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**Item No. 6**  
**Halifax Regional Council**  
**February 16, 2010**

**TO:** Mayor Kelly and Members of Halifax Regional Council

**SUBMITTED BY:**   
Phillip Townsend, Director, Infrastructure & Asset Management

**DATE:** January 26, 2010

**SUBJECT:** Advanced Funding for the 2010/11 Capital Budget

### INFORMATION REPORT

#### ORIGIN

September 16, 2008 report entitled, "New Policy for Advanced Funding of Capital Projects"

#### BACKGROUND

On September 16, 2008, Council approved a change in the process for addressing early approval of a portion of the Capital Budget. The Capital Steering Committee, a committee of senior staff, was granted the authority to approve advanced funding where projects meet the criteria outlined in the Advanced Capital Project Funding Policy, included as Attachment A. The purpose of this report is to update Council on Advance Capital Funding approval.

Advanced capital funding approval allows HRM to:

1. Take advantage of lower tendered prices from contractors by calling tenders in the early period of the construction season.
2. Take advantage of the full summer construction period to carry out projects which are sensitive to time and weather, such as working in the dry summer season to minimize environmental impacts, or working in school zones during the summer school break.
3. Tender projects which require a lengthy lead time to order equipment that will significantly delay the construction or installation of equipment.

## **DISCUSSION**

Advanced funding requests for each project represent no more than 50% of the capacity funding approved in principle as part of the 2009-10 Capital Plan. This constraint recognizes the need to maintain flexibility in the capital budgeting process to ensure Council priorities identified in the Council Focus Area discussions are addressed.

The projects approved by the Capital Steering Committee are listed on Attachment “B” and are included in year 2 of the approved 2009/10 Capital Budget (2010/11 Capital Plan).

Advanced capital requests for 2010/11 also include projects that will be funded through the Infrastructure Stimulus Fund in year 2 as previously approved by Council. These projects have a completion deadline of March 31, 2011 therefore, being able to move them forward under the advance capital policy has been very beneficial.

The public tendering and procurement policies still apply, including contract award by Council. In most cases advanced funding merely allows the procurement and/or design process to begin.

## **BUDGET IMPLICATIONS**

The requested advanced funding amounts totaling \$36,307,759 would be the first charges against the upcoming 2010/11 Capital Budget. All projects are funded through debt, capital from operating, or external funding sources. Funding and total amounts for each project may be adjusted as part of the proposed 2010/11 Capital Budget. The amount of the Advanced Capital for 2010/11 has been limited to maintain some flexibility and capacity to address any realignment of the capital budget as a result of Council Focus Area discussions.

## **FINANCIAL MANAGEMENT POLICIES/BUSINESS PLAN**

This report complies with the Municipality’s Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

## **ATTACHMENTS**


Attachment A - Advanced Capital Project Funding Policy

Attachment B -2010/11 Advanced Capital Funding

Attachment C - Streets and Roads Detail

A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.html> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

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## **Attachment A**

### **Advanced Capital Project Funding Policy**

All capital projects using Advanced Funding must meet the following criteria:

- ◆ the project must be included in the proposed capital budget for the new fiscal year (Year 2 of the currently approved capital budget)
- ◆ advanced funding for each project must not exceed 50% of the proposed capital budget for that project for the upcoming fiscal year
- ◆ project manager must provide justification to business unit director for the need for advance funding
- ◆ business unit director and capital steering committee must confirm that the project continues to be a part of the capital budget for the new fiscal year
- ◆ approval for advanced funding cannot be given prior to October 1<sup>st</sup> (i.e. 6 months before the commencement of the new fiscal year)
- ◆ no advanced capital requests can be approved after December 31<sup>st</sup>
- ◆ the normal procurement process for contracts still applies

Projects which have not been included in the previous year's capital plan and any requests for additional funding beyond the limits established above, must be approved by Council.

## Attachment B

### 2010/11 Advanced Capital Funding

The following projects form part of the Proposed 2010/11 Capital Budget. All projects are included in Year 2 of the Capital Plan, as shown in the 2009/10 Capital Budget.

ProjectNumber	Project Name	Project Manager	10/11 Gross	Advanced Request
CWU01218	Otter Lake Equipment	Jim Bauld	2,486,000	365,314
CBX01144	4-Pad Arena	Darren Young	18,333,000	9,166,500
CQ300748	Washmill Lake Court/102	Michael Wile	10,000,000	1,000,000
CWU01062	Waste Stabilization Facility Roof	Barry Nickerson	3,235,000	1,366,345
CBX01161	Energy Efficiency Projects	Julian Boyle	500,000	250,000
CZU01080	New Paving HRM Owned	Dave Hubley	1,032,000	516,000
CYU01081	Paving Renewals	Dave Hubley	3,325,000	1,662,500
CZU01082	Resurfacing	Dave Hubley	10,849,000	5,424,500
CKU01084	Sidewalk Renewal	Dave Hubley	1,495,000	747,500
CJU01083	New Sidewalk	Dave Hubley	1,750,000	875,000
CYU01076	Curb Renewals	Dave Hubley	560,000	280,000
CRU01078	Street Planer Patching	Dave Hubley	1,050,000	525,000
CRU01077	Bridge Repairs	Dave Hubley	1,991,000	460,000
CVD00436	Ferry Refit	Eddie Robar	580,000	50,000
CVK01090	Police Marked Cars	Paul Beauchamp	1,000,000	500,000
CTU00886	LED Traffic Signal Conversion	Ken Reashor	300,000	150,000
CTU00422	Traffic Signal Compliance	Ken Reashor	50,000	25,000
CTU00420	Active Transportation Plan	Ken Reashor	500,000	250,000
CTU00419	Traffic Signal Rehabilitation	Ken Reashor	330,000	165,000
CTU00337	Controller Cabinet replacement	Ken Reashor	100,000	50,000
CTR00908	Transportation Demand	Ken Reashor	100,000	50,000
CTR00906	Pedestrian Safety & Access	Ken Reashor	50,000	25,000
CTU01086	Intersection Improvement Program	Ken Reashor	1,200,000	600,000
CTR00530	Traffic Signal Control System	Ken Reashor	100,000	50,000
CDG00983	Regional Trails: Maintenance	Blair Blakeney	70,000	35,000
CPU00930	Point Pleasant Park Upgrades	Blair Blakeney	2,000,000	1,000,000
CPX01133	Regional Trails Acquisition	Blair Blakeney	200,000	100,000
CPX01149	Park Land Acquisition	Blair Blakeney	500,000	250,000
CPX01178	Track and Field Upgrades	Blair Blakeney	25,000	12,500
CPX01179	Athletic Field/Park Equip (Bundle)	Blair Blakeney	50,000	25,000
CPX01180	Ballfield Upgrades	Blair Blakeney	75,000	37,500
CPX01181	Cemetery Upgrades (Bulk)	Blair Blakeney	30,000	15,000

ProjectNumber	Project Name	Project Manager	10/11 Gross	Advanced Request
CPX01183	Horticultural Renovations	Blair Blakeney	30,000	15,000
CPX01185	New Park and Playground	Blair Blakeney	365,000	182,500
CPX01188	New Street Trees Program	Blair Blakeney	150,000	75,000
CPX01189	Outdoor/Spray	Blair Blakeney	480,000	240,000
CPX01190	Park Upgrades	Blair Blakeney	286,000	143,000
CPX01192	Playgrounds	Blair Blakeney	510,000	255,000
CPX01193	Public Gardens Upgrades	Blair Blakeney	900,000	450,000
CPX01194	Regional Park Washroom	Blair Blakeney	250,000	125,000
CPX01196	Regional Trails Active	Blair Blakeney	300,000	150,000
New number needed	Chester Spur Line	Peter Bigelow	1,000,000	500,000
CPX01199	Sports Court Upgrades (Bundle)	Blair Blakeney	507,000	253,500
CPX01201	Street Tree Replacement Program	Blair Blakeney	125,000	62,500
CBM00711	Fuel Depot Upgrades	Terry Gallagher	400,000	200,000
CBX01046	Halifax City Hall Stone Restoration	Terry Gallagher	2,000,000	1,000,000
CBX01100	Herring Cove Fire Station	Terry Gallagher	2,750,000	1,375,000
CBX01140	Metropark Upgrades	Terry Gallagher	60,000	30,000
CBX01151	All Buildings Program (Bundle)	Terry Gallagher	610,000	305,000
CBX01210	Hubley Fire Station	Terry Gallagher	2,750,000	1,375,000
New number needed	Electrical (Category 7)	Terry Gallagher	165,000	82,500
New number needed	Energy Efficiency Projects	Terry Gallagher	500,000	250,000
New number needed	Architecture - Exterior (Category 2)	Terry Gallagher	50,000	25,000
New number needed	Accessibility - HRM Facilities	Terry Gallagher	200,000	100,000
New number needed	Alderney Gate	Terry Gallagher	310,000	155,000
New number needed	Consulting - Buildings (Category 0)	Terry Gallagher	87,000	43,500
New number needed	Roof (Category 3)	Terry Gallagher	1,315,000	657,500
New number needed	Site Work (Category 1)	Terry Gallagher	325,000	162,500
New number needed	Strategic Community Facility	Terry Gallagher	100,000	50,000
New number needed	Structural (Category 4)	Terry Gallagher	70,000	35,000
New number needed	Architecture - Interior (Category 5)	Terry Gallagher	1,050,000	525,000
New number needed	Major Facilities-Upgrades (Bundle)	Terry Gallagher	1,913,200	956,600
New number needed	Mechanical (Category 6)	Terry Gallagher	400,000	200,000
<b>Total</b>			<b>84,424,200</b>	<b>36,307,759</b>

## Attachment C

### Streets and Roads Detail

Location	District
<b>New Paving HRM Owned Subdivision Streets</b>	
Chani Dr ( Wilson Lake Dr To Cul de Sac )	19
Lylewood Dr ( Existing pavement To Lakecrest Dr )	19
Birch Hill Crt ( Lakecrest Dr. To Cul de Sac )	19
<b>Paving Renewals</b>	
Joffre St ( Portland To Civic 86 )	5
John Cross Dr ( Elwin Cres To Mount Edward )	7
Gateway Rd ( Bayview To Lacewood )	16
Meadowbrook Dr ( Basinview Dr To Sunrise Hill )	21
<b>Resurfacing</b>	
Trunk 7 ( Riley To Wilfred Jackson )	4
Green St ( Queen To Barrington )	12
Purcells Cove Rd ( Civic 376 To Civic 505)	17
Windmill Rd ( Park Ave To Wyse Rd )	5
Alderney Dr ( Park Ave To Ochterloney )	5
South St ( South Park To Robie )	12/13
Bike lanes various locations	
Trunk 3 ( Sleepy Hollow To Maplewood )	22
Surface Sealing	
Thin Overlays	
Crack Sealing	
Seaforth ( Windsor To Dublin )	14
Leeds St ( Robie To Novalea )	11
Trunk 7 ( Riley To Maclaughlin Rd )	4
<b>Sidewalk Renewals</b>	
Alderney Dr ( Church To North ) W	5
South St ( Tower To Wellington ) N	12
South St ( Robie To Wellington ) N	12
Joffre St ( Civic # 1 To Civic # 27 ) W	5
Joffre St ( Civic # 2 To Civic #86 ) E	5
Joffre St ( Civic # 86 To Tremont St ) E	5
Green St ( Queen To Barrington ) S	12
<b>New Sidewalk</b>	
Beaver Bank(Civic 1012 To Meadow Dr )	2
Moirs Mill bridge widening	21
Colby Dr ( Greenwich To Ballfield )	4
Walker Ave (Existing To Bus terminal)	20
<b>Curb Renewals</b>	
Windmill (Wyse to Park)	5
Boutiler Lane (Waverley to Boutiliers Gr)	6
Cedar (Walnut To Chestnut )	13
Cedar (Preston To Chestnut )	13
Gateway Rd ( Bayview To Lacewood )	16