Draft: Monday July 7, 2014

#### Item No. 7.1.7

# Halifax Board of Police Commissioners Projects for 2014

- 1. <u>Orientation Manual</u>: Initiate development of HBPC operations and policy manual for orientation of new members and guide to existing members. Manual will include:
  - CAPG background re. Police Board concept.
  - Halifax / NS Police Board background.
  - Overview of Halifax Integrated Policing model (as per CAPG presentation by RCMP.
  - HBPC legislative framework.
  - HBPC accountabilities in response to legislation and proposed monthly work plan.
  - Reference to NS Department of Justice on line training.
  - Overview or HRP and RCMP organization charts, governance structures, HRM geographic responsibilities, and staffing.
  - HRP budget overview.
  - Operations orientation including, but not limited to: RCMP / HRP facility tours, ride alongs, Comstat attendance and overview of vehicle / equipment / force continuum capabilities.
  - Information regarding HRM Human Resource performance management and assessment process.

# 2.Planning:

Review HRP Strategic Plan results of June, 2014 consultations and proposed action to ensure that plan reflects community needs

and is appropriate to use as a basis for annual planning, performance management and budget preparation.

## 3.Commission Agenda Format Additions

- Welcome to guests / observers and introductions, as appropriate.
- Update overview regarding new operational policies and practices of HRP and RCMP.
- Annual review of specific staff discipline regarding RCMP and HRP.
- Review of HRP complaints brought to attention of Review Board.
- Quarterly status of progress regarding annual plan objectives for HRP and RCMP.

## 4 Clairmont Report:

Discuss recommendations and next steps including HBPC role, and response process / timeframe.

# 5. Public Safety Officer and Youth Advocate Program

Clarify reporting relationship of PSO, YAP and Souls Strong Program.

- 6. <u>Website:</u> Update website information regarding HPC role, membership, new Chair, work plan. public feedback process and contact information.
- 7. <u>Contract Negotiations</u>. Receive copy of HR Police union collective agreement. Receive briefing on management and union proposal and developments during negotiations that impact either effective policing or budget.

8..<u>Planning:</u> Attend CAPG national meeting in Halifax and discuss Board work planning with others.

# Halifax Board of Police Commissioners Annual Work Plan September

- 1.<u>Budget:</u> Board Representative and Chief meet with Board to discuss budget pressures for next fiscal year.
- 2. <u>Planning:</u> Discuss results of discussions with others at the CAPG meeting.
- 3. <u>Planning</u>: HRP engages staff regarding annual plan objectives for next fiscal year based on approved Strategic Plan.

# **October**

- 1.<u>Budget:</u> Board Representative meets with HRP staff to assist with Budget preparation as may be required or requested.
- 2. <u>Planning:</u> Quarterly review of progress on HRP and RCMP annual plans.

# **November**

- 1.<u>Budget:</u> Chief presents draft budget to Commission for consideration and approval.
- 2.<u>Budget:</u> Board ensures that budget provides for proper provisioning of HRP in areas of accommodation and material

# **December**

1 Chief prepares budget for submission to Council.

## **January**

- 1.<u>Budget:</u> Chair submits HBPC budget to council for approval.
- 2. <u>Planning:</u> Quarterly review of progress on HRP and RCMP annual plans.
- 3.<u>Budget</u>: Chair reviews HBPC budget requirements for next fiscal year with Commissioners.
- 4.Staff Discipline :Receive information regarding specific staff discipline for previous calendar year.

## **February**

- 1.<u>Budget</u>: HRP budget presented to Council for approval. Chair provides introduction. Chief reviews budget details and responds to content questions.
- 2.<u>Budget:</u> Budget is adjusted by percentage or dollar amount as required by Council and returned to Board.
- 3. <u>Budget:</u> HBPC consults with Chief to ensure that HRP annual plan expectations are consistent with the approved budget level.
- 4. <u>Budget:</u> Chair presents proposed HBPC budget for next fiscal year to Council, if required.

5 .<u>Planning:</u> Chief submits draft performance targets related to Commission evaluative oversight to Chair for the next fiscal year based on annual plan for that year.

6. <u>Planning:</u> Chair consults with CAO to review Chief's proposed Commission related performance targets to promote consistency and avoid overlap/ duplication between targets that will be evaluated by the Commission and those that will be evaluated by the CAO.

## **March**

- 1. <u>Planning</u>: Board reviews and approves Commission related performance targets for Chief for upcoming year.
- 2. <u>Planning:</u> Chief ensures that HRP annual plan objectives are included in performance targets of senior staff and that the plan is communicated to all HRP staff.
- 3. Planning: Review RCMP and HRP year end reports regarding achievement of objectives for current fiscal year.
- 4. <u>Budget:</u> Support RCMP Annual Reference Level Update (ARLU), as appropriate, in budget discussions with Province.
- 5. <u>Performance Evaluation</u>: HBPC provides comments to the RCMP Commanding Officer to support annual appraisal of OIC.

# **April**

1. <u>Performance Evaluation</u>: Chief provides Chair with self evaluation of performance related to Commission evaluation targets of previous assessment year.

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2. <u>Performance Evaluation</u>: Chair shares Chief's self evaluation with Board, discusses performance evaluation of Chief with Board and obtains Board views.

3. <u>Performance Evaluation:</u> Chair discusses performance evaluation of Chief with CAO to promote consistency of approach.

## **May**

- 1. Performance Evaluation: Chair prepares draft evaluation and reviews it with Board.
- 2. <u>Performance Evaluation</u>: Chair completes performance evaluation of Chief based on a majority consensus of Board views.
- 3. <u>Performance Evaluation</u>: Chair meets with the Chief to review Chief's performance Evaluation and provides a copy to the Chief..
- 4. <u>Performance Evaluation:</u> Chair provides Commission performance appraisal to CAO for inclusion in overall assessment of the Chief and provides advice, as required, regarding Chief's professional development.

## **June**

1. Planning / Community: Conduct, on alternate years, a world cafe style community partners forum to review the relevance of Strategic Plan

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2. <u>Planning / Community</u>: Meet with selected youth group to discuss and review relevance of Strategic Plan as it pertains to youth.

5. <u>Community:</u> Conduct annual community based meetings within policing districts appropriate to HRP and the RCMP based on a process and schedule appropriate to such areas.

# <u>July</u>

- 1. Planning: Commence discussion of HRP and RCMP annual plan requirements for next fiscal year.
- 2.Planning: Quarterly review of progress regarding HRP and RCMP annual plans.

## **August**

1.Budget: Board representative meets with Chief and HRP staff, as required, to review budget pressures related to Strategic and annual plan for next fiscal year.