

Item No. 4
Halifax Regional Council
June 24, 2014

TO: Mayor Savage and Members of Halifax Regional Council

Original Signed by Director

SUBMITTED BY: _____
Brad Anguish, Director, Community & Recreation Services

DATE: May 30, 2014

SUBJECT: Community Facility Master Plan (CFMP) Update

INFORMATION REPORT

ORIGIN

- | | |
|----------------|---|
| May 27, 2008 | Community Facility Master Plan approved by Regional Council. Recommendation 1 outlined an “extensive update of the document within a five year time frame” |
| March 20, 2014 | Community Planning & Economic Development (CPED) Standing Committee motion: CPED request an information report be provided to Regional Council that outlines the scope and review process for the upcoming renewal of the Community Facility Master Plan and also the status of the recommendations included in the 2008 plan |
| March 18, 2014 | Regional Council Motion: Halifax Regional Council request a staff report and needs assessment on a pad ready sports field on Baker Drive, Dartmouth. |

LEGISLATIVE AUTHORITY

Halifax Regional Municipality Charter, Section 79 (1); The Council may expend money required by the Municipality on (k) Recreation programs, (x) lands and buildings required for a municipal purpose.

BACKGROUND

The 2008 Community Facility Master Plan (CFMP) provided strategic direction and recommendations related to community/recreation facility development, and provided direction related to the protocol for budget and project development. The 2008 CFMP is still utilized as the strategic guiding document to enhance the quality of life of citizens through the provision of sustainable, planned, accessible and appropriate community facilities.

The document was an expanded and updated version of the 2004 Indoor Recreation Facility Master Plan (IRFMP). The CFMP was supported by the approved growth principles of the Regional Plan and provided direction for the planning, development and operation of community recreation facilities. The CFMP also included arena capacity updates and outdoor facility planning. The goal of the CFMP was to indicate where facilities would be constructed, determine which existing facilities would be improved, and address opportunities related to joint school use agreements and partnerships for community facilities throughout HRM over the next 20 years.

One of the recommendations in the CFMP indicated the need to complete a review of the document within a five year time frame. The review would ensure the CFMP remains relevant and takes into consideration changes to Council focus areas, changes to demographics, and changes to Council priorities that result from updated strategic documents such as the Regional Plan and Statistic Canada data. The review also allows for the opportunity to engage citizens to verify and validate their expectations and priorities as well as incorporate any necessary changes for Council's consideration.

At the March 20, 2014 meeting, the Community Planning and Economic Development (CPED) Standing Committee requested that an information report be provided to Regional Council to outline the scope and review process for the upcoming renewal of the Community Facility Master Plan, and that a status report be included regarding recommendations included in the 2008 plan.

DISCUSSION

The revised and updated document, CFMP2, is expected to be able to provide continued strategic direction for the required investment, resources and decision-making processes related to provision of community recreation facilities. Organized by inventory type and structured into short, medium and long term recommendations, the updated document will build on the recommendations in the 2008 CFMP report and will include several inventory types not previously considered. The update will verify values and expectations of citizens along with other measurable aspects to the provision of services including a detailed review of deliverables in the 2008 CFMP.

Scope of Work Summary

The 2014 analysis (CFMP2) will provide updated and detailed analysis related to the inventory included in the original CFMP of 2008 and verify recreation service provision needs and expectations across HRM. The analysis will confirm recreation needs related to various specific

sites, such as the 14 acres site on Baker Drive, in order to determine capital recreation requirements and development plans for the large scale sites. The review will examine synergies and opportunities related to partnership projects such as those related to Halifax Regional School Board, as well as partnership and co-location opportunities related to the Halifax Regional Library. In addition, CFMP2 will include the development of criteria which can be used to provide strategic direction and recommendations related to the development, replacement and rationalization of playgrounds, tennis courts, skate board facilities, lawn bowling facilities and spray parks.

The CFMP2 review will include a strong element of community and stakeholder consultation. The public consultation is described in the Community Engagement section of this report. Through the consultation process, review of other types of recreation facilities may be suggested by stakeholders and citizens at large. These suggestions will be incorporated in the report either as part of the analysis, or for information depending on identified need.

Specifically, the CFMP2 will:

- Provide strategic direction and recommendations for the provision of recreation facilities;
- Provide Regional Council and staff with an updated understanding of facility needs and a clear lens through which to prioritize future projects related to new builds, expansions, upgrades, and rationalizations;
- Provide recommendations for service delivery related to purpose-built recreation, sport, and leisure facilities;
- Include analysis and recommendations related to playgrounds, skate parks, bmx parks, tennis courts, lawn bowls and splash parks;
- Replace ongoing requests for stand-alone needs assessment analysis;
- Provide recreation facility context for decision making (building blocks) for Green Belt and Public Open Space Priority Plan;
- Provide recreation facility context for decision making (building blocks) for Culture and Heritage Priority Plan; and
- Provide recreation facility context for decision making (building blocks) for review of tax structure for capital and operating of facilities.

CFMP2 Exclusions

Many inventory types are utilized by stakeholders and citizens in general for recreation and sport purposes. Exclusions in this review will include facility types that generally lend themselves more to passive, informal recreation and are often accessible to citizens at no cost. While the CFMP2 is a comprehensive analysis, the scope of the work has been structured such that it both aligns with other strategic initiatives and is able to be effectively completed within a defined timeframe. One of the strategic initiatives that will be completed concurrently with the CFMP2 review is the Green Belting and Public Spaces Priority Plan which is expected to be undertaken upon approval of the Regional Plan update (RP+5). Since passive, informal recreation amenities

are more appropriately considered under “parks” planning and are being considered under the Green Belting and Public Spaces Priority Plan, they have been excluded from the CFMP2. As well, other potential major corporate projects have also been excluded from this work as they would be undertaken as separate projects, should Council choose to explore them in further detail. As a result, the CFMP2 will not include the planning initiatives and facility types included in Table 1.

Table 1: CFMP2 Exclusions

Outdoor Stadium Planning
Planning Review related to Exhibition Park
Open Space Planning
Trails and Park-Land Planning
Land Acquisition Planning
Subdivision Allocations for Park-land Planning
Beach and Water Front Planning
Boat Launch Planning
Location Placement Planning for Park Benches or Picnic Tables
Dog Parks

Implementation Plan and Timeline

Consistent with the past CFMP project, and due to limited staff resources, the CFMP update project will be outsourced. Table 2 outlines key benchmarks in the project and targets completion dates. Based on this estimated schedule, the completion date for the final report is anticipated in the summer of 2015.

Table 2: Estimated Project Timeline

Description	Target Date for Completion
Presentation of CFMP2 Scope and timeline to Council	June 2014
Establish Governance structure for CFMP2 work	Summer 2014
Post and Award RFP	Summer 2014
Review of Existing Documents	Fall 2014
Summary of CFMP Outcomes and Gaps	Fall 2014
Interviews and Focus Group Meetings	Fall 2014
Recreation and Sport Trends Analysis & Data Collection	Fall 2014
Recreation Service Delivery Outcomes by Facility Type	Fall 2014
Other Inventory Types Criteria and Service Outcomes	Fall 2014
Community Consultations (8 sessions expected)	Fall 2014
Development of Draft Recommendations	Winter 2015

Description	Target Date for Completion
First Draft Presentation Workshop with relevant staff	Winter 2015
Final Draft Report	Spring 2015
Staff Report to Regional Council	Summer 2015

Summary of 2008 Recommendations

In addition to the request scope of the CFMP review, CPED also requested an update on recommendations outlined in the 2008 CFMP document. Attachment 1 includes a summary of recommendations and their current status. This list identifies items completed, items underway, and items outstanding. More details on each item will be provided in the upcoming CFMP2 review document as the remaining recommendations will be included for updating and completion in the scope of work.

FINANCIAL IMPLICATIONS

There are no financial implications associated with this report.

COMMUNITY ENGAGEMENT

This project includes a comprehensive stakeholder and community consultation, and will take place over an extended period of several months. The engagement opportunities have been selected in order to provide access to all citizens, stakeholders, or special interest groups who wish to participate. To summarize the engagement process, there are eight specific alternative methods to gather feedback and comments as follows:

- a) Project phone number to access staff directly
- b) Project specific email address for comments, requests and proposals to be submitted
- c) Interviews with key stakeholders, Regional Council members, and relevant staff
- d) Focus Group meetings with key stakeholders (i.e., inventory user groups)
- e) Public Meetings for citizens at large
- f) Various social media opportunities
- g) On-line survey
- h) Empirical phone survey (population sample)

ATTACHMENTS

Attachment 1: 2008 Community Facility Master Plan – Recommendation Status

A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.html> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

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Report Approved by: Denise Schofield Manager, Regional Recreation & Culture 490-6252

Report Approved by: Jane Fraser, Director, Planning & Infrastructure, 490-7166

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

	Recommendation	Details	Status	Comments
1	Community Facilities Master Plan Champion	That HRM appoint a senior staff as Implementation Champion immediately upon acceptance of this plan with full responsibility for coordinating the implementation of all 2008 recommendations. That a detailed implementation plan and strategy be developed within six months of acceptance of this plan. That HRM support an annual review of the CFMP and conduct more extensive updating of the document within a five year time frame.	Not completed	CFMP2 Update process
2	Appoint Engineer to Complete Facility Condition Assessments	That HRM appoint a full time engineer for Community Recreation Services to address the facility condition assessment backlog.	Completed	Facility Condition Assessments
3	Arenas	That a high priority and appropriate resources continue to be given to the RFP process for a Multi-pad Arena Complex. That the RFP specifications for the Multi-pad Arena Complex require the proponents to identify how they will address under represented/under serviced groups as part of their response to the proposal call. That the RFP specifications for the Multi-pad Arena Complex require the proponents to identify how they will address public access as part of their response to the proposal call. That the Community Facilities Master Plan model establishes a timeline and allocates resources to develop policies on underrepresented groups and public access.	Completed	BMO Centre
4	Indoor Facility Provision Requirements	That HRM adopt a managed care approach to HRM recreation facility infrastructure. That HRM conduct a Facility Condition Index Service Provision Assessment (FCSPA) of its infrastructure.	Completed	Facility Condition Assessments
5	Supply and Demand	That HRM Community Recreation Services Bookings and TPW annually review the condition of the municipality's playing field/diamond supply and compare against user demand. That this review requires TPW and Bookings to work cooperatively to determine the type and number of fields/diamonds available and agree upon recommended volume per fields and diamonds prior to any allocation to user groups. That HRM and HRSB meet every three years to assess how effectively the strategies for supply of fields are meeting HRM, sport and school-based needs. That HRM improve communication with sport groups in an effort to learn more about their current and future needs to incorporate into future facility planning and development.	Not completed	
6	Field Development & Maintenance	That HRM and Nova Scotia Transportation and Infrastructure (NSTIR) synchronize their field construction classification and benchmarking practices. That HRM and NSTIR coordinate and strengthen the Service Agreement for the management of HRSB fields to ensure service level standards are clear. Elevating commitments will ensure quality and consistency in the construction and maintenance of all fields and diamonds.	Not completed	
7	Sustain the inventory of Playing Fields	That HRM maintain a schedule of sports field renewal to enable the rebuilding of playing fields when they have reached the end of their playable lifecycle. That HRM identify criteria for renewal of fields and an acceptable lifecycle renewal program that is adequately funded so that unplayable and unsafe playing fields are rebuilt. That additional annual maintenance funds be allocated to newly	Not completed	

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

		built or newly designated playing fields to ensure that they can be sustained.		
8	Increasing Playing Field Capacity	<p>That the HRM and HRSB field inventories be effectively allocated wherever possible. Children and younger teens need to be assigned to smaller fields and diamonds that are the right scale for youth games but inadequate for adult games. This allocation will provide additional opportunities for older youth and adult groups that require the larger dimensioned fields and diamonds. That the HRM work cooperatively with local clubs and communities to facilitate the installation of lights on artificial turf fields.</p> <p>That HRM make it a priority to maintain their grass playing fields at a level to ensure maximum playable hours and good quality field conditions. That three additional artificial turf fields be constructed to meet the increasing demand for outdoor field sports. The fields will be funded through HRM and HRSB initiatives, including forthcoming capital plans. That the potential to develop additional sports fields and diamonds be assessed when new park land of sufficient size is acquired.</p>	<p>Completed</p> <p>Ongoing</p>	BHPCC artificial turf field, and Cole Harbour artificial turf field
9	Sustain the Inventory of Playing Fields	That HRM conduct research, consult with user sport groups and thereafter develop a Sport Field/Diamond Allocation policy that would set facility allotment prioritizations for sport groups based upon identified and approved criteria.	Not completed	
10	General Outdoor Facility Suggestions	<p>That HRM establish a universal template for new fields. Currently, participants are playing on fields that may be inappropriately sized for their age and level of play or designed for one single sport. A sports field template to facilitate future field conversions, either from one sport to another or from one level of play to another (e.g. mini to intermediate, or ball to field). That HRM increase the number of fields to ensure that a certain number can rest or can be periodically removed from the inventory for more extensive field maintenance.</p> <p>That in coordination with HRSB and the Province of Nova Scotia, HRM increases the artificial turf field inventory. That HRM continue to improve field quality by following accepted HRM practices for field maintenance. That HRM establish an ongoing program of field renovation including the installation of irrigation systems to improve playability and extend use during dry periods. That HRM consider field conversions and new facilities by removing underutilized or poorer quality ball diamonds from inventory and converting some to field turf for other sports. This refocuses municipal capital and operating dollars while maintaining a supply of good quality ball facilities. Identify opportunities within HRM's park inventory to develop new tournament fields. That HRM install lighting at soccer and multi-purpose fields to increase the hours of available play. The need for lighting is applicable to soccer, football, ball and multi-purpose facilities. That HRM invest in improvements to select ball diamonds to increase the number of suitable diamonds available for play. That HRM designate a portion of new sports fields as multi-purpose fields that are capable of serving a variety of sporting activities including ultimate, football (all types), field lacrosse and soccer. User groups supported this concept and recognized that game play may require additional</p>	Ongoing	

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

		amenities or special layout (e.g. goal posts, lines, etc), multi-purpose fields can be used for practice time. That HRM increase sports field inventory, particularly the supply of multi-purpose fields to permit scheduling football, soccer and lacrosse on these new fields more frequently to reduce over-use of high demand fields.		
11	Strengthen Community Boards	That HRM contract a consultant or designate internal personnel to research and develop streamlined policies, methodologies, structures, training and reporting mechanisms that better enable Community Boards to function as Recreational Social Entrepreneurs. Thereafter the report should be presented to Municipal Council to receive sanctioning for resource investment.	Ongoing	Multi-District Facility Review work
12	Research Creation of Network of Community Boards	That HRM approve a project to research, develop and implement policies, methodologies, structures and financial resources to foster the creation of a Network of Community Boards to nurture and develop Community Boards entrusted with the responsibility of operating HRM facilities.	Ongoing	Multi-District Facility Review work
13	: Consider External Partnerships	That HRM continue to research the feasibility for developing an external partnership for the development, construction and operation of a Multi-pad Arena Complex. As part of the preferred partner selection, HRM should move forward with the development of a partnership framework for the P3.	Completed	BMO Centre
14	Subsidies for Municipally Operated and Community Board Facilities	That after commencement of the Strengthening Community Boards and Network of Community Boards projects a related project be commissioned to review service overlap, duplication and competition between municipally operated facilities and Community Board operated facilities. A key outcome of this effort will be to determine reasonable financial contributions for both municipally operated and Community Board operated facilities. That a report be completed to establish standardized criteria for the desired level of public subsidy for each facility category including both municipally operated and Community Board operated. As part of this review, a recommendation should be made regarding the most appropriate management model for East Dartmouth and Gordon R Snow Community Centres.	Ongoing	Multi-District Facility (MDF) Review work
15	Cost Recovery Goals for Municipally Operated Facilities	That goals for operating with cost recovery be identified for municipally operated facilities.	Ongoing	
16	Recreation Blueprint	That the guiding principles from the Recreation Blueprint be enhanced to address strategies from 2004 IRFMP and support the design of a new supplementary style of service delivery to the community. That a review of the program focus within the Recreation Blueprint be undertaken to evaluate the impact that the large aging population will have on HRM recreation services. That the Recreation Blueprint endorses CRS emphasis on the role of Program Facilitator or Enabler for Community Centres and Multi District Hub Facilities.	Ongoing	Recreation Review
17	Develop a Model of Shared Development & Use of Schools with	That HRM and HRSB develop a model for shared use at each of the boards high schools and up to two other schools within each family of schools. HRSB is forecasting upgrades to music rooms and artsspaces within a series of schools. Music and arts spaces represent two additional areas for shared	Ongoing	

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

	HRSB	use. Wherever feasible HRM and HRSB should add community access elements to schools.		
18	Maintain & Nurture Excellent Relations	That HRM, HRSB and Capital Health maintain their strong relationship in order to foster growth of joint use agreements and encourage joint facility development whenever reasonable and beneficial.	Ongoing	
19	Facility Implementation Model	That HRM approve the revised Facility Implementation Model process map.	Completed	Utilized in practice.
20	Arts and Culture	<p>That arts and cultural components be incorporated into the planning for new and renovated recreation facilities. That the cultural community and the community at large be involved in the planning of these components. That the planning process for the Trail and Parks Plan include consultation with the cultural and heritage community.</p> <p>That HRM encourage updating the Design Requirements Manual, used by Transportation and Infrastructure Renewal of the Provincial Government for the design of new school facilities. The update should incorporate the needs of the community in recreation, arts, and music based on a model of joint use by the municipality and the school board. That strong links are established between the HRM Cultural Plan, Draft Public Arts Policy and the Community Facilities Master Plan and these links are maintained in future updates of each plan.</p>	Ongoing	Public Art Policy requirement for capital projects
21	Reconfigure Recreation Areas	That the recreation zones for CRS be reconfigured to reduce splitting electoral Districts into different Recreation Areas. Wherever possible the Recreation Areas should encompass complete Districts.	Not completed	Recreation Review
22	Community Centre Access Pilot with Halifax Regional School Board	That HRM and HRSB introduce a trial Community Centre Access Pilot Program in an effort to improve overall public access to gymnasia in the Fall 2008.	Completed	Ongoing in pilot gyms
23	Joint Development of Community Access Gyms with Arts Space	<p>That HRSB, HRM and Dartmouth Sportsplex enter into a joint venture relationship for the development of the Dartmouth Sportsplex Field-house to serve residents of Dartmouth Eastern Passage. This project would also serve the high school student population of HRSB through a Board proposal for a Centre of Excellence for Sport at Dartmouth High. The development of community access gyms with supplemental arts and cultural spaces at Prince Andrew High School is recommended.</p> <p>That HRM and HRSB jointly develop an enlarged public access gym and arts and cultural spaces in conjunction with Highland Park Junior School on the Peninsula, or the proposed junior high school for the north end of the Peninsula. It is further recommended to jointly develop the forecasted Centre for Art at Citadel High School.</p> <p>That HRM coordinate with HRSB the construction of a community access gym/community centre in conjunction with the new replacement school for Lakeview Consolidated Elementary School at Porters Lake.</p>	<p>Completed</p> <p>Ongoing</p> <p>Complete</p>	Dartmouth Sportsplex approved by Council, Joint venture was not feasible with HRSB.

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

24	School Closures	That currently forecasted HRSB elementary and junior high schools slated for closure not be added to HRM community centre inventory, unless the schools are within areas deemed high need and where they are superior to current municipal infrastructure (evaluation completed using Facility Condition Index).	Ongoing	
25	School Gym Access	That HRM initiate discussions with HRSB to determine mechanisms to improve access to school gyms. In conjunction with HRSB, HRM will also improve booking procedures and allocation strategies to provide consistency of access.	Ongoing	Trial program, and Service Exchange Agreement review
26	School Linkage to Pathways	That wherever feasible, link elementary schools to a linear pathway system to encourage walking within the neighbourhood.	Not completed	
27	Outdoor Basketball & Volleyball	That HRM encourage development of additional outdoor basketball courts and sand volleyball facilities in conjunction with new schools, multi-district and community recreation centres.	Completed	
28	Development of a Community Wellness Facility Feasibility Study	That research on the feasibility of developing at least one Community Wellness facility in conjunction with Capital Health and/or other partners. The best practice models cited are Seven Oaks in Winnipeg or Talisman Centre in Calgary.	Not completed	
29	Encourage Alignment of Multi District with Community Centres	That each Community Board operated community centre be aligned with the most appropriate Multi- District Hub facility and encouraged to develop mutually beneficial relationships that enhance operations of each facility.	Ongoing	MDF Review Work
30	Community Board Operation of Sackville Sports Stadium	That HRM ensure efforts are undertaken to return the operation of Sackville Sports Stadium to a Community Board. This includes completing the current HRM financial re-stabilization plan prior to returning the Stadium to an incoming Board. Thereafter, the Community Board will be required to develop future business planning to sustain the asset prior to any future allocation of capital funding from HRM.	Not completed	MDF Review work
31	Complete Prospect Community Centre	That HRM complete Prospect Community Centre and ensure it meets Facility Continuum guidelines. Refer to Project Code CBG00720.	Completed	
32	North Preston Community Centre Expansion	That HRM move forward with design and construction of the Community Centre expansion planned for North Preston. Refer to Project Code CBG00720.	Completed	
33	Joint Use Fieldhouse for Dartmouth Sportsplex and Dartmouth High School	That HRM and HRSB complete the analysis of the business and operating plan for the development of Dartmouth Sportsplex Field-House, in conjunction with the proposed Centre of Excellence for Sport at Dartmouth High. Thereafter, a decision should be taken on whether to proceed with development in conjunction with HRSB as a partner in the Mid Term phase of this report. If the partnership business case is supported for joint development of a multi-gym complex at Dartmouth Sportsplex move forward to construction.	Not completed.	New direction
34	Sambro Needs Assessment	That HRM complete the Sambro needs assessment including an evaluation of the availability of church facilities and fire halls to meet the needs of the citizens.	Ongoing	Informal review

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

				completed by staff, full review to be part of CFMP2
35	Peninsula Halifax Facility Study	That the Peninsula Halifax Facility Study is completed and includes a detailed review of the St. Andrews, Needham/George Dixon/ Bloomfield facilities. The study should be expanded to include future operations of Centennial Pool; a complete operational review of Needham, Bloomfield and George Dixon Recreation Centres; and HRSB future use of Highland Park Junior High School as a consideration for combining servicing for Needham area residents. If HRSB determines to maintain and expand Highland Park or build a replacement school, discuss opportunities to jointly develop and operate a smaller gym/community facility on the current school site. A determination should come forward as to whether or not these facilities should be recapitalized.	Completed	Peninsula Review led to evidence-based recommendations
36	Centennial Pool Lifecycle	That HRM maintain the life of Centennial Pool until such time as a study has been completed on either developing a joint consolidation facility with Needham on the Peninsula, possibly on the Forum lands. The proposed facility would be built in two stages: a 1,000 m2 fitness centre added to the Forum followed by a 50 metre pool with warm up/cool down lanes and a small leisure pool. An opportunity exists to tap into excess heat generation from the Forum ice plants to improve efficiencies of the aquatic operations as a sustainability initiative.	Completed	Peninsula Recreation Facilities Review led to Halifax Forum Review. YMCA expansion project led to new direction
37	Multi-Pad Arena RFP	That HRM expedite the Arena RFP selection process with the objective of developing a new quad ice pad.	Completed	BMO Centre
38	Consolidation/Closure of Overlapping Community Centres	That research on the feasibility of consolidating community centres be undertaken. The rationale for possible consolidation is excessive market segment overlap with neighbouring facilities, inadequacy of facility size, facility age and overall service effectiveness. Public Consultation to be held with affected communities before any decision is reached. Options to explore are closure of: North Woodside and consolidate into one new combining South Woodside; Consolidate Head of St. Margarets Bay with St. Margarets Centre: Consolidate Riverline with Carrolls Corner and expand Carrolls Corner if necessary. It is further recommended to consolidate both Findlay and Northbrook Community Centres into one new facility preferably on the current Findlay site. That the existing rental groups from Northbrook continue to rent space through the Police Department if deemed reasonable. That HRM review opportunities to consolidate Grand Desert, Porter's Lake and East Chezzetcook into a centralized facility.	Ongoing	
39	Indoor Turf Facility	That HRM support the efforts of Soccer Nova Scotia to create a new three pitch, indoor soccer	Completed	

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

	Development	facility to be located adjacent to the Soccer Nova Scotia indoor facility at Mainland Common. Should HRM provide funding, there would be an expectation of availability and access for other sport users.		
40	: Arena Conversion Recommendations	That after awarding a successful Proponent with the development /operation of the new multi-pad arena HRM undertakes a study of arena conversion opportunities. That as new multi-pad arenas are built, HRM converts the most appropriate arena to an indoor turf facility or indoor gym and fitness facility. Dependent upon the site chosen for the new multi-pad arena, one option is to convert Lebrun to an indoor gym complex to accommodate volleyball, basketball, wheelchair sports and fitness facilities. That dependent upon the outcome of an Arena Capacity Review Update and a Facility Condition Assessment report possible conversions could include such things as arts and culture space, community space, gymnasium/fitness centre, lacrosse, ball hockey, indoor soccer and other turf sports. That if the Facility Condition Assessment deems it impractical to continue investing in the Bowles, Gray and Devonshire Arenas, HRM should eventually close the arena in worst condition once the ice capacity is no longer required.	Completed	Long Term Arena Strategy (LTAS)
41	Expansion of Arenas: Cole Harbour, and Eastern Shore Community Centre	That HRM update the Arena Capacity Review one year after completion of the new multi-pad arena complex to determine if there is need for another arena. That HRM add a single sheet of ice to Cole Harbour Place and/or Eastern Shore as warranted.	Completed	Included in LTAS
42	Rural Community Centres	That HRM recognize the unique requirements for providing recreation facilities and services in rural areas. Locate small but effective spaces for community centres service provision in the communities. Facilities may be shared with other parties such as church groups, schools, the local fire hall or new construction.	Ongoing	
43	Recapitalization of Arenas (Short Term Through Long Term Initiatives)	That HRM complete recapitalization studies for Centennial, Spryfield and Musquodoboit Harbour/Eastern Shore Arenas and re-invest where warranted.	Completed	LTAS Arena Consolidation Report
44	Construct Joint Use Fieldhouse for Dartmouth Sportsplex and High School	That HRM, Dartmouth SportsPlex and HRSB upon completion and acceptance of the business and operating plan for Dartmouth Sportsplex Field-House development addition in the first term of the CFMP proceed to construction.	Not completed.	New Direction
45	Peninsula Multi District Facility/Sports Venue	That dependent upon the outcome of feasibility study it is recommended to construct a new Multi District Hub facility on the Peninsula as a consolidation of Needham Community Centre and Centennial Pool. This new facility will serve a variety of functions including an incentive to return to living on the Peninsula. This facility will act as the primary competitive swimming facility for Halifax, with leisure aquatic elements, fitness centre and multi purpose space inclusive of arts and culture	Completed	Peninsula Recreation Facilities Review led to Halifax Forum Review.

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

		activity and display areas. The facility may connect to the Halifax Forum/Civic Arena. If this is the chosen site, the project could be built in two stages - construction of a 1,000 m2 fitness centre added to the existing Forum and the pools added in a second stage when Centennial Pool is nearing the end of its operational lifespan.		YMCA expansion project led to new direction
46	Expansion of Arenas-Cole Harbour & Eastern Shore Community Centre	That one year after completion of the new multi pad arena complex, HRM determine if there is need for another arena (dependent upon the outcome of the updated Arena Capacity Review). That HRM add a single sheet of ice to Cole Harbour Place and/or Eastern Shore as warranted.	Completed	LTAS
47	Arena Replacement	That HRM recognize as Centennial Arena ages, efforts must be undertaken to prepare to twin an existing facility.	Completed	LTAS
48	Community Centre Consolidation	That upon completion of the feasibility study for consolidation of Community Centres, construction of two consolidation projects be undertaken in this phase.	Ongoing	
49	Indoor Turf Facility Development	That HRM pursue a partnership agreement with a non-profit or private provider to develop a larger indoor turf facility. Research indicates this facility should be placed adjacent to the Burnside artificial turf fields.	Future	Agreement with Soccer NS to defer to future.
50	Springfield Lake/Weir Field Strategic Planning	That HRM conduct a Strategic Community Facility Planning Study on Springfield/Weir field to determine the need for any form of expansion.	Not completed.	
51	Long Term Recapitalization of Assets	That HRM reinvests in renewal programming for all appropriate Community Centres, Multi District Hubs, Indoor Sport Facilities and Event Facilities to ensure the facilities remain economically viable and fit with the Community Facilities Master Plan, HRM vision, mission, mandate, and asset management policy.	Ongoing	
52	New Community Centres and Multi District Facilities	That HRM continue to replace and/or construct new community centres and Multi District Facilities in the most relevant locations.	Ongoing	
53	Junior High and High School Gym Access	That building upon the successful relationship established with HRSB on the development and operation of Citadel Public Access Gymnasium, HRM continues to develop of this type of facility in partnership with HRSB.	Ongoing	
54	Facility Continuum Model	That HRM adopt the Facility Continuum Model as a framework for facility development	Not completed	
55	User Fees, Subsidies and Equitable Cost Recovery	That the Recreation Blueprint be amended to include statements that HRM will strive towards equitable user fees and subsidies across all indoor and outdoor service delivery areas. That HRM increase the financial support for Community Boards through the Community Contribution Fund. That an Access to Recreation Task Force be established to review all user fees and volunteer board funding requirements, to obtain input and feedback from representatives of all users, effected organizations and members of the public, and to make recommendations on changes to user fees as	Ongoing	

Attachment 1: 2008 Community Facility Master Plan – Recommendations Status

		<p>well as possible subsidies to volunteer organizations. The Task Force should have representation from:</p> <ul style="list-style-type: none"> · HRM Council, the Community Development and Finance Business Units · The general public · Community Boards · User groups · The Chamber of Commerce · HRSB · HRM Kids · Kid Sport Nova Scotia · Jump Start <p>That HRM implement changes to their accounting and record keeping systems to provide detailed cost accounting and attendance tracking for all community recreation facilities. That HRM expand its affordability provisions and policy for access to recreation for citizens who are economically disadvantaged to ensure that access to recreation programs and services is available to all.</p>		
56	Capital Cost Contributions	That HRM adopt the philosophy that growth should pay for growth for the provision of Recreation Facilities. That HRM submit a position paper to the Government of Nova Scotia on the need for legislation that will permit Capital Cost Contributions for the provision of recreation facilities. That HRM seek support for such a position paper from other communities in Nova Scotia and from the Union of Nova Scotia Municipalities.	Ongoing	CCC review work
57	Incorporate Recreation within Key Municipal Planning Documents	That any revisions to the Regional Municipal Planning Strategy include components from the Community Facilities Master Plan and Recreation Blueprint to demonstrate how Recreation Services and Community Facilities strengthen and support the overall vision for the municipality. That HRM strongly link the Community Facilities Master Plan with sufficient resources to A Call to Action For Our Community The Physical Activity Strategy for Halifax Regional Municipality (HRM).	Ongoing	
58	Aging Population	That HRM update the current Recreation Blueprint to reflect the shifting population and be strategic in the identification and planning of programming and facilities that will engage older adults.	Ongoing	
59	Volunteers	That HRM utilize recently retired adults as a new source of skilled volunteers.	Not completed	