


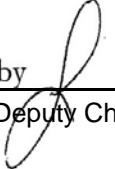


P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 11.1.2**  
**Halifax Regional Council**  
**June 23, 2015**

**TO:** Mayor Savage and Members of Halifax Regional Council

**SUBMITTED BY:** Original signed by   
\_\_\_\_\_  
Richard Butts, Chief Administrative Officer

Original Signed by   
\_\_\_\_\_  
Mike Labrecque, Deputy Chief Administrative Officer

**DATE:** May 28, 2015

**SUBJECT:** **2015-16 Budgets and Business Plans for Area-Rated Services**

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#### **ORIGIN**

Regional Council approved the 2015-16 Operating and Capital Budget on April 28, 2015. Area-rated services require confirmation of their 2014-15 surplus/deficits and proposed 2015-16 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

#### **LEGISLATIVE AUTHORITY**

Halifax Charter, Section 35(1), The Chief Administrative Officer shall (b) ensure that an annual budget is prepared and presented to the Council. Section 96(2), The Council may recover annually from the area the amount required or as much of that sum as the Council considers advisable to collect in any one fiscal year by an area rate of so much on the dollar on the assessed value of the taxable property or occupancy assessments in the area. Charter section 96 (4), The Council may, in lieu of levying an area rate, levy a uniform charge on each (a) taxable property assessment; (b) dwelling unit, in the area.

#### **RECOMMENDATION**

It is recommended that Halifax Regional Council approve the attached Resolution to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2015-16 (Appendix A), Schedule of Area Tax Rates (Appendix B), Budgeted Revenues (Appendix C), and receive the business plans for recreation services as detailed in Appendix D.

## **BACKGROUND**

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided over and above those which are contained in the general rates. As a result, formal adoption of these rates is required under the Charter. This report also includes the four Provincial area tax rates for Mandatory Education, Property Valuation Services, Correction Services, and the Metro Regional Housing Authority. Recommendation of approval for the Provincial area tax rates was deferred until this report pending additional information from the Province.

## **DISCUSSION**

Staff has completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2015-16 with the 2014-15 budget for comparison,
2. all sources of property tax revenue (residential, resource and commercial), and
3. the proposed area rates with the prior year's rates for comparison.

### **Area Rates Not Included in this Report**

The following Area Rates have been excluded from this report because they have either already been approved by Council for 2015-16, or have been recommended for approval separately:

1. On April 28, 2015, in addition to the 2015-16 General Tax Rates, Council also approved the area rates for Regional Transportation, Local Transit and Fire Protection.
2. On June 16, 2015, Council approved a uniform charge of \$45.00 per residential property effective 2015-16 for the purpose of funding neighbourhood improvement programs, recreation development, and social activities for the Frame Subdivision Homeowners' Association in the community of Waverley in District 1.
3. On June 23, 2015, a new uniform charge will be recommended to Council under By-Law P-1100 "Respecting Charges for Private Road Maintenance" for the St. Margaret's Bay Height's subdivision in the community of Head of St. Margaret's Bay in District 13.
4. Supplementary Education is also not included in this report. HRM is currently negotiating a new agreement with the Halifax Regional School Board for Supplementary Education funding. Once a new agreement is finalized, staff will be bringing forward for Council's consideration a recommendation for the 2015-16 budget and area rate for Supplementary Education.

### **Recreation & Community Facilities Taxation Classification**

On November 18, 2014, Regional Council approved three new taxation categories for recreation and community facilities.

1. Municipal Recreational Facilities are those that support recreational services that would otherwise be provided by the municipality. Such organizations are accountable to Halifax for their municipal outcomes and must be fully accessible to the public. *Tax Status:* Facility, lease and operating costs for the building and property shall be funded through the general tax rate. Where the facility is owned by the Municipality, the general tax rate will pay for all debt and capital costs for the property including repairs and maintenance.
2. Community Facilities and Services are those that support the community but would not otherwise be provided by the municipality. *Tax Status:* These are not general rated but may be area rated if (a) not in competition with municipal services, and (b) fully accessible to the public.

3. Private Infrastructure are facilities and infrastructure that support private organizations or interests, including payment of what would otherwise be membership fees, and are unavailable to the public that are outside the immediate area. *Tax Status:* These shall not be general or area rated. Area rates that currently exist for such organizations may continue.

As a result of the implementation of these new taxation categories, it was determined that 10 facilities which were receiving funding from HRM through area rates qualified as Municipal Recreational Facilities and therefore would be funded entirely from the general tax rate effective April 1, 2015. These facilities include the following:

1. Beaver Bank/Kinsac Community Centre
2. Bedford/Hammonds Plains Community Centre (Joint Use Agreement with the Province)
3. East Preston Recreation Centre
4. Harrietsfield/Williamstown Community Centre
5. Hubbards Recreation Centre
6. Lake and Shore Recreation Centre, Porter's Lake (Joint Use Agreement with the Province)
7. Prospect Road Community Centre
8. Riverline Activity Centre, Dutch Settlement
9. St Margarets Centre (Multi-District)
10. Upper Hammonds Plains Recreation Centre

Since these facilities no longer receive funding from area rates, they do not appear in this report.

### **Recreation Area Rates**

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April 1, 2003. Sections 3.1 and 3.2 of the policy state:

- 3.1 *Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
- 3.2 *Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 20 recreation area rates for which budgets are included in Appendix C of this report. Three of these area rates do not require business plans. They include two which are "common" rates that provide funding for general recreation amenities in the communities of Hammonds Plains and Musquodoboit Harbour. The third area rate, which became effective 2014-15, is for the sole purpose of funding the construction of new signage for the main entrance to Birch Bear Woods Subdivision. This area rate is for only two years and will expire after 2015-16.

Appendix D includes business plans and budgets for the other 17 area-rated recreation services along with an explanation of how funding is to be utilized in 2015-16. The option to complete a 3 year Business Plan and Budget is provided to recreation associations. This year, all groups elected to submit a one year Business Plan and Budget.

### **Business Improvement Districts**

Four of the eight Business Improvement Districts are proposing changes to their area rates for the 2015-16 fiscal year, and two of those are proposing to increase the maximum charge per assessment account. Details of these changes, along with a summary of the total tax revenue expected to be generated, is provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget to HRM. These documents are available to Councillors upon request.

Commencing in 2012-13, Business Improvement Districts began including in their budgets Grants in Lieu of property taxes for Federal and Provincial properties.

### **FINANCIAL IMPLICATIONS**

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2015-16 is \$145,799,000 including Grants in Lieu of taxes for the Business Improvement Districts.

### **COMMUNITY ENGAGEMENT**

Where required, community consultation took place in accordance with the Interim Area Rate Guidelines.

### **ENVIRONMENTAL IMPLICATIONS**

There are no environmental implications associated with this report.

### **ALTERNATIVES**

Council may choose to approve some area rates and defer others pending additional information.

### **ATTACHMENTS**

- Appendix A: Resolution to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2015-16
- Appendix B: Schedule of Area Tax Rates
- Appendix C: Summary of Budgeted Expenditures & Revenues for 2015-16 Area Rated Services
- Appendix D: Business Plans for Area-Rated Recreation Services
- Appendix E: Business Improvement District Budget Summary and Area Rates for 2015-16

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A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.php> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 902.490.4210, or Fax 902.490.4208.

Report Prepared by: Gordon Roussel, Senior Financial Consultant 902.490.2500

Report Approved by: \_\_\_\_\_  
Bruce Fisher, Acting Director of Finance & ICT/CFO, 902.490.4493

Financial Approval by: \_\_\_\_\_  
Bruce Fisher, Acting Director of Finance & ICT/CFO, 902.490.4493

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## Appendix A

### **HALIFAX REGIONAL MUNICIPALITY**

#### **Proposed 2015/16 Area Rates & Final Operating Budget**

##### ***RESOLUTION to Approve Area Rates and Amend the Approved Operating Budget for Fiscal 2015/16<sup>1</sup>***

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It is hereby resolved that:

- a) the Operating Budget in the amount of **\$852,543,600** gross expenditures (which includes **\$710,110,600** in municipal expenditures including the reserve withdrawals specified in the Operating and Project Budget); **\$637,189,500** in property tax revenues (including area rate revenues) and **\$215,354,100** in other revenues be approved;
- b) the **Provincial Area Rate for Mandatory Education** on residential and resource property be set at the rate of **\$0.302**; and at a rate of **\$0.301** for all commercial assessment;
- c) the **Provincial Area Rate for Property Valuation Services** on residential and resource property be set at the rate of **\$0.018**; and at a rate of **\$0.010** for all commercial assessment;
- d) the **Provincial Area Rate for Corrections Services** on residential and resource property be set at the rate of **\$0.017**; and at a rate of **\$0.008** for all commercial assessment;
- e) the **Provincial Area Rate for Metro Regional Housing Authority** on residential and resource property be set at the rate of **\$0.008**; and at a rate of **\$0.007** for all commercial assessment;
- f) Area rates shall be set on taxable residential, resource, and commercial assessment, as per the attached **Schedule of Area Tax Rates**.

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<sup>1</sup> The Operating and Project Budgets, General Tax Rates and Area Rates for Fire Protection, Regional Transportation, and Local Transit, were approved by Regional Council on April 28, 2015.

## Appendix B

HRM 2015/2016

Proposed Budget

Page 1

Schedule of Area Tax Rates	Residential and Resource Rate		Commercial Rate	
Tax Rates for Provincial Services (All of HRM)				
Mandatory Education		0.302		0.301
Property Valuation Services		0.018		0.010
Corrections Services		0.017		0.008
Metro Housing Authority		0.008		0.007
<b>Total Provincial Area Rates:</b>		<b>0.345</b>		<b>0.326</b>
Sidewalks				
Sheet Hbr & Area Streetscape Program (per property; not applicable to Resource)	\$11.84	Flat Fee	\$11.84	Flat Fee
Community Facilities & Services				
Birch Bear Woods Homeowners Association (flat fee per residential property)	\$33.43	Flat Fee		n/a
Haliburton Highbury Homeowner's Association		0.023		n/a
Hammonds Plains Common Rate		0.005		n/a
Highland Park Ratepayers Association		0.005		n/a
Kingswood Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Lost Creek Community Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Maplewood Village Ratepayers Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Mineville Community Association (flat fee per property)	\$20.00	Flat Fee	\$20.00	Flat Fee
Musquodoboit Harbour Common Rate		0.005		n/a
Prospect Road and Area Recreation Association		0.012		n/a
Sackville Heights Community & Cultural Centre		0.010		0.010
Three Brooks Homeowners Association (flat fee per property)	\$20.00	Flat Fee		n/a
St. Margaret's Village at Fox Hollow Homeowners Association (flat fee per property)	\$60.00	Flat Fee	\$60.00	Flat Fee
Glen Arbour Homeowner's Association (flat fee per property)	\$65.00	Flat Fee	\$65.00	Flat Fee
Westwood Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
White Hills Residents Association (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee

continued on page 2

Schedule of Area Tax Rates	Residential and Resource Rate		Commercial Rate	
(continued from page 1)				
Private Infrastructure				
Grand Lake Oakfield Community Centre		0.021		n/a
Ketch Harbour Area Residents Association (flat fee per dwelling)	\$66.67	Flat Fee		n/a
LWF Ratepayer's Association (Urban Core)		0.030		n/a
Silversides Residents Association (flat fee per property)	\$100.00	Flat Fee	\$100.00	Flat Fee
Business Improvement Districts				
Downtown Halifax Business Commission (Minimum \$250, Maximum \$36,000)		n/a		0.0863
Downtown Dartmouth Business Commission (Minimum \$300, Maximum \$15,000)		n/a		0.3600
Spring Garden Area Business Association (Minimum \$250, Maximum: \$12,000)		n/a		0.3400
Quinpool Road Mainstreet District Association (Minimum \$250, Maximum \$7,000)		n/a		0.1900
Spryfield & District Business Commission (Minimum \$125, Maximum \$10,000)		n/a		0.2700
Main Street Dartmouth & Area Business Improvement Assoc (Min \$250, Max \$17,000)		n/a		0.1600
Sackville Business Association (Minimum \$200, Maximum \$7,000)		n/a		0.1400
North End Business Association Commercial (Minimum \$50, Maximum \$2,500)		n/a		0.1500
Private Road Maintenance Fees				
Petpeswick Drive Improvement Society (flat fee per property)	\$200.00	Flat Fee	\$200.00	Flat Fee
Three Brooks Homeowner's Association (flat fee per property)	\$580.00	Flat Fee	\$580.00	Flat Fee
South West Grand Lake Property Owner's Association (flat fee per property)	Flat Fee Schedule		Flat Fee Schedule	
Shag End Lot Owner's Association (flat fee per property)	\$600.00	Flat Fee	\$600.00	Flat Fee
River Bend Rd & River Court Homeowner's Association (flat fee per property)	Up to \$350 Flat Fee		Up to \$350 Flat Fee	
Sambro Head Lot Owner's Association: Bald Rock Rd (flat fee per property)	\$385.33	Flat Fee	\$385.33	Flat Fee
St. Margaret's Village Community Association (flat fee per dwelling)	\$450.00	Flat Fee	\$450.00	Flat Fee
Rutter Court Residents Association (flat fee per property)	\$350.00	Flat Fee	\$350.00	Flat Fee
Range Road Land Owner's Association (flat fee per property)	\$150.00	Flat Fee	\$150.00	Flat Fee
Black's Subdivision Ratepayer's Association (flat fee per property)	Up to \$150 Flat Fee		Up to \$150 Flat Fee	
Redoubt Head Homeowner's Association (flat fee per property)	\$750.00	Flat Fee	\$750.00	Flat Fee
Mariner's Anchorage Resident's Association (flat fee per property)	\$300.00	Flat Fee	\$300.00	Flat Fee
Local Improvement Charges				
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	\$160.00	Flat Fee	\$160.00	Flat Fee

Appendix C  
SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2015-16 AREA RATED SERVICES  
HALIFAX REGIONAL MUNICIPALITY

Page 1

	2014-15 Approved Budget	% Change 2014-15 to 2015-16	2015-16 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2015-16 Proposed Residential Area Rate (\$/\$100)	2014-15 Approved Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
<i>Provincial Area Rates</i>										
Mandatory Education	119,941,200	4.8%	125,726,200	125,726,200	102,941,500	666,500	22,118,200	0.302	0.302	N / C
Property Valuation Services	6,794,100	3.5%	7,035,000	7,035,000	6,268,000	41,000	726,000	0.018	0.018	N / C
Corrections Services	6,395,700	2.0%	6,525,000	6,525,000	5,912,700	38,300	574,000	0.017	0.018	-0.001
Metropolitan Housing Authority	2,762,600	13.9%	3,147,000	3,147,000	2,576,000	17,000	554,000	0.008	0.007	0.001
<i>Recreation</i>										
LWF Ratepayers Association	188,500	2.9%	193,900	193,900	193,400	400	0	0.030	0.030	N / C
Musquodoboit Harbour Common Rate	9,700	3.1%	10,000	10,000	9,500	500	0	0.005	0.005	N / C
Highland Park Ratepayers Association	8,500	3.5%	8,800	8,800	8,800	0	0	0.005	0.005	N / C
Haliburton Highbury Homeowners Association	48,500	3.1%	50,000	50,000	50,000	0	0	0.023	0.023	N / C
Hammonds Plains Common Rate	65,000	3.1%	67,000	67,000	66,700	300	0	0.005	0.005	N / C
Prospect Road and Area Recreation Association	83,400	3.1%	86,000	86,000	84,300	1,700	0	0.012	0.012	N / C
Grand Lake Oakfield Community Centre	21,900	4.1%	22,800	22,800	22,600	200	0	0.021	0.021	N / C
Maplewood Village Residents Association	18,300	0.0%	18,300	18,300	18,300	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	N / C
Mineville Community Association	10,500	1.0%	10,600	10,600	10,600	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	N / C
Kingswood Ratepayers Association	52,500	0.0%	52,500	52,500	52,500	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	N / C
Westwood Hills Residents Association	34,300	0.9%	34,600	34,600	34,600	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	N / C
White Hills Residents Association	27,600	0.0%	27,600	27,600	27,600	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	N / C
Silversides Residents Association	16,300	0.0%	16,300	16,300	16,300	0	0	\$100.00 Flat Fee	\$100.00 Flat Fee	N / C
St. Margaret's Village at Fox Hollow Homeowners Association	6,200	0.0%	6,200	6,200	6,200	0	0	\$60.00 Flat Fee	\$60.00 Flat Fee	N / C
Glen Arbour Homeowners Association	21,500	0.0%	21,500	21,500	21,500	0	0	\$65.00 Flat Fee	\$65.00 Flat Fee	N / C
Lost Creek Community Association	9,000	0.0%	9,000	9,000	9,000	0	0	\$50.00 Flat Fee	\$50.00 Flat Fee	N / C
Ketch Harbour Area Residents Association	10,100	1.0%	10,200	10,200	10,200	0	0	\$66.67 Flat Fee	\$66.67 Flat Fee	N / C
Three Brooks Homeowners Association	3,100	9.7%	3,400	3,400	3,400	0	0	\$20.00 Flat Fee	\$20.00 Flat Fee	N / C
Sackville Heights Community & Cultural Centre	237,900	4.4%	248,300	248,300	222,000	500	25,800	0.010	0.010	N / C
Birch Bear Woods Homeowner's Association	5,100	-23.5%	3,900	3,900	3,900	0	0	\$33.43 Flat Fee	\$45.00 Flat Fee	- \$11.57 Flat Fee



	2014-15 Approved Budget	% Change 2014-15 to 2015-16	2015-16 Proposed Budget	Total Area Rate Revenue	4201 Residential Area Rate Revenue	4206 Resource Area Rate Revenue	4202 Commercial Area Rate Revenue	2015-16 Proposed Residential Area Rate (\$/\$100)	2014-15 Approved Residential Area Rate (\$/\$100)	Increase or -Decrease in Area Rate
<i>Sidewalks</i>										
Sheet Harbour & Area Streetscape Program	40,300	1.2%	40,800	40,800	40,800	0	0	\$11.84 Flat Fee	\$11.84 Flat Fee	N / C
<i>Private Road Maintenance Fees</i>										
Petpeswick Drive Improvement Society	3,600	0.0%	3,600	3,600	3,600	0	0	\$200.00 Flat Fee	\$200.00 Flat Fee	N / C
Three Brooks Homeowner's Association	53,900	6.5%	57,400	57,400	57,400	0	0	\$580.00 Flat Fee	\$580.00 Flat Fee	N / C
South West Grand Lake Property Owner's Association	31,600	6.6%	33,700	33,700	33,700	0	0	Flat Fee Schedule	Flat Fee Schedule	N / C
Shag End Lot Owner's Association	40,800	0.0%	40,800	40,800	40,800	0	0	\$600.00 Flat Fee	\$600.00 Flat Fee	N / C
River Bend Rd & River Court Homeowner's Association	7,800	0.0%	7,800	7,800	7,800	0	0	Up to \$350 Flat Fee	Up to \$350 Flat Fee	N / C
Sambro Head Lot Owner's Association: Bald Rock Rd	5,800	0.0%	5,800	5,800	5,800	0	0	\$385.33 Flat Fee	\$385.33 Flat Fee	N / C
St. Margaret's Village Community Association	43,700	0.0%	43,700	43,700	43,700	0	0	\$450.00 Flat Fee	\$450.00 Flat Fee	N / C
Rutter Court Residents Association	4,600	0.0%	4,600	4,600	4,600	0	0	\$350.00 Flat Fee	\$350.00 Flat Fee	N / C
Range Road Land Owner's Association	3,200	3.1%	3,300	3,300	3,300	0	0	\$150.00 Flat Fee	\$150.00 Flat Fee	N / C
Black's Subdivision Ratepayer's Association	3,800	0.0%	3,800	3,800	3,800	0	0	Up to \$150 Flat Fee	Up to \$150 Flat Fee	N / C
Redoubt Head Homeowner's Association	7,500	0.0%	7,500	7,500	7,500	0	0	\$750.00 Flat Fee	\$750.00 Flat Fee	N / C
Mariner's Anchorage Resident's Association	12,900	0.0%	12,900	12,900	12,900	0	0	\$300.00 Flat Fee	\$300.00 Flat Fee	N / C
<i>Business Improvement Districts</i>										
Downtown Dartmouth Business Commission	\$267,500	0.8%	\$269,600	269,600	0	0	269,600	0.3600	0.3600	N / C
Downtown Halifax Business Commission	\$885,500	6.2%	\$940,300	940,300	0	0	940,300	0.0863	0.0911	-0.0048
Spring Garden Area Business Association	\$384,300	-1.4%	\$379,100	379,100	0	0	379,100	0.3400	0.3200	0.020
Quinpool Road Mainstreet District Association	\$104,700	8.9%	\$114,000	114,000	0	0	114,000	0.1900	0.1900	N / C
Spryfield & District Business Commission	\$72,200	27.6%	\$92,100	92,100	0	0	92,100	0.2700	0.2100	0.060
Sackville Business Association	\$171,100	2.9%	\$176,100	176,100	0	0	176,100	0.1400	0.1400	N / C
Main Street Dartmouth & Area Business Improvement Assoc	\$92,000	1.8%	\$93,700	93,700	0	0	93,700	0.1600	0.1700	-0.010
North End Business Association	\$120,400	6.3%	\$128,000	128,000	0	0	128,000	0.1500	0.1500	N / C
<i>Local Improvement Charges</i>										
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	6,900	0.0%	6,900	6,900	6,900	0	0	\$160.00 Flat Fee	\$160.00 Flat Fee	N / C

## Appendix D

### Business Plans & Budgets for Area-Rated Recreation Services

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Ketch Harbour Area Residents Association.....	11
Kingswood Ratepayers Association .....	13
Lost Creek Community Association .....	15
LWF Ratepayers Association .....	17
Maplewood Village Residents Association .....	19
Mineville Community Association .....	21
Prospect Road and Area Recreation Association.....	23
Sackville Heights Community & Cultural Centre .....	25
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Westwood Hills Residents' Association .....	34
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**2015-16 Business Plan & Budget for**

Name of Association or Society:	Glen Arbour Homeowners' Association		
Registry of Joint Stock Companies ID#:	3040794	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sylvianne Forbes, President	Susan Morrissey, Treasurer
Phone number:	[REDACTED]	[REDACTED]
Mailing Address:	779 Sandwick Drive Hammonds Plains NS B4B0H3	73 Club House Lane Hammonds Plains NS B4B1T4
E-mail Address:	[REDACTED]	[REDACTED]

Business Plan & Budget approved at Annual General Meeting held on:	October 27, 2014
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**Mission and Description of Services Provided**

(including who the services are provided to)

The Glen Arbour Homeowners' Association (GAHA) is a non-profit organization existing to enhance the lives of residents of Glen Arbour. The GAHA Board is mandated by the residents deciding specific areas of concern during the last survey conducted and the long range plan and status of completion of projects is presented twice a year to the membership through the Spring Annual meeting and the Fall semi-annual meeting.

The various committees continue to ensure that all aspects of life in Glen Arbour are addressed according to what residents have identified as important during surveys conducted throughout the existence of the GAHA.

The GAHA offers education, information and news through its website and publication of the "Bulletin". The Welcoming Committee ensures that all new residents have a copy of the residents' directory and are made to feel part of a vibrant community. The Landscaping Committee continues to beautify the grounds of Glen Arbour subdivision by maintaining existing flowers beds and planting where required and identifying areas that need to be looked after. The Children's Committee looks after the interests of the younger residents by holding an annual Christmas party focused on fun and philanthropy. The Governmental Affairs Committee ensures the presence of Glen Arbour at the local and provincial table for discussions that matter to residents, such as taxation, road safety and security, schools, etc. The Safety and Security Committee ensures that residents are safe and looks after educating residents on speeding and vandalism.

The Recreation Committee ensures that all residents benefit from the amenities Glen Arbour has to offer.

### Accomplishments

(What has your organization accomplished in the past year?)

The Glen Arbour Homeowners' Association has accomplished many projects in 2014-2015. The largest project was a combined effort through the Recreational and Landscaping Committees working to continue to beautify the grounds of Glen Arbour public spaces focusing on the Playground Annex. A variety of new plants were placed to enhance the areas surrounding the new Bocce Ball and Shuffleboard courts as well as the relocation of the horseshoe pitch. A grand Opening celebration was held in August 2014 with the local MLA and Halifax City Councillor cutting the ribbon. Members of the Italian Cultural Club were on hand to give Bocce Ball lessons.

The drainage issue surrounding the existing playground was attended through the landscaping committee.

At the October 27, 2014 Semi-Annual meeting, residents voted to re-allocate the remaining funds of the Area Rate collected over the next three years towards the building of two multi-purpose courts. The GAHA will submit its plan in spring 2015 to the HRM just as the CFMP2 will have concluded its study. The residents of Glen Arbour have voiced their opinion that the next big project to enhance the lives of residents which was also the next item identified by the survey in 2009 be multi-purpose courts which allow for tennis, pickle ball and basketball.

In November 2014, Glen Arbour residents continue to have a voice with the Greater Hammonds Plains Communities Association (GHPCA) and participated in a survey to identify local needs. (The results were shared in January 2015.) As part of the GHPCA, the GAHA presented a wreath to the unknown soldier during the November 11 Remembrance Day celebrations in Hammonds Plains.

Residents were treated to a wonderful Christmas party at the clubhouse in December that raised food for the FEED NS as well as unwrapped toys for a local charity.

The Safety and Security Committee was instrumental in apprehending trespassers using all-terrain vehicles in Glen Arbour. The drivers of these vehicles have used the grounds of Glen Arbour as their playground and have wreaked havoc on the neighbourhood and vandalized a resident's property by cutting down trees. RCMP were involved and one of the vandals was apprehended.

### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Save and reallocate funds for the Capital Project
2.	Continued Safety and Security of the neighbourhood with new signage at playground
3.	Children's Committee Summer Gathering at Clubhouse
4.	Children's Committee Christmas Party
5.	Reallocation of remainder of Area Rate collected towards multipurpose courts construction
6.	Maintenance and subscription of Website
7.	Executive Committee ongoing publication of "Welcoming Packages" and Bulletin
8.	Maintenance of existing flower beds

**Area Rate Information**

Purpose of Area Rate:	To fund items identified in 5 year vision and ensure that all property owners at Glen Arbour have the opportunity to share in the improvements of the community.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$65.00 flat fee per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$449.73
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be carried over for Capital Project

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 21,500
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 21,500</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6299 Other Office Expenses	\$ 2,100
6603 Grounds and Landscaping	9,000
6919 Special Projects	7,700
6933 Community Events	3,100
9000 Prior Year (Surplus)/Deficit	(400)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 21,500</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Grand Lake Oakfield Community Society		
Registry of Joint Stock Companies ID#:	1266581	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Murray Tate	Robert Kamperman
Phone number:	██████████	██████████
Mailing Address:	100 Oakfield Park Road, Oakfield, NS B2T 1B3	8 North Fork Road, Oakfield, NS B2T 1A9
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	April 26, 2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funeral and wedding parties. We own a ball field and playground that is a central location for children and their families to gather. We have formed a Trails Committee, joined NS Trails Federation and are planning to seek funding approval for an active transportation corridor from Wellington to Enfield.

**Accomplishments**

(What has your organization accomplished in the past year?)

Over the past year we have found two maintenance people to assist us with the upkeep of the hall. We have worked closely as a group to develop our capital revitalization plan and attempted to increase our area rate as we are uncertain of the fire department's future. We have maintained hall usage at previous year levels. We have received support from Halifax staff on the land transaction deal we started four years ago. The communication of events is always improving and our community awareness campaign continues as we attempt to reposition ourselves as a relevant part of the community.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Install new heating system
2.	Assist in the finalization of the land transaction between Oakfield Estates and HRM
3.	Seek funding for the active transportation corridor
4.	Seek land use agreements on the community trail network
5.	Draft plans for the capital renewal program
6.	Continue to enhance our visibility
7.	Continue to make the hall relevant for our community.

**Area Rate Information**

Purpose of Area Rate:	Hall maintenance, playground upkeep, mortgage payment
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$ 0.021 per \$100 of taxable assessment
Area subject to Area Rate:	Grand Lake and Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$11,114.31
If a surplus exists at the end of the fiscal year, how is it to be applied?	Heating system replacement

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 22,600
4206 Resource Area Rate Revenue	200
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 22,800</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6399 Contract Services	24,900
6603 Grounds and Landscaping	6,000
8010 Other Interest	600
8013 Loan Principal Repayment	2,400
9000 Prior Year (Surplus) / Deficit	(11,100)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 22,800</b>

### 2015-16 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowners Association		
Registry of Joint Stock Companies ID#:	1648112	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Marc Adams, Chairman	Angela Kinley, Treasurer
Phone number:	██████████	██████████
Mailing Address:	400 Windsor Drive Stillwater Lake, Nova Scotia B3Z 1H2	50 Telford Lane Stillwater Lake, Nova Scotia B3Z 4P4
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	<b>Pending approval at May 11, 2015 Annual General Meeting</b>
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### Mission and Description of Services Provided

(including who the services are provided to)

<p>To provide to the homeowners of Haliburton Hills, Haliburton Heights and Highbury areas:</p> <ul style="list-style-type: none"> <li>- assist with protecting and improving property values and homeowner rights</li> <li>- development and general maintenance of recreational areas within our subdivision</li> <li>- hosting community activities</li> </ul>
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### Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> <li>- general maintenance of recreational areas</li> <li>- community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting</li> <li>- set dates and promotion of two neighbourhood yard sales</li> <li>- provide a bursary to a local candidate for university</li> <li>- approval of plans to install a swing set accessible for those with special needs (to be installed in 2015/16 year)</li> <li>- preliminary plans for the development of walking trails in Haliburton Park</li> </ul>
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### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	HRM Parks Department to install accessible swing set at Buckingham Park (funds to be provided from capital funds of Association)
2.	Work towards finalizing plans for development of trails at Haliburton Park
3.	Ongoing park maintenance
4.	Community activities: Family Skate, Clean Up Day, Family Fun Day, Christmas tree lighting, as well new activities as planned through year



**Area Rate Information**

Purpose of Area Rate:	To fund activities and projects as discussed above
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Heights and Hills, and Highbury subdivisions
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$89,728.89
If a surplus exists at the end of the fiscal year, how is it to be applied?	Capital projects not yet completed from the previous year (swing set and development of walking trails)

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 50,000
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 50,000</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6207 Office Supplies (Admin, Insurance)	\$ 4,200
6399 Contract Services (Capital projects)	122,800
6603 Grounds and Landscaping	5,000
6933 Community Events	7,200
6999 Other Goods and Services	500
9000 Prior Year (Surplus) / Deficit	(89,700)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 50,000</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Highland Park Ratepayers Association		
Registry of Joint Stock Companies ID#:	1272644	Registry Status "Active" (Y or N):	Yes

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Stephanie Adams, Secretary
Phone number:	██████████	██████████
Mailing Address:	2 Wynward Avenue, Hammonds Plains, NS B3Z 1J9	26 Shelby Drive, Hammonds Plains NS
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	January 24, 2015
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**Mission and Description of Services Provided**

(Including who the services are provided to)

To bring together the members of the Highland Park Community for the purpose of promoting Community betterment and in particular, to organize members in a body dedicated to the advancement and orderly development of the Community.
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**Accomplishments**

(What has your organization accomplished in the past year?)

1. Continued work on Timberlane, politics on getting approval for culvert
2. Community clean up
3. 3 <sup>rd</sup> sign for community notices complete
4. Fun day a success

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Community Yard Sale
2.	Community Family Fun day
3.	Install Culvert in Timberlane Terrace
4.	Photograph common areas to update map of Highland Park
5.	Investigate and survey homeowners for possible area rate increase in 2016

**Area Rate Information**

Purpose of Area Rate:	To invest in development of park and community
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	Possibly in 2016
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	We are working to educate and poll our homeowners to see if we can get an agreement on an increased rate.
2015-16 Area Rate will be:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$26,015.42
If a surplus exists at the end of the fiscal year, how is it to be applied?	Held in trust until the value supports the investment in Timberlane Terrace.

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 8,800
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 8,800</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6299 Other Office Expenses	\$ 100
6603 Grounds and Landscaping	8,000
6911 Facilities Rental	100
6912 Advertising and Promotion	300
6919 Special Projects	23,900
6999 Other Goods and Services	2,300
8017 Bank Charges	100
9000 Prior Year (Surplus) / Deficit	(26,000)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 8,800</b>

### 2015-16 Business Plan & Budget for

Name of Association or Society:	Ketch Harbour Area Residents Association		
Registry of Joint Stock Companies ID#:	3049784	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	John Himmelman	Laurie Doolhan
Phone number:	██████████	
Mailing Address:	1109 Ketch Harbour Road Ketch Harbour NS B3V 1K6	1238 Ketch Harbour Rd Ketch Harbour NS B3V 1K8
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	Yet to be held.
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### Mission and Description of Services Provided

(including who the services are provided to)

<p>The mission of the Ketch Harbour Residents Association is to :</p> <ul style="list-style-type: none"> <li>• Act as a liaison between the residents of Ketch Harbour and various levels of government (Federal, Provincial and Municipal).</li> <li>• Facilitates community events for the development of a vibrant, engaged community.</li> <li>• Works to develop and maintain communal areas for the enjoyment of all residents.</li> <li>• Fosters healthy lifestyles through adult and children's recreational programs.</li> </ul>
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### Accomplishments

(What has your organization accomplished in the past year?)

<p>The Association hosted an annual picnic and winter holiday event. During the summer months, the Association hosted weekly ice cream socials at the wharf, hosted the annual Canada Day parade and fireworks for Halloween. Repairs/improvements were made to the Community slipway. The community moorings were pulled, inspected and repaired. Community dories were painted and repaired. Hosted several gatherings at wharf and park. Hosted weekly Active Kids program.</p>
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### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Replace two original floating docks.
2.	Post signage for users on community property
3.	Replace community sign
4.	Assume ownership of local fire hall and turn into community center. Work is presently underway.
5.	Minor repairs to community wharf.
6.	Install 1 heavier mooring

**Area Rate Information**

Purpose of Area Rate:	To generate funds to support the annual operating costs of our outdoor recreation facilities and related community events.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$66.67 flat fee per dwelling
Area subject to Area Rate:	Ketch Harbour
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$2,733.27
If a surplus exists at the end of the fiscal year, how is it to be applied?	Toward maintenance of community owned property

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 10,200
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 10,200</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6299 Other Office Expenses	\$ 100
6705 Equip Repairs & Maintenance	9,400
6933 Community Events	800
8003 Insurance Policy & Premiums	2,500
8017 Bank Charges	100
9000 Prior Year (Surplus)/Deficit	(2,700)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 10,200</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Kingswood Ratepayers Association		
Registry of Joint Stock Companies ID#:	2450949	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Denn Guptill, Chair	Jim Kochanoff, Treasurer
Phone number:		
Mailing Address:	78 Kingswood Dr. Hammonds Plains NS B4B 1K4	17 Thomas Dr. Hammonds Plains NS B4B 1W9
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	November 25, 2014
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**Mission and Description of Services Provided**

(including who the services are provided to)

Our **mandate** is to maintain and enhance the quality of life for residents of the Kingswood community through community beautification, parks, trails, recreational amenities, community events, resident advocacy, community safety, and information services.

**Accomplishments**

(What has your organization accomplished in the past year?)

**Park Development**

Trail maintenance, and completion of ball field at Lakeshore Drive.

**Community Events**

Christmas decorating contest and Carol Sing in December, Community Clean-up Day in June, Yard Sale in June, BBQ & Family Fun Day in September, and Halloween Decorating Contest.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Construction of sports court on Kingswood Dr.
2.	Continual upgrade of trails
3.	Replacement of one of the park's playgrounds
4.	Signage at subdivision entrance
5.	Continuing communication to residents
6.	Foster community spirit by supporting and/or organizing social events.

**Area Rate Information**

Purpose of Area Rate:	To fund projects and events in subdivision
Will the Purpose or Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2015-16 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Kingswood South, Kingswood on the Lakes, Kingswood West, Queenswood, and Blue Mountain Estates.
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$309,788.76
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards a new outdoor sports court at park at 10 Kingswood Dr

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 52,500
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 52,500</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6299 Other Office Expenses	3,000
6919 Special Projects	352,300
6933 Community Events	5,000
8003 Insurance Policies and Premiums	2,000
9000 Prior Year (Surplus)/Deficit	(309,800)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 52,500</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Lost Creek Community Association		
Registry of Joint Stock Companies ID#:	3233149	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Todd Van Ritchie	Rory Buchanan
Phone number:	██████████	
Mailing Address:	51 Benttree Lane, Beaver Bank, NS B4G 0A8	143 Heatherglen Drive, Beaver Bank, NS B4G0A2
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	January 19, 2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

The Lost Creek Community Association is a volunteer-led group of residents who have been and continue to work to better our community. The group intends to continue to develop the designated parkland within the community to improve the quality of life for those in and around the community. Our future projects include working with HRM to add desired components to existing parkland. We also serve to address concerns residents have in the community. We organize community events including an annual community barbeque. Our overall vision is to make our community a safe and vibrant place to live.

**Accomplishments**

(What has your organization accomplished in the past year?)

- We have held another successful community BBQ for residents and neighbors.
- The trail connecting the existing park to Kinsac Road has been completed.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Continue with annual community events - Summer BBQ.
2.	Hold meetings with community to discuss opportunities for further improvements to the existing park.



**Area Rate Information**

Purpose of Area Rate:	For community activities and to further fund the development of our park.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Lost Creek subdivision
Year Area Rate to Expire (if applicable):	Will expire after 2017-18
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$10,014.80
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus will be used for further parkland improvements or community events.

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 9,000
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 9,000</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6399 Contract Services	\$ 18,500
6933 Community Events	500
9000 Prior Year (Surplus)/Deficit	(10,000)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 9,000</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	LWF Ratepayers Association		
Registry of Joint Stock Companies ID#:	3236227	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Janice MacNeil, Secretary	Ian Wilkie
Phone number:	██████████	██████████
Mailing Address:	1275 Elise Victoria Dr, Windsor Junction	26 Vickilynn Lane, Windsor Junction
E-mail Address:	████████████████████	████████████████████

Business Plan & Budget approved at advertised public Board Meeting held on:	March 16, 2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

To fund various community rec programs, including those provided by the Windsor Junction Community Centre ("WJCC") and the Lakeview Homeowners' Association ("LHA"). To broaden our funding capabilities to allow us to participate as requested in other recreational and community based events in the Lakeview, Windsor Junction and Fall River area as a whole. Currently, we support programs at the WJCC offering day camps, swim lessons, lifeguarding and junior leadership programs for youth. We also support Lakeview activities for youth using the park facilities. We continue to support various local annual events such as Canal Days and Keloose, and look forward to partnering with other organizations in the area that provide recreation and community oriented facilities, events and activities.

**Accomplishments**

(What has your organization accomplished in the past year?)

In the past year we have continued to develop the role of the LWF Ratepayers' Association as an independent funding body for area rec programs. While we continue to support those programs historically associated with the LWFRA, such as the WJCC and LHA, we have further developed our role in offering opportunities to other area programs and events by making funds available to those requesting them. We will continue to develop this side through a more transparent application and grant process in the coming year, while maintaining the discipline in all our grant processes.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	We will ensure the timely funding of the WJCC and LHA requirements.
2.	We will further enhance the discipline we have created in 2013 of the LWFRA Board to create a fully transparent and robust approval and disbursement process.
3.	We will expand our reach into the community to open the doors for further funding opportunities to other programs and events not previously supported by the LWF.
4.	We will continue to manage the Seniors Friendly Centre on Fall River Rd as we move forward in the process to ultimately own the property.

**Area Rate Information**

Purpose of Area Rate:	Recreation and community based program funding and support
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	Sections of Lakeview, Windsor Junction and Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$61,407.76
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be used for further requests in the community that fall within our mandate

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 193,400
4206 Resource Area Rate Revenue	400
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 193,800</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6205 Printing & Reproduction	\$ 200
6207 Office Supplies	200
6003 Wages – Regular	133,000
6404 Recreation Programming Supplies	500
6607 Electricity	1,000
6933 Community Events	119,300
8003 Insurance Policies and Premiums	1,000
9000 Prior Year (Surplus)/Deficit	(61,400)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 193,800</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Maplewood Village Residents Association		
Registry of Joint Stock Companies ID#:	1508363	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Lovelace, Chair	Daphne Carter
Phone number:		
Mailing Address:	33 Halfway Lake Drive, Hammonds Plains, NS B4B 1N4	37 Halfway Lake Drive Hammonds Plains B4B 1N4
E-mail Address:		

Business Plan & Budget approved at Special Meeting held on:	March 1, 2015
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**Mission and Description of Services Provided**  
(including who the services are provided to)

<p>The objects of the association are:</p> <p>a) To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community;</p> <p>b) To encourage residents to participate in programs and activities initiated by the Association and/or governments;</p> <p>c) To cooperate and exchange information with other organizations sharing similar concerns;</p> <p>d) To obtain and disseminate information and act on matters that may affect the Maplewood Village (and area) community;</p> <p>e) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Association;</p> <p>f) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Association.</p>
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**Accomplishments**

(What has your organization accomplished in the past year?)

<ol style="list-style-type: none"> <li>1. Holiday Carol Singing in Micmac Park, including hot chocolate</li> <li>2. Community Yard Sale, held with neighbouring White Hills Subdivision.</li> <li>3. Updating of our Facebook Page</li> <li>4. Email communication with Maplewood Residents regarding safety issues or other community matters (ex. Animal sightings; HRSB planning meetings advisory; etc)</li> <li>5. Community Sign Updates</li> <li>6. Community Clean Up and Pizza Lunch</li> <li>7. Laying of a Wreath for Remembrance Day</li> </ol>
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**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Refocus and engage our Members to plan for future of our Association
2.	Community Yard Sale
3.	Regular updates to the Community Sign on Micmac Drive and repairs to this sign
4.	Consideration to adding a new Community Sign at another location in Maplewood
5.	Community Social Event, "Family Fun Day"
6.	Continue to work with the City to improve safety in Patterson Park

7.	Facebook, Email and Website updates
8.	AGM
9.	Micmac Park Winter Ice Rink – Recruitment of volunteers and planning
10.	Landscaping Community Parks
11.	Spring Community Clean Up and Pizza Party

#### Area Rate Information

Purpose of Area Rate:	Fund our Community Projects
Will the Purpose or Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Maplewood on the Lakes as per HRM Map
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$103,131.47
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over in account to fund future projects

#### Revenue Budget for 2015-16

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 18,300
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 18,300</b>

#### Expenditure Budget for 2015-16

Description of Planned Expenditures	Amount (\$)
6202 Courier/Postage	\$ 1,000
6205 Printing & Reproduction	500
6207 Office Supplies	200
6299 Other Office Expenses	600
6603 Grounds and Landscaping	1,500
6901 Membership Dues	100
6910 Signage	5,000
6911 Facilities Rental	300
6919 Special Projects	106,800
6933 Community Events	5,400
9000 Prior Year (Surplus)/Deficit	(103,100)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 18,300</b>

### 2015-16 Business Plan & Budget for

Name of Association or Society:	Mineville Community Association		
Registry of Joint Stock Companies ID#:	3029296	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Robie Lyn Maxwell - Treasurer	Patricia McDonald - Secretary
Phone number:	██████████	
Mailing Address:	11 Emily Court Mineville NS B2Z 1V4	685 Mineville Road Mineville NS B2Z 1K1
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	TBH 21 May 2015
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### Mission and Description of Services Provided

(including who the services are provided to)

<ul style="list-style-type: none"> <li>- Maintain and expand existing park facilities to provide quality places for community use and involvement.</li> <li>- To develop events which will involve the community.</li> <li>- To make our trails and parks safe and clean places for families to enjoy year round.</li> <li>- To provide community with regular information on matters of concern to the residents.</li> <li>- To keep our community in touch with each other and with what the MCA is doing or planning in relation to upcoming events.</li> </ul>
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### Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> <li>- Ongoing planning and development of Nikkie Park Walking Trail and Boardwalk, including professional site evaluation.</li> <li>- New Community Events – Christmas Caroling</li> <li>- Continuation of the Annual Events that have been happening in previous years, such as the Christmas Party and Tree Lighting, Fall Harvest Event, Easter Egg Hunt, etc...</li> <li>- Community Clean-up Event where members of the community collected bags of garbage from ditches and along roadsides.</li> <li>- On-going maintenance and planning of development of trails and parks in Mineville.</li> </ul>
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### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Building of Nikki Park Boardwalk & Trail, to give access and greater use of land.
2.	Continuation of current regular Community Events.
3.	Re-design of Bennett Parking lot to increase accessibility and ease of use.
4.	Development of new Community Events.
5.	Continuation of Mineville Newsletter.
6.	On-going support of regular Mineville Community special events.
7.	Examination and renewal of trail paths that are starting to show wear and tear.
8.	Maintenance and repair to gazebo around mail boxes on Mineville Road.
9.	On-going maintenance and planning of development to outdoor arena at Bennett park.
10.	Continuation on the planning and research of outdoor skate park at Bennett Park.

**Area Rate Information**

Purpose of Area Rate:	Funding of Community Projects and Events, and the maintaining of the Parks and Facilities.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$48,440.64
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried over for future/new projects and events.

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 10,600
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 10,600</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6205 Printing & Reproduction	\$ 1,100
6399 Contract Services (Nikki Park Construction etc)	28,000
6603 Grounds and Landscaping	11,000
6607 Electricity (Echo Link, Eastlink)	1,500
6705 Equipment Repairs & Maintenance	12,500
6933 Community Events	3,200
8003 Insurance Policy & Premiums (NS Trails & Intercity Insurance)	1,700
9000 Prior Year (Surplus)/Deficit	(48,400)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 10,600</b>

### 2015-16 Business Plan & Budget for

Name of Association or Society:	Prospect Road and Area Recreation Association		
Registry of Joint Stock Companies ID#:	2262444	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Steve Adams, Councillor	Kelly Carlton, Chair PRRA
Phone number:	██████████	██████████
Mailing Address:	P.O. Box 1749 Halifax, NS B3J 3A5	3270 St. Margaret's Bay Rd Halifax, NS B3T 1J1
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	To Be Held In June
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### Mission and Description of Services Provided

(including who the services are provided to)

To work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road.

### Accomplishments

(What has your organization accomplished in the past year?)

- Monthly meetings (Sept. to Nov. and Feb. to June)
- Work with HRM on upgrades to our local fields – ongoing
- Update our application form for grant opportunities.
- Develop a new youth grant application with funds designated to support Youth Recreation.
- Call for grants, and hold a presentation meeting of the grants. Then hold an approval meeting with key HRM staff, PRRA Executive, and Councillor Adams
- Continually working with HRM staff on new community projects
- Publish awarded grants to the community through Prospect Communities.com
- Continue to work with Out-door Rec sub-committee with the Prospect Road Community Centre
- Development of green spaces and rec spaces by homeowners groups
- Develop and update association financial records on a spreadsheet
- Organized summer field inspections over our area from Goodwood to Dover to ensure the mowing contract is being upheld



### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Manage a new Contractor for upcoming mowing and garbage removal season on our fields and green spaces.
2.	Continue to support community as playgrounds are being enhanced.
3.	Work with PRCC on next phase for outdoor rec
4.	Get Website up and running for Rec Association (groundwork is completed)
5.	Manage and award community grants and youth grants
6.	Support community groups with payments of grant related invoices.
7.	Additions may be made after AGM in June

### Area Rate Information

Purpose of Area Rate:	Recreational community support
Will the Purpose or Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2015-16 Area Rate will be:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$73,949.44
If a surplus exists at the end of the fiscal year, how is it to be applied?	To Be Voted On at June Meeting

### Revenue Budget for 2015-16

Description of Revenue Source	Amount (\$)
4201 Residential Area Rate Revenue	\$ 84,300
4206 Resource Area Rate Revenue	1,700
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 86,000</b>

### Expenditure Budget for 2015-16

Description of Planned Expenditures	Amount (\$)
8001 Transfer to Outside Agencies	\$ 160,000
9000 Prior Year Surplus/Deficit	(74,000)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 86,000</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Sackville Heights Community & Cultural Centre		
Registry of Joint Stock Companies ID#:	3093876	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Don Pickrell, Chairperson	Traci Kidd
Phone number:	██████████	██████████
Mailing Address:	51 Stratmore Ave, Middle Sackville	837 Old Sackville Rd, Lower Sackville
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	
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**Mission and Description of Services Provided**

(including who the services are provided to)

<ul style="list-style-type: none"> <li>• To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia.</li> <li>• To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes.</li> <li>• To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community.</li> <li>• To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society.</li> <li>• To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society.</li> </ul>
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**Accomplishments**

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> <li>• Completed the HRM's Board Rating Tool (very few areas needed for improvement).</li> <li>• Using HRM Reporting structure under the Facility Lease Agreement.</li> <li>• Ran a successful Monte Carlo night in April (raised \$4,000) which was donated to three groups within the facility.</li> <li>• Replaced signage at the bottom of the driveway and added new signage on Old Sackville Road and Sackville Drive.</li> <li>• Used summer student to update us on social media and open Twitter account, Face Book and You Tube and keep us updated.</li> <li>• Paved side parking and repainted parking lines adding four new handicap parking spaces.</li> <li>• Installed key card locks to update building access and improve security.</li> <li>• Worked on succession plan for replacement of Facility Manager.</li> </ul>
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### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Replaced the Facility Manager.
2.	Acting on the few outstanding items on the Board Rating Tool.
3.	To correct paving problems on side of building where new paving was done.
4.	Continue to maintain and add to video display in entrance of building.
5.	Investigate the cost and installation of new siding for the building.
6.	Obtain grant funding to spray foam insulation on gym ceiling to assist with acoustics.
7.	Look into new method of fundraising for the community centre.

### Area Rate Information

Purpose of Area Rate:	To assist in the operation of the Sackville Heights Community and Cultural Centre
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Lower, Middle and Upper Sackville
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$37,656.68
If a surplus exists at the end of the fiscal year, how is it to be applied?	2015-16 Board of Directors will decide what projects to allocate surplus funds too, taking into account the needs of the Centre and its tenants

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 222,000
4202 Commercial Area Rate Revenue	25,800
4206 Resource Area Rate Revenue	500
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 248,300</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6201 Telephone	\$ 2,800
6202 Courier/Postage	300
6299 Other Office Expenses	4,000
6308 Snow Removal	9,000
6311 Security	3,000
6312 Refuse Collection	4,000
6399 Contract Services	143,700
6407 Cleaning/Sanitary Supplies	6,000
6606 Heating Fuel	21,000
6607 Electricity	21,500
6608 Water	4,200
6610 Building - Exterior	15,000
6611 Building - Interior	45,000
6612 Safety Systems	1,000
6699 Other Building Cost	1,000
6701 Equipment Purchase	1,000
6704 Equipment Rental	500
6705 Equipment Repairs & Maintenance	2,000
6905 Training & Education	1,000
9000 Prior Year (Surplus)/Deficit	(37,700)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 248,300</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	St Margaret's Village at Fox Hollow Homeowners Assoc		
Registry of Joint Stock Companies ID#:	3092432	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Mark Beland	Katherine Norris
Phone number:	██████████	██████████
Mailing Address:	57 Ashford Close, Upper Tantallon, NS B3Z 1E5	34 Ashford Close, Upper Tantallon, NS B3Z 1N5
E-mail Address:	████████████████████	████████████████████

Business Plan & Budget approved at Annual General Meeting held on:	May 20, 2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision in Upper Tantallon.

**Accomplishments**

(What has your organization accomplished in the past year?)

1. Maintenance of a community contact list as part of a neighbourhood communication plan.
2. Community based social activities including a spring BBQ/yard sale and a community Christmas Tree lighting ceremony.
3. Establishment and maintenance of an outdoor skating rink.
4. Identification of new community initiatives and future projects.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Annual AGM May 20, 2015
2.	Community Garage Sale June 6, 2015
3.	Spring BBQ June 6, 2015
4.	Christmas Tree Lighting Ceremony Dec 2015
5.	Winter Community Activity Day 2016 TBA
6.	Design, purchase and installation of a community sign
7.	Beautification and landscaping around the existing court shed
8.	Possible purchase and installation of a new piece of playground equipment
9.	Installation of Chronicle Herald Community Flyer Boxes

**Area Rate Information**

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$60.00 flat fee per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$10,010.81
If a surplus exists at the end of the fiscal year, how is it to be applied?	New piece of playground equipment

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 6,200
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 6,200</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6399 Contract Services (AGM/Joint Stocks)	\$ 100
6603 Grounds and Landscaping	3,000
6910 Signage	5,500
6933 Community Events	500
6941 Playground Equipment	7,100
9000 Surplus Revenue from 2014-15	(10,000)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 6,200</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Silersides Residents Association		
Registry of Joint Stock Companies ID#:	1290142	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Patrick MacDonald	Ian Andrew
Phone number:	██████████	██████████
Mailing Address:	100 Rolling Hills Drive Waverley, NS	2 Overbrooke, Waverley NS B2R 1B3
E-mail Address:	██████████	

Business Plan & Budget approved at Annual General Meeting held on:	04/30/2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

To provide recreational facilities to be used by the residents of the Silverside sub-division. Maintain common areas owned by the SRA, beach area and access, playground and flower gardens at the entrances to the sub-division.

**Accomplishments**

(What has your organization accomplished in the past year?)

Replaced aging entrance sign. Provided Life Guards at the beach. Upgraded park area and repaired some holes in park area. Upkeep the common areas of the subdivision.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Build retaining wall at the beach to stop the erosion
2.	Upkeep common areas
3.	Provide Life Guards at the beach
4.	Fix flower bed at Roll Hills entrance after road repaving

**Area Rate Information**

Purpose of Area Rate:	To cover the activities outlined above
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$100.00 flat fee per property
Area subject to Area Rate:	Silversides subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$10,700.21
If a surplus exists at the end of the fiscal year, how is it to be applied?	

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 16,300
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 16,300</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6310 Outside Personnel	\$ 13,000
6399 Contract Services	700
6603 Grounds and Landscaping	1,500
6919 Special Projects	11,100
8003 Insurance Policies and Premiums	700
9000 Prior Year (Surplus)/Deficit	(10,700)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 16,300</b>



**2015-16 Business Plan & Budget for**

Name of Association or Society:	Three Brooks Homeowners Association		
Registry of Joint Stock Companies ID#:	2296910	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Sandra ASHBY	Karla WAMBOLDT
Phone number:	██████████	██████████
Mailing Address:	96 Granite Cove Drive Hubley, NS, B3Z 1A2	60 Granite Cove Drive Hubley, NS, B3Z 1A1
E-mail Address:		

Business Plan & Budget approved at Annual General Meeting held on:	March 4 <sup>th</sup> , 2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

The area rate is used for the Three Brooks Home Owners Association to maintain and improve our existing community structures, playground, hiking paths, and beaches, to be used by all of the community.

**Accomplishments**

(What has your organization accomplished in the past year?)

In 2014-2015, the Three Brooks Home Owners Association was able to maintain, and improve our playground, maintain paths and path structures, and to maintain our beach. In the past year we also contributed to the construction of The Hubley Bike Park to be used by all surrounding communities.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Maintain and improve the Playground
2.	Maintain and improve the Hiking Paths
3.	Maintain the Beaches and Paths
4.	To host one community event.

**Area Rate Information**

Purpose of Area Rate:	To maintain and improve our existing community structures.(Paths, Playground and Beach)
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$20.00 flat fee per property
Area subject to Area Rate:	Three Brooks subdivision, Hubley
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$812.36
If a surplus exists at the end of the fiscal year, how is it to be applied?	The surplus will remain in the account for unexpected expenses for Paths.

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 3,400
<b>Total Revenues</b> (must equal total expenditures):	<b>\$ 3,400</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6299 Other Office Expenses and Bank Fees	\$ 400
6311 Security	1,700
6603 Grounds and Landscaping	1,400
6933 Community Events	200
6941 Playground Equipment	500
9000 Prior Year Surplus/Deficit	(800)
<b>Total Planned Expenditures</b> (must equal total revenues):	<b>\$ 3,400</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	Westwood Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3071139	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Paul Clarke	Carol Grimmitt
Phone number:	██████████	██████████
Mailing Address:	100 Thyme Lane Upper Tantallon, NS B3Z 0J8	72 Summit Cres Upper Tantallon, NS B3Z 1P8
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	May 4, 2015
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**Mission and Description of Services Provided**

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community.

**Accomplishments**

(What has your organization accomplished in the past year?)

During the 2014 year, the WWHRA hosted a number of events free of charge for residents that included the annual Canada Day celebration, Christmas caroling in the community green space, community yard sale, Halloween party and New Year's Eve fireworks. In addition, the Association organized a Spring clean-up of the green space, and boulevard area. The old storage shed was removed due to damage and break-ins. Christmas wreaths and two Christmas trees at the boulevard & green space were erected and decorated for the season.

The WWHRA maintains and updates a community bulletin board and a community Facebook page. The website was redesigned in 2012 to include minutes from community meetings and the annual budget. The previous problems of the website were corrected and the site was reactivated.

In August of 2011, a community group was formed to explore the possibility of developing the community access point to Wright Lake. In 2014, this work continued and took great steps to get the authorization to move it forward. Approvals from NSP and HRM were in place and the plans are progressing and the work is predicted to begin in 2015/16 year with the initial survey to be completed by CBCL.

Surpluses will continue to be allocated to the lake access project. Potential new ideas are

being explored by committee members and include a revamp of the boulevard area and an access to Bowater crown land via bridge installation.

### Goals for 2015-16

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Phase I of plan for Waterfront development to be completed
2.	Annual Canada Day Celebration & evening fireworks
3.	Advertise/Promote the Easter Egg Hunt
4.	Annual Halloween Party for kids. Halloween house decorating contest.
5.	New Year's Eve Fireworks and Hot Chocolate Social
6.	Spring Clean-up of Subdivision, playgrounds and green spaces
7.	Cornerstone flower beds, along with weeding/pruning of green spaces & boulevard
8.	Arrange for a local storage space
9.	Annual Spring Community-wide Yard Sale
10.	Family Skate and Social
11.	Continued development and implementation of communication plan to promote more awareness and involvement of the WWHRA
12.	Support a resident in offering free weekly soccer for toddlers during summer
13.	Repairs to mailbox shelters
14.	Secure a UPS commercial mailbox for WWHRA correspondence.

### Area Rate Information

Purpose of Area Rate:	To fund recreational amenities and activities within the Westwood Hills subdivision
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	Westwood Hills, Upper Tantallon
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$132,457.01
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be allocated to the waterfront development project

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 34,600
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 34,600</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6204 Computer Software	\$ 800
6603 Grounds and Landscaping	11,000
6705 Equip Repairs & Maintenance	1,000
6911 Facilities Rental	1,700
6919 Special Projects	134,900
6928 Committee Expenses	300
6933 Community Events	15,700
8003 Insurance Policies and Premiums	1,700
9000 Prior Year (Surplus)/Deficit	(132,500)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 34,600</b>

**2015-16 Business Plan & Budget for**

Name of Association or Society:	White Hills Residents' Association		
Registry of Joint Stock Companies ID#:	3217114	Registry Status "Active" (Y or N):	Y

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Michelle MacArthur - President	Peter D. Davidson - Treasurer
Phone number:	██████████	██████████
Mailing Address:	1560 Whitehills Run Hammonds Plains, NS B4B 1W1	433 Norman Blvd Hammonds Plains, NS B4B 1W4
E-mail Address:	██████████	██████████

Business Plan & Budget approved at Annual General Meeting held on:	November 23, 2014
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**Mission and Description of Services Provided**

(including who the services are provided to)

To provide representation for the residents of the White Hills Community in dealing with the various matters that may arise from time to time with both the Municipal and Provincial Governments insofar as it may impact the Community in general.

In addition the White Hills Residents Association provides a leadership role in attempting to improve the services provided and the overall appearance of our Community.

**Accomplishments**

(What has your organization accomplished in the past year?)

1. Worked with HRM to complete the Royal Dornach/White Hills Community Park.
2. Actively participated in the activities of the Greater Hammonds Plains Communities Association.
3. Worked with HRM in exploring the potential for the possible construction of a park in the Daisywood area of our Community.

**Goals for 2015-16**

(What does your organization plan to accomplish between April 1, 2015 and March 31, 2016)

1.	Improvements and maintenance of front entrance to White Hills Community
2.	Continue to work with HRM in the development of a park on the Daisywood lands
3.	Participate in the work of the Greater Hammonds Plains Communities Association

**Area Rate Information**

Purpose of Area Rate:	To provide a fund for local improvements
Will the Purpose <u>or</u> Amount of the Area Rate change in 2015-16?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2015-16 Area Rate will be:	\$50.00 flat fee per property
Area subject to Area Rate:	White Hills subdivision
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2014-15)? How much?	Accumulated surplus to March 31, 2015: \$94,905.20
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried forward to future years.

**Revenue Budget for 2015-16**

<b>Description of Revenue Source</b>	<b>Amount (\$)</b>
4201 Residential Area Rate Revenue	\$ 27,600
<b>Total Revenues (must equal total expenditures):</b>	<b>\$ 27,600</b>

**Expenditure Budget for 2015-16**

<b>Description of Planned Expenditures</b>	<b>Amount (\$)</b>
6399 Contract Services – Improvements to Front Entrance	\$ 5,000
6933 Community Events – Non Specific	1,000
6999 Other Goods and Services – Development Costs Daisywood	116,500
9000 Prior Year (Surplus)/Deficit	(94,900)
<b>Total Planned Expenditures (must equal total revenues):</b>	<b>\$ 27,600</b>

**Appendix E**  
**Business Improvement District Budget Summary and Area Rates for 2015-16 \***

	Spring Grdn Rd	Downtown Hfx	Downtown Dart	Quinpool	Spryfield	Sackville	Dart Main St	North End Hfx
4002 Commercial Property Taxes	\$367,100	\$834,900	\$250,900	\$114,000	\$92,100	\$172,800	\$93,700	\$124,300
4601 Grants in Lieu - Federal	\$0	\$4,900	\$18,000	\$0	\$0	\$0	\$0	\$0
4602 Grants in Lieu - Provincial	\$12,000	\$100,500	\$700	\$0	\$0	\$3,300	\$0	\$3,700
Total Area Rate Revenue*:	\$379,100	\$940,300	\$269,600	\$114,000	\$92,100	\$176,100	\$93,700	\$128,000

**2014/15**

Minimum (Commercial)	\$250	\$250	\$300	\$250	\$125	\$200	\$250	\$50
Maximum (Commercial)	\$12,000	\$30,000	\$15,000	\$7,000	\$10,000	\$7,000	\$15,000	\$2,500
Commercial Rate	\$0.3200	\$0.0911	\$0.3600	\$0.1900	\$0.2100	\$0.1400	\$0.1700	\$0.1500

**2015/16**

Minimum (Commercial)	\$250	\$250	\$300	\$250	\$125	\$200	\$250	\$50
Maximum (Commercial)	\$12,000	\$36,000	\$15,000	\$7,000	\$10,000	\$7,000	\$17,000	\$2,500
Commercial Rate	\$0.3400	\$0.0863	\$0.3600	\$0.1900	\$0.2700	\$0.1400	\$0.1600	\$0.1500

**Increase / (Decrease)**

Minimum (Commercial)	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged
Maximum (Commercial)	unchanged	\$6,000	unchanged	unchanged	unchanged	unchanged	\$2,000	unchanged
Commercial Rate	\$0.0200	-\$0.00480	unchanged	unchanged	\$0.0600	unchanged	-\$0.0100	unchanged

\* Detailed budgets are available upon request.