

SCENARIO 1 Status Quo

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
OPERATING												
Revenue	(\$16,300,000)	(\$16,400,000)	(\$16,500,000)	(\$16,700,000)	(\$16,800,000)	(\$17,000,000)	(\$17,100,000)	(\$17,300,000)	(\$17,500,000)	(\$17,700,000)	(\$17,900,000)	(\$187,200,000)
Expenses	\$49,000,000	\$51,200,000	\$53,700,000	\$56,300,000	\$59,100,000	\$61,400,000	\$64,500,000	\$68,000,000	\$71,600,000	\$75,600,000	\$79,800,000	\$690,200,000
Adjustments to Compost Program	\$1,500,000	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$23,500,000)
Revised Expenses	\$50,500,000	\$48,700,000	\$51,200,000	\$53,800,000	\$56,600,000	\$58,900,000	\$62,000,000	\$65,500,000	\$69,100,000	\$73,100,000	\$77,300,000	\$666,700,000
Total Operating	\$34,200,000	\$32,300,000	\$34,700,000	\$37,100,000	\$39,800,000	\$41,900,000	\$44,900,000	\$48,200,000	\$51,600,000	\$55,400,000	\$59,400,000	\$479,500,000
RESERVE TRANSFERS FOR CAPITAL												
Cell Construction & Equipment	\$7,565,000	\$8,065,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$8,765,000	\$8,765,000	\$8,765,000	\$88,515,000
Cell Closure	\$2,403,000	\$2,403,000	\$2,403,000	\$2,403,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$30,612,000
Green Carts	\$435,000	\$435,000	\$435,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$7,185,000
Total Capital Funding	\$10,403,000	\$10,903,000	\$10,603,000	\$10,903,000	\$11,500,000	\$11,500,000	\$11,500,000	\$11,500,000	\$12,500,000	\$12,500,000	\$12,500,000	\$126,312,000
New Recycling Facility			\$10,000,000									\$10,000,000
Anaerobic Digestion Facility												\$0
Secondary Compost Curing Site		\$3,500,000										\$3,500,000
Increase Organics Capacity		\$5,000,000										\$5,000,000
Multiple Stream Collection Carts (Blue/Green)				\$25,440,000								\$25,440,000
New Landfill Site					\$100,000,000							\$100,000,000
New Capital Total	\$0	\$8,500,000	\$10,000,000	\$25,440,000	\$100,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$143,940,000
ANNUAL FUNDING FOR SOLID WASTE	\$44,603,000	\$51,703,000	\$55,303,000	\$73,443,000	\$151,300,000	\$53,400,000	\$56,400,000	\$59,700,000	\$64,100,000	\$67,900,000	\$71,900,000	\$749,752,000

SCENARIO 2A with FEP/WSF 2014/15 - 2024/25

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
OPERATING												
Revenue	(\$16,300,000)	(\$16,400,000)	(\$16,500,000)	(\$16,700,000)	(\$16,800,000)	(\$17,000,000)	(\$17,100,000)	(\$17,300,000)	(\$17,500,000)	(\$17,700,000)	(\$17,900,000)	(\$187,200,000)
Increase - Tip Fee Charge (\$170/t)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$24,750,000)
Revised Revenue	(\$18,550,000)	(\$18,650,000)	(\$18,750,000)	(\$18,950,000)	(\$19,050,000)	(\$19,250,000)	(\$19,350,000)	(\$19,550,000)	(\$19,750,000)	(\$19,950,000)	(\$20,150,000)	(\$211,950,000)
Expenses	\$49,000,000	\$51,200,000	\$53,700,000	\$56,300,000	\$59,100,000	\$61,400,000	\$64,500,000	\$68,000,000	\$71,600,000	\$75,600,000	\$79,800,000	\$690,200,000
Adjustments to Compost Program	\$1,500,000	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$23,500,000)
Increase - HHW Depots	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$7,700,000
Decrease - Tonnage Band Rebate	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$9,900,000)
Revised Expenses	\$50,300,000	\$48,500,000	\$51,000,000	\$53,600,000	\$56,400,000	\$58,700,000	\$61,800,000	\$65,300,000	\$68,900,000	\$72,900,000	\$77,100,000	\$664,500,000
Total Operating	\$31,750,000	\$29,850,000	\$32,250,000	\$34,650,000	\$37,350,000	\$39,450,000	\$42,450,000	\$45,750,000	\$49,150,000	\$52,950,000	\$56,950,000	\$452,550,000
RESERVE TRANSFERS FOR CAPITAL												
Cell Construction & Equipment	\$7,565,000	\$8,065,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$8,765,000	\$8,765,000	\$8,765,000	\$88,515,000
Savings - Reduced Tonnage	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$7,832,000)
Savings - Stacking 15m	(\$4,400,000)	(\$4,400,000)	(\$4,900,000)	(\$4,900,000)	(\$4,900,000)	(\$4,900,000)	(\$5,400,000)	(\$5,400,000)	(\$5,400,000)	(\$5,400,000)	(\$6,000,000)	(\$56,000,000)
Revised Cell Construction & Equipment	\$2,453,000	\$2,953,000	\$2,153,000	\$2,153,000	\$2,153,000	\$2,153,000	\$1,653,000	\$1,653,000	\$2,653,000	\$2,653,000	\$2,053,000	\$24,683,000
Cell Closure	\$2,403,000	\$2,403,000	\$2,403,000	\$2,403,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$30,612,000
Savings - Reduced Tonnage	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$2,772,000)
Revised Cell Closure	\$2,151,000	\$2,151,000	\$2,151,000	\$2,151,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$27,840,000
Green Carts	\$435,000	\$435,000	\$435,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$7,185,000
Total Capital Funding	\$5,039,000	\$5,539,000	\$4,739,000	\$5,039,000	\$5,636,000	\$5,636,000	\$5,136,000	\$5,136,000	\$6,136,000	\$6,136,000	\$5,536,000	\$59,708,000
New Recycling Facility			\$10,000,000									\$10,000,000
Anaerobic Digestion Facility												\$0
Secondary Compost Curing Site		\$3,500,000										\$3,500,000
Increase Organics Capacity		\$5,000,000										\$5,000,000
Multiple Stream Collection Carts (Blue/Green)				\$25,440,000								\$25,440,000
New Landfill Site												\$0
New Capital Total	\$0	\$8,500,000	\$10,000,000	\$25,440,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,940,000
ANNUAL FUNDING FOR SOLID WASTE	\$36,789,000	\$43,889,000	\$46,989,000	\$65,129,000	\$42,986,000	\$45,086,000	\$47,586,000	\$50,886,000	\$55,286,000	\$59,086,000	\$62,486,000	\$556,198,000

SCENARIO 2B - FEP/WSF Phased out after 2016/17

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
OPERATING												
Revenue	(\$16,300,000)	(\$18,400,000)	(\$16,500,000)	(\$16,700,000)	(\$16,800,000)	(\$17,000,000)	(\$17,100,000)	(\$17,300,000)	(\$17,500,000)	(\$17,700,000)	(\$17,900,000)	(\$187,200,000)
Increase - Tip Fee Charge (\$170/t)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$24,750,000)
Revised Revenue	(\$18,547,986)	(\$18,647,985)	(\$18,747,984)	(\$18,947,983)	(\$19,047,982)	(\$19,247,981)	(\$19,347,980)	(\$19,547,979)	(\$19,747,978)	(\$19,947,977)	(\$20,147,976)	(\$211,950,000)
Expenses	\$49,000,000	\$51,200,000	\$53,700,000	\$56,300,000	\$59,100,000	\$61,400,000	\$64,500,000	\$68,000,000	\$71,600,000	\$75,600,000	\$79,800,000	\$690,200,000
Adjustments to Compost Program	\$1,500,000	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$23,500,000)
Increase - HHW Depots	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$7,700,000
Decrease - Tonnage Band Rebate	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$9,900,000)
Remove FEP/WSF				(\$8,360,000)	(\$8,630,000)	(\$8,800,000)	(\$8,970,000)	(\$9,240,000)	(\$9,510,000)	(\$9,680,000)	(\$9,950,000)	(\$73,140,000)
Revised Expenses	\$50,300,000	\$48,500,000	\$51,000,000	\$45,240,000	\$47,770,000	\$49,900,000	\$52,830,000	\$56,060,000	\$59,390,000	\$63,220,000	\$67,150,000	\$591,360,000
Total Operating	\$31,752,014	\$29,852,015	\$32,252,016	\$26,292,017	\$28,722,018	\$30,652,019	\$33,482,020	\$36,512,021	\$39,642,022	\$43,272,023	\$47,002,024	\$379,410,000
RESERVE TRANSFERS FOR CAPITAL												
Cell Construction & Equipment	\$7,565,000	\$8,065,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$8,765,000	\$8,765,000	\$8,765,000	\$88,515,000
Savings - Reduced Tonnage	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$7,832,000)
Savings - Stacking 15m	(\$4,400,000)	(\$4,400,000)	(\$4,900,000)	(\$4,900,000)	(\$4,900,000)	(\$4,900,000)	(\$5,400,000)	(\$5,400,000)	(\$5,400,000)	(\$5,400,000)	(\$6,000,000)	(\$56,000,000)
Remove FEP/WSF Capital				(\$1,900,000)	(\$1,600,000)	(\$2,500,000)	(\$2,100,000)	(\$1,300,000)	(\$1,300,000)	(\$1,300,000)	(\$1,300,000)	(\$13,300,000)
Revised Cell Construction & Equipment	\$2,453,000	\$2,953,000	\$2,153,000	\$253,000	\$553,000	(\$347,000)	(\$447,000)	\$353,000	\$1,353,000	\$1,353,000	\$753,000	\$11,383,000
Cell Closure	\$2,403,000	\$2,403,000	\$2,403,000	\$2,403,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$30,612,000
Savings - Reduced Tonnage	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$2,772,000)
Revised Cell Closure	\$2,151,000	\$2,151,000	\$2,151,000	\$2,151,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$27,840,000
Green Carts	\$435,000	\$435,000	\$435,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$7,185,000
Total Capital Funding	\$5,039,000	\$5,539,000	\$4,739,000	\$3,139,000	\$4,036,000	\$3,136,000	\$3,036,000	\$3,836,000	\$4,836,000	\$4,836,000	\$4,236,000	\$46,408,000
New Recycling Facility			\$10,000,000									\$10,000,000
Anaerobic Digestion Facility												\$0
Secondary Compost Curing Site		\$3,500,000										\$3,500,000
Increase Organics Capacity		\$5,000,000										\$5,000,000
Multiple Stream Collection Carts (Blue/Green)				\$25,440,000								\$25,440,000
New Landfill Site												\$0
New Capital Total	\$0	\$8,500,000	\$10,000,000	\$25,440,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,940,000
ANNUAL FUNDING FOR SOLID WASTE	\$36,791,014	\$43,891,015	\$46,991,016	\$54,871,017	\$32,758,018	\$33,788,019	\$36,518,020	\$40,348,021	\$44,478,022	\$48,108,023	\$51,238,024	\$469,758,000

SCENARIO 2C - FEP/WSF Removed

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
OPERATING												
Revenue	(\$16,300,000)	(\$16,400,000)	(\$16,500,000)	(\$16,700,000)	(\$16,800,000)	(\$17,000,000)	(\$17,100,000)	(\$17,300,000)	(\$17,500,000)	(\$17,700,000)	(\$17,900,000)	(\$187,200,000)
Increase - Tip Fee Charge (\$170/t)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	(\$24,750,000)
Revised Revenue	(\$18,550,000)	(\$18,650,000)	(\$18,750,000)	(\$18,950,000)	(\$19,050,000)	(\$19,250,000)	(\$19,350,000)	(\$19,550,000)	(\$19,750,000)	(\$19,950,000)	(\$20,150,000)	(\$211,950,000)
Expenses	\$49,000,000	\$51,200,000	\$53,700,000	\$56,300,000	\$59,100,000	\$61,400,000	\$64,500,000	\$68,000,000	\$71,600,000	\$75,600,000	\$79,800,000	\$690,200,000
Adjustments to Compost Program	\$1,500,000	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$23,500,000)
Increase - HHW Depots	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$7,700,000
Decrease - Tonnage Band Rebate	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$900,000)	(\$9,900,000)
Remove FEP/WSF	(\$7,730,000)	(\$8,010,000)	(\$8,190,000)	(\$8,360,000)	(\$8,630,000)	(\$8,800,000)	(\$8,970,000)	(\$9,240,000)	(\$9,510,000)	(\$9,680,000)	(\$9,950,000)	(\$97,070,000)
Revised Expenses	\$42,570,000	\$40,490,000	\$42,810,000	\$45,240,000	\$47,770,000	\$49,900,000	\$52,830,000	\$56,060,000	\$59,390,000	\$63,220,000	\$67,150,000	\$567,430,000
Total Operating	\$24,020,000	\$21,840,000	\$24,060,000	\$26,290,000	\$28,720,000	\$30,650,000	\$33,480,000	\$36,510,000	\$39,640,000	\$43,270,000	\$47,000,000	\$355,480,000
RESERVE TRANSFERS FOR CAPITAL												
Cell Construction & Equipment	\$7,565,000	\$8,065,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$7,765,000	\$8,765,000	\$8,765,000	\$8,765,000	\$88,515,000
Savings - Reduced Tonnage	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$712,000)	(\$7,832,000)
Savings - Stacking 15m	(\$4,400,000)	(\$4,400,000)	(\$4,900,000)	(\$4,900,000)	(\$4,900,000)	(\$4,900,000)	(\$5,400,000)	(\$5,400,000)	(\$5,400,000)	(\$5,400,000)	(\$6,000,000)	(\$56,000,000)
Remove FEP/WSF Capital	(\$1,600,000)	(\$900,000)	(\$1,600,000)	(\$1,900,000)	(\$1,600,000)	(\$2,500,000)	(\$2,100,000)	(\$1,300,000)	(\$1,300,000)	(\$1,300,000)	(\$1,300,000)	(\$17,400,000)
Revised Cell Construction & Equipment	\$853,000	\$2,053,000	\$553,000	\$253,000	\$553,000	(\$347,000)	(\$447,000)	\$353,000	\$1,353,000	\$1,353,000	\$753,000	\$7,283,000
Cell Closure	\$2,403,000	\$2,403,000	\$2,403,000	\$2,403,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$30,612,000
Savings - Reduced Tonnage	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$252,000)	(\$2,772,000)
Revised Cell Closure	\$2,151,000	\$2,151,000	\$2,151,000	\$2,151,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$2,748,000	\$27,840,000
Green Carts	\$435,000	\$435,000	\$435,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$735,000	\$7,185,000
Total Capital Funding	\$3,439,000	\$4,639,000	\$3,139,000	\$3,139,000	\$4,036,000	\$3,136,000	\$3,036,000	\$3,836,000	\$4,836,000	\$4,836,000	\$4,236,000	\$42,308,000
New Recycling Facility			\$10,000,000									\$10,000,000
Anaerobic Digestion Facility												\$0
Secondary Compost Curing Site		\$3,500,000										\$3,500,000
Increase Organics Capacity		\$5,000,000										\$5,000,000
Multiple Stream Collection Carts (Blue/Green)				\$25,440,000								\$25,440,000
New Landfill Site												\$0
New Capital Total	\$0	\$8,500,000	\$10,000,000	\$25,440,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,940,000
ANNUAL FUNDING FOR SOLID WASTE	\$27,459,000	\$34,979,000	\$37,199,000	\$54,869,000	\$32,756,000	\$33,786,000	\$36,516,000	\$40,346,000	\$44,476,000	\$48,106,000	\$51,236,000	\$441,728,000