

Halifax Regional Council
June 24, 2008

TO: Mayor Kelly and Members of Halifax Regional Council

SUBMITTED BY:



Dan English, Chief Administrative Officer



Geri Kaiser, Deputy Chief Administrative Officer,
Corporate Services & Strategy

DATE: June 16, 2008

SUBJECT: **2008-09 Budgets and Business Plans for Area-Rated Services**

ORIGIN

Regional Council approved the 2008-09 Operating and Capital Budget on April 29, 2008. Area-rated services required confirmation of their 2007-08 surplus/deficits and proposed 2008-09 operating budgets prior to tabling in Council. This is the regular staff report recommending tax rates for these services.

RECOMMENDATION

It is recommended that :

1. **The Resolution for Approval of the Operating and Capital Budget and Tax Rates for Fiscal 2008-2009 (Appendix A) including the attached Schedule of General and Area Tax Rates (Appendix B) be approved.**

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided over and above those which are contained in the general rates. As a result, formal adoption of these rates are required under the Municipal Government Act.

DISCUSSION

Staff have completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2008-09 with the 2007-08 budget for comparison,
2. all sources of property tax revenue (including transfers from the general tax base and the urban/suburban tax base),
3. the proposed area rates with the prior year's rates for comparison,
4. if applicable, any deficits from the fiscal year ending March 31, 2008 which must be included as the first charge against the 2008-09 fiscal year.

Provincial Area Rates

Included with this report are the proposed Provincial Area Rates for 2008-09. Area rates for Mandatory Education, Property Valuation Services, Corrections Services and Metro Housing Authority were introduced for the first time in the 2007-08 Operating Budget approved by Council. Included in the Housing area rate is the impact of the NSLC Tax Agreement Loss which is a one-time item for 2008-09. It is the result of a change in the formula announced by the Province late in the budget process which reduced the grant-in-lieu of taxes to HRM. Next year it will be included in the General Tax Rate.

Supplementary Education

2008-09 is the second year of a four year plan to unify the area rates for Supplementary Education. An increase in assessment has resulted in the rates being lower than indicated in the Staff Report dated March 1, 2007. The table below provides a comparison of the proposed Supplementary Education area rates for 2008-09 to those approved by Council in 2007-08, and to the estimated 2008-09 area rates provided in the March 1, 2007 Staff Report. As per the agreement with the HRSB, the total payment for 2008-09 will be \$19,946,100. An additional \$435,421 is being collected through the Supplementary Education area rates to eliminate prior year's deficits in area rate revenue received.

Proposed Supplementary Education Tax Rates for 2008-09

(Rates are expressed as per \$100 of taxable assessment)

	2007-08 Actual Rates	2008-09 Estimated Rates under HRM/HRSB Agreement	2008-09 Proposed Rates
Residential			
Halifax	\$ 0.060	\$ 0.057	\$ 0.055
Dartmouth	\$ 0.057	\$ 0.057	\$ 0.055
County & Bedford	\$ 0.044	\$ 0.047	\$ 0.045
Commercial			
Halifax	\$ 0.166	\$ 0.163	\$ 0.158
Dartmouth	\$ 0.157	\$ 0.163	\$ 0.158
County & Bedford	\$ 0.126	\$ 0.134	\$ 0.129

Sidewalk Snowplowing

The cost of plowing sidewalks along arterial and transit routes is funded from the General Tax Rate. The cost of plowing all other sidewalks is funded from a single area rate. As was the case with other snow and ice removal services, a substantial deficit was incurred for sidewalk snowplowing in 2007-08. A deficit of approximately \$1.2 million will be carried forward to 2008-09 to be funded from this area rate. The budget has also been increased for 2008-09 to better reflect the true cost of providing this service. As a result, the proposed area rate for 2008-09 has been increased from \$0.006 to \$0.016 per \$100 of taxable assessment.

Community Transit

Fuel and compensation costs contributed to substantial higher operating costs for Community Transit in 2007-08. The proposed Operating Budget for 2008-09 includes the carry-forward of the resulting deficits and has been increased to better reflect the true cost of providing this service. This has resulted in significant increases to the area rates for Community Transit.

Recreation, Parks, Commissions and Others

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April

1, 2003. Sections 3.1 and 3.2 of the policy state:

- 3.1 Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
- 3.2 Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 25 recreation area rates for which budgets are included in Appendix C of this report. Three of these area rates are solely to fund capital debt payments (Gordon R. Snow Community Centre, St. Margaret's Centre, and Prospect Road Recreation Centre), and another provides general recreation amenities in the community of Musquodoboit Harbour, and therefore do not require business plans. Staff were unable to obtain business plans for the Sackville Heights School Redevelopment, Riverline (Dutch Settlement), and the Grand Lake Community Centre prior to the tabling of this report. Staff will continue to pursue business plans for these area rates. Appendix D includes business plans for the other 18 area-rated recreation services along with an explanation of how funding is to be utilized in 2008-09.

The area rates for recreation are mostly unchanged from 2007-08 with the following exceptions. The Prospect Road Recreation Association reduced its area rate from \$0.023 to \$0.012 to provide taxation capacity for a new area rate for the Prospect Road Recreation Centre. Owners of property in the Silversides subdivision voted to increase the uniform charge for their recreation association from \$60 to \$100 per property. New area rates were also approved for the Glen Arbour Resident's Association and the White Hills Resident's Association. The budgets shown in their business plans either show the entire budget for the Association including all revenue sources, or just that portion of their budgets funded from area-rate revenue.

Private Road Maintenance Fees

On January 16, 2007, Regional Council approved the Private Road Maintenance Costs Recovery Policy. The purpose of this Policy is to provide owners of property accessed by private roads with the use of area rates or uniform charges to collect the funds required to maintain private roads. The Petpeswick Drive Improvement Society was the first group to have a uniform charge approved by Council under this Policy on May 13, 2008.

Business Improvement Districts

A new area rate for the Dartmouth Main Street & Area Business Commission was approved by Council on May 13, 2008. There are some changes proposed to the area rates and minimums and maximums for the other Business Improvement Districts for the 2008-09 fiscal year. Details of

these changes, along with a summary of the total tax revenue expected to be generated, is provided in Appendix E of this report.

Area-Rated Local Improvements Charges

Area-rated Local Improvements Charges (LICs) for 2008-09 are also included in this report. While some of the LIC's follow District boundaries, others are for specific mapped areas as approved in the enabling By-Laws. These mapped areas are referenced in Appendix B Schedule of General and Area Tax Rates and included at the end of the Schedule. As indicated in the Schedule, most of these area-rated LICs are over 1 year, but a few are over a 2 or 3 year period. The exception to this is the uniform LIC charge for the Provincially owned portion of O'Connell Drive and all of Exeter Drive, Bali Terrace, Neven Road and Old Fairbanks Road which is over no more than 10 years as approved by Council on March 18, 2008.

BUDGET IMPLICATIONS

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits.

FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

ALTERNATIVES

Council may chose to approve some area rates and defer others pending additional information.

ATTACHMENTS

- Appendix A: Resolution for Approval of the Operating & Capital Budget and Tax Rates for Fiscal 2008/2009
- Appendix B: Schedule of General and Area Tax Rates including mapped areas for LICs
- Appendix C: Summary of Budgeted Expenditures & Revenues for 2008-09 Area Rated Services
- Appendix D: Business Plans for Area-Rated Recreation Services
- Appendix E: Business Improvement District Budget Summary and Area Rates for 2008-09

A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.html> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

Report Prepared by: Gordon Roussel, Financial Consultant, Budget & Financial Analysis 490-6468

Report Approved by: (Original Signed)

Dale MacLennan, Director, Finance 490-6308

Appendix A

HALIFAX REGIONAL MUNICIPALITY**2008/2009 Operating & Capital Budget*****RESOLUTION for Approval of the Operating & Capital Budget and Tax Rates for Fiscal 2008/2009¹***

It is hereby resolved that:

- a) the Operating Budget in the amount of **\$686,436,903** gross expenditures (which includes **\$555,895,480** in municipal expenditures), **\$595,902,133** non-departmental revenues, and **\$90,534,770** departmental revenues be approved;
- b) the Capital Budget in the amount of **\$208,995,000** consisting of **\$200,295,000** for Halifax Regional Municipality and **\$8,700,000** for Halifax Regional Water Commission, be approved;
- c) the general rates of taxation on commercial and business occupancy be set at
 - (i) **\$3.087 for the urban area;**
 - (ii) **\$3.087 for the suburban area; and**
 - (iii) **\$2.683 for the rural area**applied to the full assessed value of the property;
- d) the general rates of taxation on residential and resource property be set at
 - (i) **\$0.833 for the urban area;**
 - (ii) **\$0.730 for the suburban area; and**
 - (iii) **\$0.724 for the rural area**applied to the full assessed value of the property;
- e) the boundary of the urban, suburban and rural areas is as delineated in the attached “Tax

¹ Based on the April 1, 2008 Proposed Resolution, changes approved by Council on April 29, 2008, and area rates tabled June 24, 2008.

Structure Map”;

- f) the Provincial Area Rate for Mandatory Education on residential and resource property be set at the rate of \$0.319; and at a rate of \$0.328 for all commercial and business occupancy assessment;
- g) the Provincial Area Rate for Property Valuation Services on residential and resource property be set at the rate of \$0.023; and at a rate of \$0.015 for all commercial and business occupancy assessment;
- h) the Provincial Area Rate for Corrections Services on residential and resource property be set at the rate of \$0.030; and at a rate of \$0.014 for all commercial and business occupancy assessment;
- i) the Provincial Area Rate for Metro Regional Housing Authority and Other on residential and resource property be set at the rate of \$0.0105; and at a rate of \$0.0183 for all commercial and business occupancy assessment;
- j) Area rates shall be set on taxable residential, resource, commercial, and business occupancy assessment, as per the attached Schedule of Area Tax Rates (Appendix B).
- k) **Supplementary Education**, under Section 530 of the Municipal Government Act, shall be set at the rate of \$0.055 to the residential and resource assessment and \$0.158 to the commercial assessment including business occupancy of the former City of Halifax and the former City of Dartmouth; and \$0.045 to the residential and resource assessment and \$0.129 to the commercial assessment including business occupancy of the former Town of Bedford and Halifax County.
- l) **Fire Protection** rates shall be set at \$0.092 for all commercial assessable property, including business occupancy; and at a rate of \$0.032 for all residential and resource property which is within 1,200 feet of a hydrant that is designed and operated for public fire protection purposes.
- m) the final tax bills will become **due on Tuesday, September 30, 2008;**
- n) the interest rate on the Special Reserve Funds, designated as requiring interest under Section 100(2) of the Municipal Government Act, be set at the rate of return on funds invested by HRM for the period April 1, 2008 to March 31, 2009;
- o) the interest rate on the Pollution Control Reserves be set at the rate of return on funds invested by HRM for the period April 1, 2008 to March 31, 2009;
- p) the interest rate on all reserves except for those identified in o) and p) will be set at the rate of return on funds invested by HRM for the period April 1, 2008 to March 31, 2009; and

- q) the interest rate on trust funds will be set at the annual rate of return on specific investments held by the trusts.

Schedule of General and Area Tax Rates

GENERAL TAX RATES

	Residential and Resource Rate	Commercial and Business Occupancy Rate
URBAN AREA		
General Tax Rate for Municipal Services	0.833	3.087
SUBURBAN AREA		
General Tax Rate for Municipal Services	0.730	3.087
RURAL AREA		
General Tax Rate for Municipal Services	0.724	2.683
Provincial Area Rates		
Mandatory Education	0.319	0.328
Property Valuation Services	0.023	0.015
Corrections Services	0.030	0.014
Metro Housing Authority	0.0105	0.0183

Schedule of Area Tax Rates

	Residential and Resource Rate	Commercial and Business Occupancy Rate
Supplementary Education		
To be applied to:		
former City of Halifax	0.055	0.158
former City of Dartmouth	0.055	0.158
former Town of Bedford and Halifax County	0.045	0.129
Fire Protection		
To be levied on all assessable property including business occupancy assessment, that is within 1,200 feet of a fire hydrant:		
Fire Protection (Hydrants)	0.032	0.092
Sidewalks		
Waverley	0.004	n/a
Sidewalk Snow Plowing		
For all sidewalks not along Arterial or Transit Routes and not HRM owned	0.016	0.016
Transit		
Hammonds Plains	0.007	n/a
Lake Echo/Porters Lake/Grand Desert	0.056	n/a
Beaverbank	0.084	n/a
Crosswalk Guards		
Harrietsfield	0.004	n/a
Hatchett's Lake	0.004	n/a
Recreation, Parks, Commissions and Other		
Beaver Bank Recreation Centre	0.070	n/a
Gordon R. Snow Community Centre	0.063	0.063
Riverline Activity Centre (Dutch Settlement)	0.032	n/a
East Preston	0.050	n/a
Grand Lake Community Centre	0.021	n/a
Haliburton Highbury	0.023	n/a

Hammonds Plains Common Rate		0.005		n/a
Harrietsfield Williamswood		0.019		n/a
Highland Park		0.005		n/a
Hubbards Recreation Centre		0.031		n/a
Kingswood Ratepayers (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
LWF Recreation Centre (Urban Core)		0.030		n/a
Maplewood Ratepayers (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
Mineville Community Assoc (flat fee per property)	\$20.00	Flat Fee	\$20.00	Flat Fee
Musquodoboit Harbour		0.005		n/a
Prospect		0.012		n/a
Prospect Road Recreation Centre		0.038		n/a
Sackville Heights School Redevelopment		0.010		0.010
St. Margaret's Centre		0.010		0.010
St. Margaret's Bay Village Homeowners' Association	\$60.00	Flat Fee	\$60.00	Flat Fee
Glen Arbour Residents Association	\$65.00	Flat Fee	\$65.00	Flat Fee
Silversides Residents Association (flat fee per property)	\$100.00	Flat Fee	\$100.00	Flat Fee
Upper Hammonds Plains		0.236		n/a
Westwood Hills Residents Assoc. (flat fee per property)	\$50.00	Flat Fee	\$50.00	Flat Fee
White Hills Residents Association	\$50.00	Flat Fee	\$50.00	Flat Fee

Business Improvement Districts

Downtown Halifax (Minimum \$35, Maximum \$12,000):

Commercial	n/a	0.0967
Business Occupancy	n/a	0.1718

Downtown Dartmouth

Commercial (Minimum \$150, Maximum \$2,500)	n/a	0.3900
Business Occupancy (Minimum \$100, Maximum \$2,500)	n/a	0.4800

Spring Garden Road:

Commercial (Minimum \$840, Maximum: \$10,000)	n/a	0.1950
Business Occupancy (Minimum \$50, Maximum \$2,000)	n/a	0.5900

Quinpool Road (Minimum \$100, Maximum \$5,000):

Commercial	n/a	0.1100
Business Occupancy	n/a	0.1718

Spryfield & District (Minimum \$75, Maximum \$1,000):

Commercial	n/a	0.1500
Business Occupancy	n/a	0.2000

Dartmouth Main Street (Minimum \$150, Maximum \$5000):

Commercial	n/a	0.1400
Business Occupancy	n/a	0.1718

Sackville Drive (Minimum \$50, Maximum \$750):

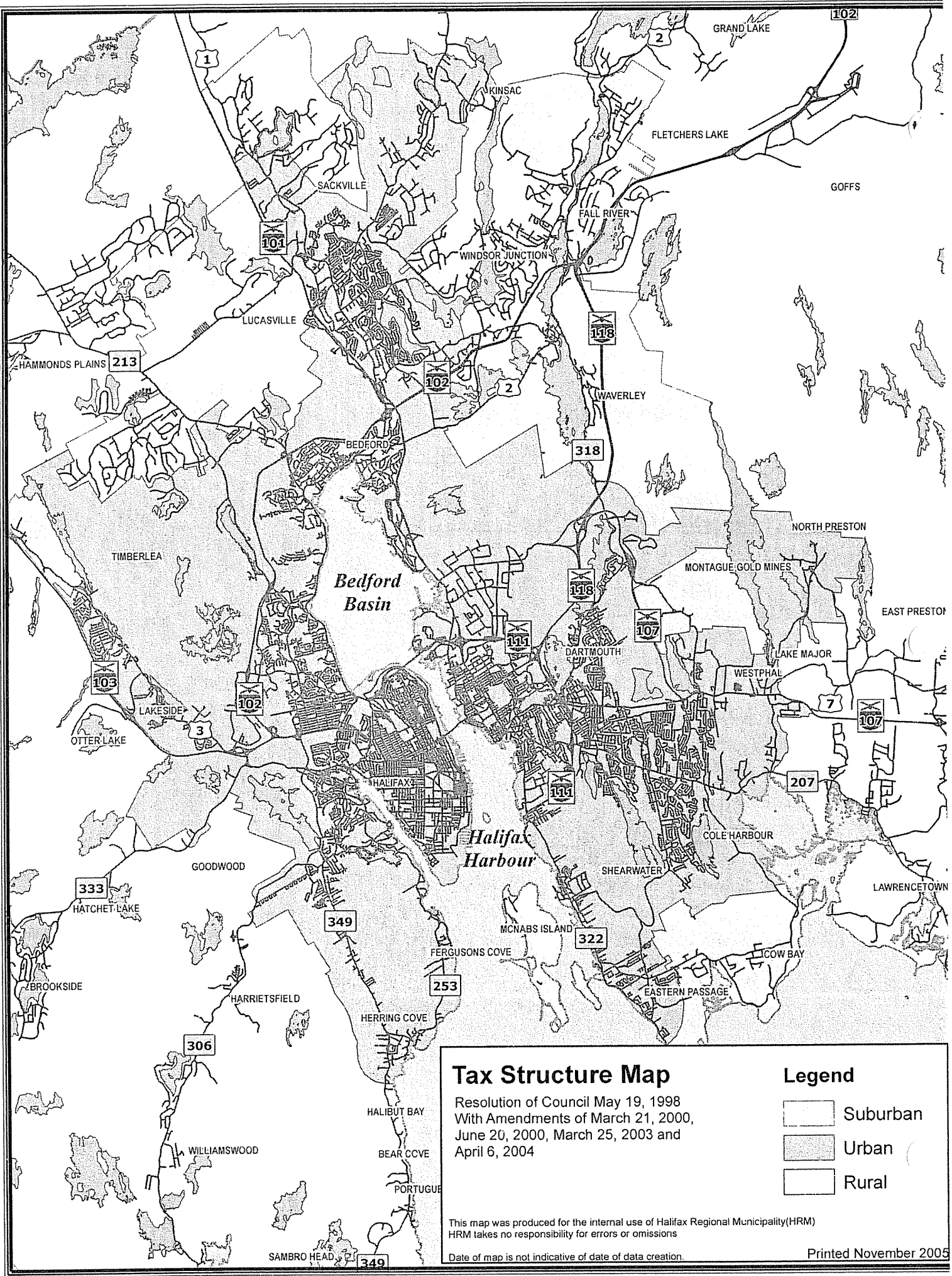
Commercial	n/a	0.1400
Business Occupancy	n/a	0.1000

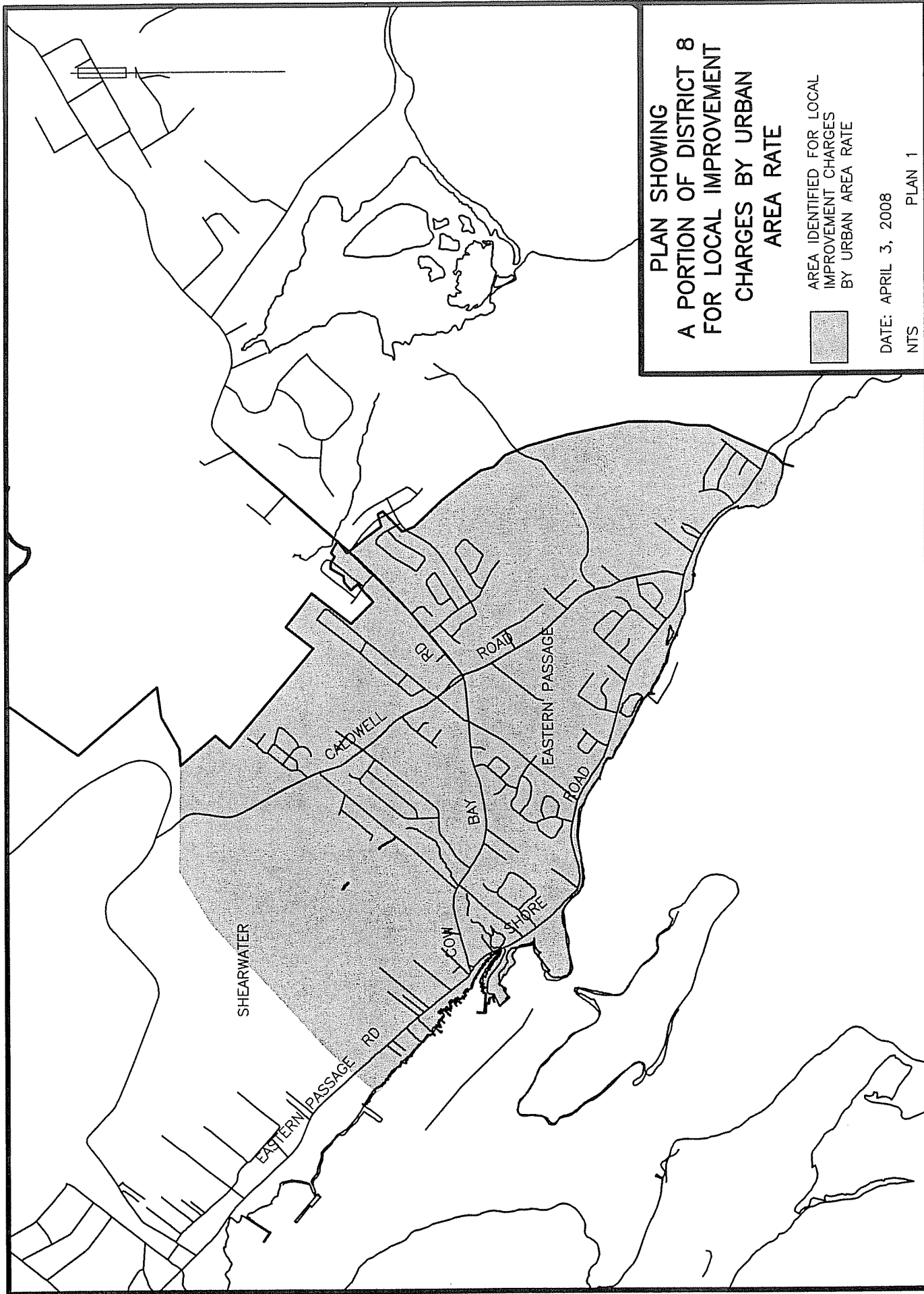
Private Road Maintenance Fees

Petpeswick Drive	\$200.00	Flat Fee	\$200.00	Flat Fee
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Local Improvement Charges

O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	\$160.00	Flat Fee	\$160.00	Flat Fee
District 4 (Project 06-268)		0.0044		0.0044
Mapped Area of District 8 dated April 3, 2008 (Project 07-266: 1st of 3 years)		0.0252		0.0252
Mapped Area of District 19 dated May 4, 1998 (Project 07-256: 1st of 2 years)		0.0194		0.0194
Mapped Area of District 19 dated April 19, 2005 (Project 07-257)		0.0109		0.0109
District 21 Urban (Project 06-260)		0.0025		0.0025
District 21 Urban (Project 07-227)		0.0079		0.0079
District 21 Urban (Project 07-232)		0.0077		0.0077
Mapped Area of District 22 dated August 18, 2005 (Project 05-285: 2nd of 2 years)		0.0129		0.0129
Mapped Area of District 22 dated August 18, 2005 (Project 05-256: 2nd of 2 years)		0.0096		0.0096
Mapped Area of District 22 dated August 18, 2005 (Project 07-241)		0.0196		0.0196
Mapped Area of District 22 dated May 11, 2007 (Project 07-264: 1st of 2 years)		0.0295		0.0295





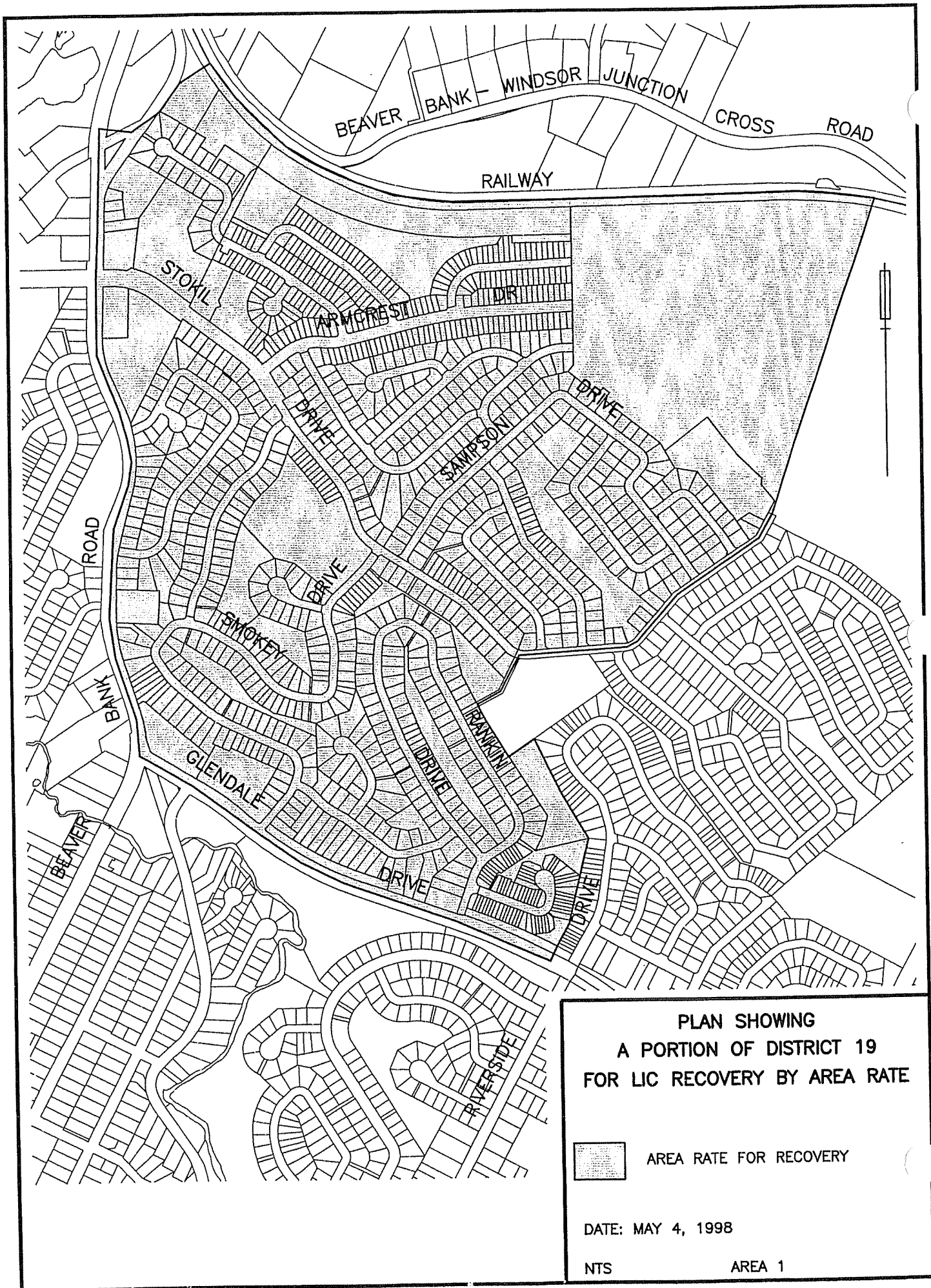
PLAN SHOWING
A PORTION OF DISTRICT 8
FOR LOCAL IMPROVEMENT
CHARGES BY URBAN
AREA RATE

AREA IDENTIFIED FOR LOCAL
IMPROVEMENT CHARGES
BY URBAN AREA RATE



DATE: APRIL 3, 2008

NTS PLAN 1



PLAN SHOWING
A PORTION OF DISTRICT 19
FOR LIC RECOVERY BY AREA RATE

 AREA RATE FOR RECOVERY

DATE: MAY 4, 1998

NTS

AREA 1



PLAN SHOWING
A PORTION OF DISTRICT 19
FOR LIC RECOVERY BY AREA RATE

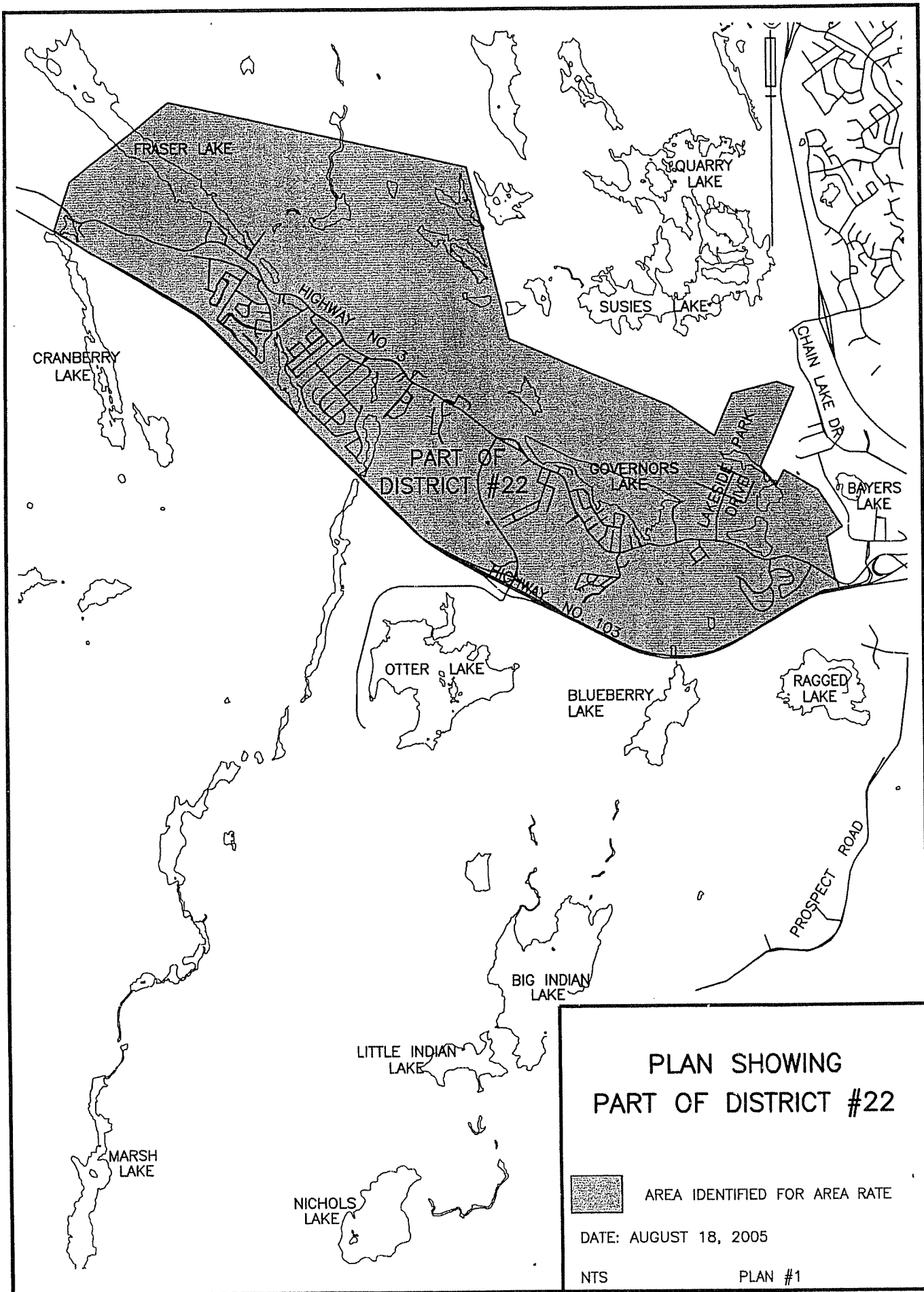


AREA RATE FOR RECOVERY

DATE: APRIL 19, 2005

NTS

AREA 2



PLAN SHOWING
PART OF DISTRICT #22

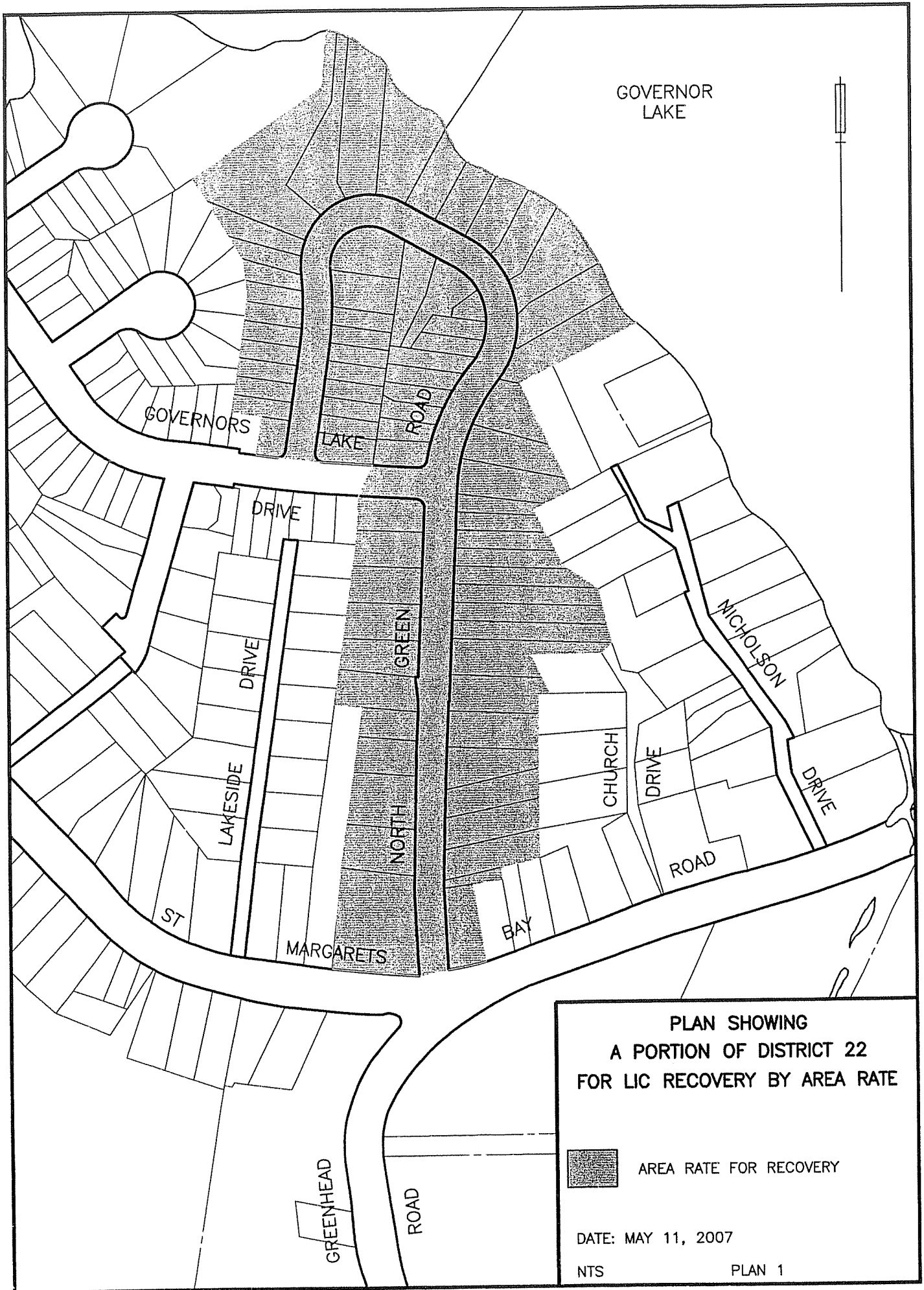


AREA IDENTIFIED FOR AREA RATE

DATE: AUGUST 18, 2005

NTS

PLAN #1



Appendix C

SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2008-09 AREA RATED SERVICES HALIFAX REGIONAL MUNICIPALITY

	2007-08 Approved Budget	% Change 07-08 to 08-09	2008-09 Proposed Budget excluding Prior Year Deficit / (Surplus)	Prior Year Deficit/ (Surplus) (if applicable)	Transfer- General	Transfer- Urban	Area Rate Revenue	Total	2008-09 Proposed Residential Area Rate (\$/S100)	2007-08 Approved Residential Area Rate (\$/S100)
<i>Provincial Area Rates</i>										
Mandatory Education	90,431,000	2.4%	92,615,000	359,137	0	0	92,974,137	92,974,137	0.319	0.325
Property Valuation Services	5,925,400	3.2%	6,113,065	19,816	0	0	6,132,881	6,132,881	0.023	0.023
Corrections Services	7,782,000	1.0%	7,856,280	50,557	0	0	7,906,837	7,906,837	0.030	0.033
Metro Housing Authority & Other (consists of the two area rates below)	2,450,000	45.8%	3,571,855	9,613	0	0	3,581,468	3,581,468	0.0105	0.009
- Metro Housing Authority	2,450,000	1.0%	2,474,855	9,613	0	0	2,484,468	2,484,468	0.0080	0.009
- NSLC Tax Agreement Loss	n/a	n/a	1,097,000	n/a	0	0	1,097,000	1,097,000	0.0025	n/a
<i>Fire Protection</i>										
Fire Protection (Fire Hydrants)	10,436,700	19.1%	12,425,503		0	0	12,425,503	12,425,503	0.032	0.032
<i>Supplementary Education</i>										
Supplementary Education - Halifax Regional Municipality	19,835,022	0.6%	19,946,100	435,421	0	0	20,381,521	20,381,521	n/a	n/a
Supplementary Education - former City of Halifax	Included above		Included above	Included above	0	0	0	0	0.055	0.060
Supplementary Education - former City of Dartmouth	Included above		Included above	Included above	0	0	0	0	0.055	0.057
Education - former Town of Bedford & Halifax County	Included above		Included above	Included above	0	0	0	0	0.045	0.044
<i>Sidewalk Snow Plowing</i>										
Sidewalk Snow Plowing (including prior year's deficit)	833,156	44.0%	1,200,000	1,214,000	0	0	2,414,000	2,414,000	0.016	0.006
<i>Community Transit</i>										
Lake Echo/Porter's Lake 66	136,800	20.5%	164,800	64,972	27,600	9,000	193,172	229,772	0.056	0.034
Beaver Bank Transit 67	166,100	9.6%	182,000	51,040	1,000	184,700	47,340	233,040	0.084	0.061
Hammonds Plains 68	23,500	126.0%	53,100	23,565	2,800	0	73,865	76,665	0.007	0.002
<i>Crosswalk Guards</i>										
Harrietsfield / Hatchett Lake	20,000	14.0%	22,800		2,100	0	20,700	22,800	0.004	0.004
<i>Recreation, Parks, Commissions and Other</i>										
LWF (63)	152,100	6.4%	161,800		18,300	0	143,500	161,800	0.030	0.030
Harrietsfield/Williamswood Recreation Centre (71)	24,400	7.4%	26,200		2,200	0	24,000	26,200	0.019	0.019
Hubbards (72)	27,647	4.5%	28,900		4,800	0	24,100	28,900	0.031	0.031
Upper Hammonds Plains (77)	26,200	6.9%	28,000		2,100	0	25,900	28,000	0.236	0.236
Highland Park (79)	5,500	7.3%	5,900		100	0	5,800	5,900	0.005	0.005
Haliburton Highway (80)	36,200	4.7%	37,900		400	0	37,500	37,900	0.023	0.023
Hammonds Plains Common (82)	50,000	7.2%	53,600		2,200	0	51,400	53,600	0.005	0.005
Prospect (83)	119,300	-43.8%	67,100		5,400	0	61,700	67,100	0.012	0.023
Prospect Road Recreation Centre	n/a	n/a	212,500		17,100	0	195,400	212,500	0.038	n/a
Grand Lake/Oakfield (84)	14,100	5.7%	14,900		800	0	14,100	14,900	0.021	0.021
Gordon R. Snow Community Centre	574,400	6.6%	612,300		0	0	612,300	612,300	0.063	0.063
Beaver Bank Recreation Centre	190,600	1.9%	194,200		800	153,900	39,500	194,200	0.070	0.070
Maplewood (89)	19,150	0.0%	19,150		0	0	19,150	19,150	\$50.00	\$50.00
Mineville Community Association	9,860	-0.4%	9,820		0	0	9,820	9,820	Flat Fee	Flat Fee
									\$20.00	\$20.00
									Flat Fee	Flat Fee

	2007-08 Approved Budget	% Change 07-08 to 08-09	2008-09 Proposed Budget excluding Prior Year Deficit / (Surplus)	Prior Year Deficit/ (Surplus) (if applicable)	Transfer- General	Transfer- Urban	Area Rate Revenue	Total	2008-09 Proposed Residential Area Rate (\$/S100)	2007-08 Approved Residential Area Rate (\$/S100)	
Kingswood Ratepayers Association	52,450	0.5%	52,700		0	0	52,700	52,700	\$50.00	Flat Fee	\$50.00
Westwood Hills Residents Association	23,850	18.4%	28,250		0	0	28,250	28,250	\$50.00	Flat Fee	\$50.00
White Hills Residents Association	n/a		27,200		0	0	27,200	27,200	\$50.00	Flat Fee	n/a
Silversides Residents Association	9,660	68.0%	16,227	73	0	0	16,300	16,300	\$100.00	Flat Fee	\$60.00
St Margaret's Village at Fox Hollow Homeowners' Association	6,240	0.0%	6,240		0	0	6,240	6,240	\$60.00	Flat Fee	\$60.00
Glen Arbour Residents Association	n/a	n/a	16,510		0	0	16,510	16,510	\$65.00	Flat Fee	n/a
Sackville Heights Redevelopment	164,800	5.4%	173,700		0	0	173,700	173,700	0.010	0.010	0.010
St. Margaret's Centre	237,200	6.2%	251,900		0	0	251,900	251,900	0.010	0.010	0.010
Sidewalks											
Waverley 69	6,100	8.2%	6,600		1,300	0	5,300	6,600	0.004	0.004	0.004
Private Road Maintenance Fees											
Petpeswick Drive	n/a	n/a	3,200		0	0	3,200	3,200	\$200.00	Flat Fee	n/a
Business Improvement Districts											
Dartmouth Commercial	192,918	-5.1%	183,170		0	0	183,170	183,170	0.3900	0.3900	0.3900
Dartmouth Business Occupancy	Included above		Included above						0.4800	0.4800	0.4800
Downtown Halifax Commercial	558,096	5.2%	587,078		0	0	587,078	587,078	0.0967	0.0588	0.0588
Downtown Halifax Business Occupancy	Included above		Included above						0.1718	0.1718	0.1718
Spring Garden Road Commercial	279,613	-2.8%	271,789		0	0	271,789	271,789	0.1950	0.1950	0.1950
Spring Garden Road Business Occupancy	Included above		Included above						0.5900	0.5900	0.5900
Quinpool Road Commercial	62,697	-4.3%	60,000		0	0	60,000	60,000	0.1100	0.1100	0.1100
Quinpool Road Business Occupancy	Included above		Included above						0.1718	0.1718	0.1718
Spryfield & District Commercial	43,270	0.5%	43,507		0	0	43,507	43,507	0.1500	0.1500	0.1500
Spryfield & District Business Occupancy	Included above		Included above						0.2000	0.2000	0.2000
Sackville Drive Commercial	92,203	-1.7%	90,636		0	0	90,636	90,636	0.1400	0.1400	0.1400
Sackville Drive Business Occupancy	Included above		Included above						0.1000	0.1000	0.1000
Dartmouth Main Street Commercial	n/a		72,756		0	0	72,756	72,756	0.1400	n/a	n/a
Dartmouth Main Street Business Occupancy	Included above		Included above						0.1718	n/a	n/a
Local Improvement Charges											
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks R	n/a	n/a	6,880		0	0	6,880	6,880	\$160.00	Flat Fee	n/a
District 4 (Project 06-268)	n/a	n/a	49,676	n/a	0	0	49,676	49,676	0.0044	0.0044	n/a
Mapped Area of District 8 dated April 3, 2008 (Project 07-266: 1st of 3 years)	n/a	n/a	94,455	n/a	0	0	94,455	94,455	0.0252	0.0252	n/a
Mapped Area of District 19 dated May 4, 1998 (Project 07-256: 1st of 2 years)	n/a	n/a	31,868	n/a	0	0	31,868	31,868	0.0194	0.0194	n/a
Mapped Area of District 19 dated April 19, 2005 (Project 07-257)	n/a	n/a	40,178	n/a	0	0	40,178	40,178	0.0109	0.0109	n/a
District 21 Urban (Project 06-260)	n/a	n/a	41,818	n/a	0	0	41,818	41,818	0.0025	0.0025	n/a
District 21 Urban (Project 07-227)	n/a	n/a	129,839	n/a	0	0	129,839	129,839	0.0079	0.0079	n/a
District 21 Urban (Project 07-232)	n/a	n/a	127,914	n/a	0	0	127,914	127,914	0.0077	0.0077	n/a
Mapped Area of District 22 dated August 18, 2005 (Project 05-285: 2nd of 2 years)	68,294	-7.4%	63,244	n/a	0	0	63,244	63,244	0.0129	0.0129	0.0154
Mapped Area of District 22 dated August 18, 2005 (Project 05-256: 2nd of 2 years)	50,850	-7.4%	47,090	n/a	0	0	47,090	47,090	0.0096	0.0096	0.0115
Mapped Area of District 22 dated August 18, 2005 (Project 07-241)	n/a	n/a	96,140	n/a	0	0	96,140	96,140	0.0196	0.0196	n/a
Mapped Area of District 22 dated May 11, 2007 (Project 07-264: 1st of 2 years)	n/a	n/a	3,781	n/a	0	0	3,781	3,781	0.0295	0.0295	n/a

Appendix D

Business Plans for Area-Rated Recreation Services

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2008-09 Business Plan & Budget for

Name of Association or Society:	Beaver Bank Kinsac Community Centre
Registry of Joint Stock Companies ID#:	87762 8313 RT0001

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Fred Gallop, Chair	Anne Driscoll, Treasurer
Phone number:	902-864-5905	902-865-9791
M a i l i n g Address:	1583 Beaver Bank Rd, Beaver Bank B4G 1C5	

Business Plan & Budget will be approved at Annual General Meeting held on:

Mission and Description of Services Provided

(including who the services are provided to)

The community centre mission is to provide a focal point for community events, create an emergency measure site in the event of both natural and man made disasters.

Accomplishments

(What has your organization accomplished in the past year?)

The past year was our third year of full time operation. In that time frame the facility has been on standby for weather related power outages where community members could obtain sanctuary from the weather, etc.

Ongoing charitable fund raising, spring and summer programs, continuous events in support of the community requirements that include children, seniors, community groups and commercial entities. Continuing development and training of volunteer board members in the development with community partnerships.

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Continue with facility availability for seniors as a drop in centre with programs
2.	Increase the availability of structured continuing learning for community
3.	Increase facility usage for youth in the community
4.	Increase partnerships with RCMP, CAP site, Beaver Bank Volunteer Fire Dept., and Local Lions Club and other non profit groups.
5.	Increase business partnerships with for profit agencies to generate revenue for the successful operation of the centre.

Area Rate Information

Purpose of Area Rate:	To pay for capital debt of the facility as well as a portion of the operational and management of the building.
Will the Purpose or Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2008/09:	\$0.07 per \$100 of assessment value
Area subject to Area Rate:	Rural part of Beaver Bank
Year Area Rate to Expire (if applicable):	Approximately 2016/17 when capital debt is retired.
Do you anticipate a surplus or a deficit at the end of this year (2008/09)? How much?	Accumulated Surplus to March 31, 2008: \$215,884
If a surplus exists at the end of the fiscal year, how is it to be applied?	All surplus, if any, goes to a balance sheet account to fund future debenture payments.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 39,500
Transfers from General Rate	\$ 154,700
Total Revenues (must equal total expenditures):	\$ 194,200

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Interest on Debenture	\$ 65,900
Principle on Debenture	\$ 82,100
Heating Fuel	\$ 8,700
Electricity	\$ 7,900
Operational expenses, snow removal, garbage, phone, cleaning, cleaning and office supplies, security, program costs, salaries, advertising, postage	\$ 29,600
Total Planned Expenditures (must equal total revenues):	\$ 194,200

2008-09 Business Plan & Budget for

Name of Association or Society:	East Preston Recreation Centre
Registry of Joint Stock Companies ID#:	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Brenda L. Brooks, Treasurer	Linda Clayton-Brooks
Phone number:	462-5054 (H) 426-3705 (W)	435-0366 (H)
Mailing Address:	219 Brooks Drive East Preston, NS B2Z 1G5	24 Brooks Drive East Preston, NS B2Z 1G1

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided (including who the services are provided to)

To provide Recreational Programs to the youth of our community as well as provide services to the community as a whole.

Accomplishments (What has your organization accomplished in the past year?)

The Centre offered the following programs:

- Pacers Basketball
- Girl Guides, Brownies and Pathfinders
- Cadets
- Children's Craft Classes
- Movie Nights
- Aerobics
- Open Gym

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Securing of funding for staffing to operate and maintain the facility.
2.	Continue to work on a communication strategy in the community.
3.	Continue to support programs/services at the Centre that have been effective in previous years.
4.	Continue to offer programs/services at a reasonable rate.

5.	Develop new programs by surveying the community for ideas.
6.	Develop a proposal in cooperation with the Community Justice Program for youth at risk.
7.	Negotiate with the HRM to provide more support for recreation.

Area Rate Information

Purpose of Area Rate:	For utility costs of the East Preston Recreation Centre.
Will the Purpose or Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$0.05 per \$100 of assessment value
Area subject to Area Rate:	East Preston
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Prior Years Surplus: \$4,073
If a surplus exists at the end of the fiscal year, how is it to be applied?	It will be used to offset any increases in phone, heat, & lights which may occur.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 18,200
Transfer from General Tax Rate	\$ 4,600
Total Revenues (must equal total expenditures):	\$ 22,800

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Utilities (Heat, Lights and Telephones)	\$ 22,800
Total Planned Expenditures (must equal total revenues):	\$ 22,800

2008-09 Business Plan and Budget for

Name of Association or Society	Glen Arbour Homeowners' Association
Registry of Joint Stock Companies ID#	113040794

	Primary Signing Authority	Secondary Signing Authority
Name and Title	Hilary Jarvis, President	Scott Flewelling, VP
Phone Number	477-2696	835-8539
Mailing Address	55 Club House Lane, Hammonds Plains, B4B 1T4,	112 Skye Crescent, Hammonds Plains, B4B 1W8

Strategic Plan approved	May 2007
Business Plan and Budget to be approved at AGM to be held in	May 2008

Mission and Description of Services Provided

(Including who the services are provided to)

Mission Statement

The Glen Arbour Homeowners' Association represents the interests of the members of the Association and provides services to them. The Association works with residents and stakeholders to maintain and enhance the quality of life within the community, through neighborhood improvement programs, recreational development, environmental improvement and various social activities.

The purpose of the Homeowners' Association is to:

1. To foster community spirit in order to promote a high quality of life for those residing in the Glen Arbour Golf and Residential Community.
2. To foster effective measures to improve common services such as fire protection, garbage collection, police protection, telephone and internet, water, electrical and gas services.
3. To encourage the beautification of individual properties and, through joint effort with Annapolis Group, Glen Arbour Golf Course and Halifax Regional Municipality (HRM), enhance common areas.
4. To foster the safety and security of homeowners, children and property
5. To foster effective traffic safety measures to protect pedestrians, vehicle drivers on roadways within Glen Arbour and personal property adjacent to such roadways.
6. To work cooperatively with Annapolis Group Inc. to ensure the continued high quality of life in Glen Arbour; particularly in regards to the adherence to Schedule B (Protective Covenants) and Schedule C (Golf Course Privileges) as stated in each Purchase and Sale Agreement.
7. To work co-operatively with the area HRM councilor and HRM staff; and with the area MLA and provincial civil servants on any matters municipal or provincial which pertain to Glen Arbour Golf and Residential Community.
8. To foster and maintain cooperative efforts with neighboring homeowner associations.
9. To ensure compliance with the Societies Act. R.S., c. 435, s. 1. An Act to Provide for the Incorporation of Non-profit Societies.

Accomplishments

(What has your organization accomplished in the past year?)

Enhanced public areas with planting of spring bulbs and entrance beds with plant materiel.
 Co-operated with Annapolis Group Inc. to encourage regular maintenance of entrance and island beds.
 Cleared the GAW road island of scrub and saplings.
 Lobbied Annapolis Group Inc. to remove fallen and dead trees on Glen Arbour Way
 Lobbied HRM for repair and replacement of playground equipment
 Worked with HRM to install a safety barrier on Thompson Run
 Requested RCMP speed monitoring
 Lobbied RCMP to conduct traffic count to determine if traffic volumes are sufficient to warrant the installation of traffic lights at the GAW and HP Road intersection (HRM does not consider volumes sufficient to install lights)
 Revised by-laws to comply with Societies Act
 Organized events (Children's Halloween party, Christmas party, Summer event and Halloween and Christmas decorating contests),
 Conducted community clean up
 Organized community yard sale
 Offered member benefits
 Provided information to members (Community Bulletin Board and Members directory)
 Maintained Neighbourhood Watch and City Watch database
 Worked with Area 23 Councilor and HRM staff to explore changing from a voluntary dues-based society to a rates-based Association
 With HRM administered a community survey to identify residents' preferences
 Developed a strategic plan
 Applied for plebiscite on area rates

Goals for 2008-09

(What does your organization plan to accomplish between April 2008 and March 31st 2009?)

1	Enhance and re-shape the existing island road bed in Glen Arbour Way (S. end): Reduce the length of the current bed island bed, widen it slightly, remove the red mulch and add a low retaining stone wall at the front;. Enhance the soil, add more plant material and finish with dark mulch; Use low-maintenance seasonal and other plantings to provide seasonal colour.
2	Maintain the Memorial bed at the # 12 tee box
3	Provide information on topics of interest such as Maintenance of water and septic systems, Home Energy evaluations, Sustainable landscape practices, etc.
4	Ensure garbage is removed from ditches at least twice a year
5	Organize a community yard sale
6	Organize at least two annual events including a Christmas party and the family "Glen Arbour Day" celebration
7	Provide a community forum through the Virtual Community Bulletin Board
8	Provide a Members' Directory to all new residents
9	Run the business affairs of the Association
10	Investigate potential savings for residents by leveraging group buying opportunities. e.g septic tank cleaning

Area Rate Information

Purpose of Area Rate:	To fund items identified in 5 year vision and ensure that all property owners at Glen Arbour have the opportunity to share in the improvement of the community
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2008/09:	\$65 flat rate
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/ 08)? How much?	No (area rate takes effect in 2008/09)
If a surplus exists at the end of the fiscal year. How is it to be applied?	N/A

Revenue Budget for 2008-2009

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 16,510
Total Revenues (must equal total expenditures):	\$ 16,510

Expenditure Budget for 2008-2009

Description of Planned Expenditures	Amount (\$)
Enhance and re-shape the existing island bed (S. end) with retaining wall at front end	\$ 13,310
Maintenance of Memorial bed	\$ 400
Twice yearly community clean-up	\$ 300
Annual yard sale	\$ 150
"Glen Arbour Day" celebration	\$ 1,000
Children's Christmas Party	\$ 800
Distribute Members' Directory to new residents	\$ 150
Administer the business of the Association	\$ 400
Total Planned Expenditures (must equal total revenues):	\$16,510

2008-09 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowner's Association
Registry of Joint Stock Companies ID#:	1648112

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Stephen Phelon, Treasurer	Fran Hunter, Chairperson
Phone number:	902-832-0147	902-826-7336
Mailing Address:	27 Abbey Rd Stillwater Lake, NS B3Z 1G6	37 Penny Lane Stillwater Lake, NS B3Z 1G6

Business Plan & Budget approved at Annual General Meeting held on:	June 13, 2007
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Mission and Description of Services Provided

(including who the services are provided to)

To be primarily concerned with protecting and improving property value and homeowner's rights for the area of Haliburton Hills, Haliburton Heights and Highbury. Secondly, the development and hosting of recreational and community activities, but not limited to these activities.

Accomplishments

(What has your organization accomplished in the past year?)

In addition to ongoing maintenance and community activities we are in the process of beginning the Abbey Road Park/Rink project.

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	On-going park maintenance
2.	Fun Day
3.	Skating Party
4.	Clean-up Day
5.	New Park Signs
6.	Website
7.	Abbey Road Park/ Rink Development: applying to the Province for funding. \$81,000 is earmarked for this project.

Area Rate Information

Purpose of Area Rate:	To fund the activities of the Haliburton Highbury Homeowner's Association.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$0.023/ \$100 of eligible assessment
Area subject to Area Rate:	Haliburton Hills, Haliburton Heights and Highbury
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)?	Actual Surplus for 2007/08: \$ 6,899 Total Surplus accumulated to March 31, 2008: \$ 86,947
If a surplus exists at the end of the fiscal year, how is it to be applied?	For capital projects including the Abbey Road Park/ Rink Development.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 37,500
Transfer from the General Tax Rate	\$ 400
Total Revenues (must equal total expenditures):	\$ 37,900

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Administrative costs	\$ 1,600
Activities	\$ 6,000
Donations	\$ 200
General Maintenance	\$ 1,500
Picnic Tables	\$ 1,000
New Park Signs	\$ 10,000
Abbey Road Park/ Rink	\$ 81,000
Prior Year's Surplus	(\$ 63,400)
Total Planned Expenditures (must equal total revenues):	\$ 37,900

2008-09 Business Plan & Budget for

Name of Association or Society:	Hammonds Plains Common Area Rate
Registry of Joint Stock Companies ID#:	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Councillor Gary Meade	Western Region Community Council
Phone number:	826-3336	

Business Plan & Budget approved at Annual General Meeting held on:	N/A
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Mission and Description of Services Provided
(including who the services are provided to)

To fund recreational amenities for the community of Hammonds Plains.
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Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Additional Playgrounds for Hammonds Plains
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Area Rate Information

Purpose of Area Rate:	Recreation activities and amenities
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$0.005 per \$100 of assessment
Area subject to Area Rate:	Hammonds Plains
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus: \$70,796

If a surplus exists at the end of the fiscal year, how is it to be applied?	Will be carried forward to provide recreational amenities in Hammonds Plains
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Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 51,400
Transfer from the General Rate	\$ 2,200
Total Revenues (must equal total expenditures):	\$ 53,600

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Maplewood Playground	\$ 25,000
Highland Park Playground	\$ 15,000
Haliburton Hills Playground	\$ 8,000
Other Requests	\$ 5,600
Total Planned Expenditures (must equal total revenues):	\$ 53,600

2008-09 Business Plan & Budget for

Name of Association or Society:	Harrietsfield Williamswood Community Centre
Registry of Joint Stock Companies ID#:	3015595

	Primary Signing Authority	Secondary Signing Authority
Name & Title	Larry Sinclair, Chairman of the Board	Janet Chambers, Treasurer
Phone Number	902-474-8749	902-477-7123
Mailing Address	24 Ashcroft, Harrietsfield, NS B3V1B1	12 Charles Meade, Williamswood

Business Plan & Budget approved at AGM Dated:
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Mission and Description of Services Provided

(Including who the service are provide to)

To create an open environment and implement action plans, which help the Harrietsfield / Williamswood Community residents, increase their sense of Community Centre ownership.

To strengthen community spirit by developing programs and conducting events which address the needs of all area residents.

To develop programs and services that makes the centre accessible for all Community groups.

To implement user friendly, helpful programs that increases the sense of openness and acceptance within the centre for all area residents.

To develop a business plan, which will ensure the future financial success of the area residents' Community Centre.

Description of Services Provided

Core Programs:

- After School Program : providing programming to 28 –32 children between the ages of 5 and 12. This program is offered Mon – Fri and consists of art & crafts, sports, group activities, guest speakers, and area to do homework and a daily nutritional snack. Access to the CAP station is available during the ASP and scheduled appointments to area residents in need of Internet access and/or assistance with computers.
- March Day Camp and Summer Day Camp

Extra Curricular Activities:

- Dart Club offered on Friday evenings with 31 registered members.
- Brownies and Guides on Monday evenings.

Rentals:

- Up and downstairs' areas are available to the community residents for children and adult birthday parties

- Family reunions and weddings
- Meetings

Planned Events:

- Pre teen dances offered to children ages nine to 12 monthly
- Youth dances to children grades seven to nine
- Girls Nights open to ages five and up
- Boys Nights open to ages five and up
- Children's holiday parties, such as Valentines, Christmas Tree Lighting etc
- Adult dances for Halloween, St Patrick's Day, New Years Eve
- Fishing Derby
- Community BBQ

Accomplishments for 2007/08

- Over haul of the Accounting System, Computer Software implemented after HRM provided a complete Audit
- New Policies and Rental Agreements implemented
- Increase of ASP rates from \$11.00 per day to \$13.00 per day
- Increase of staff from four to nine employees insuring a legal staff to children ratio
- New cleaner and implementation of new cleaning schedules, for daily and weekly tasks
- All staff High Five trained
- All staff had Criminal Record Checks and Child Abuse Checks done
- Implemented new dress policy for Staff and Bartenders with Staff Shirts provided
- HRM provided assistance in acquiring new craft supplies, games, equipment for After School Program and Summer Day Camp
- Multiple guest speakers and events for ASP and SDC examples, Domino Man, Police Constable, Rainy Day Fun Wagon
- Implemented new Bulletin Board and White Board Schedule of events to inform parents' and children of the daily schedule of events
- Improvement of daily snack to meet nutritional requirements
- Painting of the inside lower level and outside front of building
- Paving done to the front parking lot
- Side of building and rear parking graded and gravelled
- Gutters repaired
- Upgraded waste removal system by Miller Waste
- External Sign fixed and lighted with continual changes of messages
- Installation of security barriers by lower level doors for child safety
- All lights in side the centre fixed and upgraded including disco ball
- Floors stripped and waxed by a professional company
- Steps leading to the stage rebuilt
- Movable carts built for tables and chairs
- Vending machines for drinks acquired
- Increase of Facility Rentals to the community

- Provide free rentals for community meetings, example Chebucto West, Residential Committee
- Curtains for windows and dart boards
- New freezer

Goals for 2008/09

- Applying for more Grants (Federal and Provincial) and Governmental Funding
- Purchase a new storage barn
- Upgrade equipment examples, stove, office equipment (fax machine)
- Upgrade computers in the CAP station
- New ASP equipment for children examples, new games, soccer nets, gym mats, balls
- Increase crafts to better quality items, examples potter painting, gift cards
- March Break Camp
- Weekly trips or guest speakers for the Summer Day Camp
- Implement a weekly news letter to parents explaining upcoming events and daily activities
- Create a new community news letter and have a mass mail out
- Ensure First Aid training for all employees is up to date
- Partner with other organizations to improve community spirit
- Create a new schedule for regular events such as pre-teen dances, girls and boys nights, adult dances
- Start up new clubs for teens and adults, examples card nights, craft nights, board game nights
- Upgrade equipment used for rentals examples coffee and tea urns, table cloths, decorations
- New tables for the facility of better quality than existing ones
- Purchase a new stereo system that can be rented out for facility functions example weddings, birthday parties
- Improve on attendance of community events such as Fishing Derby and dances with advertisements
- Look to setting up new volunteer committees for events, example recreational committee
- Achieve more fund raising and provide the facility for community fund raisers for persons with illness or unforeseen financial difficulties
- Provide subsidies for families that are unable to pay full prices for ASP, MBP, or SDC

Area Rate Information

Purpose of the Area Rate	Operation of the HWCC
Will the Purpose or Amount of the Area Rate change in 2008/09	No
If so, how and why has it changed, and have the majority of homeowners voted to approve change?	N/A
2008/09 Area Rate will be:	\$0.019 per \$100 of assessed value
Area Subject to Area Rate	Harrietsfield and Williamswood
Year Area Rate to expire (if applicable)	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus: \$7,014
If a surplus exists at the end of the fiscal year, how is it to be applied?	Purchase and installation of new storage shed

2008/2009 Operating Budget

Item	Expense
Revenue:	
Area Rate Revenue	\$24,000
Transfer from the General Rate	\$ 2,200
Total Revenues:	\$26,200
Expenditures:	
6201 Telephone	1,200
6207 Office Supplies	1,700
6304 Janitorial Services	3,840
6308 Snow Removal	500
6311 Security	750
6401 Uniforms & Clothing	500
6404 Recreation Program Supplies	2,034
6407 Clean/Sanitary Supplies	400
6606 Heating Fuel	5,000
6607 Electricity	3,000
6701 Equipment Purchase	3,000
6705 Equip Repair/Maintenance	1,000
6999 Other Goods/Services	290
9000 Prior Year's Surplus	(\$7,014)
Storage Shed	10,000
Total Expenditures:	\$26,200

2008-09 Business Plan & Budget for

Name of Association or Society:	Highland Park Rate Payers Association
Registry of Joint Stock Companies ID#:	1272644

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	John Marshall, Past President	June Close, Member At Large
Phone number:	835-3090	835-9895
M a i l i n g Address:	1 Old Mill Road, Hammonds Plains, NS B3Z 1K3	1 Old Mill Road, Hammonds Plains, NS B3Z 1K3

Business Plan & Budget approved at Annual General Meeting held on:	January 23/08
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Mission and Description of Services Provided

(including who the services are provided to)

To bring together the residents of the Highland Park community for the purpose of promoting "Community Betterment".

Accomplishments

(What has your organization accomplished in the past year?)

(1) Fun Day September 2007
(2) Skating / Pizza Party December 2007
(3) Bike Park and Park Area on Carmel Crescent in approval process.

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Complete Bike Park
2.	Complete Park Area on Carmel Crescent
3.	Another Funday
4.	Increase resident participation through our new website

Area Rate Information

Purpose of Area Rate:	Provide for community betterment
Will the Purpose or Amount of the Area Rate change in 2008/09?	Depends on the outcome of a ballot to increase the rate to \$50 per property. Ballot deadline is June 13, 2008
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	Pending the outcome of the ballot referred to above.

2008/09 Area Rate will be:	If the majority are against increasing the area rate, it will remain at \$0.005 per \$100 of assessment.
Area subject to Area Rate:	Highland Park subdivision
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus to March 31, 2008: \$11,998
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over to 2009

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	5,800
Transfer from the General Tax Rate	100
Bank Account	1,150
Total Revenues (must equal total expenditures):	\$ 7,050

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Play Ground, Parks, Signage	10,000
Park Clean Up	1,000
Facility Rentals	150
Social Functions	3,500
Printing	1,000
Courier/Postage	200
Website	2,500
Misc.	600
Bank Charges	100
Prior Year's Surplus	(12,000)
Total Planned Expenditures (must equal total revenues):	\$ 7,050

2008/09 Business Plan & Budget for

Name of Association or Society:	Hubbards Recreation Centre - HRM Operated
Registry of Joint Stock Companies ID#:	n/a

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Doug Branscombe	Jeannine Shirley
Phone number:	876-4365	876-4372
Mailing Address:	1492 St. Margaret's Bay Rd, Lakeside, NS, B3T 1L6	1492 St. Margaret's Bay Rd Lakeside, NS, B3T 1L6

Business Plan & Budget approved at Annual General Meeting held on:	n/a
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Mission and Description of Services Provided

(including who the services are provided to)

Community Recreation Services enriches the lives of HRM residents and communities by facilitating and/or providing quality inclusive leisure services, facilities, and programs.

To provide Recreation programs and services to the Hubbards and area through the operations of the Hubbards Recreation Centre and the recreation facilities on site. This includes

- *Hubbards Recreation Centre*
- *Two Baseball Fields*
- *Playground*
- *Tennis Court*
- *Youth Skate Park*
- *Horseshoe Pitch*

Accomplishments

(What has your organization accomplished in the past year?)

- Youth Skateboard Programs and Clinics
- Upgrades to Ball fields, Park areas, and general grounds
- General Facility Operations
- Community Programs and Meetings
- Special Events (Baseball, Horseshoe Tournaments, Skateboard Events , Recreation Sampling

Goals for 2008/09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	To provide Recreation Programs and Services to the Hubbards community.
2.	To ensure of the operation and maintenance of this recreation site.
3.	To provide community groups and organizations access to the programs, services and facilities provided.
4.	To work with area youth in the development of new program opportunities where identified.
5.	Support the community with Community Special Events held on site.
6.	Work with Chester Recreation and the Aspotogan Heritage Trust to provide Recreation services to the Hubbards Community

Area Rate Information

Purpose of Area Rate:	To support the upgrade, upkeep and maintenance of the Hubbards Recreation Centre facilities.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No change anticipated
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Amount of Area Rate for 2008/09	\$0.31 per \$100 of assessment
Area subject to Area Rate:	Hubbards and area
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (07/08)? How much?	Actual Surplus to March 31, 2008: \$6,163
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be carried forward to 2008/09.

Revenue Budget for 2008/09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 24,100
Transfer from the General Rate	\$ 4,800
Total Revenues (must equal total expenditures)	\$ 28,900

Expenditure Budget for 2008/09

Description of Planned Expenditures	Amount (\$)
Wages	\$ 3,000
Benefits - Wages	\$800
Telephone	\$500
Snow Removal	\$ 1,000
Cleaning Supplies	\$1,000
Electricity	\$ 2,500
Building Costs	\$ 21,800
Contract Services	\$3,000
Program Supplies	\$1,500
Prior Year's Surplus	(\$6,200)
Total Planned Expenditures (must equal total revenues):	\$28,900

2008-09 Business Plan & Budget for

Name of Association or Society:	Kingswood Ratepayers Association
Registry of Joint Stock Companies ID#:	2450949

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dan Bell	Paul McGuinness
Phone number:	835-2830	835-5779
M a i l i n g Address:	83 Fisher Dr, Hammonds Plains, NS B4B 1W9	52 Diana Drive, Hammonds Plains, NS B4B 1M4

Business Plan & Budget approved at AGM held on:	May 22, 2008
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Mission and Description of Services Provided (including who the services are provided to)

The Association is a community organization that exists to further the interests of Kingswood residents. Its three main areas of focus are parkland development within the subdivision, support for other issues such as those relating to schooling, and promotion/organization of community social events.
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Accomplishments

(What has your organization accomplished in the past year?)

Over the past year, there has been minimal activity within the Association primarily due to a lack of volunteer members. There are several parkland projects in various stages of development. Various community events have been held in the past year including a yard sale, Christmas carol sing, and a Christmas home tour.

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Completion of at least two park development projects.
2.	Improving communication to residents with more frequent use of website & newsletter.
3.	Foster community spirit by supporting and/or organizing social events.

Area Rate Information

Purpose of Area Rate:	As a general Area Rate, to provide funding to the Ratepayers Association thereby allowing flexibility in meeting the goals as set out above relative to parkland development/improvements and other community-related activities/events.
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Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	A ballot will be held during 2008/09 to determine if the purpose of the area rate should be changed.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	Proposal to change the purpose of the Area Rate from restricted for parkland to general use.
2008/09 Area Rate will be:	\$50 per property
Area subject to Area Rate:	Kingswood and surrounding subdivisions known individually as Kingswood on the Lakes, Kingswood West, Queenswood, and Blue Mountain Estates
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus to March 31, 2008: \$206,750
If a surplus exists at the end of the fiscal year, how is it to be applied?	Reserved for future year development of parkland.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$52,700
Total Revenues (must equal total expenditures):	\$52,700

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Director's Liability Insurance	\$1,500
Community events	\$26,000
Landscaping Improvements	\$24,500
Parkland development:	
Completion of Terradore-Blue Mountain walking trail	\$50,000
Bicycle Dirt Park	\$70,000
Seth Aaron – St. George Blvd connecting path	\$15,000
Reserve for Future Parkland Development	\$ 72,450
Prior Year's Surplus	(\$206,750)
Total Planned Expenditures (must equal total revenues):	\$52,700

2008-09 Business Plan & Budget for

Name of Association or Society:	LWF Ratepayer's Association
Registry of Joint Stock Companies ID#:	1348703

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Cheryl Newcombe, Finance Director	Rod MacDonald, Chair
Phone number:	873-3021	860-1657
Mailing Address:	38 Community Centre Lane, Windsor Junction, NS B2T 1G2	58 Armada Cres Fall River, NS B2T 1E5

Business Plan & Budget approved at Annual General Meeting held on:	December 2, 2007
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Mission and Description of Services Provided
(including who the services are provided to)

Our vision is to operate a progressive summer recreation program which provides positive experiences for our membership. To manage dynamic recreation facilities that provide multifaceted supervised safe recreation and leisure experiences for our membership in a positive and energetic settings. We are committed to increasing the number of our facilities to match the growth of the community.

Manages the community concerns for the ratepayers of Lakeview, Windsor Junction and Fall River. Through management agreements manages the Windsor Junction Community Centre and Lakeview Park. The area rate funds summer programs at minimal cost to members.

Accomplishments

(What has your organization accomplished in the past year?)

- * 847 children registered for a total of 163 swim classes of 2 weeks duration
- * 464 children registered for the playground program
- * Average daily attendance at the playground was 106 children
- * 29 enrollees in the Junior Lifeguard program
- * 28 enrollees in the Aqua Crew program
- * Employed 26 students

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Daycamp program (Windsor Junction Community Centre)
2.	Swim Lessons (Windsor Junction Community Centre)
3.	Junior Lifeguard program (Windsor Junction Community Centre)
4.	Leadership Crew program (Windsor Junction Community Centre)
5.	Children's programs (Lakeview Park)

Area Rate Information

Purpose of Area Rate:	To provide operating funds for Windsor Junction Community Centre
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	Lakeview, Windsor Junction, Fall River
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Prior Years Actual Surplus: \$6,641
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried forward to following fiscal year.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue	\$ 143,500
Transfer from the General Tax Rate	\$ 18,300
Total Revenues (must equal total expenditures):	\$ 161,800

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Playschool	\$ 33,000
Swim Program	\$ 33,000
Utilities	\$ 6,000
Office supplies	\$ 1,000
Insurance	\$ 5,000
Garbage Dumpster	\$ 2,860
Equipment Repairs	\$ 500
Grounds & Maintenance	\$ 6,000
Security	\$ 6,000
Senior Watchkeeper	\$ 3,000
Capital Improvements	\$ 10,000
Lakeview Homeowner's Association	\$ 20,100
Newsletter	\$ 700
Keloose	\$ 3,000
Other	\$ 38,281
Prior Year's Surplus	(\$ 6,641)
Total Planned Expenditures (must equal total revenues):	\$ 161,800

2008-09 Business Plan & Budget for

Name of Association or Society:	Maplewood Village Residents Association
Registry of Joint Stock Companies ID#:	1508363

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Karen Fraser	Michelle Boone
Phone number:	902-835-6536	902-835-4418
Mailing Address:	6 Evans Drive Hammonds Plains	Halfway Lake Drive Hammonds Plains

Business Plan & Budget approved at Annual General Meeting held on:	October 23, 2007
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Mission and Description of Services Provided

(including who the services are provided to)

See Memorandum of Association on file - Section 2 -- Objects of the Association for example:
a. To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community;
b. To encourage residents to participate in programs and activities initiated by the Association and/or governments;

Accomplishments

(What has your organization accomplished in the past year?)

Community Events - Fall Family Fun Day, XMAS Party
General – AGM, School Updates, Water/Paving updates, 4 Newsletters, web-site updates, safety issues and follow-up
Recreation – General MicMac and Patterson Park Upgrades

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1	Community – Family Fun Day
2	Community – Yard Sale
3	Community – XMAS Event
4	Community – Welcome committee
5	Community - Community sign in subdivision – monthly changes
6	General – Newsletters, AGM, School/Water/ Paving Updates, Web-site, Safety
7	Recreation - Park Improvements
8	Recreation – New Parkland Development
9	Recreation – Completion of Bike Track at Patterson Park

Area Rate Information

Purpose of Area Rate:	Recreation upgrades
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No – approved at Oct 23,2007 AGM
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2008/09:	\$50 per property
Area subject to Area Rate:	Maplewood on the Lakes
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus to March 31, 2008: \$43,593
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus to be used in summer 2008 for new parkland development and completion of bike track at Patterson Park

Revenue Budget for 2008-09
(include all revenues sources)

Description of Revenue Source	Amount (\$)
Hammonds Plains Common Area Rate	\$ 25,000
HRM Contribution	\$ 15,000
Province of NS (not approved yet)	\$ 37,000
Area Rate Revenue	\$ 19,150
Total Revenues (must equal total expenditures)	\$ 96,150

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Proposed playground to be added at the corner of Cedarcrest and Khaled. It will be called Salty Dips Playground. It will be fashioned after a maritime theme with the playground equipment looking like a ship. It will be Henderson designed with 2 swing bays, 4 child motion toys and a surfboard. The equipment is designed for children aged 18 months to 12 years. The park will be fully fenced. A new sign will also be erected to inform people of community events. The site is approximately 100 feet by 95 feet, it is levelled and ready to go pending funding, which can be released next year.	\$ 100,000
BMX bike track, which is proposed for the Patterson Park field in the grassed area behind the tennis courts. The previous moratorium on bike parks in the HRM has been lifted and safety standards are now in place. Maintenance has also been addressed. The trails will be made of a clay dirt combination. We are looking to have parents and children in the area involved in the building of the project. Next year the HRM plans to have a crew to check out the bike parks in the region, currently there are six bike parks to be maintained.	\$ 15,000
Transfer to Reserve for Future Projects	\$ 24,750
Prior Year's Surplus	(\$ 43,600)
Total Planned Expenditures (must equal total revenues):	\$ 96,150

2008-09 Business Plan & Budget for

Name of Association or Society:	Mineville Community Association
Registry of Joint Stock Companies ID#:	3029296

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Barry Swift, President	Lori Mitchell
Phone number:	(902) 829-2238	
Mailing Address:	54 Two Rivers Drive Mineville, NS B2Z 1K3	27 Partridge Nest Mineville, NS B2Z 1K1

Business Plan & Budget approved at AGM held on:	May 2008
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Mission and Description of Services Provided
(including who the services are provided to)

<ul style="list-style-type: none"> • To maintain and expand existing park facilities to provide quality places for community use and involvement. • Provide events which will involve the community. • Make our parks and trails safe and clean places for families to enjoy year-round. • Provide community with regular information (via meetings, e-mails, etc) to keep them in touch with what our organization is doing or is planning. • Funds for salaries of summer students.
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Accomplishments
(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • Regular park maintenance. • Multi-use erosion repair (incomplete). • Summer fair, Easter, Christmas and Halloween events. • Multi-use facility for ice rink and summer sports. • Community yard sale.

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1.	Upgrade multi-use facility perimeter (erosion).
2.	Continue clearing park trails.
3.	Operate ice cream stand at Bennett Park.
4.	Hire 2 summer students (NS Gov't partially funding) for:
5.	• Park Operations and clean-up
6.	• Children's activities
7.	• Organizing park events and volunteer work parties.
8.	• Summer fair, Easter, Christmas and Halloween events.
9.	• Community bottle drives and other fundraisers.

Area Rate Information

Purpose of Area Rate:	To fund the activities of the Mineville Community Association.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$20.00 per property
Area subject to Area Rate:	Community of Mineville
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus to March 31, 2008: \$6,310
If a surplus exists at the end of the fiscal year, how is it to be applied?	To be carried forward for community projects in 2009/10.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Fundraising	\$ 2,000
Area Rate Revenue to be collected from Property Tax bills:	\$ 9,820
Total Revenues (must equal total expenditures):	\$ 11,820

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Two summer students (N.S. Gov't providing partial funding)	\$ 5,000
Multi-Use Facility Erosion Control	\$ 3,000
Summer Fair	\$ 1,000
Ice Cream Stand (run by students and adults)	\$ 1,000
Park Improvements (all community parks)	\$ 1,820
Transfer to Reserve for Future Projects	\$ 6,310
Prior Year's Surplus	(\$6,310)
Total Planned Expenditures (must equal total revenues):	\$ 11,820

2008-09 Business Plan & Budget for

Name of Association or Society:	Prospect Road & Area Recreation Association	
Registry of Joint Stock Companies ID#:	2262444	
	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Reg Rankin Title: Councillor District 22	Kelly Morrissey Title: Chair PR&ARA
Phone number:	(902)876-0146	(902) 430-3600
M a i l i n g Address:	82 Maplewood Drive, Timberlea, NS B3T 1G1	5 Fiddle Park Way Hatchet Lake, NS B3T 1R6
Business Plan & Budget approved at AGM held on:		April. 2008

Mission and Description of Services Provided

(including who the services are provided to)

To work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road

Accomplishments

Accomplishments for the past year 2007-08

- 1) Provided a forum for community groups and individuals to come together regularly to identify and meet the recreational needs of the area through the management of Recreational Area Rate Tax Funds, in collaboration with our HRM District 22 Councillor.
- 2) Have representation on Steering Committee to lead Community Recreation Complex project
- 3) Provided on-going communication and with PRCCSC .- reports and updates
- 4) Supported development of

* **Prospect Rd Elementary School**: additional playground equipment (for indoor/outdoor use)—
\$1,000. PR&ARA - APPROVED

***Brookside Bike Park** Improvements to Bike Park. Councillor Rankin will provide \$2,500. from District Capitol funds. Group provides \$2,000. of their funds **PR&ARA APPROVE - \$5,000.**

* **Prospect Peninsula Residents Association** new books for the community library.

Recommendation: The PPRA should buy a stamp and mark each book purchased with Recreation Area Rate funds as being contributed from this fund **APPROVED from PR&ARA \$1,000.**

- **Prospect Peninsula Residents Association** event tent measuring 20 x 20 at a cost of \$4,175. plus tax. The PPRA will store and rent out the tent to generate revenue (set up & delivery). The PPRA will cover insurance costs through fundraising. **APPROVED** – Councillor Rankin will pay \$1200. toward cost from District Capitol funds (30%) plus tax **PR&ARA will contribute \$2,900.(70%) plus tax toward project**

* **Seniors Activities** **APPROVED**

Minor League baseball team request \$2,000. toward equipment costs for bats/balls/bases etc. **\$2000. APPROVED**

Standing orders.

- * **Johnny on the spots** – approx \$2,500. per annum – **APPROVED \$2,500.**
- * **Minor League Baseball** – equipment – **Approved \$2,000.**
- * **Terence Bay Boat launch:-** costs of having float installed/removed – **APPROVED –\$1,000.**

TOTAL – Approved \$17,400.

Contingency funds - \$10,000.

- * Awarded and managed mowing contract for recreational fields
- * Liaised with HRM staff

Goals for 2008-09

1.	Regular monthly meetings (Oct – May) – keep open lines of communication
2.	Support of Steering Committee to lead new community Recreational Facilities Project. Save for financial contribution from Community
3.	Application & approval of community grants from Recreational Area Tax
4.	Award and manage mowing contract for parks and sports fields
5.	Support community groups leading recreation projects on HRM property
6.	Collaboration with HRM Council Representative and Recreation Staff
7.	Increase membership
8.	Provide information to residents

Area Rate Information

Purpose of Area Rate:	Recreational
Will the Purpose or Amount of the Area Rate change in 2008/09?	Area rate to be reduced from \$0.023 to \$0.012
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	The community has approved reducing the Area Rate to provide capacity to fund the construction of the new Prospect Road Community Centre through a new area rate. Any surplus will be carried over for the next few years in order to provide funding for the Community Centre.
Amount of Area Rate for 2008/09:	\$0.012 cents per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road in District 22
Year Area Rate to Expire (if applicable):	N/A

Do you anticipate a surplus or a deficit at the end of this year (2008/09)? How much?	Actual surplus to March 31, 2008: \$292,176
If a surplus exists at the end of the fiscal year, how is it to be applied?	Any surplus will be used as part of the Community contribution for new Community Centre.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 61,700
Transfer from the General Tax Rate:	\$ 5,400
Total Revenues (must equal total expenditures):	\$ 67,100

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Community projects (please see additional information below)	\$ 27,400
Community contribution to construction of Prospect Road Community Centre	\$ 331,900
Prior year's surplus	(\$292,200)
Total Planned Expenditures (must equal total revenues):	\$ 67,100

Community Projects

The Prospect Road & Area Recreation Association accepts applications for funding from community groups seeking to develop, upgrade and maintain publicly accessible recreation amenities in communities along the Prospect Road (Goodwood to West Dover)

The application process for 2008-09 will close April 2008. Approval committee decisions will be made prior to the May 2008 Recreation Association meeting. Anticipated funding requests for 2008-09 from the community based on past experience would include items such as:

- Upgrades to soccer, baseball and community fields
- Tot lot equipment
- Community beaches and parks (including specialty i.e.: Bike park, skateboard park)
- Water access
- Outdoor rinks
- Trail development

2008-09 Business Plan & Budget for

Name of Association	St. Margaret's Village at Fox Hollow Association
Registry of Joint Stock Companies ID#:	3092432

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Jeff Walker	Carol Duplisea
Phone number:	826-1543	
Mailing Address:	1 Magnolia Court Upper Tantallon, NS B3Z 1E6	71 Ashberry Court Upper Tantallon, NS B3Z 1N5

Business Plan & Budget approved at AGM held on:	June 8, 2008
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Mission and Description of Services Provided

Community betterment, action planning, recreation, and advocacy for the neighbourhood of St. Margaret's Village at Fox Hollow.
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Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • Skating party • Christmas caroling • Yard Sale • Eliminate operating deficit

Goals for 2008-09

1.	Green space development
2.	Possibly a tennis court and multi-use area
3.	Community skating party
4.	Community signage
5.	Neighbourhood clean-up
6.	Yard sale
7.	Something towards a playground

Area Rate Information

Purpose of Area Rate:	For capital development
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$60.00 per property
Area subject to Area Rate:	St. Margaret's Village at Fox Hollow
Year Area Rate to Expire (if applicable):	2009
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual 2007/08 Surplus: \$5,242
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards multi-use area.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 6,240
Total Revenues (must equal total expenditures):	\$ 6,240

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Clean-up	\$ 100
Yard Sales	\$ 100
Skating Party	\$ 250
Multi-Use Area (Tennis Court)	\$ 2,900
Signage	\$ 750
Possible Extras	\$ 7,382
Prior Year's Surplus	(\$5,242)
Total Planned Expenditures (must equal total revenues):	\$ 6,240

2008-09 Business Plan & Budget for

Name of Association or Society:	Silversides Resident's Association
Registry of Joint Stock Companies ID#:	1290142

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Rebecca Moore, Treasurer	Ian Andrew, President
Phone number:	902-860-3395	902-860-2587
M a i l i n g Address:	195 Rolling Hills Drive Waverley, NS B2R 1B7	1 Overbrook Drive Waverley, NS

Business Plan & Budget approved at AGM held on:	April 24, 2008
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Mission and Description of Services Provided

The Silversides Residents' Association develops financially sound recreational programs, services, and facilities that will help encourage a safe and active community with increased integration within the subdivision and the community at large. The services are provided to the residents of Silversides Subdivision.

Accomplishments

§	Provided regular maintenance and upkeep of the Silversides Beach (docks, ladders, beach surface etc.)
§	Provided life guard service at the beach through the services contracted from HRM
§	Provided regular maintenance and upkeep of the community park
§	Some improvements to the park land
§	Maintained tennis court and basketball court
§	Surveyed residents for their input on where to focus on any planned capital improvements

Goals for 2008-09

1.	Upgrade of beach docks and floats
2.	Save for improving beach retaining wall to reduce erosion from the lake
3.	Provide a shelter at the beach for life guards
4.	Replace storage lockers at the beach
5.	Establish power to, and lighting for, beach area
6.	Add swing set to park
7.	Improve park land

Area Rate Information

Purpose of Area Rate:	The SRA Area Rate is used to pay for lifeguard services at the beach.
Will the Purpose or Amount of the Area Rate change in 2008/09?	The executive is proposing an increase from \$60/year/property to \$100/year/property

If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	Majority of property owners have voted to increase the area rate. Increase is pending approval by Council on June 17, 2008
2008/09 Area Rate will be:	Pending vote: \$100.00/year/property
Area subject to Area Rate:	Silversides Residents only
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual deficit to March 31, 2008: \$73
If a surplus exists at the end of the fiscal year, how is it to be applied?	Deficit to be carried forward to 2008/09

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Cash on hand (not new revenue)	\$8,000
Grant from NS government	\$1,500
Swimming Lessons	\$2,000
Area Rate Revenue to be collected from Property Tax bills (dependent on vote):	\$16,300
Total Revenues (must equal total expenditures):	\$27,800

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Lifeguard service at the beach	\$12,000
New docks*	\$5,000
General maintenance & Admin	\$1,390
Dock placement and removal	\$600
Insurance	\$750
New Swing set at park*	\$5,000
Shelter for lifeguards*	\$1,000
Capital fund for beach retaining wall & park remediation*	\$1,987
Prior Year Deficit	\$ 73
<i>* Dependent on Area Rate increase. Otherwise will need to reserve cash for emergencies and regular maintenance</i>	
Total Planned Expenditures (must equal total revenues):	\$27,800

2008-09 Business Plan & Budget for

Name of Association or Society:	Upper Hammonds Plains Community Development Association	
Registry of Joint Stock Companies ID#:	1289317	

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Gina Jones-Wilson	Marty David
Phone number:	452-4677, 832-1122	835-2476
Mailing Address:	1185 Pockwock Rd., Upper Hammonds Plains, NS B4B 1P2	442 Pockwock Rd., Upper Hammonds Plains, NS B4B 1N8

Business Plan & Budget approved at AGM held on:	39497
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Mission and Description of Services Provided

Our mission is to provide the residents of Upper Hammonds Plains with a variety of services and programs that will be a benefit to all and to maintain the community centre so that it is accessible to the residents. These services include programs and activities for a variety of groups and residents young and old. (Ex. Emmanuel Baptist Church, Boy Scouts Canada, UHP Education Committee (tutoring program), UHP Seniors Group). Some of the programs and activities offered are; youth recreation nights, youth and adult dances, movie nights, seniors exercise program, summer day camp program, annual seniors Christmas dinner and our annual Canada Day CanJam Festival). The community centre is rented out to community residents and others for such things as; weddings, anniversaries, birthday parties (youth and adult), receptions of all kinds, meetings, supper and other functions. This year the community centre will be the meeting place for the community's first Old School Reunion Class of 1930's - 1960's in August 2008.

Accomplishments

- Successful Canada Day CanJam Festival 2007 - over one thousand people in attendance over four day event
- Summer Day Camp Program - sponsored and partially funded by UHP Comm. Dev.(employing four youth from the community)
- Continuation of youth recreation nights - one Saturday per month
- Seniors exercise program
- Repairs on community centre roof completed
- Basement cleaned out of excess debris in accordance with Fire Marshall Inspection report
- Outdoor light at rear of building and handicapped access has been installed
- other small repairs inside centre

Goals for 2008-09

(What does your organization plan to accomplish between April 1, 2008 and March 31, 2009)

1	Complete repairs to furnace & electrical room; from Fire Marshal Inspection Report
2	Interior of community centre needs to be painted
3	Repairs to kitchen cupboards
4	Rewiring of kitchen and adjacent small room outlets
5	Obtain information on the status of proposed upgrades to centre's disposal field
6	Possible installation of electrical box near ball court to be used during basketball tournament, Old School House Reunion and other large functions on community ballfield
7	Sections of community centre flooring needs to be repaired
8	Pay community centre building liability insurance
9	Maintain general maintenance of building

Area Rate Information

Purpose of Area Rate:	To pay for costs of maintaining and up keeping the community centre. (See expenditures for detailed list)
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$0.236 per \$100 of assessment
Area subject to Area Rate:	Upper Hammonds Plains
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual surplus to March 31, 2008: \$16,277
If a surplus exists at the end of the fiscal year, how is it to be applied?	<ul style="list-style-type: none"> • Building maintenance and repairs • Cost of furnace

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Hall Rentals	3,000
Fundraisers / Grants	10,000
Area Rate Revenue	25,900
Transfer from the General Rate	2,100
Total Revenues (must equal total expenditures):	\$ 41,000

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Janitorial Services	2,500
Fire & Safety Inspection	1,000
Alarm Security System	300
Snow Removal	2,000
Garbage Removal	1,000
Electrical Repairs	2,500
Halifax Water Commission	700
Nova Scotia Power	5,000
Heat	4,000
Telephone	800
Internet	1,200
Plumbing Services	1,000
Building and Liability Insurance	3,300
Kitchen Cupboard Repairs	2,000
Janitorial Supplies	4,500
General Building Maintenance & Repairs (interior painting etc.)	25,500
Prior Year's Surplus	-16,300
Total Planned Expenditures (must equal total revenues):	\$ 41,000

2008-09 Business Plan & Budget for

Name of Association or Society:	Westwood Hills Resident's Association
Registry of Joint Stock Companies ID#:	3071139

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Daphne Demond- Rose, Secretary Treasurer	Steven Speiss, Chair
Phone number:	826-7286	826-9312
Mailing Address:	119 Westwood Blvd Upper Tantallon, NS B3Z 1H5	229 Westwood Blvd Upper Tantallon, NS B3Z 1H1

Business Plan & Budget approved at AGM held on:	39525
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Mission and Description of Services Provided

(including who the services are provided to)

Our mission is to promote a safe, healthy and cohesive community by providing, at no additional cost, the resources and activities to all residents within the community to enjoy this lifestyle.

The Association involves residents in the decision making process and initiates and completes projects within the community to create recreational areas, promote community involvement, provide social events, and beautification of the subdivision.

Accomplishments

(What has your organization accomplished in the past year?)

- Light fixtures at the mailboxes and entrance were completed.
- Lamp posts were installed.
- Westwood Hills signs were placed at the entrance to the subdivision.
- Trenches were dug at the green space to help with drainage.
- A number of community activities were held including the Canada Day Event, fireworks, holiday events and recreation events.

Goals for 2008-09

1	Annual community events including Canada Day Party, Holiday events, etc.
2	Christmas wreaths (lighted) for lamp posts at entrance.
3	Install fence along wooded area of green space.
4	Install child sized basketball net at green space.
5	Upgrade access path to green space to ensure safety.

Area Rate Information

Purpose of Area Rate:	To fund activities and upgrades for residents
Will the Purpose <u>or</u> Amount of the Area Rate change in 2008/09?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2008/09 Area Rate will be:	\$50.00 per household
Area subject to Area Rate:	Westwood Hills subdivision
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	Actual 2007/08 Surplus: \$9,744
If a surplus exists at the end of the fiscal year, how is it to be applied?	A reserve towards future development of a 30 acre green space as per a 5 year plan.

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 28,250
Total Revenues (must equal total expenditures):	\$ 28,250

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Mailing & Admin, Hall rentals, Web page maintenance and Insurance	\$ 2,680
Landscaping: Mailbox planters and Entrance	\$ 1,500
Repairs and Maintenance (incidental small repairs)	\$ 500
Christmas Wreaths	\$ 3,000
Canada Day Party, including fireworks	\$ 8,000
Holiday Events (Skating Party, Christmas, Halloween)	\$ 2,100
Other Community Events (Yardsale, Campout, Dance)	\$ 3,050
Planned Upgrades: Access road at green space and fence	\$ 2,000
Planned Upgrades: Child size Basketball Nets	\$ 600
Reserve for Recreational Amenities	\$ 14,564
Prior Year Surplus	(\$ 9,744)
Total Planned Expenditures (must equal total revenues):	\$ 28,250

2008-09 Business Plan & Budget for

Name of Association or Society:	White Hills Residents' Association
Registry of Joint Stock Companies ID#:	3127114

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dave Wilbur - President	Dan Coffey - Vice President
Phone number:	902-444-9345	902-835-1164
M a i l i n g Address:	190 Brushfield Dr, Hammonds Plains NS B4B 1V6	137 Brushfield Dr, Hammonds Plains NS B4B 1V6

Mission and Description of Services Provided

On a volunteer and non-profit basis the society will seek to achieve these objects:	
(a)	To enhance the quality of lifestyle enjoyed by the society members through 1—Being the voice of the community 2—Active involvement in protection of local environment 3—Representing interests of community with various levels of government and agencies 4—Facilitating recreational and social activities 5—Other goals as declared through vote by the membership at general meetings
(b)	To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Society;
(c)	To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Society.
The activities of the Society are to be carried on in White Birch Hills Subdivision, Hammonds Plains.	

Accomplishments

<ul style="list-style-type: none"> · Organized & registered the White Hills Residents' Association as a non-profit ; elected executive & board of directors (May 2007) · Developed association charter including bylaws & governance, vision, mission & values · Held the first annual general meeting of the WHRA to announce Association to the community & gain community support for area rate vote (November 2007). Requested volunteers for community projects · Establish chairpersons for each committee <ul style="list-style-type: none"> - Planning & Projects - Community Events & Social - Traffic & Safety - Fundraising · A special meeting of the Projects & Planning committee was held to identify project focus of the community; project chairpersons were selected with the aim of scoped/developed projects. (1. community entrance, 2. community lake access, and 3. community parks development) Representatives from HRM were also in attendance (December 2007) · Each project committee was tasked with scoping the vision/objectives and development plans for their respective projects and report back to the Association. · A follow-up meeting with representative of HRM to discuss the details of identified projects timelines & budgets (January, 2008) · The Association executive dialogued with neighboring associations to discuss voting details, share organization experiences, and talk about projects of mutual benefit. · Project briefs were prepared by each project committee. Business planning documents, budgets and supporting papers were drafted by the Association executive to support the Associations' objectives and an area rate vote. Arrangements were made with HRM to proceed with a vote in April/May 2008
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Goals for 2008-09

1.	Arrange for and hold a vote for Area Rate for the White Hills Community
2.	Initiate work on a Community Entrance Project
3.	Initiate work on a Community Parkland Project
4.	Initiate work on a Community Lake Access Project
5.	Host July 1 st (Canada Day) social event
6.	Conduct local fundraising initiatives to support community projects
7.	Facilitate traffic & safety committee
8.	Other initiatives as brought forward by Residents of White Hills

Area Rate Information

Amount of Area Rate:	\$50/household /year
Will the Purpose or Amount of the Area Rate change in 2008/09?	New area rate effective 2008/09
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	The majority of property owners have voted in favour of this new area rate. Pending approval by Council on June 24, 2008
Area subject to Area Rate:	White Hills Subdivision
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2007/08)? How much?	N/A (new area rate)
If a surplus exists at the end of the fiscal year, how is it to be applied?	All funds will be accrued to projects as per outlined in business plan

Revenue Budget for 2008-09

Description of Revenue Source	Amount (\$)
Estimated area rate revenues (\$50/property x 544 properties)	\$27,200
Estimated Fundraising Activities	\$1,500
Total Revenues (must equal total expenditures):	\$28,700

Expenditure Budget for 2008-09

Description of Planned Expenditures	Amount (\$)
Social Activities	\$500
Reimbursement of start-up funds by executives/committee chairs (hall rentals, Joint Stock registration fees,	\$500
Communications (website URLs, community advertisements, office supplies, postage & printing)	\$500
Community Projects	\$27,000
Misc	\$200
Total Planned Expenditures (must equal total revenues):	\$28,700

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