated from membership fees, bar sales, room rentals and special events. A grant of \$15,000 was requested towards the purchase and installation of a new closed loop compressor system that will cost a total of \$30,298. The club has applied to the Recreational Facilities Development Fund for one third provincial funding and will contribute the balance. **Staff recommend a one-time capital grant of \$15,000 towards the purchase and installation of a compressor system for the Halifax Curling Club.**

**19. Hubbards Yacht Club - Hubbards - Capital Grant/Equipment**

The Hubbards Yacht Club provides recreational and competitive sailing for youth and adults. Revenues are self-generated from program fees and fundraising. In 2007, the club purchased a 420 boat for use in an adaptive program for a Special Olympics summer sailing program; the program is free and is staffed by volunteers. In 2008, the club wishes to purchase three new boats to expand programming capacity for both persons with special needs and youth programs. A grant of \$14,500 was requested towards the purchase of two boats and rigging at a total estimated cost of \$15,862.25. **Staff recommend a one-time capital grant of \$3,669 for the purchase of a sailing boat for the development of a sailing program for persons with special needs.**

Tier III

**20. Boys & Girls Club of Dartmouth - Dartmouth - Capital Grant/Facility (Youth)**

The Club is a federally registered Canadian charity whose primary focus is recreational and social programming for children and youth from lower income households. The club is sustained through a provincial core operating grant supplemented by program fees. The club owns their facility and have requested a grant of \$5,958.49 for repairs to the roof and the replacement of exterior entry doors. **Staff recommend a one-time capital grant of \$2,000 towards roof repairs.**

**21. Ocean View Manor Society - Eastern Passage - Capital Grant/Site (Seniors)**

Ocean View Manor is a long-term special care facility for seniors (~176 residents). The residence is sustained through a provincial government grant supplemented by residents' fees. The society wish to develop a *Wandering Garden* for dementia patients at an estimated total cost of \$25,600. A grant of \$5,000 was requested. **Staff recommend a one-time grant of \$2,600 towards the development of a garden for persons with dementia.**

**22. St. Margaret Sailing Club - Tantallon - Capital Grant/Facility (Disabled)**

The St. Margaret Sailing Club owns and operates a clubhouse and boat docks that provide recreational and competitive sailing for adults and youth. The facility has also been made available to other clubs and organizations at no cost. The club will be hosting the 2009 Laser World Championships and have applied for a grant of \$25,000 towards accessibility upgrades to the site including site grading, access ramps, and accessible washrooms/changing rooms. The total estimated cost is \$35,000. **Staff recommend a one-time capital grant of \$15,000 towards accessibility upgrades to sailing club and 2009 Laser World Championships competition venue. Conditional upon pre-payment of expenses and reimbursement by HRM.**

**AFFORDABLE HOUSING & SHELTERS**

Tier I

**23. Halifax Peninsula Housing Co-Operative - Halifax - Capital Grant/Affordable Housing**

The Halifax Peninsula Housing Coop owns and operates 6 affordable housing units in urban Halifax. In 2008, the coop in association with Pathways Housing Services (property manager) retained Gardener Engineering Associates to undertake a building Condition Survey and Reserve Fund Study. The buildings were constructed between 1900-1920. Overall, the study proposes a 10-year capital replacement/upgrades program for an estimated total of \$210,000. A grant of \$17,500 was requested towards roof, window, door and deck replacement for several units. Staff recommend a grant towards deck and stairs replacement because there is an immediate safety issue re: the structural integrity of these fixtures. **Staff recommend a one-time grant of \$4,000 for deck and stair replacements. Conditional upon building permit approval as applicable.**

Tier II

**24. Alliance Housing Co-Operative - Lower Sackville - Capital Grant/Affordable Housing**

The Alliance Housing Cooperative owns and operates 10 units of affordable housing in the Sackville area. In 2007, one of the units had an oil tank failure resulting in expensive environmental remediation. The coop proposes ~\$78,000 in capital upgrades to restore use of the unit including roof, siding, windows, doors, electrical upgrades, and interior improvements. A grant of \$25,000 was requested. **Staff recommend a one-time capital grant of \$14,000 towards professional fees for ground water testing/sampling to ensure that the oil spill was contained as remediated. Hold-back pending confirmation of work completion and billing.**

**25. Charles Court Housing Co-Operative - Halifax - Capital Grant/Affordable Housing**

The Charles Court Housing Coop owns and operates 18 units of affordable housing in urban Halifax of which 3 are rent subsidized. The coop wishes to replace the roofs of 3 units and replace 90 windows in several units at a total estimated cost of \$176,888. Application has also been made to Conserve NS. A grant of \$25,000 was requested. **Staff recommend a one-time capital grant of \$10,500 towards window replacement in three (3) subsidized housing units. Conditional upon confirmation of the project proceeding and building permit approval as applicable.**

**26. Tri-Sack Housing Co-Operative - Sackville - Capital Grant/Affordable Housing**

The Tri-Sack Housing Coop owns and operates 18 units of affordable housing in of which 3 are rent subsidized. The coop wishes to replace windows in 18 units to reduce heating costs and improve security (many no longer lock properly). A grant of \$25,000 has been requested; the total project is estimated to cost ~\$53,000. **Staff recommend a one-time capital grant of \$10,500 towards window replacement for three (3) rent subsidized units. Conditional upon building permit approval as applicable.**

**EMERGENCY ASSISTANCE**

Tier I

**27. Club 24 - Dartmouth - Capital Grant/Facility**

Club 24 is a federally registered Canadian charity that serves persons in recovery. Activities include peer support meetings and social events (communal meals, recreational outings etc). In addition to regular members, the club provides a weekly meal for local homeless persons on a drop-in basis. Revenues are primarily from sub-leases to other non-profit organizations serving persons in recovery and special events fundraising. The club does not receive any core operating assistance from the provincial government. A grant of \$5,000 was requested for building upgrades including lighting, flooring, kitchen fixtures, and repairs to a wheelchair ramp. **Staff recommend a one-time capital grant of \$5,000 for property repairs. Conditional upon building permit approvals as applicable.**

**28. Halifax Amateur Radio Club - Halifax - Capital Grant/Emergency Response**

Founded in 1933, the Halifax Amateur Radio Club promotes public amateur radio. In addition to membership-based activities the club supports numerous community events (Maritime Museum of the Atlantic Ships event, Girl Guides, Boy Scouts, MS Bike Ride, Northern Lights Festival etc) and has formal relations with emergency response organizations such as the Red Cross and HRM's Emergency Measures Operations. The club is self-sustaining though membership fees, equipment sales, and fundraising. A grant of \$23,820.33 was requested for the construction of a custom trailer to move communications equipment to the field. In the event of a disaster the club would be able to deploy equipment even in remote areas and to transmit within and outside the region. The club is also negotiating with HRM re: communications assistance in hosting the Canada Games, notably for events hosted at Martock and Wentworth. HRM EMO staff have confirmed their support for this initiative. **Staff**

recommend a one-time capital grant of \$20,000 for the construction of a customized mobile communications trailer.

**29. Surfriders Association of Nova Scotia - Dartmouth - Program/Emergency Response**

Founded in 1987, the Surfriders Association provides technical assistance and support to the local surfing schools and clubs, notably in the Cow Bay, Lawrencetown, and East Petpeswick areas. The association's modest revenues are all self-generated, primarily from competition entry fees. A grant of \$4,200 was requested towards the development of emergency response policy and protocols for the sport in cooperation with the Nova Scotia Life Saving Society, Nova Scotia Department of Natural Resources, and Nova Scotia Department of Health Promotion & Protection. **Staff recommend a one-time grant of \$3,000 for the development of a *Surf School Safety and Emergency Preparedness Certification Program*.**

Tier II

**30. Halifax Regional Search and Rescue - Lakeview - Program/Emergency Response**

Halifax Regional Search & Rescue is a federally registered Canadian charity whose membership provide volunteer services in emergency ground searches for missing persons, evidence searches under the direction of RCMP or HRP, and emergency response capabilities. Revenues are primarily self-generated through bingo and fundraising events. The organization wishes to buy software, equipment and supplies at a total cost of \$9,563.78 to create individual identification cards that are bar-coded to allow for efficient on-site deployment of volunteers. **Staff recommend a one-time grant of \$4,000 towards the purchase of equipment for bar-coded volunteer identification program.**

**31. Lake Charlotte Area Heritage Society - Lake Charlotte - Capital Grant/Emergency Response**

The Lake Charlotte Area Heritage Society own and operate the Memory Lane Heritage Village, an historical attraction that depicts rural life in the 1950's and includes authentic and reproduction buildings, displays, and archives. The development of a proposed archival centre (at an estimated cost of \$136,000) has created an opportunity to use the site as a comfort centre for the surrounding communities in the event of an emergency evacuation. A capital grant of \$20,000 was requested to enhance emergency vehicle access, an electrical generator, and plough. HRM EMO staff have confirmed the site may serve as a comfort centre. **Staff recommend a one-time capital grant of \$15,000 towards the development of an emergency evacuation capacity: emergency vehicle access route (\$3,000) and electrical generator (\$12,000).**

**NEIGHBOURHOOD SAFETY**

Tier I

**32. Injury Free Nova Scotia Society - Dartmouth - Program/Safety**

Formed in 2006, Injury Free NS is an advocacy group whose mandate is to promote injury prevention. Revenues are primarily from grants and corporate donations but self-generated membership dues are expected to increase as the society develops a higher public profile. A grant of \$4,173 towards a media

campaign promoting use of helmets to reduce head injuries associated with cycling, skateboarding, ice hockey, sledging, playgrounds etc. **Staff recommend a one-time grant of \$3,000 for a newspaper advertising campaign promoting injury prevention in relation to recreational activities.**

Tier III

### **33. Wee Care Developmental Centre - Halifax - Facility/ Safety**

The Wee Care Centre is a federally registered Canadian charity that provides developmental programming for children with special needs 6 months to 6 years of age. Revenues are primarily from service fees and provincial daycare subsidies. A grant of \$2,387.98 was requested for the installation of a security system for the facility. Evidently, the centre has been subject to repeated vandalism and unauthorized persons entering the premises; concerns regarding security threaten to impact registration rates. **Staff recommend a one-time grant of \$2,537 towards the purchase and installation of a security monitoring system for daycare serving children with special needs.**

## **CULTURAL COMMUNITIES**

### **COMMUNITY HISTORY**

Tier I

### **34. Cole Harbour Parks & Trails Association - Cole Harbour - Program/Public Education**

The Cole Harbour Parks & Trails Association's primary role has been the development of the Salt Marsh Trail. Revenues are primarily government grants. In 2007, in cooperation with the Cole Harbour Rural Heritage Society and St. Mary's University Department of Archaeology, the society has undertaken the mapping of the former *Halifax County Poor Farm*. The group would like to undertake an archaeological dig to uncover the foundations of the Poor Farm's building; this feature will subsequently complement interpretation panels explaining the site's historical and social significance. A grant of \$5,000 was requested towards equipment and field amenities (eg. portable toilets, tent rental). **Staff recommend a one-time grant of \$5,000 towards an archeological dig and mapping of the former *Halifax County Poor Farm*.**

### **35. Friends of St. James United Church Heritage Society - Spry Bay - Capital Grant/Heritage Building**

Formed in 2005, the Friends of St. James United Church is a federally registered Canadian charity whose mandate is the restoration and preservation of the St. James United Church (c.1872), a registered heritage property that no longer serves as a place of worship. Title is held by the society. One of the distinctive features of the building is the use of wood and metal salvaged from local shipwrecks. A Building Condition Report was completed in 2005. The society wish to undertake a comprehensive restoration project at a total estimated cost of \$89,220 that includes architectural fees, bell tower and roof repairs, window replacement, graveyard restoration, upgrades to the grounds, and signage. A capital grant of \$26,190 was requested. **Staff recommend a one-time capital grant of \$15,000 for structural repairs to the bell tower and roof of a registered heritage church. Conditional upon Heritage Planner**

approval and building permit approval as applicable.

### **36. Middleton United Church - Middle Musquodoboit - Program/Public Education**

The Middle Musquodoboit Pastoral Charge has two churches and their affiliated cemeteries located in the Musquodoboit Valley; Middleton and Riverside. The congregation of both churches have initiated efforts to preserve the history of the parish and its role in the development of the area eg. schools, community groups, settlement and family genealogy. A grant of \$1,575 was requested for the reproduction and display of photographs and artifacts at the Middleton United Church. **Staff recommend a one-time grant of \$1,575 for the reproduction and display of photographs depicting the history of the church in the community of Middleton.**

### **37. Moose River Gold Mines Museum - Middle Musquodoboit - Program/Collection**

The Village of Moose River is noted by its' association to gold mining and the mine disaster of 1936. The Provincial government has permitted commercial mining to resume in the area and the small, one-room school house that housed the local Moose River Gold Mines Museum will either be relocated or replaced by a new facility in an alternate location. As an interim measure the society's artifacts and documents will need to be placed in storage. A grant of \$5,000 has been requested for storage bins, storage unit rental, and computer software ("virtual tour creation" software that will be used to create a record of what the museum locale looked like prior to re-location). **Staff recommend a one-time grant of \$1,600 for the purchase of storage containers/packaging (\$800) and computer software (\$800) to assist the museum in re-location to a new venue.**

### **38. Old Burying Ground Foundation - Halifax - Program/Conservation Assessment**

The Old Burying Ground Foundation is a federally registered Canadian charity that provides stewardship to the first cemetery in Halifax (c.1749). The site is a municipal and provincial registered heritage site, and a National Historic Site with approximately 5,000 visitors annually. The Foundation wish to undertake an extensive restoration of the headstones; starting with a professional assessment by a qualified restoration stone mason (fees of \$22,000). The overall cost of the subsequent restoration project is estimated to be \$200,000 to \$500,000. Hence, an independent appraisal is necessary to establish the extent, type and priority of work. A grant of \$5,000 has been requested towards professional conservator fees. **Staff recommend a one-time grant of \$5,000 for a professional assessment of headstones in a registered heritage cemetery.**

### **39. St. James Anglican Church - Boutliers Point - Capital Grant/Heritage Building**

St. James Anglican Church (c.1846) is a municipally registered heritage building. The church is a federally registered Canadian charity and self-sustaining through congregational offerings and fundraising. The church once served as a navigational aid to local fisherman and is noted for its distinctive paint color (yellow) that enhanced its' visibility. Located on the popular Lighthouse Route the church is a community landmark and lends visual interest and appeal to tourists. A grant of \$1,800 was requested towards minor repairs to the stained glass windows. **Staff recommend a one-time grant of \$1,800 towards window repairs to a registered heritage church.**



**40. S.S Atlantic Heritage Park Society - Terence Bay - Program/Public Education**

The S.S Atlantic Heritage Park memorializes the sinking of the S.S Atlantic in 1873 and includes a monument, interpretation centre, and coastal walking trail. Revenues are from government grants, fundraising, and on-site seasonal sales. The society aims to attract more visitors to the site with the production of a self-promotional brochure, poster, and advertising. A grant of \$2,500 was requested towards printing. **Staff recommend a one-time grant of \$2,500 for marketing.**

Tier II

**41. Cole Harbour Rural Heritage Society - Dartmouth - Capital Grant/Heritage Building**

The Cole Harbour Rural Heritage Society owns and operates a collection of farm buildings and artifacts preserving the occupational history of farming and rural lifestyles. Several of the outbuildings are registered heritage properties. Revenues are primarily from government grants, a seasonal tea room and gift shop, and fundraising. A capital grant of \$5,000 was requested for repairs to the Giles House (c.1786) and Crib Barn (c.1800's). HRM's heritage staff anticipate that the extent of repairs may exceed the estimated budget and recommend that the society address the oldest property first, the Giles House, estimated to cost \$2,750, with a contingency should additional problems be uncovered. **Staff recommend a one-time grant of up to \$5,000 for repairs to the Giles House. Conditional: the grant shall be paid in an initial installment of \$2,750 as per the quote supplied and the balance shall be retained by HRM pending any cost overruns based on the actual condition of the structure (ie. the extent of wood rot under the shingles).**

**42. Local Council of Women - Halifax - Capital Grant/Heritage Building**

The Local Council of Women was incorporated in 1913 by an Act of the Nova Scotia Legislature. In 1917, local philanthropist George Wright donated the property at 989 Young Street (c. 1904) with the intent of establishing an endowment fund. Wright subsequently died in the sinking of the Titanic before the trust could be established. The Council's revenues are primarily from rental income from tenants and donations. The property is a registered heritage site and a neighbourhood landmark. A grant of \$25,000 was requested towards roof repairs that total \$41,378.44. HRM staff are concerned that the investment of public money be protected given that title to the property could revert to a national organization should the local chapter cease operations or assign responsibility for the premises. Hence, staff recommend the Council be asked to consider Provincial Heritage Registration. **Staff recommend a one-time capital grant of \$15,000 towards the cost of roof repairs. Conditional upon approval of Heritage Planner and building permit approval as applicable.**

**To further protect the investment of public money in the property, staff recommend that the Local Council of Women be encouraged to consider application for Provincial Heritage Registration to enhance protection of the property given that ownership could revert to the National Council of Women.**

**43. Nova Scotia Sport Hall of Fame - Halifax - Program/Public Education**

The Nova Scotia Sports Hall of Fame is a federally registered Canadian charity that promotes sport history and maintains a collection of sports memorabilia and archives. The facility is located in the Metro Centre, Halifax, and seeks to attract visitors attending special events at the centre. Revenues are largely

self-generated from fundraising and bingo operations supplemented by a provincial government operating grant. In an effort to enhance its' appeal to a younger audience the organization wishes to produce a "*Our Sport Heroes Scavenger Hunt*" pamphlet and decals. **Staff recommend a one-time grant of \$2,500 for the printing of a children's brochure.**

Tier III

**44. Dartmouth Non-Profit Housing Society - Dartmouth - Capital Grant/Heritage Building**

The Dartmouth Non-Profit Housing Society owns and operates a portfolio of affordable housing for low to middle income individuals and families throughout urban Dartmouth. Revenues are primarily tenant rentals and Nova Scotia Community Services rent subsidies. The society aims to make repairs to the registered heritage property located at 53 Ochterloney Street, Dartmouth. Specifically, the replacement of three chimneys that are a source of water damage to the interior ceilings, plus window and exterior door replacement. The project is estimated to cost a total of \$46,437. A capital grant of \$25,000 was requested. **Staff recommend a one-time capital grant of \$9,000 for chimney repairs to a registered heritage property. Conditional upon approval of Heritage Planner and building permit approval as applicable.**

**45. Victoria Hall - Halifax - Capital Grant/Heritage Building**

Victoria Hall is a federally registered Canadian charity who own and operate a registered heritage residence (c.1863) of the same name on Gottingen Street, Halifax. Operations are entirely self-funded. A capital grant of \$19,462 was requested towards window restoration; this is part of a larger project totalling \$86,500 (ie. repairs to roof fascia and soffits, gutters, exterior wall shingles, painting). **Staff recommend a one-time capital grant of \$19,462 for window repairs to a registered heritage building. Conditional upon approval of Heritage Planner and building permit approval as applicable.**

**COMMUNITY DIVERSITY**

Tier I

**46. AIESEC - Halifax - Program/Young Adult**

AIESEC is an international exchange program that places university students in local, national, and international work internships. The local Halifax chapter is supported by the main office in Toronto, membership dues, business donations, and the in-kind donation of office space from St. Mary's University. A grant of \$1,694.90 was requested for the purchase of computer equipment to enhance in-house self-publishing and a display stand. **Staff recommend a one-time grant of \$900 towards the purchase of computer equipment. Conditional upon confirmation of cost-share.**

**47. Indo-Canadian Community Centre Society - Halifax - Capital Grant/Facility Development**

The Indo-Canadian Community Centre Society is a federally registered Canadian charity whose primary aim is the development of a community centre to further the educational, social and cultural interests of the Indo-Canadian community, including new immigrants. HRM has not been able to identify surplus

land for this purpose within the geographic area to be served by the facility. The society has requested a capital grant of \$25,000 towards the purchase of land in the open market. **Staff recommend a one-time capital grant of \$25,000 towards the purchase of land for the development of a community centre. A hold-back shall apply pending confirmation of an Agreement of Purchase and Sale. Conditional upon construction within 3 years; any subsequent sale of the land prior to development shall invoke repayment of HRM's grant.**

#### **48. Portuguese Social Club of Nova Scotia - Dartmouth - Capital Grant/Equipment**

The Portuguese Social Club of NS is a federally registered, Canadian charity whose mandate is the preservation and promotion of Portuguese culture. In addition to educational and social activities for its members the club also assists community-based initiatives, for example fundraising in support of local health organizations and programs for seniors and children. A grant of \$8,067.76 has been requested for the purchase and installation of a commercial grade dishwasher (energy and water efficiency) and a fire suppression system for the centre's kitchen. **Staff recommend a one-time capital grant of \$8,000 for fire safety and kitchen upgrades.**

Tier II

#### **49. All Women's Empowerment and Development Association - Halifax - Program/Equipment**

AWEDA is an umbrella organization that supports member-owned small knowledge-based business start-ups. The organization targets low income immigrants and newcomers who wish to start a business or cooperative. Revenues are primarily from government grants and business donations. A grant of \$5,000 was requested for the purchase of catering equipment for the launch of a *Global Gourmet Co-op*; a pilot project that aims to support low income immigrant women who aspire to self-employment or collaborative employment. The program is modelled on established micro enterprise models that have proven effective in providing employment opportunities for women in catering small events, often featuring ethnic cuisine. **Staff recommend a one-time grant of \$5,000 towards the purchase of catering equipment for a developmental employment project for immigrant women in HRM. Conditional upon AWEDA's pre-payment of expenses and reimbursement by HRM.**

### **ARTS & CRAFTS**

Tier I

#### **50. Anchor Archives - Halifax - Literary Arts - Program/Young Adult**

The Anchor Archives formed 3 years ago to promote alternate self-publishing and independent art, notably "zines". Programming includes a zines collection and instructional workshops. Its' revenues are self-generated through membership dues, donations and grants. A grant of \$4,800 was requested for professional fees to design a computerized system to catalogue the zines collection and to train volunteers in its on-going use and updates, including a user manual. In the opinion of HRM staff the society serves a growing niche in the literary arts field that has a particular appeal to youth and young adults, including marginalized youth. **Staff recommend a one-time grant of \$4,800 towards professional fees for the development of an archival cataloguing system.**

**51. Opera Nova Scotia - Halifax - Program/Performing Arts (Music)**

Opera NS is a federally registered Canadian charity that presents and produces operatic works. Revenues are primarily self-generated through donations and ticket sales. A grant of \$3,955 was requested for the purchase of a portable keyboard for use in community outreach programming ie. public lectures and children's workshops. **Staff recommend a one-time grant of \$2,000 towards the purchase of a keyboard for community programming. Conditional upon confirmation of cost-share.**

Tier II

**52. Society for Art Presentation Centre for Art Tapes - Halifax - Program/Visual Arts (Film/Video)**

The centre is an artist-run cooperative promoting media arts (eg. film, video, digital, multi-media). Revenues are primarily government grants, membership dues, and workshop fees. In 2008, the society plans to launch a new artist-in-residence program for up to 15 professional artists who will receive mentorship and technical instruction in electronics, physical computing, and programming. The artists' works will be presented to the public in an exhibition in 2009. A grant of \$5,000 was requested towards the purchase of equipment and exhibit costs. **Staff recommend a one-time grant of \$2,500 for equipment (\$1,000), advertising (\$250), and exhibition catalogue (\$1,250) for a new *Artist-in-Residence Program*.**

**53. Kinetic Dance Studio/ Dance Nova Scotia - Halifax - Facility Development/Performing Arts (Dance)**

Two local dance production companies, Kinetic Dance Studio and Dance Nova Scotia, and a presenter of contemporary dance, Live Arts Productions, collaborated in 2007 to assess the facility needs of a wide range of local professional and amateur dance groups (~30 organizations) and individual performers. The findings suggest a high level of support for the development of a specialized facility in the urban core to serve the professional dance community. Kinetic Dance and Halifax Dance, both federally registered Canadian charities, wish to undertake the development of a business plan and project plan to assess the feasibility of such an undertaking and have requested a grant of \$15,000 towards professional consulting fees (ie. a collaboration between a professional arts management consultant and a financial management consultant). The project demonstrates the benefits of collaborative development and an objective assessment of sustainability. **Staff recommend a one-time grant of \$15,000 for consulting fees to assess the feasibility of a new dance facility.**

**54. Musquodoboit Valley Tourism Association - Middle Musquodoboit - Capital Grant/Performing Arts and Crafts**

The Musquodoboit Valley Tourism Association promotes local tourism and hosts special events. Membership comprises local businesses and non-profit groups throughout the area. A grant of \$8,549 was requested for the construction of a gazebo to be located in a pocket park adjacent to the Bicentennial Theatre. The structure would be used to host outdoor events, notably performances by local music groups and exhibits (quilts, visual arts, crafts etc). The gazebo will also serve leisure users of the park in terms of shade and seating. **Staff recommend a one-time grant of \$8,000 for the purchase and installation of a gazebo to encourage outdoor performances and exhibitions. Conditional upon applicable building permits.**

**55. Sable Island Preservation Trust - Sable Island - Program/Performing Arts (Music)**

The Sable Island Preservation Trust is a federally registered Canadian charity that promotes the protection of Sable Island and its distinct ecological features. The society is sustained through a federal Atlantic Coast Action Program grant. A grant of \$4,400 has been requested towards commissioning an original musical composition by local composer Scott MacMillan entitled "*Currents of Sable Island*" to be performed in conjunction with the Celtic Mass at St. Patrick's Church, Halifax, in July, 2008. The aim is to raise public awareness of Sable Island via the performing arts. **Staff recommend a one-time grant of \$4,000 towards commissioning an original composition and its performance to increase public awareness of Sable Island and its distinct ecological role.**

**56. Shakespeare by the Sea - Halifax - Equipment/Performing Arts (Theatre)**

Shakespeare by the Sea is a federally registered Canadian charity that presents the works of William Shakespeare and adaptations/new works for family audiences. Revenues are primarily from ticket sales, fundraising, and a provincial government operating grant. The group has applied to HRM for \$5,000 in assistance to purchase an electric cart to assist persons with special needs reach performance venues in Point Pleasant Park (eg. seniors, persons with a disability). HRM staff have approved use of a motorized vehicle in the Park for this purpose. **Staff recommend a one-time grant of \$5,000 for the purchase of an electric cart to assist persons with special needs access outdoor theatre performances.**

**57. Zuppa Circus Theatre - Halifax - Program/Performing Arts (Theatre)**

Zuppa Circus is a federally registered Canadian charity, a professional theatre ensemble whose works feature physical theatre (mime, clowning, improvisation). Revenues are primarily from grants and ticket sales. A grant of \$3,700 was requested for prop repairs and the design and fabrication of new costumes. In the opinion of HRM staff costumes might be considered a core recurring operating expense, however support for this specific request is recommended on the basis that, in contrast to more conventional theatre forms, physical theatre relies more heavily upon costumes/props as compared to dialogue and stage sets. In addition, Zuppa Circus will be presenting their new production *Poor Boy* at the Neptune Theatre and this represents a developmental opportunity to enhance public recognition and audience development. **Staff recommend a one-time grant of \$3,700 towards the design and fabrication of costumes and props.**

Tier III

**58. Atlantic Filmmakers Cooperative - Halifax - Program/Visual Arts (Film/Video)**

AFCOOP is a federally registered Canadian charity whose aim is to promote and provide technical training in the production of independent, non-commercial film. Revenues are primarily from government grants, in-kind donations, fundraising, and fees. A grant of \$4,999 was requested for the purchase of a video projector to reduce equipment rental costs and increase programming capacity. **Staff recommend a one-time grant of \$4,700 towards the purchase of video projection equipment.**

**59. Neptune Theatre Foundation - Halifax - Program/Performing Arts (Theatre)**

Neptune Theatre Foundation is a federally registered Canadian charity that owns and operates the Neptune Theatre complex, a regional theatre and one of Atlantic Canada's major cultural institutions.

The complex contains two stages, the smaller of which, the Neptune Studio Theatre, specializes in smaller developmental productions such as new works by emerging performing arts groups, writers, composers, actors and associated technicians. The venue has been refurbished to enhance its' appeal and can be rented by local theatre groups, dance companies, and special events. Core funding is provided through the federal and provincial government with additional funds raised through ticket subscriptions, corporate sponsorship, and donations. A grant of \$20,000 has been requested towards the 2008-09 *Studio Series*; a program designed to attract new theatre audiences and engage them in interaction with performers and producers. Admission fees do not cover the cost of production and therefore operations are subsidized by Neptune Theatre. **Staff recommend a one-time grant of \$20,000 for the 2008-2009 *Studio Series*.**

#### **60. Symphony Nova Scotia - Halifax - Program/Performing Arts (Music)**

Symphony Nova Scotia, a federally registered Canadian charity, is a major producer and presenter of orchestral music in the province in terms of type and scope of programming. In addition to the Symphony's musical performances, the organization provides support to an array of educational and artistic programs and groups throughout the region such as instructional classes, university credit internship, choirs and solo performances, theatrical and television productions, talent identification, recording and promotion. Core funding is provided through the federal and provincial government with additional funds raised through ticket sales, corporate sponsorship, and donations. The Symphony has requested a grant of \$30,000 towards community outreach programming and a one-time special grant of \$10,000 to produce a booklet on the history of orchestral music to celebrate the Symphony's 25<sup>th</sup> Anniversary. **Staff recommend a one-time grant of \$20,000 towards community engagement programming and a one-time grant of \$10,000 towards the publication of a *History of Orchestral Music* to celebrate the 25<sup>th</sup> Anniversary of Symphony Nova Scotia.**

<b>Attachment 2. Staff Review Team 2008-2009</b>		
<b>Environment</b>	Tony Blouin Manager Environmental Policy	HRM Infrastructure and Capital Projects
	Stefanie Turner Regional Coordinator, Animal Services, Community Projects	HRM Police
<b>Recreation &amp; Leisure</b>	Claudette Levy Area Coordinator, Community Recreation	HRM Community Development
	Judi Rice Special Projects	HRM Business Planning & Information
	Brenda MacPherson Leasing Officer, Real Property	HRM Transportation & Public Works
	Tara Legge Leasing Officer, Real Property	HRM Transportation & Public Works
<b>Affordable Housing &amp; Shelters</b>	Fred Wendt Planner, Planning & Development	HRM Community Development
<b>Emergency Assistance</b>	Christine Buckley Program Technician, Tax & Fiscal Policy	HRM Finance
	Lee Moore Community Developer, Community Relations & Cultural Affairs	HRM Community Development
<b>Safe Neighbourhoods</b>	Phillip Hammond Community Developer, Community Relations & Cultural Affairs	HRM Community Development
	Laughlin Rutt Diversity Consultant	HRM Human Resources
<b>Community History</b>	Betty Ann Aboe-Milligan Heritage Officer, Community Relations & Cultural Affairs	HRM Community Development
	Maggie Holm Heritage Planner, Design & Heritage	HRM Community Development
<b>Arts &amp; Crafts</b>	Mary Angela Munroe Coordinator, Community Relations & Cultural Affairs	HRM Community Development
	Nancy Tissington Project Coordinator, Design & Heritage	HRM Community Development
	Sally Christie Film Liaison Officer, Community Relations & Cultural Affairs	HRM Community Development