HALIFAX
REGIONAL MUNICIPALITY

P.O. Box 1749
Halifax, Nova Scotia
B3J 3A5 Canada

Item No. 10.1.4
Halifax Regional Council
June 28, 2011

TO: Mayor Kelly and Members of Halifax Regional Council

SUBMITTED BY: Original signed by

Richard Butts, Chief Administrative Officer

Original Signed by

Mike Labrecque, Deputy Chief Administrative Officer, Operations

DATE: June 1, 2011

SUBJECT: **2011-12 Budgets and Business Plans for Area-Rated Services**

ORIGIN

Regional Council approved the 2011-12 Operating and Capital Budget on April 28, 2011. Area-rated services required confirmation of their 2010-11 surplus/deficits and proposed 2011-12 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

RECOMMENDATION

It is recommended that:

1. Halifax Regional Council approve the attached Schedule of Area Tax Rates (Appendix A), the catchment area maps in Appendix B, and the business plans and budgets for recreation services as detailed in Appendix C and D of this report; and

2. Approval of the new Area-Rated Local Improvements Charges be made conditional on final approval of By-Law S-431.

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided over and above those which are contained in the general rates. As a result, formal adoption of these rates are required under the Charter.

DISCUSSION

Staff have completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:
1. the total proposed operating budget for 2011-12 with the 2010-11 budget for comparison;
2. all sources of property tax revenue (including transfers from the general tax base and the urban/suburban tax base);
3. the proposed area rates with the prior year's rates for comparison; and
4. if applicable, any deficits from the fiscal year ending March 31, 2011 which must be included as the first charge against the 2011-12 fiscal year.

Area Rates Not Included in this Report

Several Area Rates have been excluded from this report because they have already been approved by Council for 2011-12. On April 28, 2011, in addition to the 2011-12 General Tax Rates, Council also approved the following Area Rates:
1. Provincial Area Rates for Mandatory Education, Property Valuation Services, Corrections Services, and the Metropolitan Regional Housing Authority;
2. Regional Transportation and Local Transit;
3. Supplementary Education; and
4. Fire Protection.

During the past year, Council also approved a number of new area rates to take effect in 2011/12. Therefore, they are not included in this report. These new area rates are:

1. Lost Creek Community Association (LCCA): A new uniform charge of $50 per property was approved by Council on November 16, 2010 to fund the recreation activities of the Association for a period of 7 years. However, the LCCA did submit a 3 year business plan and budget which is included in Appendix D of this report for Council's approval.
2. Bedford Hammonds Plains Community Centre: An area rate of $0.018 per $100 of taxable assessment was approved by Council on June 7, 2011 for a period not to exceed 12 years to partially fund the construction of this new facility. At the same time, Council approved changing the catchment area for the St. Margaret's Centre area rate to exclude Kingswood subdivision so that no property owner is required to pay an area rate for both community centres.

At the time this report was being drafted, staff were also preparing separate Council reports to recommend new area rates commencing in 2011-12 for the following:

1. To provide for a levy on commercial assessment to support a new business improvement district in the Agricola Gottingen Hydrostone area.
2. To recommend a new recreation area rate for the Ketch Harbour Area Residents Association.

Recreation Area Rates

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April 1, 2003. Sections 3.1 and 3.2 of the policy state:

> *3.1 Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
>
> *3.2 Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 28 recreation area rates for which budgets are included in Appendix C of this report. Eight of these area rates do not require business plans. They include four which are solely to fund capital debt payments (Gordon R. Snow Community Centre, St. Margaret's Centre, District 3 Capital, and Prospect Road Recreation Centre), two which are entirely to raise funds for new parks or playgrounds (Birch Bear Woods and Waterstone Neighbourhood Association), and another two which are "common" rates that provide funding for general recreation amenities in the communities of Hammonds Plains and Musquodoboit Harbour.

Staff were unable to obtain a business plan for the Haliburton Highbury Homeowners Association (HHHA) prior to the presentation of this report to Council. Staff will continue to follow-up with the HHHA for its 2011-12 business plan. Appendix D includes business plans for the other 19 area-rated recreation services along with an explanation of how funding is to be utilized in 2011-12. Also included in Appendix D is a three year business plan and budget for the Lost Creek Community Association for which the area rate information is excluded from Appendix C because Council already approved that area rate on November 16, 2010.

Business Improvement Districts

There are some changes proposed to the area rates and minimums and maximums for the seven Business Improvement Districts for the 2011-12 fiscal year. Details of these changes, along with a summary of the total tax revenue expected to be generated, is provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget

to Community Development. These documents are available to Councillors upon request.

Area-Rated Local Improvements Charges

Area-rated Local Improvements Charges (LICs) for 2011-12 are also included in this report. While some of the LIC's follow District boundaries, others are for specific mapped areas. These mapped areas are referenced in Appendix A Schedule of Area Tax Rates and the maps are included at the end of the Schedule. As indicated in the Schedule, most of these area-rated LICs are for 1 year, but can be over a 2 or 3 year period. These area rates may decline slightly from year to year as the value of the assessment base grows. Also requiring Council approval is the uniform LIC charge for the Provincially owned portion of O'Connell Drive and all of Exeter Drive, Bali Terrace, Neven Road and Old Fairbanks Road which is for 10 years.

Area-rated Local Improvements Charges are set based on a formula outlined in By-Law S-400 as amended annually by Council. At the time this report was being prepared, the By-Law had not yet been amended to permit the implementation of the Area-rated LICs for 2011-12. For that reason, approval of the Area-rated LICs for 2011-12 is conditional on Council approval of the amendment to By-Law S-400, which is By-Law S-431.

Catchment Area Maps

An important aspect of managing area rates is ensuring that only those tax payers approved by Council are being charged the area rate. Therefore, whenever a new area rate is approved, approval of a map defining the catchment area for the area rate is required. While this has been the current practice for many years, we have not been able to verify for all of the area rates whether a map of the catchment area was approved by Council at the time the area rate was implemented as opposed to a written description of the area. This is particularly true of area rates which were in place prior to the use of our current mapping technology.

Therefore, in order to ensure that all area rates are applied in accordance with maps approved by Council, this report includes in Appendix B maps for those area rates in question for Council's consideration and approval. On May 13, 2011, individual Councillors were provided with the opportunity to review the maps for area rates within their Districts for which staff were unable to locate approved maps. As a result of that review, the catchment area map for the Spryfield and District Business Commission was revised. The revised map is included in Appendix B for Council's approval.

Changes to Other Area Rates

On March 15, 2011, Council approved changing the catchment area for the Hammonds Plains Common area rate to exclude all properties in District 19 with the exception of those properties

in the neighbourhood of Kingswood North. This was the only other change to area rates not mentioned previously in this report.

BUDGET IMPLICATIONS

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2011-12 is $8,380,000.

FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

COMMUNITY ENGAGEMENT

Where required, community consultation took place in accordance with the Interim Area Rate Guidelines.

ALTERNATIVES

Council may chose to approve some area rates and defer others pending additional information.

ATTACHMENTS

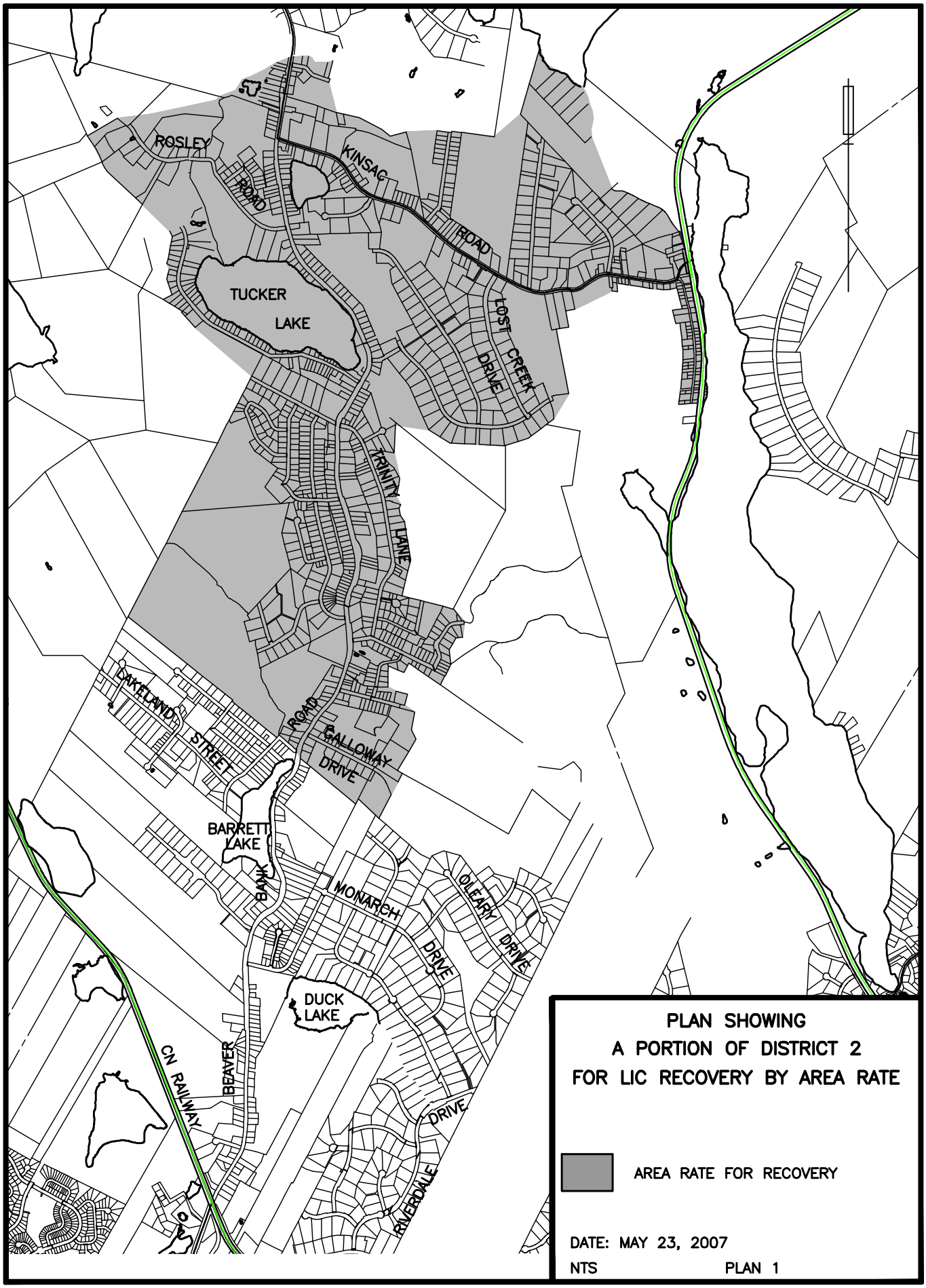
Appendix A: Schedule of 2011-12 Area Tax Rates including mapped areas for LICs
Appendix B: Catchment Area Maps
Appendix C: Summary of Budgeted Expenditures & Revenues for 2011-12 Area Rated Services
Appendix D: Business Plans for Area-Rated Recreation Services
Appendix E: Business Improvement District Budget Summary and Area Rates for 2011-12

Report Prepared by:	Gordon Roussel, Senior Financial Consultant 490-6468
	Original Signed
Report Approved by:	_____ Paul Fleming, Manager, Budget & Financial Analysis 490-7203
	Original Signed
Report Approved by:	_____ Bruce Fisher, MPA, CMA, A/Director of Finance/CFO, 490-6308

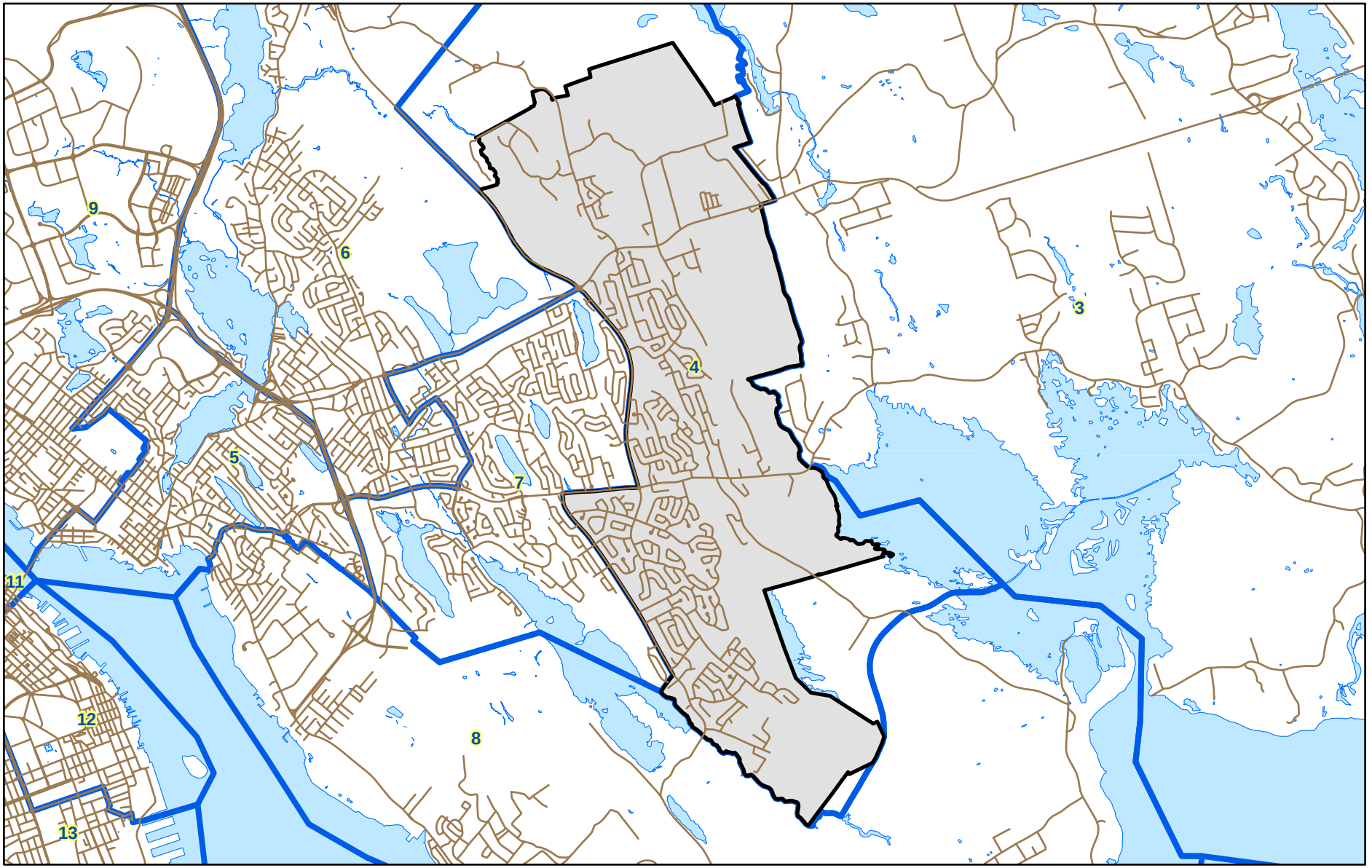
Schedule of Area Tax Rates

	Residential and Resource Rate		Commercial and Business Occupancy Rate	
Sidewalks				
District 1 Streetscape Program (not applicable to Resource or Business Occupancy assessment)	$11.84	Flat Fee	$11.84	Flat Fee
Sidewalk Snow Plowing				
For all sidewalks not along Arterial or Transit Routes and not HRM owned		0.017		0.017
Crosswalk Guards				
Harrietsfield		0.0022		n/a
Hatchett's Lake		0.0022		n/a
Recreation				
Beaver Bank Recreation Centre		0.070		n/a
Gordon R. Snow Community Centre		0.063		0.063
Riverline Activity Centre (Dutch Settlement)		0.032		n/a
East Preston		0.050		n/a
Grand Lake Community Centre		0.021		n/a
District 3 Capital		0.024		0.024
Haliburton Highbury		0.023		n/a
Hammonds Plains Common Rate		0.005		n/a
Harrietsfield Williamswood		0.019		n/a
Highland Park		0.005		n/a
Hubbards Recreation Centre		0.031		n/a
Kingswood Ratepayers (flat fee per property)	$50.00	Flat Fee	$50.00	Flat Fee
LWF Recreation Centre (Urban Core)		0.030		n/a
Maplewood Ratepayers (flat fee per property)	$50.00	Flat Fee	$50.00	Flat Fee
Mineville Community Assoc (flat fee per property)	$20.00	Flat Fee	$20.00	Flat Fee
Musquodoboit Harbour		0.005		n/a
Prospect Road Recreation Association		0.012		n/a
Prospect Road Recreation Centre		0.038		n/a
Sackville Heights School Redevelopment		0.010		0.010
St. Margaret's Centre		0.010		0.010
St. Margaret's Bay Village Homeowners' Association	$60.00	Flat Fee	$60.00	Flat Fee
Glen Arbour Residents Association	$65.00	Flat Fee	$65.00	Flat Fee
Silversides Residents Association (flat fee per property)	$100.00	Flat Fee	$100.00	Flat Fee
Upper Hammonds Plains (Maximum of $300 per property)		0.170		n/a
Westwood Hills Residents Assoc. (flat fee per property)	$50.00	Flat Fee	$50.00	Flat Fee
White Hills Residents Association	$50.00	Flat Fee	$50.00	Flat Fee
Waterstone Neighbourhood Association	$75.00	Flat Fee	$75.00	Flat Fee
Birch Bear Run Homeowner's Association	$60.00	Flat Fee	$60.00	Flat Fee
Business Improvement Districts				
Downtown Halifax				
Commercial (Minimun $250, Maximum $24,000)		n/a		0.1012
Business Occupancy (Minimum $35, Maximum $24,000)		n/a		0.1718
Downtown Dartmouth				
Commercial (Minimum $250, Maximum $8,000)		n/a		0.3900
Business Occupancy (Minimum $250, Maximum $8,000)		n/a		0.4800
Spring Garden Road				
Commercial (Minimum $250, Maximum: $12,000)		n/a		0.3200
Business Occupancy (Minimum $50, Maximum $2,000)		n/a		0.5900
Quinpool Road				
Commercial (Minimum $250, Maximum $7,000)		n/a		0.1900
Business Occupancy (Minimum $100, Maximum $5,000)		n/a		0.1718

Spryfield & District (Minimum $125, Maximum $10,000)				
Commercial			n/a	0.2100
Business Occupancy			n/a	0.2600
Dartmouth Main Street (Minimum $250, Maximum $10,000)				
Commercial			n/a	0.1700
Business Occupancy			n/a	0.2100
Sackville Drive				
Commercial (Minimum $200, Maximum $7,000)			n/a	0.1400
Business Occupancy (Minimum $50, Maximum $750)			n/a	0.1000
Private Road Maintenance Fees				
Petpeswick Drive Improvement Society	$200.00	Flat Fee	$200.00	Flat Fee
Three Brooks Homeowner's Association	$450.00	Flat Fee	$450.00	Flat Fee
South West Grand Lake Property Owner's Association	Flat Fee Schedule		Flat Fee Schedule	
Shag End Lot Owner's Association	$600.00	Flat Fee	$600.00	Flat Fee
River Bend Rd & River Court Homeowner's Association	Up to $350	Flat Fee	Up to $350	Flat Fee
Local Improvement Charges				
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	$160.00	Flat Fee	$160.00	Flat Fee
Mapped Area of Dist 2 dated May 23, 2007 (Proj 10-243: Beaver Bank Rd fr Meadow Dr to Danny Dr; 1st of 3 years)		0.0831		0.0831
Urban Area of Dist 4 (Project 10-219: Upgrade Sidewalks from asphalt to concrete on Main St)		0.0069		0.0069
Mapped Area of Dist 9 dated Jan 12, 2011 (Proj 10-252: New Sidewalk for Ilsley Ave fr Raddall to Wright)		n/a		0.0222
Mapped Area of Dist 19 dated May 3, 2010 (Proj 10-260: Sidewalk on Old Sackville Rd fr 1st St to Caroline)		0.0508		0.0508
District 19 Street Paving (Projects 10-223: Chani Dr, Lylewood Dr & Birch Hill Crt)		0.0109		0.0109
District 20 New Sidewalk (Projects 10-222: Hillcrest Ave fr Sackville Dr to Hillside Av)		0.0095		0.0095
District 20 New Sidewalk (Walker Ave: extended to Bus terminal)		0.0106		0.0106
Mapped Area of Dist 22 dated Nov 14, 2008 (Street Paving of Jericho Rd)	$168.02	Flat Fee	$168.02	Flat Fee
Mapped Area of Dist 22 dated Sept 23, 2008 (Proj 09-273: St Margarets Bay Rd fr Devonshire to Sleepy Hollow; 1st of 2 yrs)		0.0198		0.0198
Mapped Area of Dist 22 dated Sept 23, 2008 (Proj 10-255: St Margarets Bay Rd fr Sheppards Run to bus shelter)		0.0016		0.0016


ROSLEY
ROAD
KINSAC
ROAD
TUCKER
LAKE
LOST CREEK
DRIVE
TRINITY
LANE
LAKELAND
STREET
ROAD
GALLOWAY
DRIVE
BARRETT
LAKE
BAY
MONARCH
DRIVE
OLEARY
DRIVE
DUCK
LAKE
CN RAILWAY
BEAVER
DRIVE
RIVERDALE
PLAN SHOWING
A PORTION OF DISTRICT 2
FOR LIC RECOVERY BY AREA RATE
AREA RATE FOR RECOVERY
DATE: MAY 23, 2007
NTS
PLAN 1

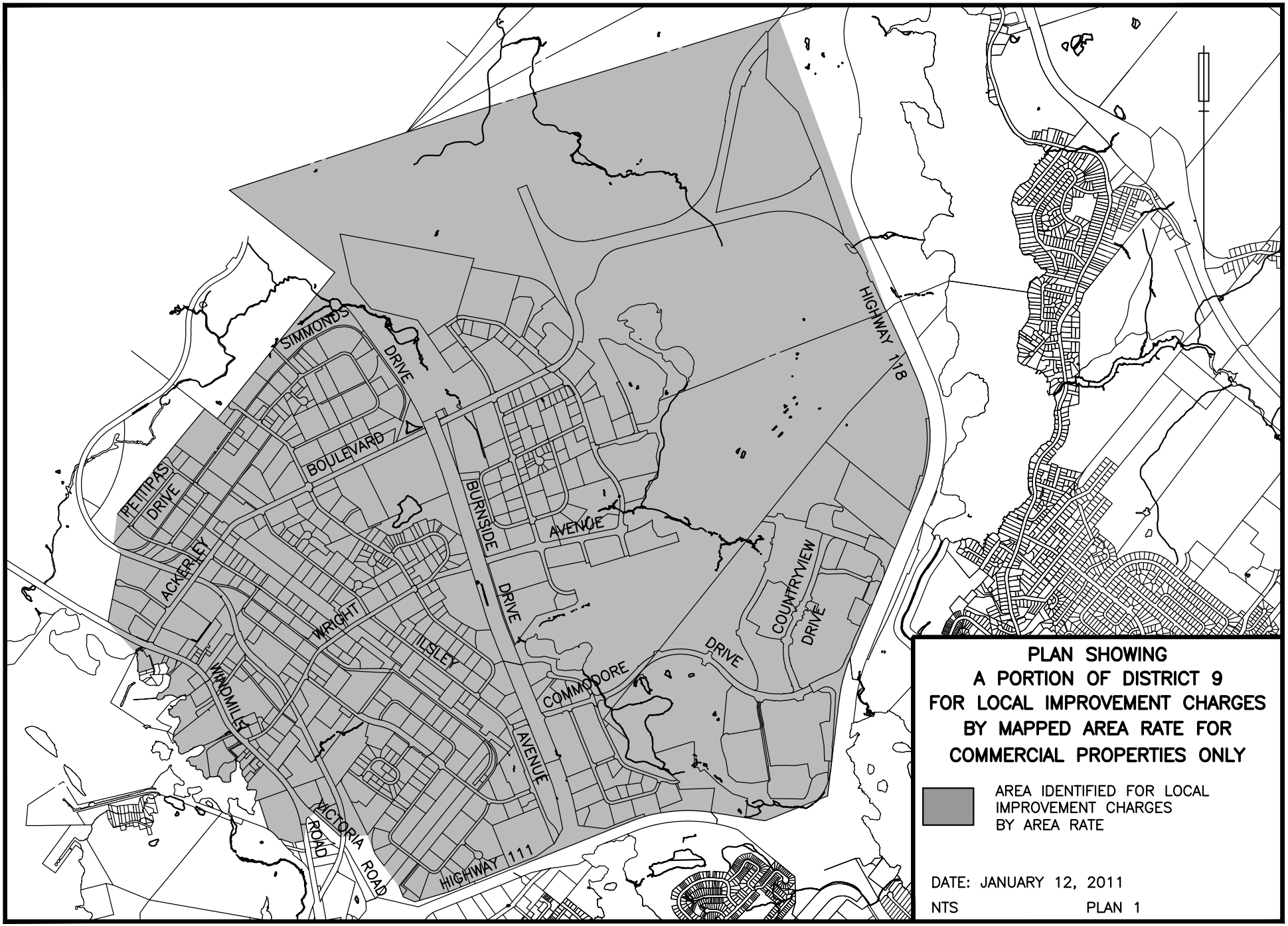
DISTRICT 4 URBAN AREA ONLY
JUNE 1, 2011



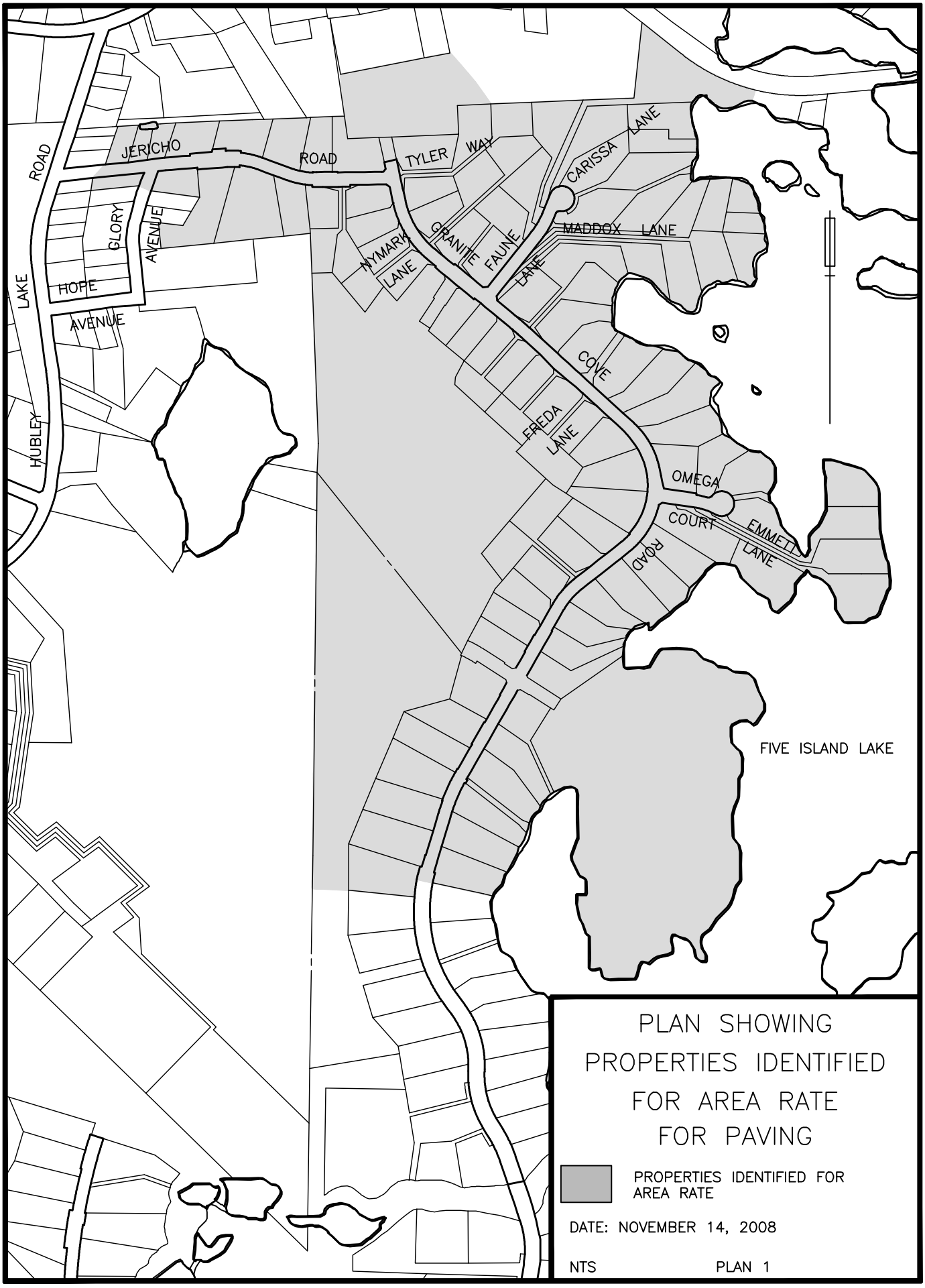
Legend

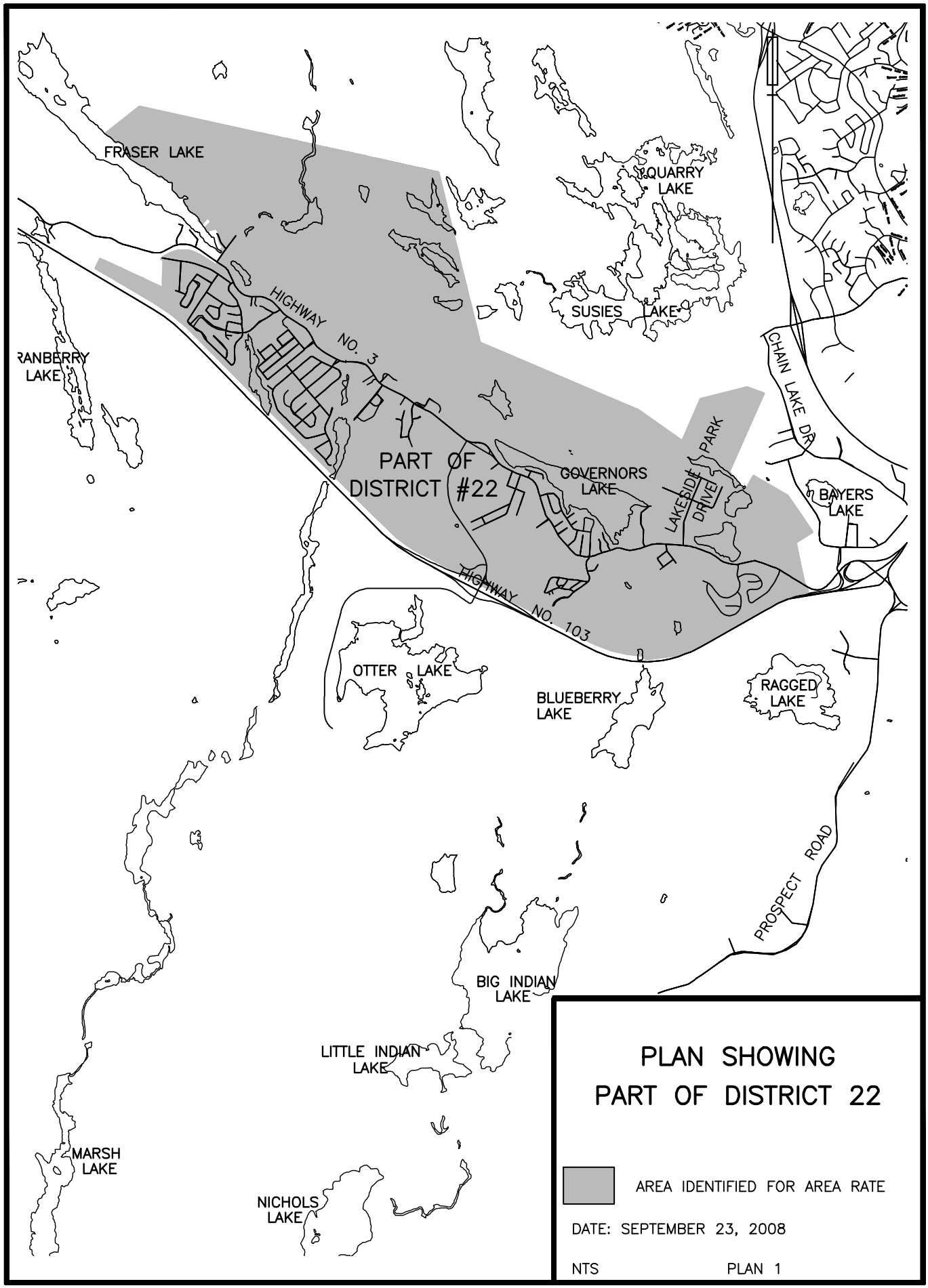
- Street Centreline
- URBAN_AREA_OF_DST_4_JUNE_1_2011
- Electoral District 2008

0 1 2 4 Miles


SIMMONDS DRIVE
BOULEVARD
PETTIPAS DRIVE
ACKERLEY
WRIGHT
WINDMILL
ILSLEY
BURNSIDE DRIVE
AVENUE
COMMODORE DRIVE
AVENUE
COUNTRYVIEW DRIVE
HIGHWAY 118
VICTORIA ROAD
ROAD
HIGHWAY 111
PLAN SHOWING
A PORTION OF DISTRICT 9
FOR LOCAL IMPROVEMENT CHARGES
BY MAPPED AREA RATE FOR
COMMERCIAL PROPERTIES ONLY
AREA IDENTIFIED FOR LOCAL IMPROVEMENT CHARGES BY AREA RATE
DATE: JANUARY 12, 2011
NTS
PLAN 1

ROSSING DR.
JACKLADDER DR.
MILLWOOD DR.
BEAVERBANK CROSS ROAD
BEAVER BANK ROAD
LINDFOREST CT.
OLD SACKVILLE DRIVE
SACKVILLE ROAD
HIGHWAY 101
PLAN SHOWING
A PORTION OF DISTRICT 19
FOR LIC RECOVERY BY AREA RATE
AREA RATE FOR RECOVERY
DATE: MAY 3, 2010
NTS
AREA 2


JERICHO ROAD
ROAD
TYLER WAY
CARISSA LANE
MADDOX LANE
WYMARK LANE
GRANITE
FAUNE LANE
COVE
FREDA LANE
OMEGA COURT
EMMETT LANE
ROAD
GLORY AVENUE
HOPE AVENUE
LAKE
HUBLEY
FIVE ISLAND LAKE
PLAN SHOWING
PROPERTIES IDENTIFIED
FOR AREA RATE
FOR PAVING
PROPERTIES IDENTIFIED FOR AREA RATE
DATE: NOVEMBER 14, 2008
NTS
PLAN 1



PLAN SHOWING PART OF DISTRICT 22

AREA IDENTIFIED FOR AREA RATE

DATE: SEPTEMBER 23, 2008

NTS PLAN 1

Appendix B

Catchment Area Maps

Map #

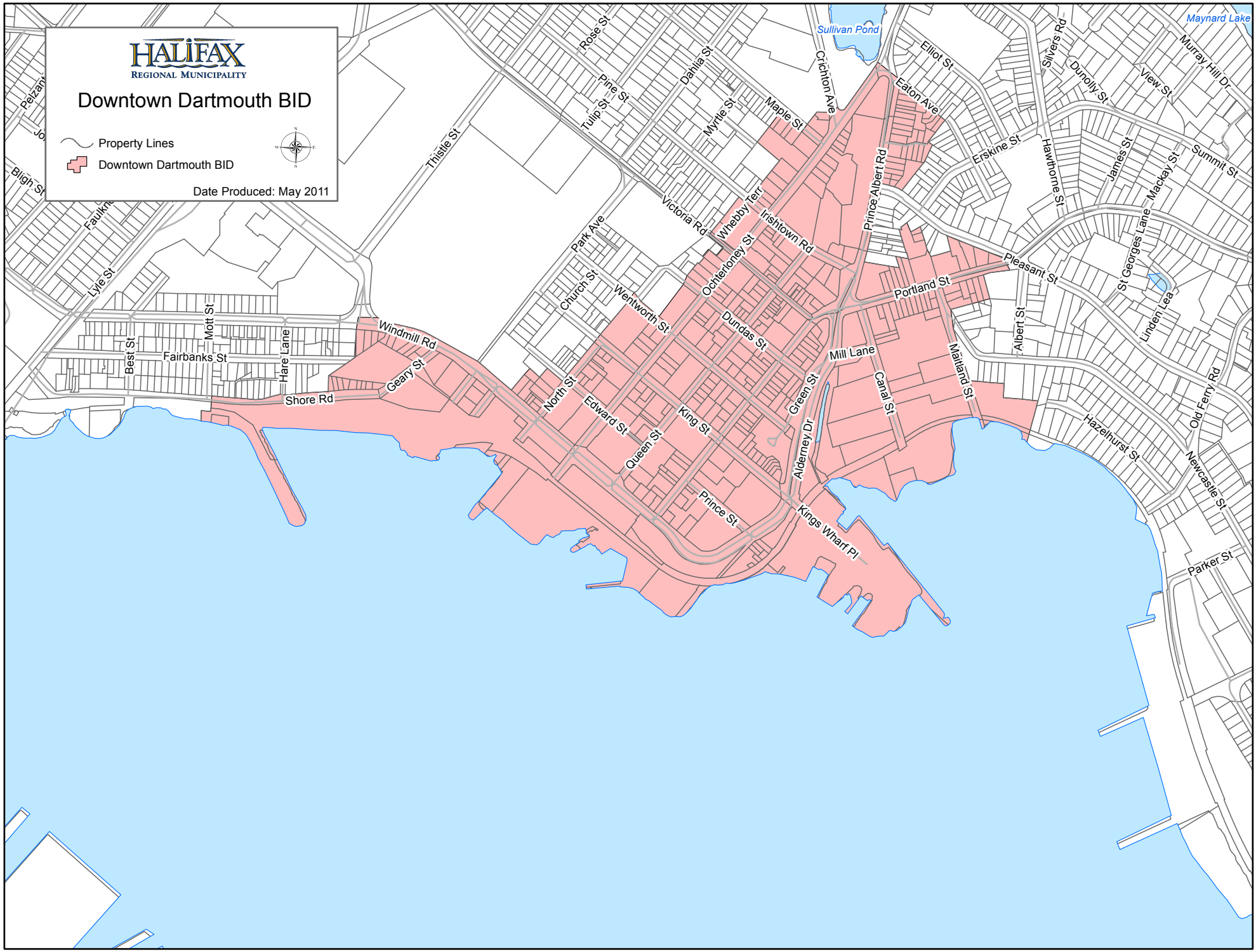
Bedford Hammonds Plains Community Centre 1
Downtown Dartmouth Business Commission 2
Downtown Halifax Business Commission 3
East Preston Recreation Centre 4
Grand Lake Oakfield Community Society 5
Haliburton Highbury Homeowners Association 6
Hammonds Plains Common Recreation 7
Harrietsfield Crosswalk Guards 8
Hatchett Lake Crosswalk Guards 9
Highland Park Ratepayers Association 10
Hubbards Recreation Centre 11
LWF Ratepayers Association 12
Maplewood Village Residents Association 13
Musquodoboit Harbour Common Recreation 14
Prospect Road & Area Recreation Association 15
Prospect Road & Area Recreation Centre 16
Quinpool Road Mainstreet District Association 17
Riverline Activity Centre (Dutch Settlement) 18
Spring Garden Area Business Association 19
Spryfield and District Business Commission 20
Upper Hammonds Plains Community Development Association 21

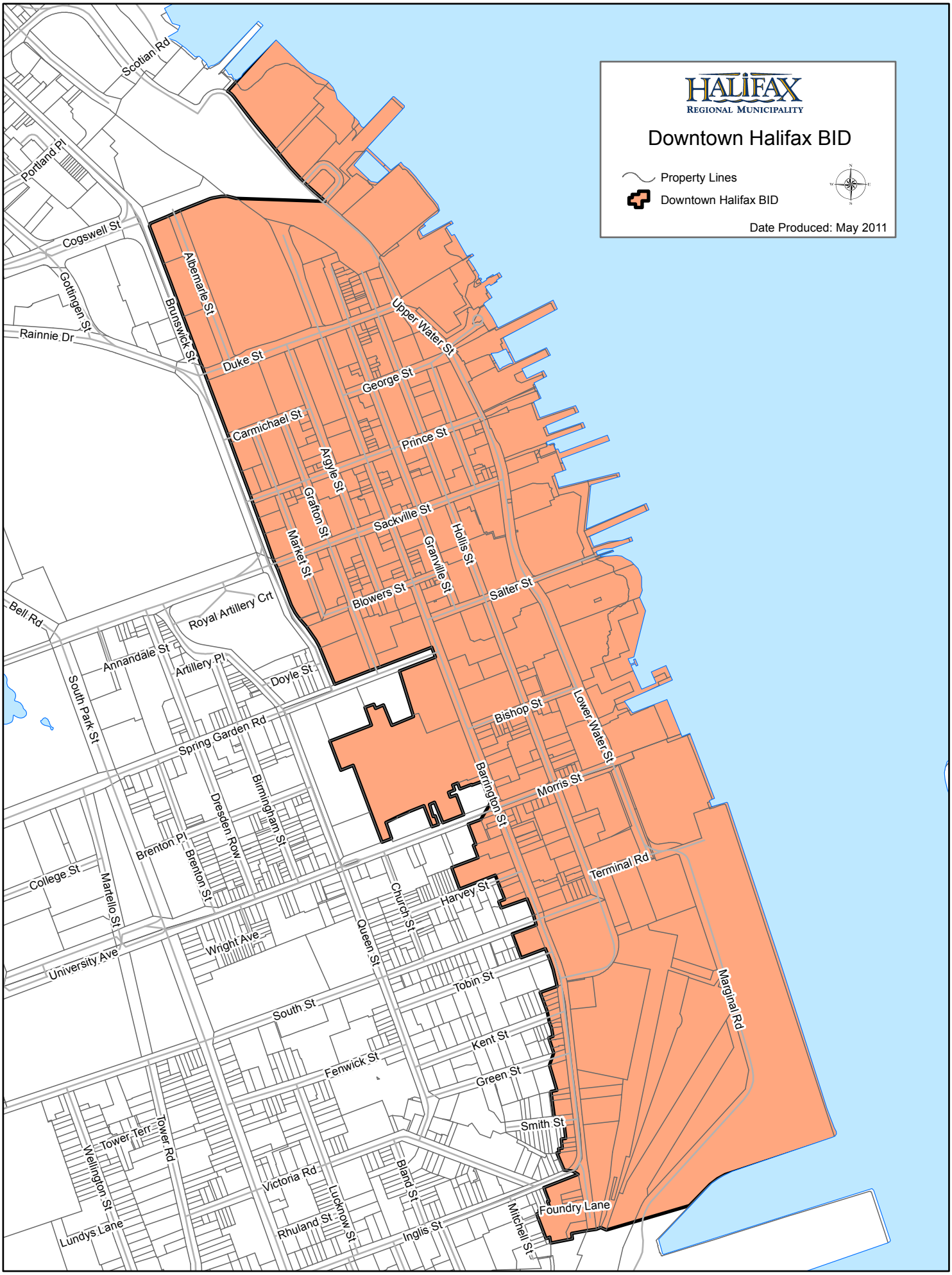
BEDFORD HAMMONDS PLAINS REC
REVISED MAY 12, 2011

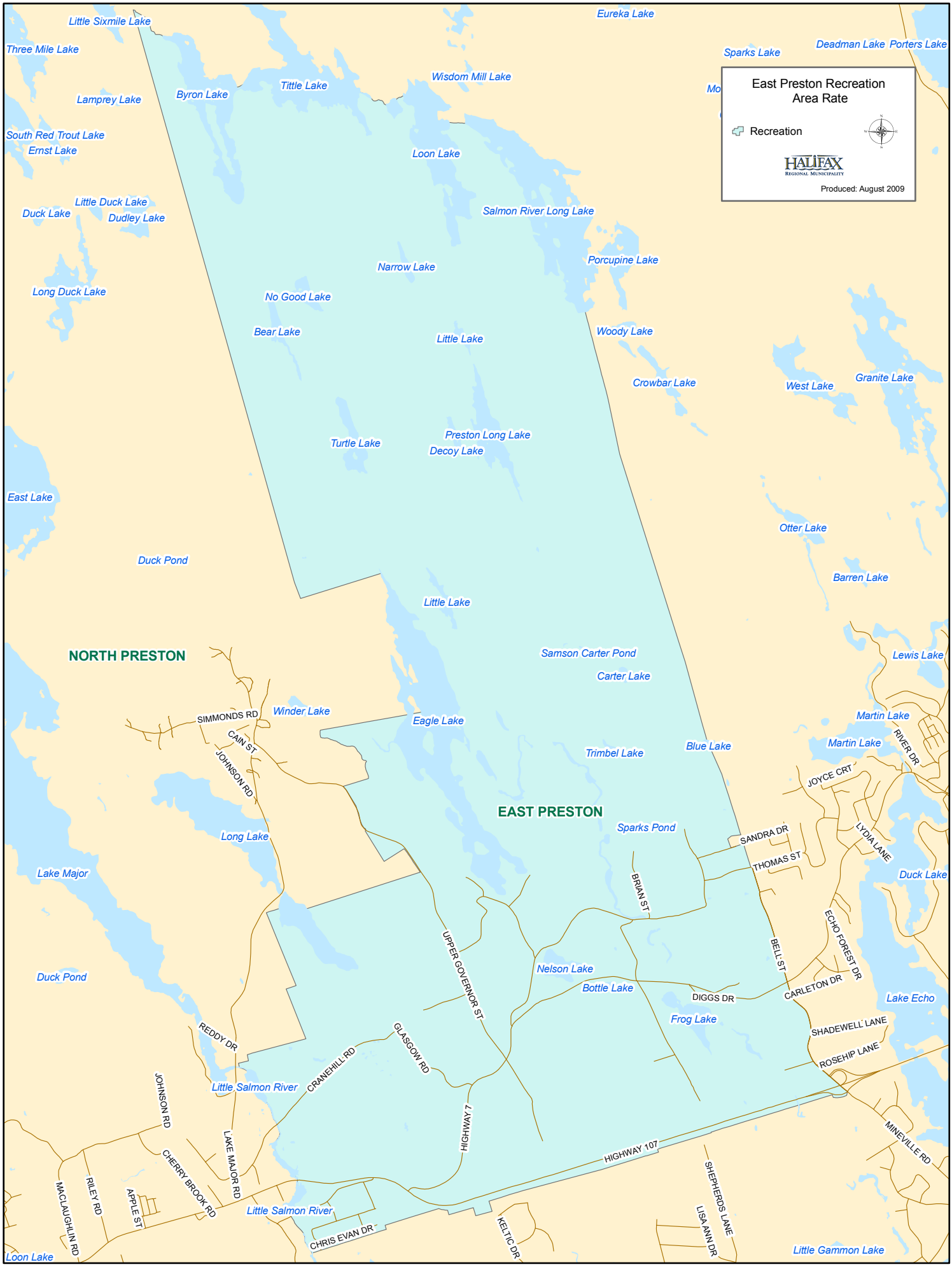
Legend

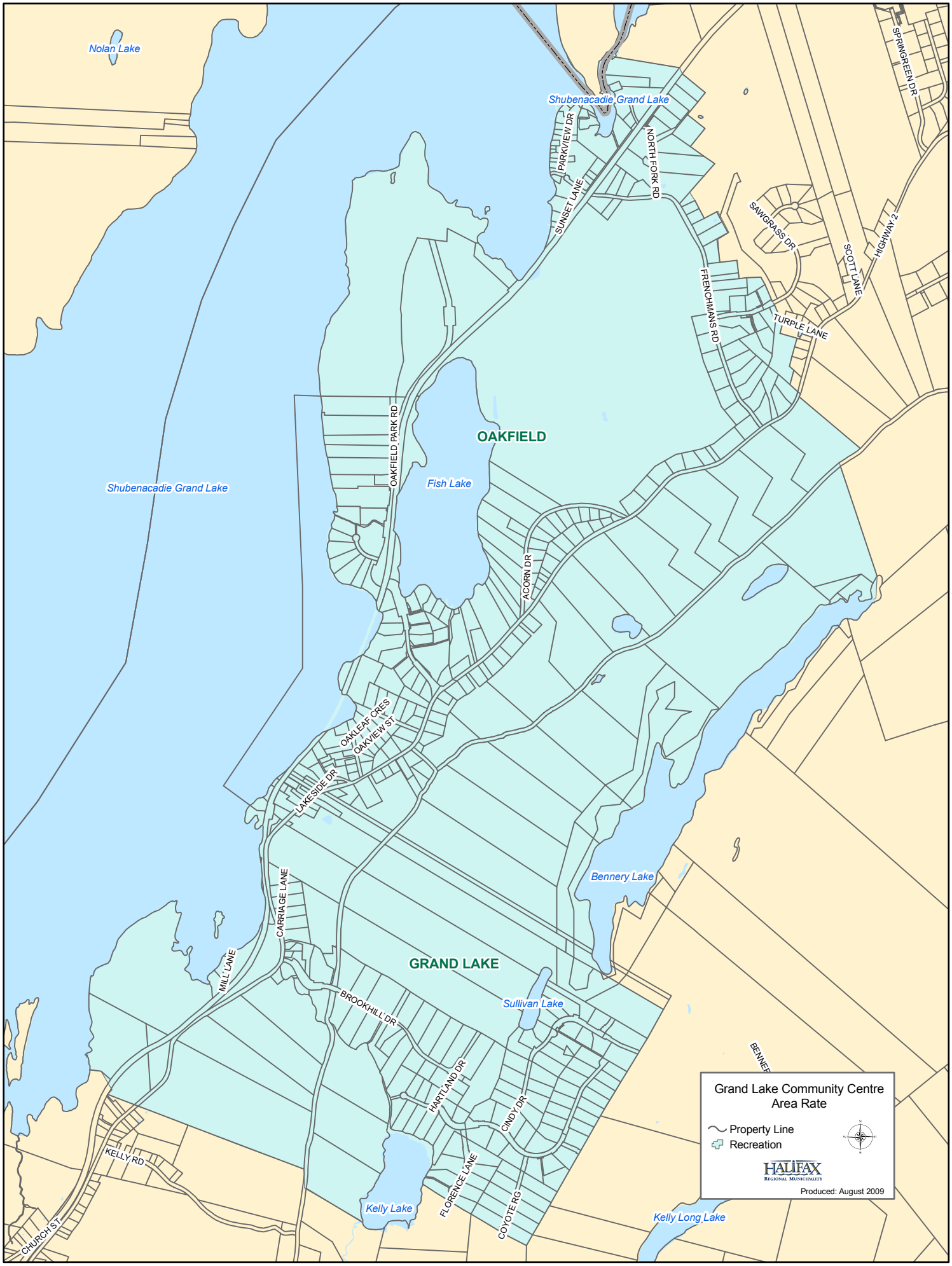
- Street Centreline
- bedford_hammonds_plains_rec_May12_2011
- Electoral District 2008

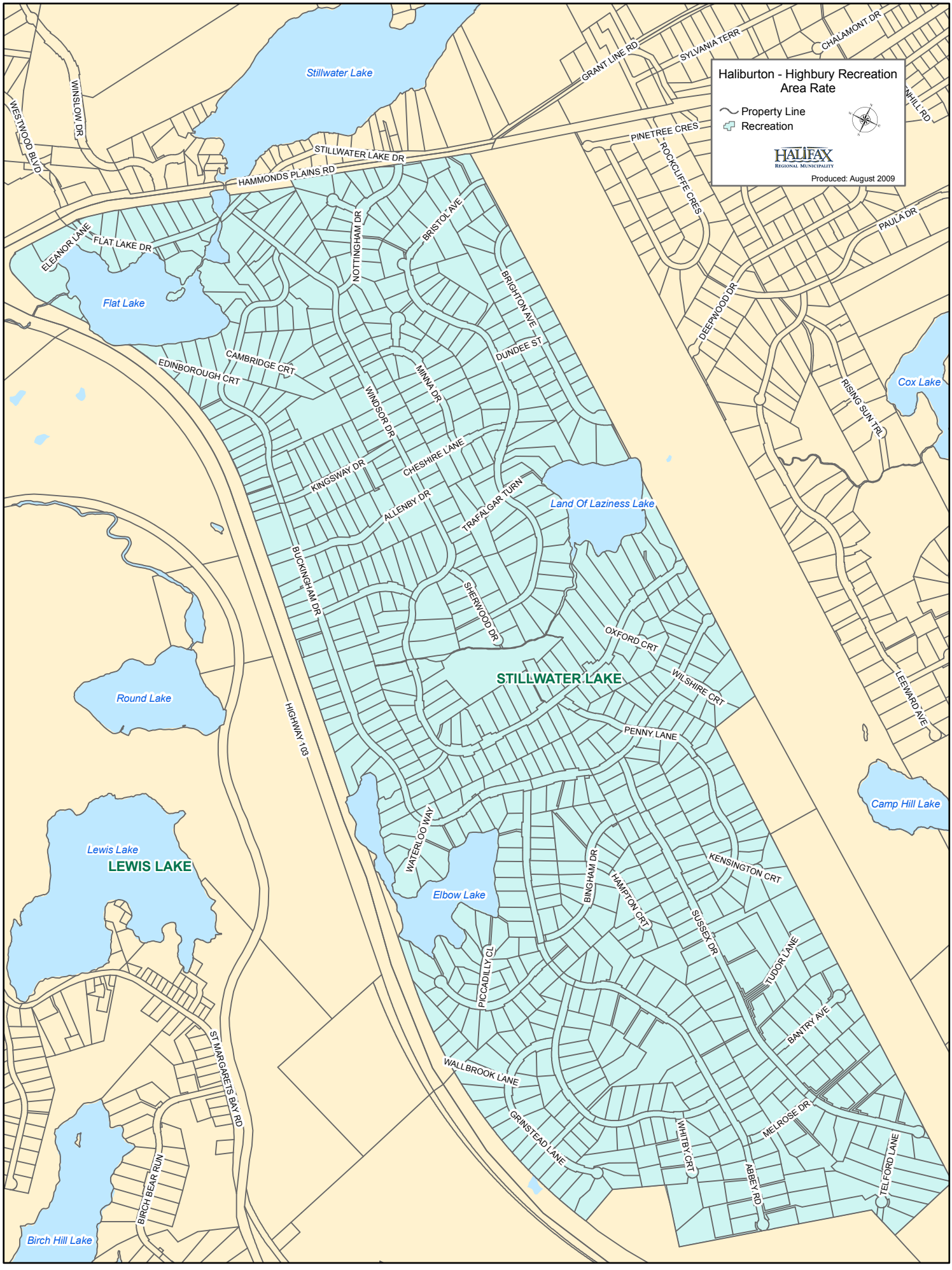
0 0.375 0.75 1.5 Miles


HALIFAX
REGIONAL MUNICIPALITY
Downtown Dartmouth BID
Property Lines
Downtown Dartmouth BID
Date Produced: May 2011
Sullivan Pond
Maynard Lake
Rose St
Pine St
Tulip St
Dahlia St
Myrtle St
Maple St
Crichton Ave
Elliot St
Eaton Ave
Silvers Rd
Dunolly St
View St
Murray Hill Dr
Summit St
Mackay St
James St
Hawthorne St
Erskine St
Prince Albert Rd
Thistle St
Victoria Rd
Whebby Terr
Irishtown Rd
Park Ave
Ochterloney St
Church St
Wentworth St
Pleasant St
Portland St
St Georges Lane
Linden Lea
Albert St
Old Ferry Rd
Bligh St
Lyle St
Mott St
Best St
Fairbanks St
Hare Lane
Windmill Rd
Geary St
Shore Rd
North St
Edward St
Queen St
King St
Dundas St
Mill Lane
Green St
Alderney Dr
Canal St
Maitland St
Hazelhurst St
Newcastle St
Prince St
Kings Wharf Pl
Parker St

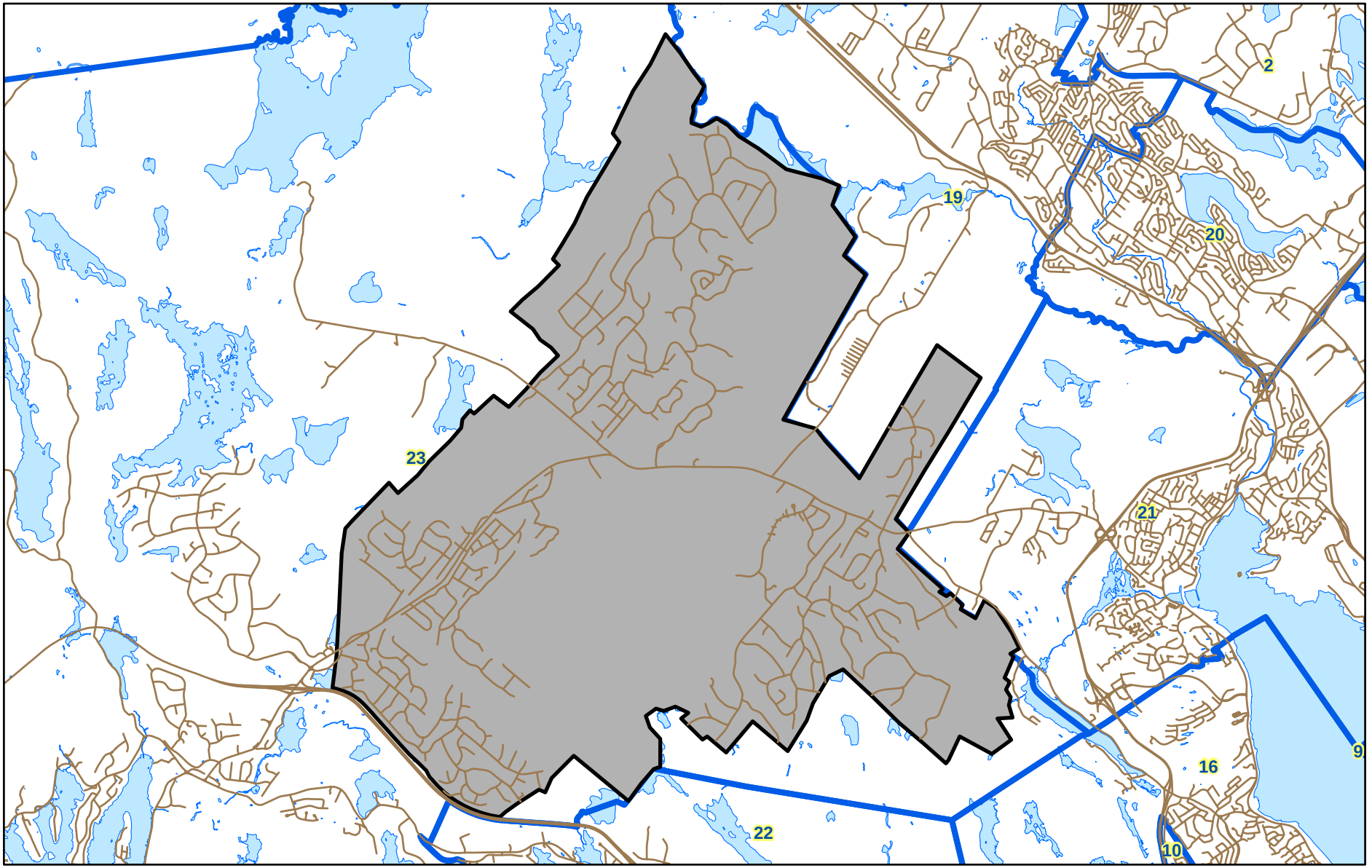

HALIFAX
REGIONAL MUNICIPALITY
Downtown Halifax BID
Property Lines
Downtown Halifax BID
Date Produced: May 2011
Scotian Rd
Portland Pl
Cogswell St
Gottingen St
Rainnie Dr
Albemarle St
Brunswick St
Duke St
Upper Water St
George St
Carmichael St
Prince St
Argyle St
Grafton St
Sackville St
Market St
Granville St
Hollis St
Blowers St
Salter St
Bell Rd
Royal Artillery Crt
Annandale St
Artillery Pl
Doyle St
South Park St
Spring Garden Rd
Bishop St
Lower Water St
Barrington St
Morris St
Dresden Row
Birmingham St
Brenton Pl
Brenton St
College St
Martello St
Terminal Rd
Harvey St
Church St
Queen St
Wright Ave
University Ave
Tobin St
South St
Kent St
Fenwick St
Green St
Smith St
Marginal Rd
Tower Terr
Tower Rd
Wellington St
Victoria Rd
Bland St
Lucknow St
Rhuland St
Inglis St
Mitchell St
Foundry Lane
Lundys Lane


East Preston Recreation Area Rate
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
Little Sixmile Lake
Eureka Lake
Three Mile Lake
Sparks Lake
Deadman Lake
Porters Lake
Wisdom Mill Lake
Tittle Lake
Byron Lake
Lamprey Lake
South Red Trout Lake
Ernst Lake
Loon Lake
Little Duck Lake
Duck Lake
Dudley Lake
Salmon River Long Lake
Porcupine Lake
Narrow Lake
Long Duck Lake
No Good Lake
Bear Lake
Little Lake
Woody Lake
Crowbar Lake
West Lake
Granite Lake
Turtle Lake
Preston Long Lake
Decoy Lake
East Lake
Otter Lake
Duck Pond
Barren Lake
Little Lake
NORTH PRESTON
Samson Carter Pond
Lewis Lake
Carter Lake
SIMMONDS RD
Winder Lake
Eagle Lake
Martin Lake
CAIN ST
JOHNSON RD
Trimbel Lake
Blue Lake
Martin Lake
RIVER DR
JOYCE CRT
EAST PRESTON
Sparks Pond
SANDRA DR
LYDIA LANE
Long Lake
THOMAS ST
Lake Major
Duck Lake
BRIAN ST
ECHO FOREST DR
UPPER GOVERNOR ST
BELL ST
Nelson Lake
Duck Pond
Bottle Lake
CARLETON DR
DIGGS DR
Lake Echo
Frog Lake
SHADEWELL LANE
REDDY DR
GLASGOW RD
CRANEHILL RD
ROSEHIP LANE
JOHNSON RD
Little Salmon River
HIGHWAY 7
MINEVILLE RD
LAKE MAJOR RD
HIGHWAY 107
CHERRY BROOK RD
SHEPHERDS LANE
MACLAUGHLIN RD
RILEY RD
APPLE ST
Little Salmon River
CHRIS EVAN DR
KELTIC DR
LISA ANN DR
Loon Lake
Little Gammon Lake


Nolan Lake
Shubenacadie Grand Lake
PARKVIEW DR
NORTH FORK RD
SUNSET LANE
SPRINGGREEN DR
SAWGRASS DR
SCOTT LANE
HIGHWAY 2
FRENCHMANS RD
TURPLE LANE
OAKFIELD PARK RD
OAKFIELD
Fish Lake
Shubenacadie Grand Lake
ACORN DR
OAKLEAF CRES
OAKVIEW ST
LAKESIDE DR
CARRIAGE LANE
MILL LANE
GRAND LAKE
Bennery Lake
BROOKHILL DR
Sullivan Lake
HARTLAND DR
CINDY DR
KELLY RD
CHURCH ST
Kelly Lake
FLORENCE LANE
COYOTE RG
Kelly Long Lake
Grand Lake Community Centre Area Rate
Property Line
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009


Haliburton - Highbury Recreation Area Rate
Property Line
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
Stillwater Lake
Flat Lake
Round Lake
Lewis Lake
LEWIS LAKE
Birch Hill Lake
Land Of Laziness Lake
Elbow Lake
Cox Lake
Camp Hill Lake
STILLWATER LAKE
WESTWOOD BLVD
WINSLOW DR
GRANT LINE RD
SYLVANIA TERR
CHALAMONT DR
PINETREE CRES
ROCKCLIFFE CRES
PAULA DR
DEEPWOOD DR
RISING SUN TRL
LEEWARD AVE
STILLWATER LAKE DR
HAMMONDS PLAINS RD
ELEANOR LANE
FLAT LAKE DR
NOTTINGHAM DR
BRISTOL AVE
BRIGHTON AVE
DUNDEE ST
CAMBRIDGE CRT
EDINBOROUGH CRT
WINDSOR DR
MINNA DR
KINGSWAY DR
CHESHIRE LANE
ALLENBY DR
TRAFALGAR TURN
BUCKINGHAM DR
SHERWOOD DR
OXFORD CRT
WILSHIRE CRT
PENNY LANE
HIGHWAY 103
WATERLOO WAY
BINGHAM DR
HAMPTON CRT
KENSINGTON CRT
SUSSEX DR
TUDOR LANE
PICCADILLY CL
BANTRY AVE
WALLBROOK LANE
ST MARGARETS BAY RD
GRINSTEAD LANE
MELROSE DR
WHITBY CRT
ABBEY RD
TELFORD LANE
BIRCH BEAR RUN

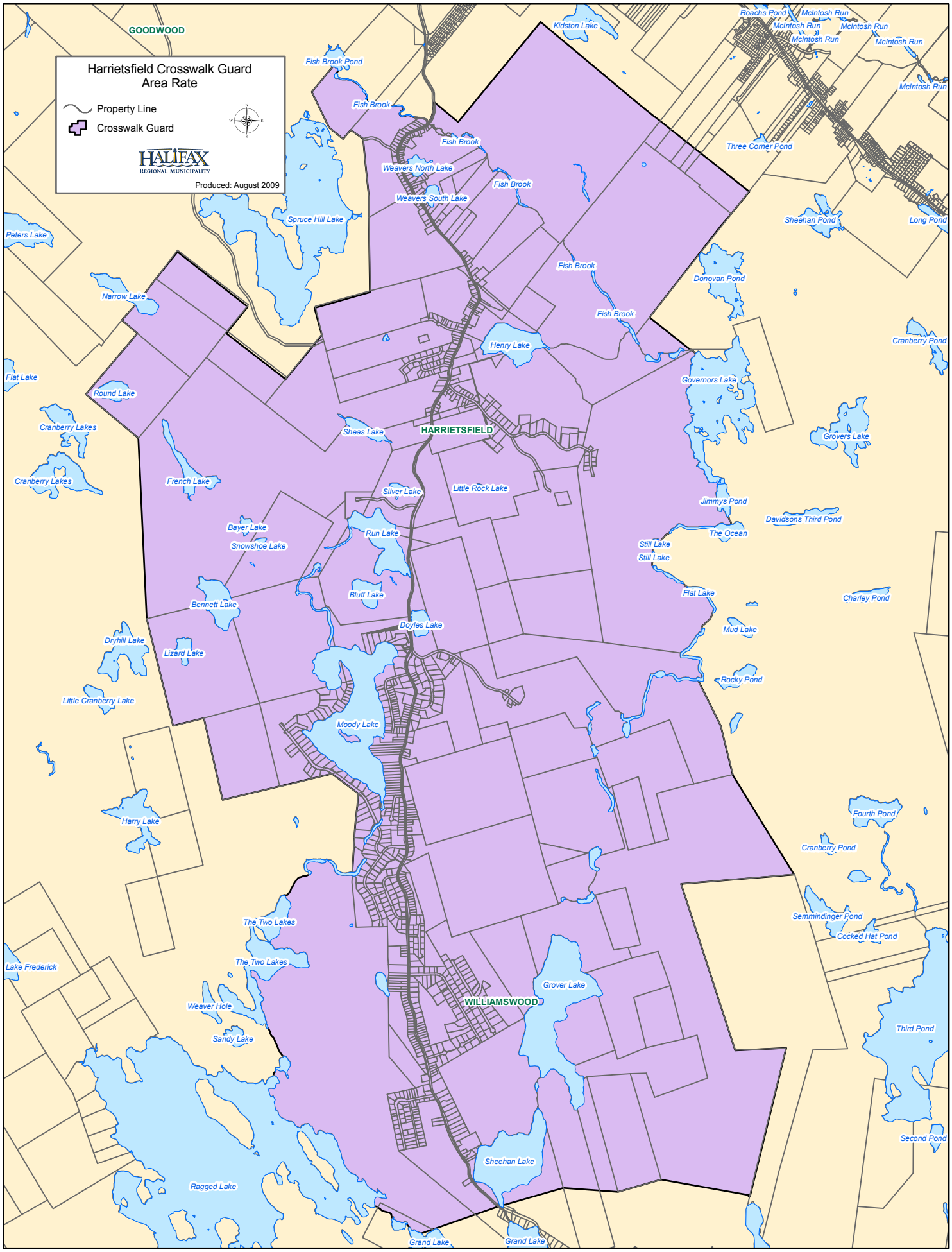
HAMMONDS PLAINS COMMON AREA RATE

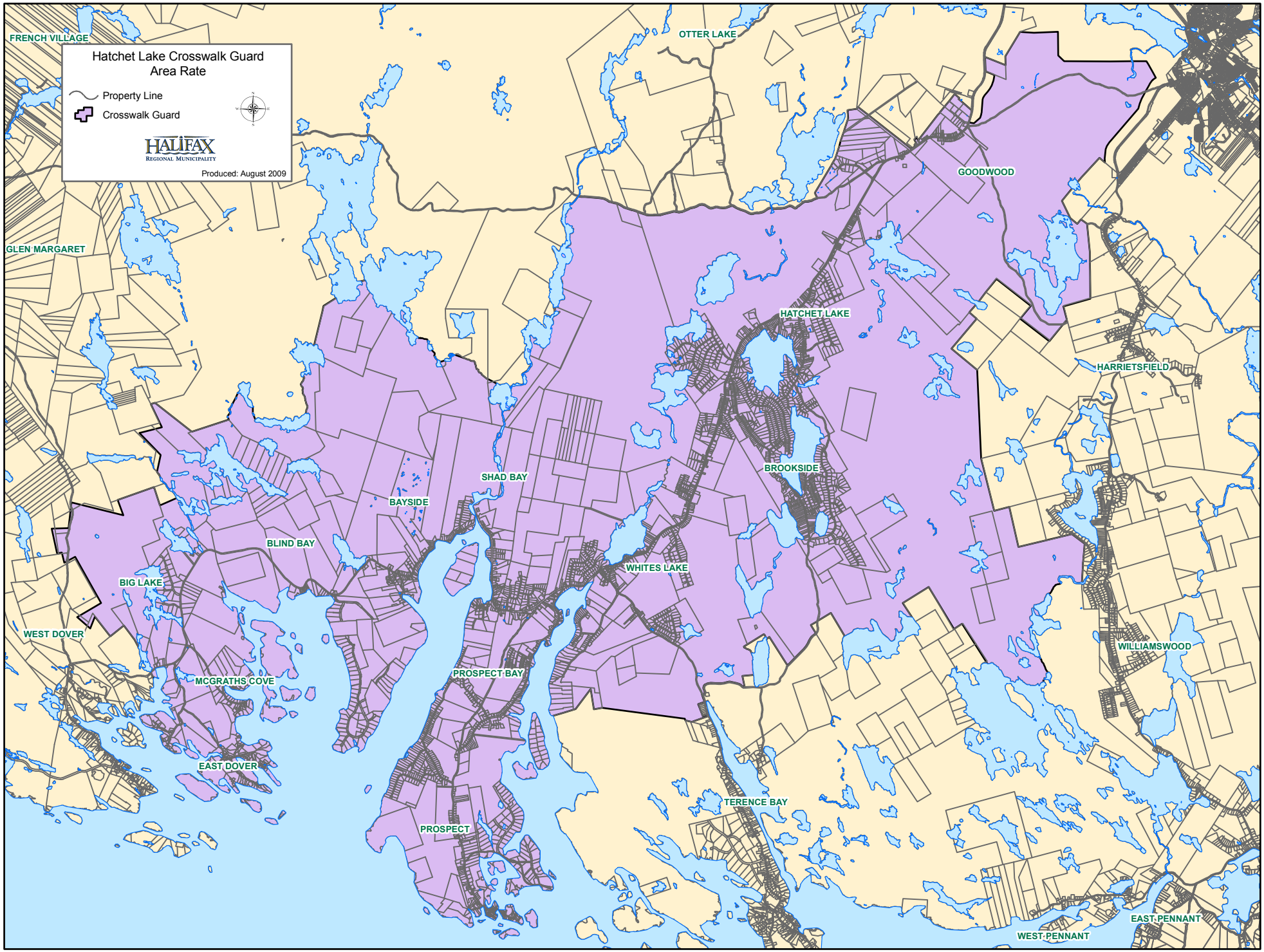


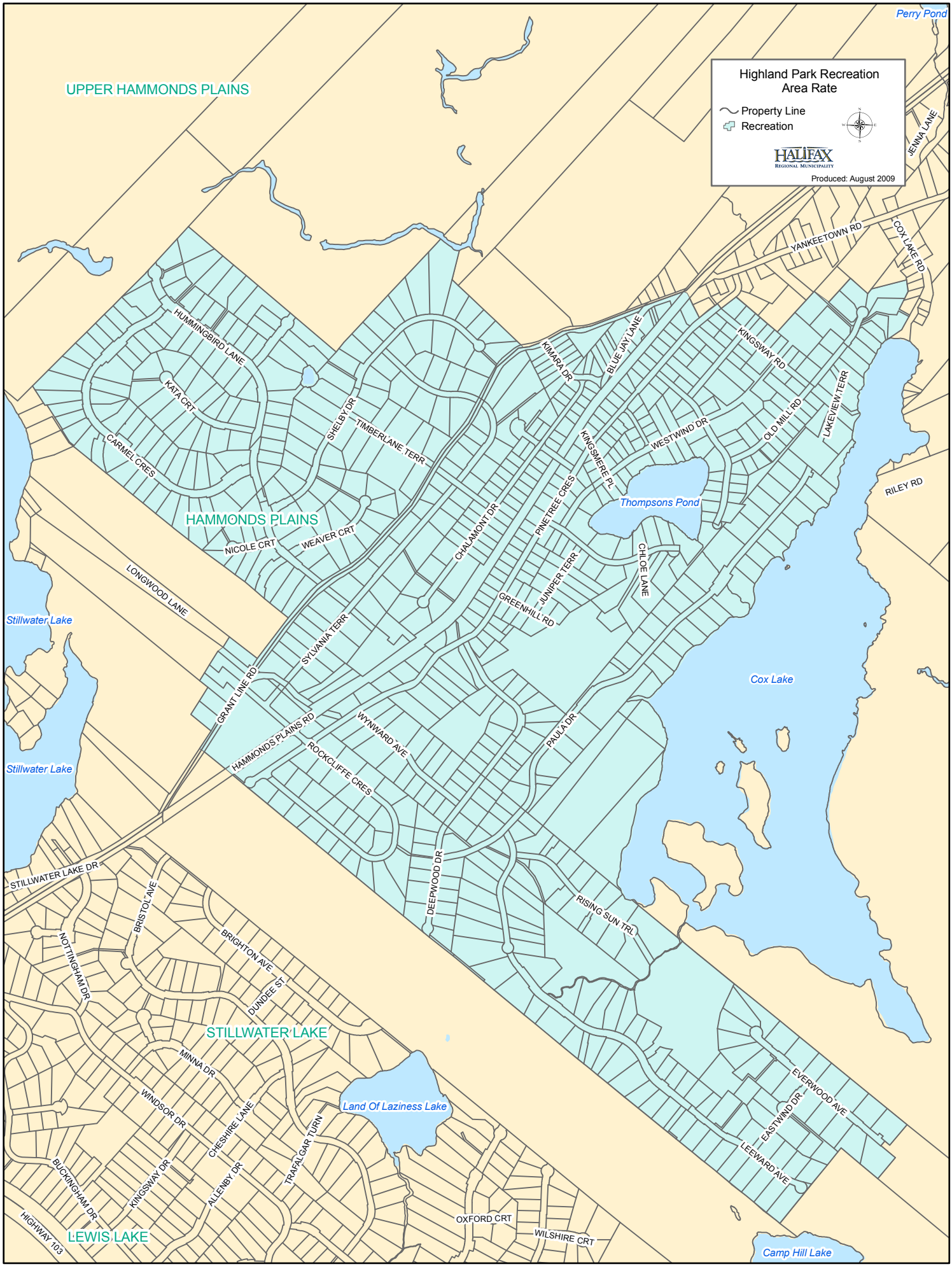
Legend

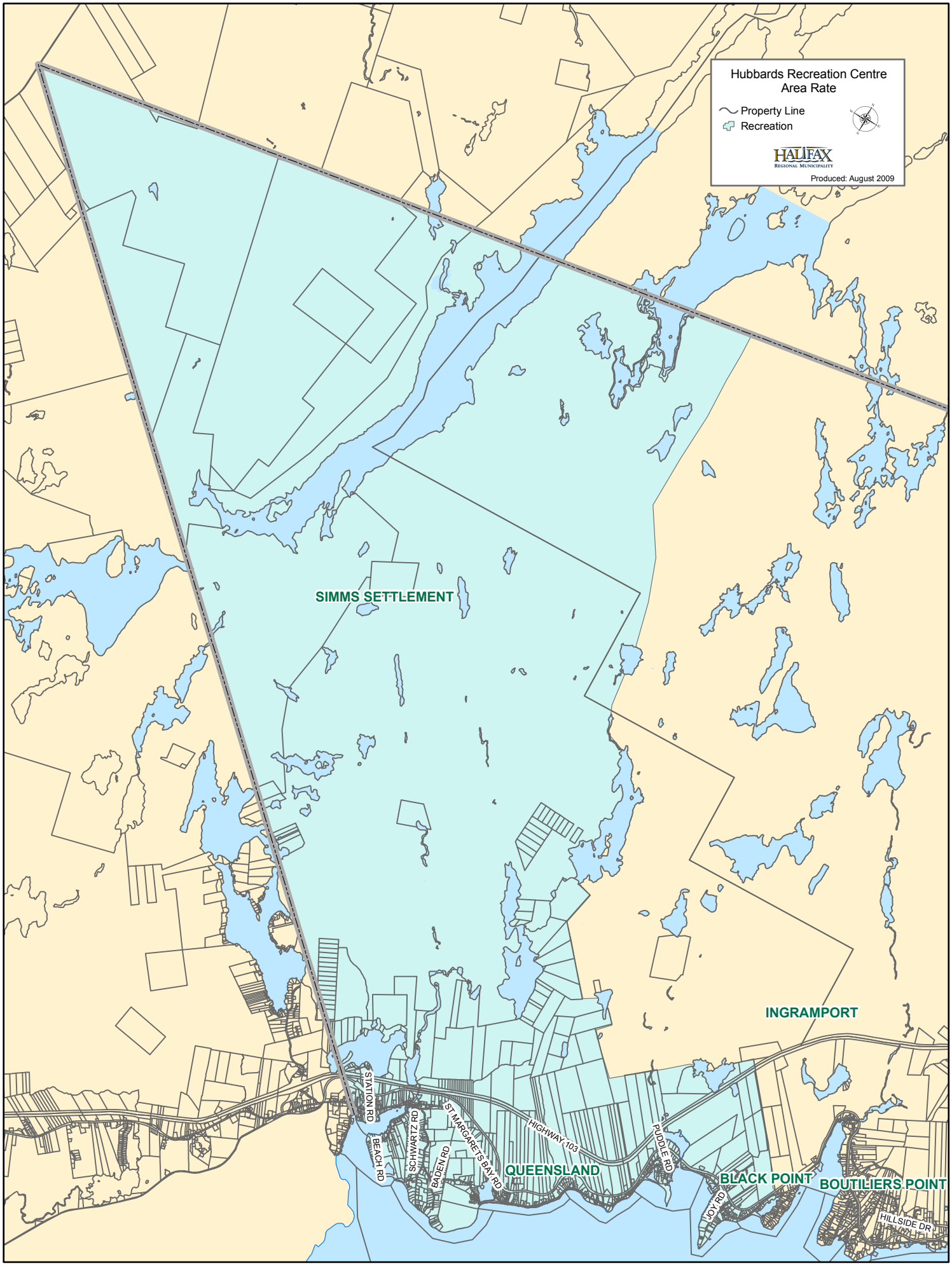
- Street Centreline
- HP_Rec_less_dst19_Feb_7_2011
- Electoral District 2008

0 1.25 2.5 5 Miles

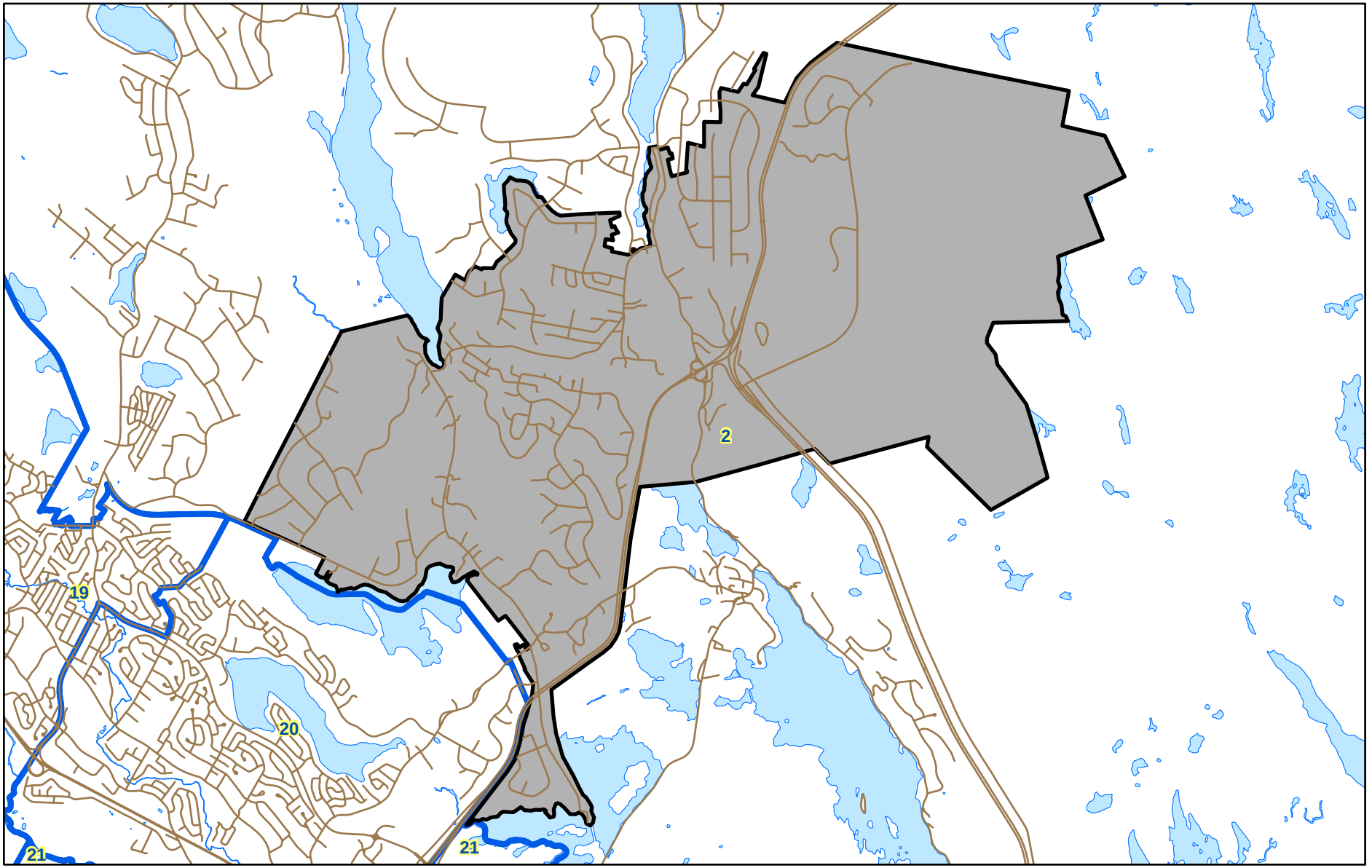

Harrietsfield Crosswalk Guard Area Rate
Property Line
Crosswalk Guard
HALIFAX
Regional Municipality
Produced: August 2009
GOODWOOD
HARRIETSFIELD
WILLIAMSWOOD
Roachs Pond
McIntosh Run
Kidston Lake
Fish Brook Pond
Fish Brook
Three Corner Pond
Weavers North Lake
Weavers South Lake
Spruce Hill Lake
Peters Lake
Sheehan Pond
Long Pond
Donovan Pond
Narrow Lake
Henry Lake
Cranberry Pond
Flat Lake
Round Lake
Governors Lake
Cranberry Lakes
Sheas Lake
Grovers Lake
French Lake
Silver Lake
Little Rock Lake
Jimmys Pond
Davidsons Third Pond
Bayer Lake
Snowshoe Lake
Run Lake
The Ocean
Still Lake
Bennett Lake
Bluff Lake
Charley Pond
Doyles Lake
Dryhill Lake
Lizard Lake
Mud Lake
Rocky Pond
Little Cranberry Lake
Moody Lake
Harry Lake
Fourth Pond
Semmindinger Pond
Cocked Hat Pond
The Two Lakes
Lake Frederick
Grover Lake
Weaver Hole
Sandy Lake
Third Pond
Second Pond
Sheehan Lake
Ragged Lake
Grand Lake


Hatchet Lake Crosswalk Guard
Area Rate
Property Line
Crosswalk Guard
HALIFAX
Regional Municipality
Produced: August 2009
FRENCH VILLAGE
OTTER LAKE
GOODWOOD
GLEN MARGARET
HATCHET LAKE
HARRIETSFIELD
BROOKSIDE
SHAD BAY
BAYSIDE
BLIND BAY
WHITES LAKE
BIG LAKE
WEST DOVER
WILLIAMSWOOD
MCGRATHS COVE
PROSPECT BAY
EAST DOVER
TERENCE BAY
PROSPECT
EAST PENNANT
WEST PENNANT


Highland Park Recreation Area Rate
Property Line
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
UPPER HAMMONDS PLAINS
HAMMONDS PLAINS
STILLWATER LAKE
LEWIS LAKE
Perry Pond
Thompsons Pond
Cox Lake
Land Of Laziness Lake
Camp Hill Lake
Stillwater Lake
Stillwater Lake
JENNA LANE
YANKEETOWN RD
COX LAKE RD
KINGSWAY RD
LAKEVIEW TERR
OLD MILL RD
WESTWIND DR
KINGSMERE PL
PINETREE CRES
KIMARA DR
BLUE JAY LANE
RILEY RD
HUMMINGBIRD LANE
KATA CRT
CARMEL CRES
SHELBY DR
TIMBERLANE TERR
NICOLE CRT
WEAVER CRT
CHALAMONT DR
JUNIPER TERR
CHLOE LANE
GREENHILL RD
LONGWOOD LANE
SYLVANIA TERR
GRANT LINE RD
HAMMONDS PLAINS RD
WYNWARD AVE
ROCKCLIFFE CRES
PAULA DR
DEEPWOOD DR
RISING SUN TRL
STILLWATER LAKE DR
BRISTOL AVE
NOTTINGHAM DR
BRIGHTON AVE
DUNDEE ST
MINNA DR
WINDSOR DR
CHESHIRE LANE
TRAFALGAR TURN
BUCKINGHAM DR
KINGSWAY DR
ALLENBY DR
OXFORD CRT
WILSHIRE CRT
EVERWOOD AVE
EASTWIND DR
LEEWARD AVE
HIGHWAY 103


Hubbards Recreation Centre
Area Rate
Property Line
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
SIMMS SETTLEMENT
INGRAMPORT
QUEENSLAND
BLACK POINT
BOUTILIERS POINT
STATION RD
BEACH RD
SCHWARTZ RD
BADEN RD
ST MARGARET'S BAY RD
HIGHWAY 103
PUDDLE RD
JOY RD
HILLSIDE DR

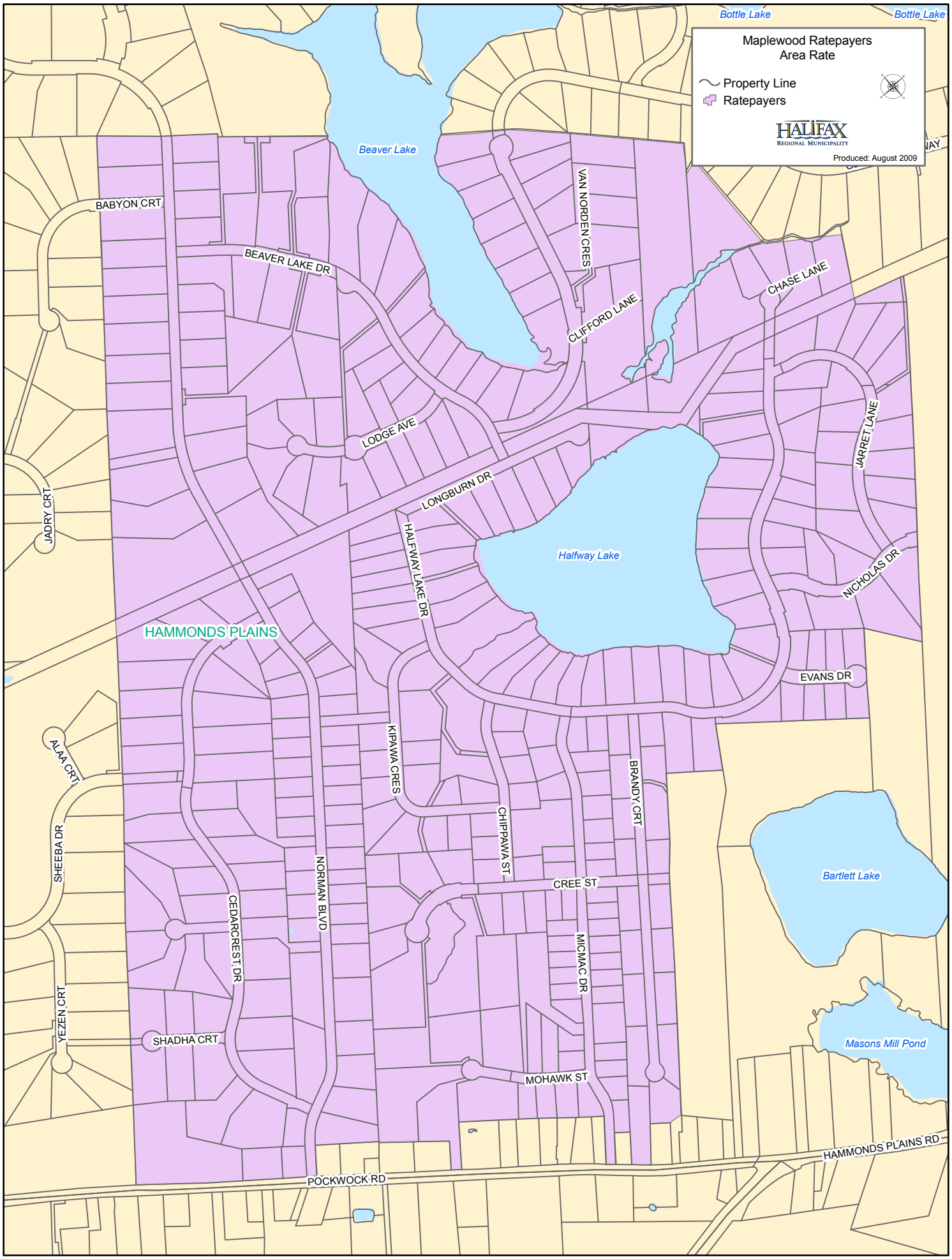
LWF RECREATION AREA RATE
REVISED MAY 12, 2011



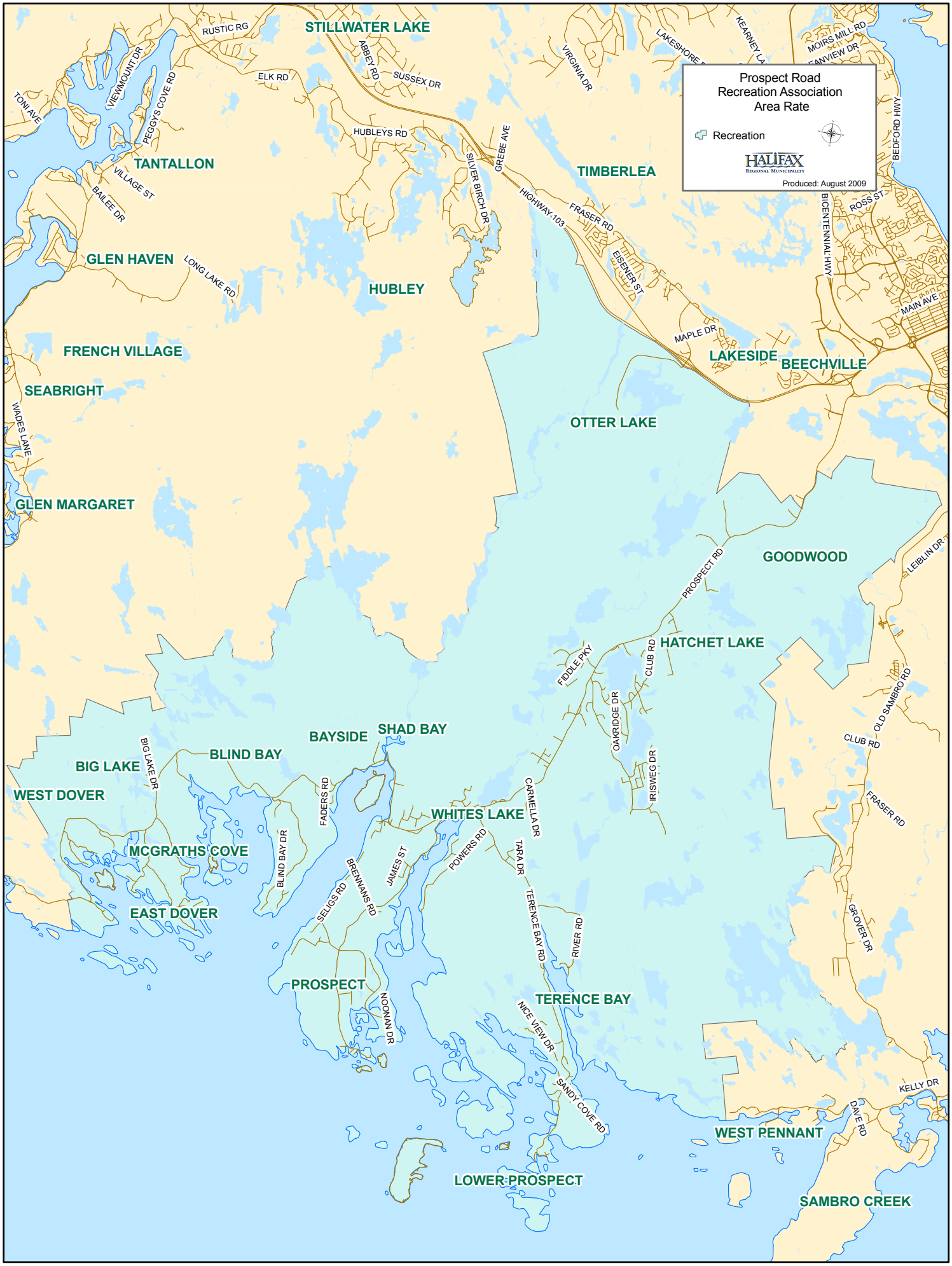
Legend

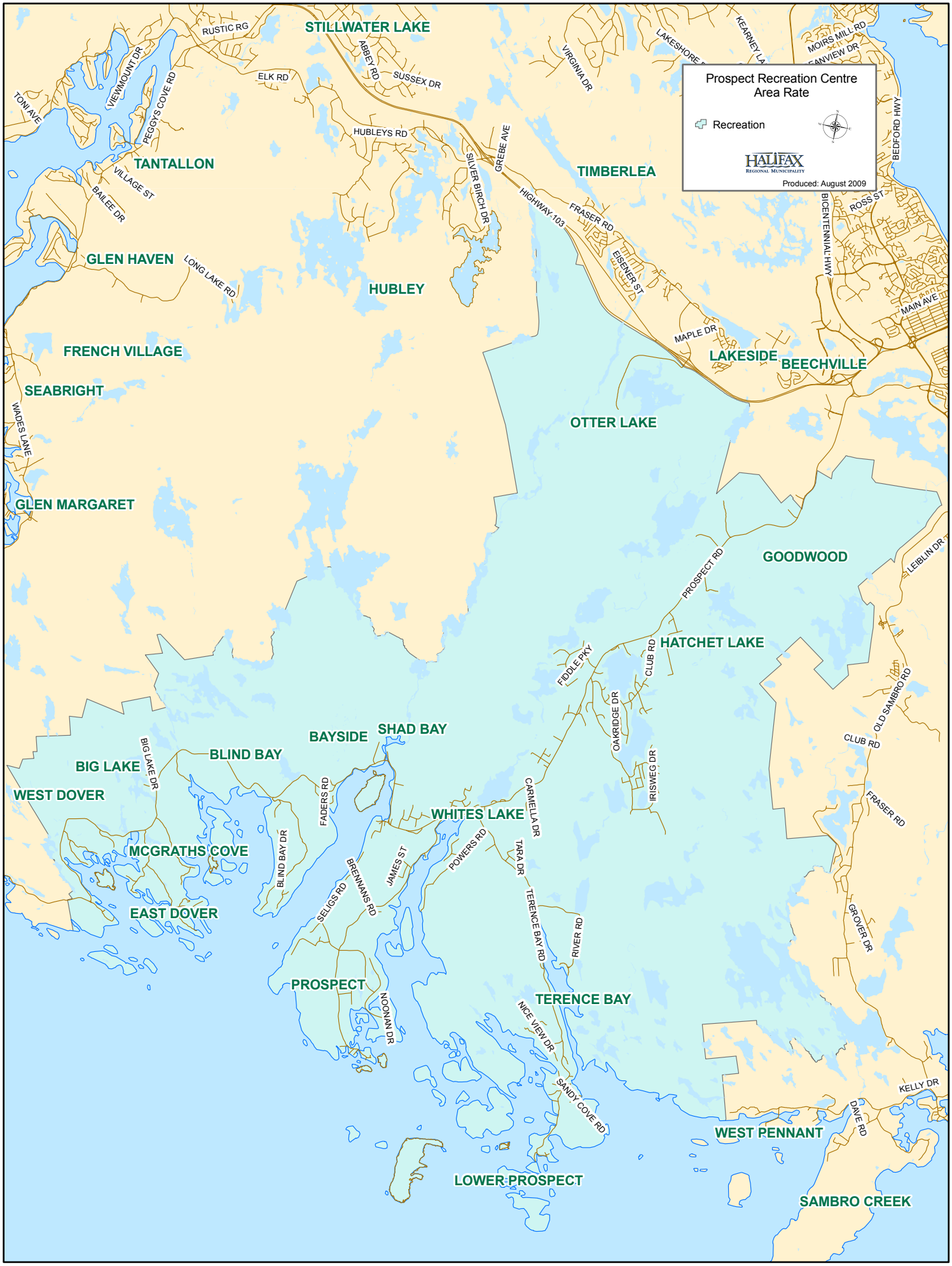
- Street Centreline
- LWF_recreation_May_12_2011
- Electoral District 2008

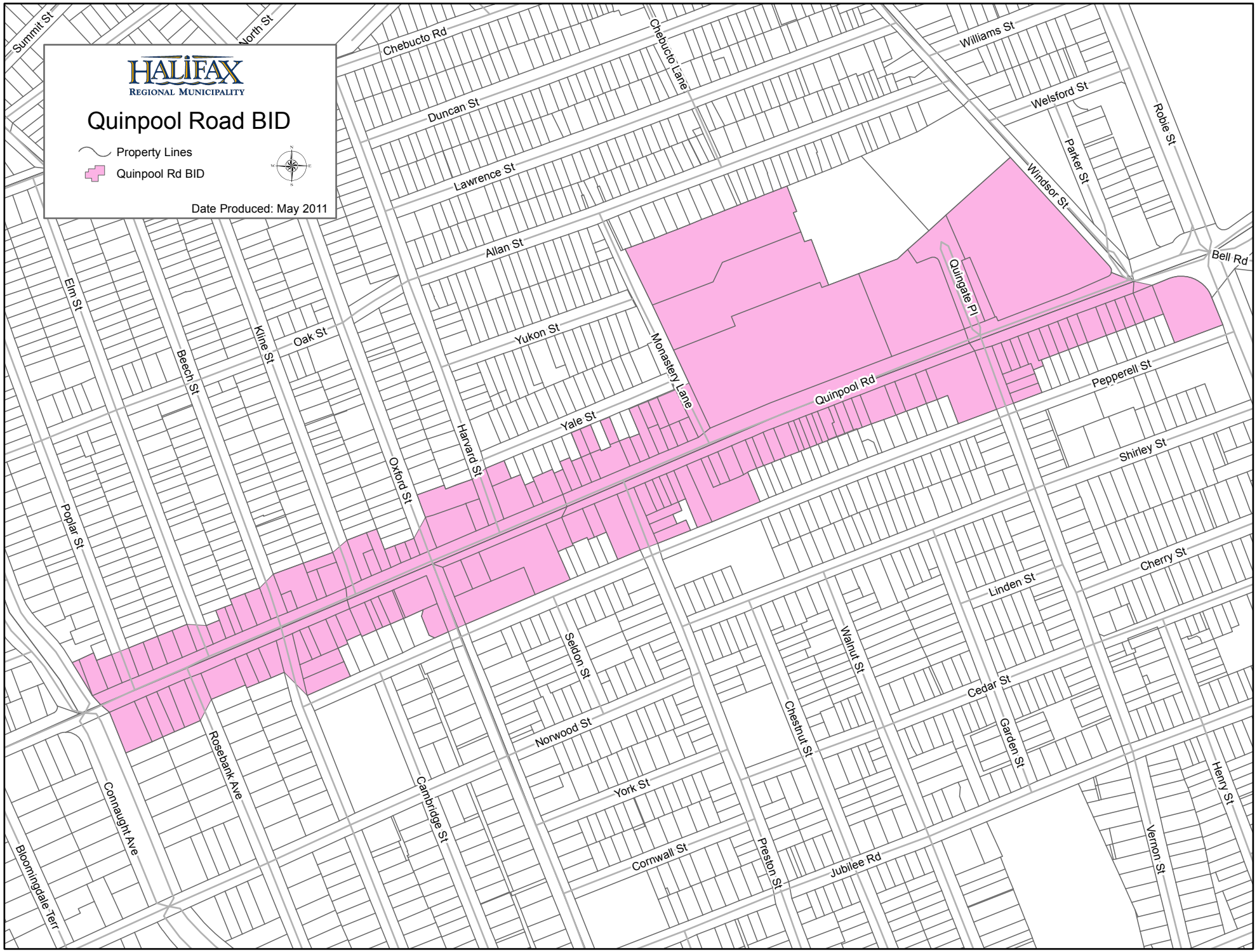
0 0.5 1 2 Miles

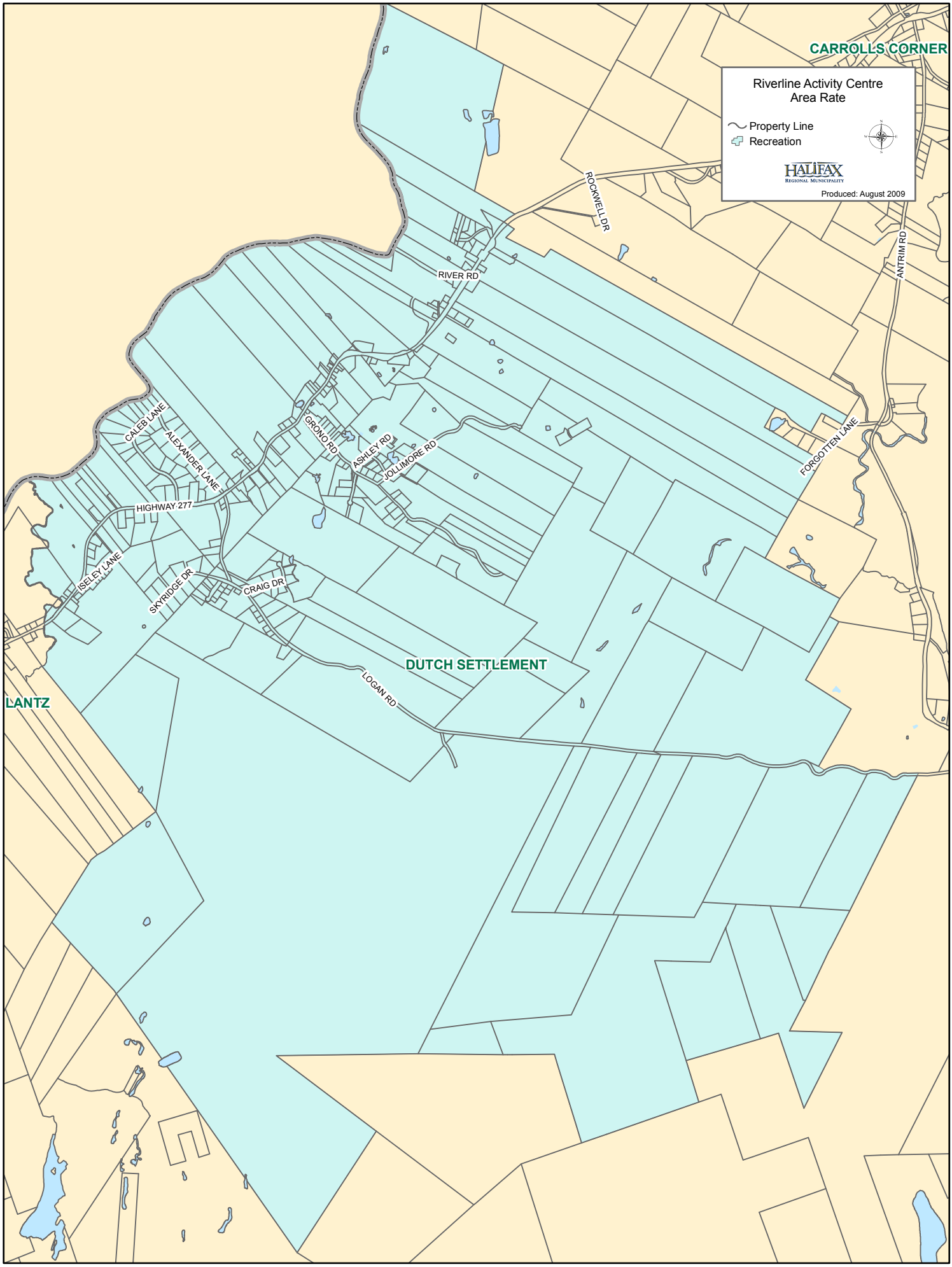

Maplewood Ratepayers
Area Rate
Property Line
Ratepayers
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
Bottle Lake
Bottle Lake
Beaver Lake
BABYON CRT
BEAVER LAKE DR
VAN NORDEN CRES
CLIFFORD LANE
CHASE LANE
LODGE AVE
LONGBURN DR
JARRET LANE
JADRY CRT
Halfway Lake
HALFWAY LAKE DR
NICHOLAS DR
HAMMONDS PLAINS
EVANS DR
ALAA CRT
KIPAWA CRES
BRANDY CRT
CHIPPAWA ST
SHEEBA DR
Bartlett Lake
CREE ST
NORMAN BLVD
CEDARCREST DR
MICMAC DR
YEZEN CRT
SHADHA CRT
Masons Mill Pond
MOHAWK ST
HAMMONDS PLAINS RD
POCKWOCK RD

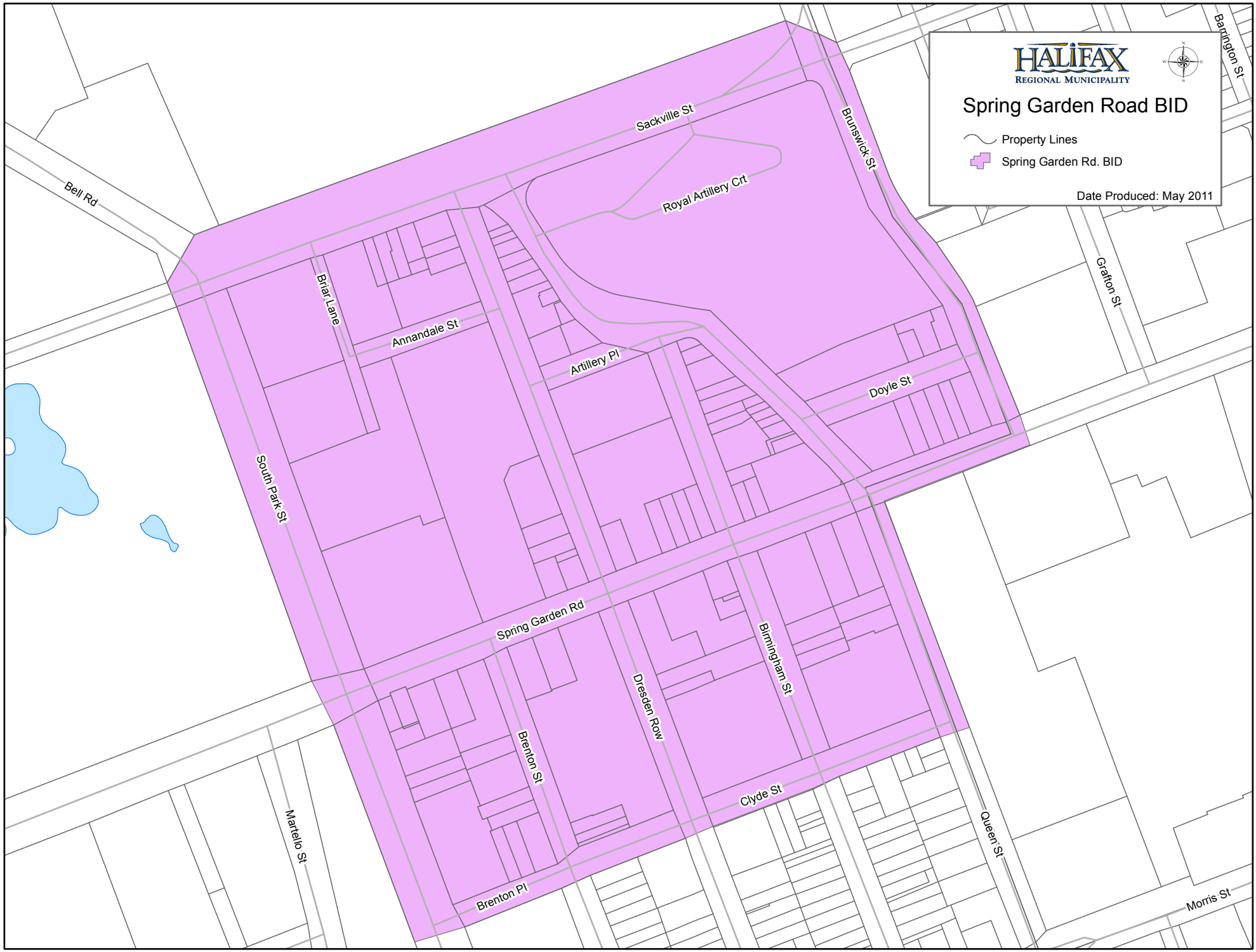
Musquodoboit Harbour
Recreation Centre
Area Rate
Recreation
HALIFAX
Regional Municipality
Produced: August 2009
HIGHWAY 357
MUSQUODOBOIT HARBOUR
CONROD SETTLEMENT
HAWES DR
HAVEN LANE
HIGHWAY 7
HEAD OF CHEZZETCOOK
TOWER RD
PEARSON DR
PINE HILL DR
MOTTS DR
HIGHWAY 107
AUTUMN DR
SMITHS SETTLEMENT
SALMON RIVER BRIDGE
EAST CHEZZETCOOK
WEST PETPESWICK
WEST PETPESWICK RD
MINES RD
HEAD OF JEDDORE
OYSTER POND
MYERS POINT
EAST PETPESWICK
LOWER EAST CHEZZETCOOK
OSTREA LAKE
HARTLIN SETTLEMENT
LAKE RD
EAST PETPESWICK RD
OWL DR
OSTREA LAKE RD
HILLS DR
CROSS RD
WEST JEDDORE RD
WEST JEDDORE
EAST JEDDORE
KENT RD
PLEASANT POINT


Prospect Road
Recreation Association
Area Rate
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
STILLWATER LAKE
TANTALLON
GLEN HAVEN
HUBLEY
TIMBERLEA
FRENCH VILLAGE
SEABRIGHT
GLEN MARGARET
OTTER LAKE
LAKESIDE
BEECHVILLE
GOODWOOD
HATCHET LAKE
BAYSIDE
SHAD BAY
BLIND BAY
BIG LAKE
WEST DOVER
MCGRATHS COVE
EAST DOVER
WHITES LAKE
PROSPECT
TERENCE BAY
WEST PENNANT
LOWER PROSPECT
SAMBRO CREEK
RUSTIC RG
ABBEY RD
SUSSEX DR
ELK RD
VIEWMOUNT DR
PEGGYS COVE RD
TONI AVE
VILLAGE ST
BAILEE DR
HUBLEYS RD
SILVER BIRCH DR
GREBE AVE
VIRGINIA DR
LAKESHORE
KEARNEY LA
MOIRS MILL RD
ANVIEW DR
BEDFORD HWY
HIGHWAY 103
FRASER RD
EISENER ST
BICENTENNIAL HWY
ROSS ST
MAIN AVE
MAPLE DR
LONG LAKE RD
WADES LANE
PROSPECT RD
LEIBLIN DR
FIDDLE PKY
CLUB RD
OAKRIDGE DR
IRISWEG DR
OLD SAMBRO RD
CLUB RD
FRASER RD
GROVER DR
CARMELLA DR
TARA DR
POWERS RD
JAMES ST
BRENNANS RD
SELIGS RD
BLIND BAY DR
FADERS RD
BIG LAKE DR
TERENCE BAY RD
RIVER RD
NOONAN DR
NICE VIEW DR
SANDY COVE RD
KELLY DR
DAVE RD

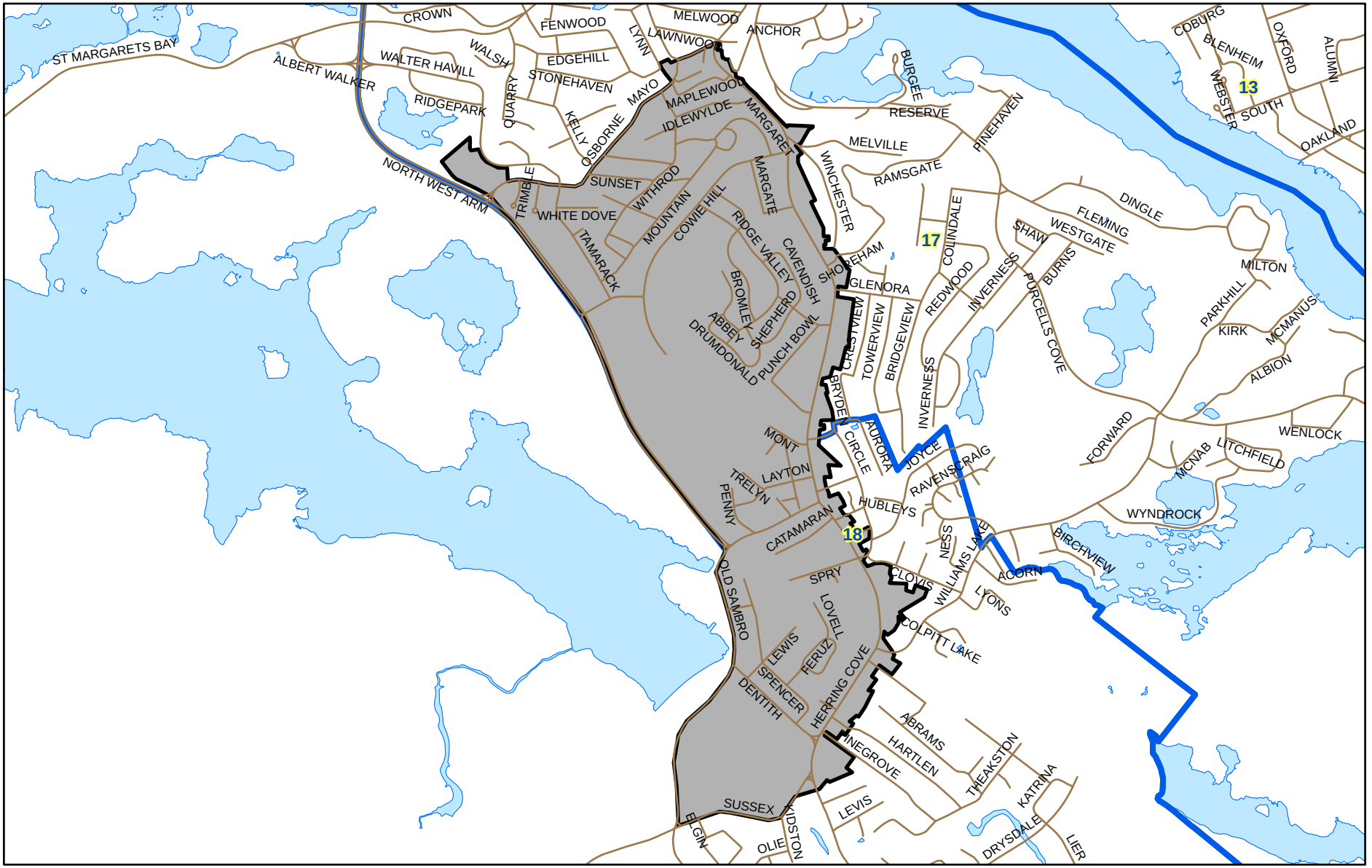

Prospect Recreation Centre
Area Rate
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
STILLWATER LAKE
TANTALLON
GLEN HAVEN
HUBLEY
TIMBERLEA
FRENCH VILLAGE
SEABRIGHT
GLEN MARGARET
OTTER LAKE
LAKESIDE
BEECHVILLE
GOODWOOD
HATCHET LAKE
BAYSIDE
SHAD BAY
BLIND BAY
BIG LAKE
WEST DOVER
MCGRATHS COVE
EAST DOVER
WHITES LAKE
PROSPECT
TERENCE BAY
WEST PENNANT
LOWER PROSPECT
SAMBRO CREEK
RUSTIC RG
ELK RD
ABBEY RD
SUSSEX DR
VIEWMOUNT DR
PEGGYS COVE RD
TONI AVE
VILLAGE ST
BAILEE DR
HUBLEYS RD
SILVER BIRCH DR
GREBE AVE
HIGHWAY 103
FRASER RD
EISENER ST
VIRGINIA DR
LAKESHORE
KEARNEY LA
MOIRS MILL RD
ANVIEW DR
BEDFORD HWY
BICENTENNIAL HWY
ROSS ST
MAIN AVE
MAPLE DR
LONG LAKE RD
WADES LANE
PROSPECT RD
LEIBLIN DR
FIDDLE PKY
CLUB RD
OAKRIDGE DR
IRISWEG DR
OLD SAMBRO RD
CLUB RD
FRASER RD
GROVER DR
CARMELLA DR
TARA DR
POWERS RD
JAMES ST
BRENNANS RD
SELIGS RD
BLIND BAY DR
FADERS RD
BIG LAKE DR
TERENCE BAY RD
RIVER RD
NOONAN DR
NICE VIEW DR
SANDY COVE RD
KELLY DR
DAVE RD


HALIFAX
REGIONAL MUNICIPALITY
Quinpool Road BID
Property Lines
Quinpool Rd BID
Date Produced: May 2011
Summit St
North St
Chebucto Rd
Chebucto Lane
Duncan St
Lawrence St
Allan St
Yukon St
Yale St
Williams St
Welsford St
Parker St
Robie St
Windsor St
Bell Rd
Quingate Pl
Monastery Lane
Quinpool Rd
Pepperell St
Shirley St
Cherry St
Linden St
Cedar St
Garden St
Henry St
Vernon St
Elm St
Beech St
Kline St
Oak St
Oxford St
Harvard St
Poplar St
Seldon St
Walnut St
Chestnut St
Norwood St
York St
Cornwall St
Preston St
Jubilee Rd
Cambridge St
Rosebank Ave
Connaught Ave
Bloomingdale Terr


Riverline Activity Centre
Area Rate
Property Line
Recreation
HALIFAX
REGIONAL MUNICIPALITY
Produced: August 2009
CARROLLS CORNER
ROCKWELL DR
ANTRIM RD
RIVER RD
FORGOTTEN LANE
GRONO RD
ASHLEY RD
JOLLIMORE RD
CALEB LANE
ALEXANDER LANE
HIGHWAY 277
SELEY LANE
SKYRIDGE DR
CRAIG DR
DUTCH SETTLEMENT
LOGAN RD
LANTZ


HALIFAX
REGIONAL MUNICIPALITY
Spring Garden Road BID
Property Lines
Spring Garden Rd. BID
Date Produced: May 2011
Sackville St
Brunswick St
Barrington St
Bell Rd
Royal Artillery Crt
Briar Lane
Annandale St
Artillery Pl
Grafton St
Doyle St
South Park St
Spring Garden Rd
Birmingham St
Dresden Row
Brenton St
Clyde St
Martello St
Queen St
Brenton Pl
Morris St

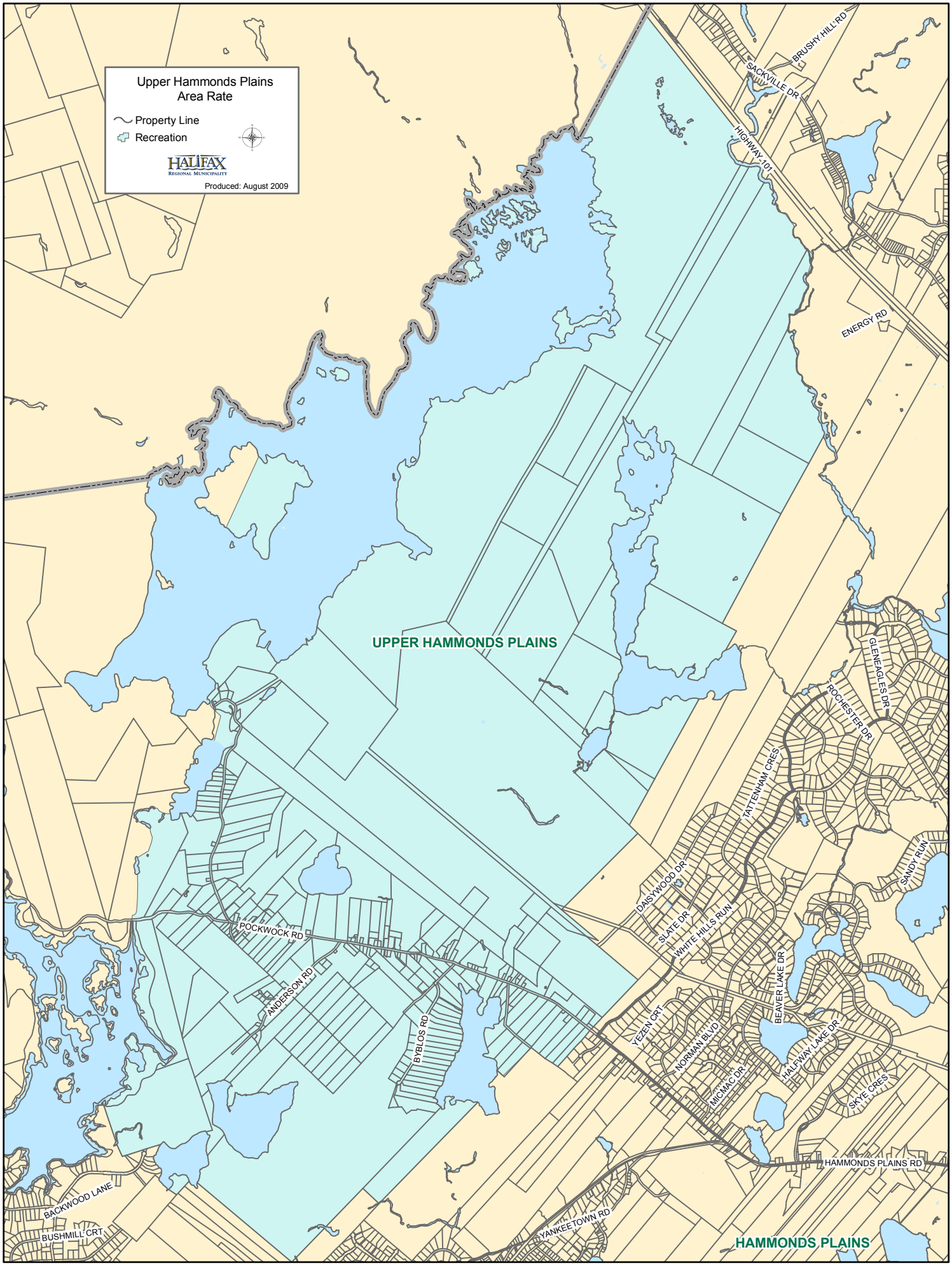
JUNE 2, 2011 SPRYFIELD BID



Legend

- Street Centreline
- spryfield_bid_revised_area_may_20_2011
- Electoral District 2008

0 0.15 0.3 0.6 Miles


Upper Hammonds Plains
Area Rate
Property Line
Recreation
HALIFAX
Regional Municipality
Produced: August 2009
UPPER HAMMONDS PLAINS
HAMMONDS PLAINS
BRUSHY HILL RD
SACKVILLE DR
HIGHWAY 101
ENERGY RD
GLENEAGLES DR
ROCHESTER DR
TATTENHAM CRES
SANDY RUN
DAISYWOOD DR
SLATE DR
WHITE HILLS RUN
BEAVER LAKE DR
HALFWAY LAKE DR
SKYE CRES
YEZEN CRT
NORMAN BLVD
MICMAC DR
POCKWOCK RD
ANDERSON RD
BYBLOS RD
HAMMONDS PLAINS RD
YANKEETOWN RD
BACKWOOD LANE
BUSHMILL CRT

Appendix C

SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2011-12 AREA RATED SERVICES
HALIFAX REGIONAL MUNICIPALITY

	2010-11 Approved Budget	% Change 10-11 to 11-12	Proposed Budget excluding Prior Year Deficit / (Surplus)	Prior Year Deficit (if applicable)	5803 Transfer-General	5804 Transfer-Urban	4200 Area Rate Revenue	Total Budget	2011-12 Proposed Residential Area Rate ($/$100)	2010-11 Approved Residential Area Rate ($/$100)
Sidewalk Snow Plowing										
Sidewalk Snow Plowing (including prior year's deficit)	2,652,500	0.9%	2,676,400	130,388	0	0	2,806,788	2,806,788	0.017	0.017
Crosswalk Guards										
Harrietsfield / Hatchett Lake	13,500	6.7%	14,400		0	0	14,400	14,400	0.0022	0.0022
Recreation										
LWF (63)	156,800	5.8%	165,900		0	0	165,900	165,900	0.030	0.030
Harrietsfield/Williamswood Recreation Centre (71)	28,800	-3.5%	27,800		0	0	27,800	27,800	0.019	0.019
Hubbards (72)	34,600	6.6%	36,900		0	0	36,900	36,900	0.031	0.031
East Preston (74)	28,100	4.6%	29,400		0	0	29,400	29,400	0.050	0.050
Musquodoboit Harbour (75)	8,500	0.0%	8,500		200	0	8,300	8,500	0.005	0.005
Riverline Activity Centre (Dutch Settlement) (76)	9,400	7.4%	10,100		0	0	10,100	10,100	0.032	0.032
Upper Hammonds Plains (77)	37,600	0.5%	37,800	1,400	9,600	0	29,600	39,200	0.170	0.170
Highland Park (79)	6,800	7.4%	7,300		0	0	7,300	7,300	0.005	0.005
Haliburton Highbury (80)	41,600	5.0%	43,700		0	0	43,700	43,700	0.023	0.023
Hammonds Plains Common (82)	56,600	0.7%	57,000		0	0	57,000	57,000	0.005	0.005
Prospect Road Recreation Association (83)	68,400	6.9%	73,100		0	0	73,100	73,100	0.012	0.012
Prospect Road Recreation Centre (PR)	230,000	0.6%	231,400		0	0	231,400	231,400	0.038	0.038
Grand Lake/Oakfield (84)	16,200	9.9%	17,800		0	0	17,800	17,800	0.021	0.021
District 3 Capital	250,600	6.3%	266,400		0	0	266,400	266,400	0.024	0.024
Gordon R. Snow Community Centre	706,700	8.7%	768,000		0	0	768,000	768,000	0.063	0.063
Beaver Bank Recreation Centre	198,200	1.3%	200,700		0	155,400	45,300	200,700	0.070	0.070
									$50.00	$50.00
Maplewood (89)	18,600	-1.3%	18,350		0	0	18,350	18,350	Flat Fee	Flat Fee
									$20.00	$20.00
Mineville Community Association	10,380	-0.6%	10,320		0	0	10,320	10,320	Flat Fee	Flat Fee
									$50.00	$50.00
Kingswood Ratepayers Association	52,550	-0.2%	52,450		0	0	52,450	52,450	Flat Fee	Flat Fee
									$50.00	$50.00
Westwood Hills Residents Association	31,800	2.7%	32,650		0	0	32,650	32,650	Flat Fee	Flat Fee
									$50.00	$50.00
White Hills Residents Association	29,150	-5.5%	27,550		0	0	27,550	27,550	Flat Fee	Flat Fee
									$100.00	$100.00
Silversides Residents Association	16,300	0.0%	16,300		0	0	16,300	16,300	Flat Fee	Flat Fee
									$60.00	$60.00
St Margaret's Village at Fox Hollow Homeowners' Association	6,240	-1.0%	6,180		0	0	6,180	6,180	Flat Fee	Flat Fee
									$65.00	$65.00
Glen Arbour Residents Association	19,045	12.3%	21,385		0	0	21,385	21,385	Flat Fee	Flat Fee
									$75.00	$75.00
Waterstone Neighbourhood Association	14,625	-3.1%	14,175		0	0	14,175	14,175	Flat Fee	Flat Fee
									$60.00	$60.00
Birch Bear Run Homeowner's Association	6,540	1.8%	6,660		0	0	6,660	6,660	Flat Fee	Flat Fee
Sackville Heights Redevelopment	189,100	6.3%	201,100		0	0	201,100	201,100	0.010	0.010
St. Margaret's Centre	280,200	-7.1%	260,400		0	0	260,400	260,400	0.010	0.010

	2010-11 Approved Budget	% Change 10-11 to 11-12	Proposed Budget excluding Prior Year Deficit / (Surplus)	Prior Year Deficit (if applicable)	5803 Transfer-General	5804 Transfer-Urban	4200 Area Rate Revenue	Total Budget	2011-12 Proposed Residential Area Rate ($/$100)	2010-11 Approved Residential Area Rate ($/$100)
Sidewalks										
									$11.84	$11.84
District 1 Streetscape Program	38,800	1.5%	39,400		0	0	39,400	39,400	Flat Fee	Flat Fee
Private Road Maintenance Fees										
									$200.00	$200.00
Petpeswick Drive Improvement Society	3,600	0.0%	3,600		0	0	3,600	3,600	Flat Fee	Flat Fee
									$450.00	$450.00
Three Brooks Homeowner's Association	41,400	0.0%	41,400		0	0	41,400	41,400	Flat Fee	Flat Fee
									Flat Fee	Flat Fee
South West Grand Lake Property Owner's Association	30,445	0.0%	30,445		0	0	30,445	30,445	Schedule	Schedule
									$600.00	$600.00
Shag End Lot Owner's Association	39,600	-1.5%	39,000	600	0	0	39,600	39,600	Flat Fee	Flat Fee
									Up to $350	Up to $350
River Bend Rd & River Court Homeowner's Association	7,550	0.0%	7,550		0	0	7,550	7,550	Flat Fee	Flat Fee
Business Improvement Districts										
Downtown Dartmouth Commercial	174,033	13.3%	$201,254		0	0	215,376	215,376	0.3900	0.3900
Downtown Dartmouth Business Occupancy	16,043		$14,122						0.4800	0.4800
Downtown Halifax Commercial	643,397	10.4%	$728,990		0	0	812,610	812,610	0.1012	0.1012
Downtown Halifax Business Occupancy	92,403		$83,620						0.1718	0.1718
Spring Garden Road Commercial	255,827	11.1%	$291,371		0	0	308,966	308,966	0.3200	0.2900
Spring Garden Road Business Occupancy	22,359		$17,595						0.5900	0.5900
Quinpool Road Commercial	71,338	21.6%	$86,788		0	0	91,722	91,722	0.1900	0.1800
Quinpool Road Business Occupancy	4,070		$4,934						0.1718	0.1718
Spryfield & District Commercial	72,550	-9.5%	$65,782		0	0	68,005	68,005	0.2100	0.2100
Spryfield & District Business Occupancy	2,635		$2,223						0.2600	0.2600
Sackville Drive Commercial	76,319	92.1%	$151,679		0	0	155,862	155,862	0.1400	0.1400
Sackville Drive Business Occupancy	4,800		$4,182						0.1000	0.1000
Dartmouth Main Street Commercial	64,693	20.6%	$78,565		0	0	82,645	82,645	0.1700	0.1520
Dartmouth Main Street Business Occupancy	3,840		$4,080						0.2100	0.1800
Local Improvement Charges										
									$160.00	$160.00
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	6,880	0.0%	6,880		0	0	6,880	6,880	Flat Fee	Flat Fee
Mapped Area of Dist 2 dated May 23, 2007 (Proj 10-243: Beaver Bank Rd fr Meadow Dr to Danny Dr; 1st of 3 years)	n/a	n/a	145,523		0	0	145,523	145,523	0.0831	n/a
Urban Area of Dist 4 (Project 10-219: Upgrade Sidewalks from asphalt to concrete on Main St)	n/a	n/a	87,015		0	0	87,015	87,015	0.0069	n/a
Mapped Area of Dist 9 dated Jan 12, 2011 (Proj 10-252: New Sidewalk for Ilsley Ave fr Raddall to Wright)	n/a	n/a	250,648		0	0	250,648	250,648	0.0222	n/a
Mapped Area of Dist 19 dated May 3, 2010 (Proj 10-260: Sidewalk on Old Sackville Rd fr 1st St to Caroline)	n/a	n/a	228,572		0	0	228,572	228,572	0.0508	n/a
District 19 Street Paving (Projects 10-223: Chani Dr, Lylewood Dr & Birch Hill Crt)	n/a	n/a	121,821		0	0	121,821	121,821	0.0109	n/a
District 20 New Sidewalk (Projects 10-222: Hillcrest Ave fr Sackville Dr to Hillside Av)	n/a	n/a	94,073		0	0	94,073	94,073	0.0095	n/a
District 20 New Sidewalk (Walker Ave: extended to Bus terminal)	n/a	n/a	105,239		0	0	105,239	105,239	0.0106	n/a
									$168.02	
Mapped Area of Dist 22 dated Nov 14, 2008 (Street Paving of Jericho Rd)	n/a	n/a	17,978		0	0	17,978	17,978	Flat Fee	n/a
Mapped Area of Dist 22 dated Sept 23, 2008 (Proj 09-273: St Margarets Bay Rd fr Devonshire to Sleepy Hollow; 1st of 2 yrs)	n/a	n/a	109,303		0	0	109,303	109,303	0.0198	n/a
Mapped Area of Dist 22 dated Sept 23, 2008 (Proj 10-255: St Margarets Bay Rd fr Sheppards Run to bus shelter)	n/a	n/a	9,048		0	0	9,048	9,048	0.0016	n/a

Appendix D

Business Plans & Budgets for Area-Rated Recreation Services

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2011-12 Business Plan & Budget for

Name of Association or Society:	**Beaver Bank Kinsac Community Centre**
Registry of Joint Stock Companies ID#:	3060274

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Tom Margeson, Chair	Anne Driscoll, Treasurer
Phone number:	902-471-2473	902-865-9791
Mailing Address:	18 Station Road, Kinsac, NS B4G 1C8	2039 Beaver Bank Road, Beaver Bank, NS B4G 1E2

Business Plan & Budget approved at Annual General Meeting held on:	June 23, 2011 (tentatively)

Mission and Description of Services Provided

(including who the services are provided to)

The Community Centre mission is to provide a focal point for community events; to allow for social and wellness interaction with community members of all ages; be a venue for fundraising for community organizations, and act as an emergency measures site in the event of either a natural or man-made disaster.

Accomplishments

(What has your organization accomplished in the past year?)

2010-2011 Seventh year in operation:
Despite the fact that we lost our Community Centre to fire in September 2009, the board and the board committees have been very active over the past year. Prior to the fire, we held summer programs for children, youth nights, fitness classes, dart league, guitar lessons, children's indoor hockey program, blood donor clinics as well as regular fund raising events such as weddings and dances. In September 2009, a fundraising committee was struck and has been extremely active in raising funds for the rebuild effort by means of a road toll, radio auctions, Breakfast with Santa, Monte Carlo night, silent auction, ball tournaments and other events and initiatives.
The Community Centre continues to have a temporary office at the BBK Children's Learning Centre on Kinsac Road and held a successful summer camp this year as well as a Canada Day celebration. Other community groups have graciously offered their space to us for events as well as the proceeds from events held on our behalf.
The Rebuild Steering Committee has been very involved with HRM as the process begins for the design and construction of our new Community Centre.
We continue to improve our relationships with other community groups and have representatives on our board of directors from several of these groups.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Work with HRM on the construction of our new building.
2.	Enhance youth programming for both teens and pre-teens.

3.	Work with the Senior's Association to ensure its ongoing success.
4.	Investigate grant opportunities.
5.	Partner with community groups to enhance service to the Community.
6.	Host community events (off site) such as Canada Day celebration.
7.	Maintain a presence in the Community.

Area Rate Information

Purpose of Area Rate:	To pay capital costs of the facility and a portion of operating costs associated with the building.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2011/12 Area Rate will be:	$0.07 per $100 of taxable assessment
Area subject to Area Rate:	Beaver Bank Kinsac (rural tax zone)
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual accumulated surplus: $340,442
If a surplus exists at the end of the fiscal year, how is it to be applied?	Will be used to maintain operations of the temporary office, to cover any major expense not covered by the contents insurance and to pay down the debt.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Transfer form Urban General Tax Rate	$ 155,400
Area Rate Revenue to be collected from Property Tax bills	45,300
Total Revenues (must equal total expenditures)**:**	**$ 200,700**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Debentures (Capital) Principal	$ 83,800
Interest on Debenture	55,700
Building Expenses in future years	401,600
Prior Years Surplus	(340,400)
Total Planned Expenditures (must equal total revenues)**:**	**$ 200,700**

2011-12 Business Plan & Budget for

Name of Association or Society:	**East Preston Recreation Centre**
Registry of Joint Stock Companies ID#:	1259556

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Brenda L. Brooks	Linda Clayton-Brooks
Phone number:	462-5054	435-9894
Mailing Address:	219 Brooks Drive East Preston, NS B2Z 1G5	24 Brooks Drive East Preston, NS B2Z 1G1

Business Plan & Budget approved at Annual General Meeting held on:	

Mission and Description of Services Provided
(including who the services are provided to)

To provide Recreational programs to the Youth of our community as well as provide Services and use of the facility for the community as a whole.

Accomplishments
(What has your organization accomplished in the past year?)

Successfully participated in sports events such as Basketball, Volleyball, and providing drop in ball for the Youth and Adults who are not part of our leagues. Provides a venue for Girl Guides to meet weekly, as well as fitness room is available for community use. The Centre is used frequently for hosting other events such as Wedding, Parties, Funerals and other meetings.

Goals for 2011-12
(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Offer a Summer Day Camp for Children ages 5-12 years.
2.	Continue to host Basketball practices and games and other sporting events

Area Rate Information

Purpose of Area Rate:	To Pay Telephone, Heat, and Electricity bills
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$0.05 per $100 of taxable assessment

Area subject to Area Rate:	East Preston
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $21,937
If a surplus exists at the end of the fiscal year, how is it to be applied?	To offset any increases in utilities that may occur.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 29,400
Total Revenues (must equal total expenditures)**:**	**$ 29,400**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Heat	$ 13,000
Electricity	9,000
Telephone	600
Utilities	28,700
Prior Years Surplus	(21,900)
Total Planned Expenditures (must equal total revenues)**:**	**$ 29,400**

2011-12 Business Plan & Budget for

Name of Association/Society:	**Fox Hollow at St. Margaret's Bay Homeowners Association**
Registry of Joint Stock Companies ID#:	3092432

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Rick Fraser - Chair	Carol Duplisea - Treasurer
Phone number:	826-1632	826-1797
Mailing Address:	14 Ashberry Ct, Upper Tantallon, N.S. B3Z 1N5	71 Ashberry Ct, Upper Tantallon, N.S. B3Z 1N5
E-mail Address:		dupliseafamily@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	May 26, 2011

Mission and Description of Services Provided

(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision.

Accomplishments

(What has your organization accomplished in the past year?)

1. Completion of a multi-sports pad;
2. Community Garage Sale
3. Canada Celebration
4. Distribution of a Community contact List
5. Tennis Program at Multi Sports pad
6. Ice Rink on Multi Sports pad in the winter
7. Regular Annual general Meeting and executive committee to address the concerns of our community

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Finalizing and Equipping of Multi-Sport pad
2.	Community Canada Day BBQ/Celebration
3.	Skating Party/Winterlude
4.	Community Garage Sale Day
5.	Development of outdoor recreational activities
6.	Signage/Subdivision
7.	Community based communication network (emails, newsletters, website, etc)

Area Rate Information

Purpose of Area Rate:	To financially support our mission statement
Will the Purpose or Amount of the Area Rate change in 2011/12?	No. It was agreed at 2009 AGM to extend this rate until 2014 to support the new multi-sports surface.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$60 per rate payer
Area subject to Area Rate:	St. Margaret's Bay/Fox Hollow, District 23 Subdivision
Year Area Rate to Expire (if applicable):	2014
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Cumulative Surplus: $3,272
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus is committed to funding the multi-use recreational surface.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 6,180
Total Revenues (must equal total expenditures)**:**	**$ 6,180**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Canada Day	$ 300
Joint Stock Registration Fee	25
Yard Sale Advertisement	50
Web Page/Signage	750
Skating/Winter Celebration	300
Misc expenses – i.e. AGM facilities, paper, ink, park maintenance	600
Playground Project	7,427
Prior Years Surplus	(3,272)
Total Planned Expenditures (must equal total revenues)**:**	**$ 6,180**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Glen Arbour Homeowners' Association**
Registry of Joint Stock Companies ID#:	113040794

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Raymond Rudolph, President	Scott Flewelling, Treasurer
Phone number:	835-3795	835-8539
Mailing Address:	202 Glen Arbour Way Hammonds Plains, NS B4B 1T5	112 Skye Crescent, Hammonds Plains, NS B4B 1W8
E-mail Address:	Rayrudolph@ns.sympatico.ca	flew@copc.com

Business Plan & Budget approved at Annual General Meeting held on:	May 16, 2011

Mission and Description of Services Provided

The Glen Arbour Homeowners' Association represents the interests of the members of the Association and provides services to them. The Association works with residents and stakeholders to maintain and enhance the quality of life within the community, through neighbourhood improvement programs, recreational development, environmental improvement and various social activities. The purpose of the Homeowners' Association is to:

1. To foster community spirit in order to promote a high quality of life for those residing in the Glen Arbour Golf and Residential Community.
2. To foster effective measures to improve common services such as fire protection, garbage collection, police protection, telephone and internet, water, electrical and gas services.
3. To encourage the beautification of individual properties and, through joint effort with the Annapolis Group, Glen Arbour Golf Course and Halifax Regional Municipality (HRM), enhance common areas.
4. To foster the safety and security of homeowners, children and property
5. To foster effective traffic safety measures to protect pedestrians, vehicle drivers on roadways within Glen Arbour and personal property adjacent to such roadways.
6. To work cooperatively with Annapolis Group Inc. to ensure the continued high quality of life in Glen Arbour; particularly in regards to the adherence to Schedule B (Protective Covenants) and Schedule C (Golf Course Privileges) as stated in each Purchase and Sale Agreement.
7. To work co-operatively with the area HRM councilor and HRM staff; and with the area MLA and provincial civil servants on any matters municipal or provincial which pertain to Glen Arbour Golf and Residential Community.
8. To foster and maintain cooperative efforts with neighboring homeowner associations.
9. To ensure compliance with the Societies Act. R.S., c. 435, s. 1. An Act to Provide for the Incorporation of Non-profit Societies.

Accomplishments

- Met with Annapolis Group Inc.(AGI) To advise them of our program of work for the coming year. Requested if they would address the fallen trees problem on their lands which was a result of wind storms.
- Agreement was reached with AGI that they would install a new stone signage treatment at the traffic island. The installation was preceded by the temporary removal and storage of some of the existing plant materiel (July 2010), following the construction the plantings were reinstalled. Project completed in Oct.
- During our consultations with AGI we discussed solutions to improving the appearance of the entrance to Glen Arbour. In late September AGI completed their upgrade to the entrance
- A community Yard sale was held in early July, Residents donated items to be sold. The sale raised about $1600. The funds to be used to enhance the playground. In October two areas along the edges of playground were converted to garden beds and shrubs & ornamental grasses were planted.
- In late December 300 feet of drainage ditch was dug along the north & south edges of the playground to partially address the constant flooding that portion of the site receives.
- The two garden beds at the entrance to Eisenhower Field (HRM land) were improved with the addition of a few new plants and the re-arrangement of others. (Some existing plants had been stolen in the spring.)
- HRM Playground planners discussed options for the GAHA concerning financing the acquisition of new playground equipment, the re-grading of the playground to improve drainage and a proposed walking trail for the existing playground. Our application for financial support for these projects was submitted to HRM. (Requested source for funding: from GAHA $13k; HRM $30K; Our Councillor $12K and The Province $20K. Funding support from these various sources was eventually approved in June 2010
- Enhanced our communication with the RCMP regarding the monitoring and control of speeders on Glen Arbour Way, and the problem with vandals, resulting in more frequent RCMP presence.
- In August our community experienced 10 successive days of night time thefts from parked vehicles. We also experienced vandalism during that period. We held a special residents meeting attended by about 100 concerned citizens. The RCMP assisted at this meeting by explaining measures we could undertake, including organizing a residents on patrol program, where volunteers patrolled the neighbourhood by car at night, and it proved to be very effective and the thefts stopped.
- ATV activity continues to be a problem, The Safety& Security Committee worked with the Water Commission to block some of the access points used by ATV's and the RCMP was advised of violators using Glen Arbour for ATV use. Some charges were laid.
- We met several times this year with Councillor Lund concerning issues affecting our community.
- In July the GAHA met with 15 other local Ratepayer associations to discuss the value of forming a new umbrella organization consisting of the many homeowner/ratepayer associations serving the Greater Hammonds Plains Area. The new association is now in place, and has submitted its application for registration with the Registry of Joint Stock Companies. It has formed standing committees to look at Transit; Safety Issues and road improvement issues concerning the Hammonds Plains Road; Municipal Tax Reform etc. The Greater Hammonds Plains Communities Association (GHPCA) will focus on the major issues that impact our part of HRM.
- Organized community events, Children's Christmas Party and Carol sing. Coordinated the Glen Arbour Christmas contributions to the Food Bank and Toy Drive. Conducted the annual Halloween and Christmas home decorating contests.
- Conducted community clean up in May
- Continued a Community/ Corporate Partnership program with 20 local merchants, to help create new business for the participating firms and at the same time provide a financial benefit for our residents.
- The Community newsletter provided helpful information and notices to the GAHA members.
- An updated and expanded Members Directory was developed and distributed in January
- Researched material on how to reduce our individual carbon footprint and sent it electronically to all members. The information is included in the revised Members Directory.
- During the growing season we continued with our regular maintenance program for the various garden beds on HRM lands within Glen Arbour
- The Welcoming Committee upgraded the information package for new residents. The program was managed effectively this year.
- Collaborated with the GAGA (Golf Association) to conduct an appreciation evening for 60+ active volunteers

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Enhance the appearance and improve water retention for our various garden projects by adding bark mulch in late spring. Develop a design and create a circular garden bed in the area vacated by the old playground equipment.
2.	Maintain all the existing garden beds on HRM lands within the community during the growing season.
3.	Provide information on topics of particular interest to rural residents through our Education Committee
4.	Organize a trash spring clean up of the ditches throughout Glen Arbour.
5.	We plan to adjust the responsibilities of the Children's Committee, so that they can focus primarily on Children's issues. Previously they had spent a considerable amount of their time planning for improvements to the playground. Now that the planning has finished they can return to their original mission.
6.	Organize the Children's Christmas party and carol sing. Coordinate the Christmas Food bank and Toy drive contributions from Glen Arbour.
7.	The responsibility for planning and implementing the improvements to the playground will become the responsibility of the Recreation Committee (formerly our trails task force). This year they will plan and oversee the final improvements to the playground drainage problems and the construction of the proposed walking trail at the playground.
8.	Provide a community forum through the electronic Community "Bulletin".
9.	Government Affairs Committee to continue regular communications with our Municipal and Provincial representatives.
10.	Conduct Community decorating contests for Halloween and Christmas.
11.	Run the business affairs of the Association.
12.	Evaluate the effectiveness of the Community Partnership program and expand if required.
13.	Discuss the future recreational priorities for the playground- with residents meeting with potential user groups (Youths)- survey residents thru the "Bulletin"
14.	Identify existing opportunities for walking/exercise trails and present at AGM.
15.	Work with HRM planning staff to develop a long range plan for adult recreational opportunities on the various lands within Glen Arbour that are designated for recreational use.
16.	Executive and Board to evaluate GAHA organizational effectiveness, committee structure, finding of volunteers, succession planning etc.

Area Rate Information

Purpose of Area Rate:	To fund items identified in 5 year vision and ensure that all property owners at Glen Arbour have the opportunity to share in the improvement of the community.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$65 per household
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $2,708
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards community projects.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 21,385
Total Revenues (must equal total expenditures)**:**	**$ 21,385**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Adult Recreation	$9,200
Beautification	$7,500
Children's	$5,735
Communications	$200
Executive	$700
Safety, Security and Events	$200
Welcoming Committee	$250
Admin (Banking Fees)	$300
Prior Years Surplus	(2,700)
Total Planned Expenditures (must equal total revenues)**:**	**$ 21,385**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Grand Lake Oakfield Community Society**
Registry of Joint Stock Companies ID#:	1266851

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Murray Tate	Robert Kamperman
Phone number:	860 2376	860 2806
Mailing Address:	100 Oakfield Park Rd. Oakfield,NS B2T 1V3	8 North Fork Road, Oakfield, NS B2T 1A9
E-mail Address:	mtate@mhpm.com	kamperr@halifax.ca

Business Plan & Budget approved at Annual General Meeting held on:	April 17, 2011

Mission and Description of Services Provided

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funerals and wedding parties.

Accomplishments

(What has your organization accomplished in the past year?)

This year we had a revitalization of our board with 4 new members. We installed a new sign that will be used as our primary messaging center in an effort to attract more attention to the hall. We have created a website in an effort to create a central spot within the community to attract all other societies, clubs and residents.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Prepare land for new playground equipment.
2.	Maintenance of the hall for residents.
3.	Increase usage of hall by 25%.

Area Rate Information

Purpose of Area Rate:	Community Hall maintenance and playground, loan payments.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a

2011/12 Area Rate will be:	$0.021 per $100 of taxable assessment
Area subject to Area Rate:	Grand Lake/Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual accumulated surplus: $40,341
If a surplus exists at the end of the fiscal year, how is it to be applied?	Playground equipment

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 17,800
Total Revenues (must equal total expenditures)**:**	**$ 17,800**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Loan Interest	700
Loan Principle	2,400
Maintenance	3,000
Playground	46,000
Lawn Mowing	6,000
Prior Years Surplus	(40,300)
Total Planned Expenditures (must equal total revenues)**:**	**$ 17,800**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Highland Park Rate Payers Association**
Registry of Joint Stock Companies ID#:	1272644

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Christina Parker	Pamela Craig
Phone number:		902-445-1030
Mailing Address:	18 Park Terrace, Hammonds Plains, NS B3Z 1R3	2 Wynward Avenue, Hammonds Plains, NS B3Z1J9
E-mail Address:	info@highlandparknews.ca	pgcraig@eastlink.ca
Business Plan & Budget approved at Annual General Meeting held on:		01/JAN/2011

Mission and Description of Services Provided

1. To bring together the members of the Highland Park community for the purpose of promoting community betterment and in particular, to organize members in a body dedicated to the advancement and orderly development of the community.
2. To advise Federal, Provincial, and Municipal Governments, Agencies and Organizations in the furtherance of the objectives of the Association. Particularly with reference to; zoning, fire protection, road development and maintenance, street lighting, garbage collection and other essential services
3. To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such properties to the realization of the objects of the society.
4. To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in carrying out the objectives of the society.

Accomplishments

We addressed issues and worked on:

- Open burning with permits
- Spring clean up and the Community garden/plant sale
- Uranium level increases in water for several home owners
- Creation of a community welcome letter
- Existing street lights have been upgraded and several new poles will be installed at Rockcliffe, Northwood and Yankee town road.
- Introduction of Citizens on Patrol
- Continued to work on the permit issues on ownership of Timberlane Terrace.

Goals for 2011-12

1.	Replace broken signage at the east entrance to Highland Park
2.	Researching additional parking facilities for the Deepwood ballpark
3.	Find a new Website provider
4.	Develop a plan for Timberlane Trail and start implementation

5.	Continue to push for changes to road concerns, lighting etc via the Greater Hammonds Plains Community Association

Area Rate Information

Purpose of Area Rate:	To provide funds for the HPRPA to invest into betterments of Highland Park
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2011/12 Area Rate will be:	$0.005 per $100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $8,513
If a surplus exists at the end of the fiscal year, how is it to be applied?	Held in trust with HRM for future projects

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 7,300
Total Revenues (must equal total expenditures)**:**	**$ 7,300**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Parks/playgrounds/signage	$ 14,600
Facilities Rental	140
Website	310
Advertising	300
Bank Charges	110
Courier/Postage	120
Office Supplies	100
Other Special Fees and Services	130
Prior Years Surplus	(8,510)
Total Planned Expenditures (must equal total revenues)**:**	**$ 7,300**

2011/12 Business Plan & Budget for

Name of Association or Society:	**Hubbards Recreation Centre**
Registry of Joint Stock Companies ID#:	HRM operated

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Doug Branscombe	Jeannine Shirley
Phone number:	876-4365	876-4372
Mailing Address:	1492 St. Margaret's Bay Road Lakeside, Nova Scotia, B3T 1L6	1492 St. Margaret's Bay Road Lakeside, Nova Scotia, B3T 1L6

Business Plan & Budget approved at Annual General Meeting held on:	n/a

Mission and Description of Services Provided
(including who the services are provided to)

Community Recreation Services enriches the lives of HRM residents and communities by facilitating and/or providing quality inclusive leisure services, facilities, and programs.
To provide Recreation programs and services to Hubbards and area through the operations of the Hubbards Recreation Centre and the recreation facilities on site. This includes

- *Hubbards Recreation Centre*
- *Two Baseball Fields*
- *Playground*
- *Tennis Court*
- *Youth Skate Park*
- *Horseshoe Pitch*

Accomplishments 2010/11
(What has your organization accomplished in the past year?)

- Summer Over night Camps
- General Facility Operations
- Community Programs and Meetings
- Special Events (Baseball, Horseshoe Tournaments, Skateboard Events , Recreation Sampling
- Community Rink developed
- Hubbards Winter Carnival Events (Girls Soar, Community Events)
- New home for the Youth Program

Goals for 2011/12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	To provide Recreation Programs and Services to the Hubbards community.
2.	To ensure the operation and maintenance of this recreation site.
3.	To provide community groups and organizations access to programs, services and facilities.
4.	To work with area youth in the development of new program opportunities where identified.
5.	Support the community with Community Special Events held on site.
6.	Work with Chester Recreation and the Aspotogan Heritage Trust to provide Recreation services to the Hubbards Community.

Area Rate Information

Purpose of Area Rate:	To support the upgrade, upkeep and maintenance of the Hubbards Recreation Centre facilities.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Amount of Area Rate for 2011/12	$0.031 per $100 of taxable assessment
Area subject to Area Rate:	Hubbards and area
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual accumulated surplus: $44,285
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards building upkeep and maintenance.

Revenue Budget for 2011/12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 36,900
Total Revenues (must equal total expenditures)**:**	**$ 36,900**

Expenditure Budget for 2011/12

Description of Planned Expenditures	**Amount ($)**
Wages	$ 3,000
Benefits - Wages	800
Telephone	500
Snow Removal	1,000
Cleaning Supplies	1,000
Electricity	2,500
Local Travel - Mileage	1,000
Building Costs	61,900
Contract Services	8,000
Program Supplies	1,500
Prior Years Surplus	(44,300)
Total Planned Expenditures (must equal total revenues)**:**	**$ 36,900**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Harrietsfield Williamswood Community Centre Association**
Registry of Joint Stock Companies ID#:	3015595

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Larry Sinclair, Chairman	Donna Frizzell, Vice Chairman
Phone number:	902-474-8749	902-475-1699
Mailing Address:	36 Skyline Drive Harrietsfield, NS B3V 1B3	59 Birchwood Road Harrietsfield, NS B3V 1E4

Business Plan & Budget approved at Annual General Meeting held on:	April 14, 2011

Mission and Description of Services Provided

Mission

- To create an open environment and implement action plans, which help the Harrietsfield / Williamswood Community residents, increase their sense of Community Centre ownership.
- To strengthen community spirit by developing programs and conducting events which address the needs of all area residents.
- To develop programs and services that makes the centre accessible for all Community groups.
- To implement user friendly, helpful programs that increases the sense of openness and acceptance within the centre for all area residents.
- To develop a business plan, which will ensure the future financial success of the area residents' Community Centre.

Description of Services Provided

Core Programs

- After School Program (ASP) – providing programming to 15 –25 children between the ages of 5 and 12. This program is offered Mon – Fri and consists of art & crafts, sports, group activities, guest speakers, an area to do homework and a daily nutritional snack. Access to a internet computer station is available during the ASP and scheduled appointments are available to area residents in need of Internet access and/or assistance with computers.
- March Day Camp and Summer Day Camp, activities and programs for children between ages of 5 and 12, during these non-school periods.

Other Programs

- Pre teen dances offered to children ages nine to 12 monthly
- Youth dances to children grades seven to nine
- Girls Nights open to ages five and up
- Boys Nights open to ages five and up

- Children's holiday parties, such as Valentines, Christmas Tree Lighting etc
- Adult dances for Halloween, St Patrick's Day, New Years Eve
- Annual Community Fishing Derby and BBQ
- Adult Dart league offered on Friday evenings from September - May with 31 registered members.
- Public dart shoots.
- Fund raisers for local residents in need.
- Brownies and Guides on Monday evenings.
- Facilities rentals are available to the community residents for children and adult birthday parties, family reunions, weddings and meetings.

Accomplishments

(What has your organization accomplished in the past year?)

Preteen Child Care Programs

- Continued to operate a low cost after school day care program for ages 4 to 12. Averaged 20 children per day.
- Prepared and presented Summer Day Camp for ages 5 to 12. Included weekly trips and guest speakers. Averaged 12 children per day.
- Purchased new ASP equipment for children including: Activities centre, and new games.
- Improved crafts to better quality items, examples potter painting, gift cards.
- Employees received 5 person days of additional HRM childcare training.
- Held 5 pre-teen dances. Attended by an average of 40 children.

Centre Financial Accomplishments

- Applied for and received Federal Grant subsidizing summer camp staff salaries.
- Received a donated updated office computer. Configured and installed it including a new Windows 7 OS and an official version of QuickBooks Pro for accounting.
- Reduced HRM deficit to zero.
- Realized a profit of $3,692 on centre operations.

Building Improvements and Maintenance

- Painted all interior walls.
- Replaced towel dispensers in washrooms.

Community Events

- Added a board member responsible for organizing activities
- Improved attendance of community Fishing Derby to 75 registrants.
- Held a community Christmas tree lighting, attended by 50 residents.
- Raised $2000 to donate to a family facing emergency surgery for a child.
- Held a public dart shoot as a fund raiser to help pay for interior building painting.
- Continued facilities rentals for Girl Guides and baton training.
- Rented facility for 5 Adult evening events, 28 daytime community events (children's birthday parties, family reunions, etc.).
- Friday evening adult dart league continues to average over 30 players.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Continue to operate the local After School Program for ages 5 to 12. Increase financial stability of its operation.
2.	Continue to maintain and improve our facility for local community use and rental functions. Improve kitchen and washroom facilities.
3.	Hold March Break 2012 Program for ages 5 to 12.
4.	Continue Summer Day Camp program for ages 5 to 12. Apply for and receive Canada Summer Jobs grant to assist with the salaries of 2 staff members.
5.	Implement a quarterly newsletter to ASP parents explaining upcoming events and daily activities. Create a new yearly community newsletter and have a mass mailing.
6.	Begin planning for the relocation of hot water lines from unheated attic space and the redesign of the single upstairs washroom into two washrooms.
7.	Add an adult based Pioneer Days event to coincide with the annual Fishing Derby.
8.	Continue to schedule community events such as pre-teen dances, girls and boys nights and adult dances.
9.	Continue to host adult dart league. Start up new community activity clubs for local teens and adults. Examples: card nights, craft nights, board game nights.
10.	Improve setup of community access computers. Advertise their availability and make other efforts to increase their use.

Area Rate Information

Purpose of Area Rate:	Operation of the HWCC
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$0.019 per $100 of taxable assessment
Area subject to Area Rate:	Harrietsfield and Williamswood
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $1,200
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards 2011-12 Operating costs

HWCCA HRM Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 27,800
Total Revenues (must equal total expenditures)**:**	**$ 27,800**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
HRM Compensation & Benefits	$ 1,000
Internet Service	600
Security	300
Office Supplies	1,500
Computer Hardware & Software	600
Program Supplies	7,500
Cleaning Supplies	800
Heating Fuel	7,200
Electricity	3,300
Other Building Costs	2,300
Safety Systems	500
Plumbing & Heating Maintenance	2,500
Mechanical Equipment Maintenance	500
Interdepartmental	400
Prior Years Surplus	(1,200)
Total Planned Expenditures (must equal total revenues)**:**	**$ 27,800**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Kingswood Ratepayers Association**
Registry of Joint Stock Companies ID#:	2450949

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Denn Guptill, Chair	Paul McInnis, Treasurer
Phone number:	902-832-2222	835-5779
Mailing Address:	78 Kingswood Drive Hammonds Plains, B4B 1K4	52 Diana Drive Hammonds Plains, NS B4B 1M4
E-mail Address:	Denn@CornerstoneWesleyan.ca	PaulMcGuinness@grandandtoy.com

Business Plan & Budget approved at Annual General Meeting held on:	November 15 2010

Mission and Description of Services Provided

(including who the services are provided to)

The Association is a community organization that exists to further the interests of Kingswood residents. Its three main areas of focus are parkland development within the subdivision, support for other issues such as those relating to schooling, and promotion/organization of community social events.

Accomplishments

(What has your organization accomplished in the past year?)

There are several parkland projects in various stages of development and our Park Committee has met with the HRM concerning upgrades and additions to several of our parks.

Various community events have been held in the past year including a yard sale, BBQ Fun Day, Christmas carol sing, and a Christmas House Decorating Contest.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Completion of at least two park development projects.
2.	Improving communication to residents with more frequent use of website and newsletter.
3.	Foster community spirit by supporting and/or organizing social events.
4.	Beautifying entrances to estate.

Area Rate Information

Purpose of Area Rate:	To provide funding for parkland development and improvements and other community-related activities/events.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2011/12 Area Rate will be:	$50.00 per household
Area subject to Area Rate:	Kingswood, Kingswood on the Lakes, Kingswood West, Queenswood, and Blue Mountain Estates
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual accumulated surplus: $293,192
If a surplus exists at the end of the fiscal year, how is it to be applied?	One of the high priorities from our community survey seems to be an outdoor rink. Also looking at enlarging the playground equipment in our present parks and adding another play park in Kingswood West. Are also looking at developing one of our present parks into a softball diamond.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 52,450
Total Revenues (must equal total expenditures)**:**	**$ 52,450**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Directors Insurance and Liability	$ 2,100
Administration (advertising, website, postage, meeting space etc.)	4,000
Community Sponsorship, (scouting, school, sports groups etc.)	2,000
Community Events (Family Fun Day, Christmas Carol Sing, Community Cleanup Day, Christmas Decorating Contest, Valentine Dance etc.)	5,000
Park Development new playground and Improvement	332,550
Prior Years Surplus	(293,200)
Total Planned Expenditures (must equal total revenues)**:**	**$ 52,450**

Three Year (2011/12 to 2013/14) Business Plan & Budget for

Name of Association or Society:	**Lost Creek Community Association**
Registry of Joint Stock Companies ID#:	3233149

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Chris Marks, President	Maureen Sturgeon
Phone number:	902-869-2091	902-252-5154
Mailing Address:	204 Lost Creek Drive, Beaver Bank NS B4G 1G7	176 Laurel Ridge Drive, Beaver Bank NS B4G 1H5

2011/12 Business Plan & Budget approved at Annual General Meeting held on:	Oct 7, 2010

Mission and Description of Services Provided

(including who the services are provided to)

The Lost Creek Community Association is a volunteer-led group working hard to better our community. Our immediate focus is to develop our designated parkland. We see a walking trail, playground, possible tennis courts, and ice skating on the pond in the winter. This will serve residents in a 5 km radius. We also serve to address concerns residents may have about our community – from speeding to maintenance of public paths. We also organize community events for residents of Lost Creek and surrounding areas such as a community BBQ. Our overall vision is to make our community a safe and vibrant place to live.

Accomplishments

(What has your organization accomplished in the past year?)

- The Lost Creek Community Association has held several successful fundraisers. The proceeds are all going towards our future park.
- After concerns about erosion of a public pathway connecting two streets in our subdivision, the association took steps to ensure the path was fixed and maintained.
- We passed an area rate to ensure funding for our future park.
- And the LCCA has so successfully organized its efforts to build the park that we are one of only two parks being built in HRM in 2011/12.

Goals for 2011-12 to 2013-14

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2014)

1.	Start construction of playground, walking trails, open play space and skating area
2.	Annual community events – Summer BBQ/ Winter Skate Party
3.	Continue to fundraise
4.	Seek further corporate donations to fund park area
5.	Address community concerns (i.e. speeding)
6.	Further build on community spirit
7.	Build community sign

8.	Plantings

Area Rate Information

Purpose of Area Rate:	For community activities and to fund the development of our park area.
Will the Purpose or Amount of the Area Rate change in 2011/12 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Area Rate for 2011/12 to 2013/14 will be:	$50 per household
Area subject to Area Rate:	Lost Creek Subdivision
Year Area Rate to Expire (if applicable):	Will expire after fiscal 2017-18
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Not applicable as area rate does not start until 2011-12.
If a surplus exists at the end of 2010/11, 2011/12, or 2012/13 how is it to be applied?	Any surplus will be applied to the cost of our parkland development.

Revenue Budget for 2011-12 to 2013-14

Description of Revenue Source	**2011-12**	**2012-13**	**2013-14**
Area Rate Revenue from Property Tax bills:	$ 7,300	$ 7,300	$ 7,300
Total Revenues (must equal total expenditures)**:**	**$ 7,300**	**$ 7,300**	**$ 7,300**

Expenditure Budget for 2011-12 to 2013-14

Description of Planned Expenditures	**2011-12**	**2012-13**	**2013-14**
Parkland Development	$ 7,000	$ 7,000	$ 7,000
Community events	$ 300	$ 0	$ 0
Community sign	$ 0	$ 300	$ 0
Plantings	$ 0	$ 0	$ 300
Total Planned Expenditures (must equal total revenues)**:**	**$ 7,300**	**$ 7,300**	**$ 7,300**

2011-12 Business Plan & Budget for

Name of Association or Society:	**LWF Ratepayers Association**
Registry of Joint Stock Companies ID#:	3236227

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Cheryl Newcombe	Sean McCool
Phone number:	902-873-3021	902-873-3543
Mailing Address:	38 Community Centre Lane Windsor Junction, NS B2T 1G2	10 Fletcher Drive Fall River, NS B2T 1J2
E-mail Address:	cnewcombe@canadiangold.ns.ca	smccool@plhaviation.com

Business Plan & Budget approved at Annual General Meeting held on:	April 17, 2011

Mission and Description of Services Provided

(including who the services are provided to)

Windsor Junction Community Centre and Lakeview Park, in cooperation with the LWF Ratepayers Association, manage dynamic recreation facilities that provide multi-faceted supervised safe recreation and leisure experiences for our membership in positive and energetic settings.

Our membership includes all residents of the Lakeview, Windsor Junction, and Fall River (LWF) Ratepayers catchment area.

In addition, through an agreement with the LWF Baseball Association, we provide two ball fields, one with lights, and all our facility services to all members of LWF Baseball and all other baseball associations that the LWF Baseball Association have included in their competition agreements. These facilities include a beach, playground, parking and washroom facilities.

Accomplishments

(What has your organization accomplished in the past year?)

- Staff compliment for playground and swimming lessons this year was 30 students.
- 579 children, including four with special needs, were enrolled in the playground and swim programs.
- Average daily attendance was 109 children.
- The Junior Guards and Junior Leaders programs, which train older children in the playground and swim programs to obtain the experience they need too enable them to become lifeguards and playschool councilors, had a combined enrollment of 60. More then 75% of our current student staff came through these two programs.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	On-going safe recreation programming for our members.
2.	On-going safe and clean ball field facilities for our members and the members of LWF Baseball Association and their associated baseball teams.
3.	Equipment upgrades including gate repair, lifeguard tower repair.
4.	Install new windows at street entrance end of building.
5.	Install Security System in building.
6.	Install an electric hooting owl in the tree at the beach to keep Canadian Geese away from the beach.
7.	Procure and install new ladders for the swim rafts.
8.	Complete the playground installation started in 2010.

Area Rate Information

Purpose of Area Rate:	To provide recreation activities.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2011/12 Area Rate will be:	$0.03 per $100 of taxable assessment
Area subject to Area Rate:	Lakeview, Windsor Junction and Fall River
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $8,840
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried forward to 2011-12 for operations.

Revenue Budget for 2011-12

Description of Revenue Source	Amount ($)
Area Rate Revenue to be collected from Property Tax bills:	$ 165,900
Total Revenues (must equal total expenditures)**:**	**$ 165,900**

Expenditure Budget for 2011-12

Description of Planned Expenditures	Amount ($)
Playground	$ 48,400
Swim Program	35,000
Utilities	6,000
Office	1,000
Insurance	7,000
Garbage Dumpster	3,200
Equipment Repairs	500
Grounds and Maintenance	6,000
Security	6,000
Senior Watch Keeper	4,000
Capital Improvements	30,400
Off Campus Funding (Lakeview Park programs)	23,500
Newsletter	700
Keloose	3,000
Prior Years Surplus	(8,800)
Total Planned Expenditures (must equal total revenues)**:**	**$ 165,900**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Maplewood Village Residents Association**
Registry of Joint Stock Companies ID#:	1508363

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dan Nordqvist, Treasurer	Michelle Boone, Secretary
Phone number:	876-0325	835-4418
Mailing Address:	122 Halfway Lake Dr., Hammonds Plains	Halfway Lake Dr., Hammonds Plains
E-mail Address:	dan_nordqvist@hotmail.com	mmboone@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	September 23, 2010

Mission and Description of Services Provided

(including who the services are provided to)

See Memorandum of Association on file - Section 2 – Objects of the Association for example:

a. To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community;
b. To encourage residents to participate in programs and activities initiated by the association and/or governments

Accomplishments

(What has your organization accomplished in the past year?)

Community Events – N/A

General – Lighting, AGM, School Updates, Water/Paving updates, web-site updates, sign updates, blog, safety issues and follow-up,

Recreation – General maintenance for MicMac Park, Patterson Park, Salty Dips Park; park development – Beaver Lake

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Community – Family Fun Day with White Hills Ratepayers on Canada Day
2.	Community - Community sign in subdivision – weekly/biweekly changes for events, holidays, meetings, etc.
3.	General – Newsletters, Annual General Meeting, School/Water/ Paving Updates, Web-site, Safety
4.	Recreation – General Park Improvement/maintenance at MicMac Park, Patterson Park, Salty Dips Park
5.	Recreation – New Parkland Development Plan – Beaver lake Site, including fundraising and grant submissions

Area Rate Information

Purpose of Area Rate:	Recreation upgrades
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$50 per household
Area subject to Area Rate:	Maplewood on the Lakes
Year Area Rate to Expire (if applicable):	N/A – Based on annual vote at AGM
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Actual Accumulated Surplus: $36,461
If a surplus exists at the end of the fiscal year, how is it to be applied?	This surplus is to be used towards parkland development at Beaver lake

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 18,350
Total Revenues (must equal total expenditures)**:**	**$ 18,350**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Trail Construction and Playground Development	54,750
Prior Years Surplus	(36,400)
Total Planned Expenditures (must equal total revenues)**:**	**$ 18,350**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Mineville Community Association**
Registry of Joint Stock Companies ID#:	3029296

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Clive Jones, President	Victoria Newman-Jones,Treasurer
Phone number:	405-7357	434-9678
Mailing Address:	124 Candy Mountain Rd Mineville,NS (B2Z 1K4)	136 Candy Mountain Rd Mineville,NS (B2Z 1K4)
E-mail Address:	President@mineville.ca	jonesv@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	May 17, 2011

Mission and Description of Services Provided

(including who the services are provided to)

- To maintain and expand existing park facilities to provide quality places for community use and involvement.
- To develop events which will involve the community.
- To make our parks and trails safe and clean places for families to enjoy year round.
- To provide community with regular information (via meetings, emails, etc) on matters of concern to the residents.
- To keep them in touch with what our organization is doing or is planning in relation to upcoming events.

Accomplishments

(What has your organization accomplished in the past year?)

- Regular park maintenance.
- On-going trails development & improvements.
- Continued work on the grounds around the multi-use facility.
- Summer fair
- Easter Egg Hunt
- Christmas Party & 1st Annual Tree Lighting Ceremony
- Multi-use facility: ice rink/summer sports.
- Planning and obtaining of quotes for replacement of Bennett Park Utility Shed.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Painting of Bennett Park Rink/Courts area
2.	Replacement of Multi-Use Facility deck boards, railings and steps
3.	Commence Clean-Up Project of all Community parks
4.	Planning of Nikki Park Boardwalk to make area accessible for use
5.	Re-design of Middle Park grounds to increase accessibility and use
6.	Removal and Replacement of Bennett Park Utility Shed
7.	Replacement of Mineville community signage
8.	Repair and Maintenance relating to the Community Notice Board
9.	Development of new community events (Cook-off, Book Club, Soap-box Derby, Art Show, etc…)
10.	Continuation of current regular community events

Area Rate Information

Purpose of Area Rate:	Funding of Community Events, Projects and the Maintaining of Facilities and Parks
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$20/Household
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual cumulative surplus: $34,416
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried over for future/new Projects & Events

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	10,320
Total Revenues (must equal total expenditures)**:**	**$10,320**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Summer Fair	$ 2,500
Easter Egg Hunt	200
Park Maintenance	5,500
Insurance & NS Trails Fees	1,700
Electricity (NS Power for Bennett Park Operations & Events)	1,100
Park Improvements @ Nikki Park	8,000
Park Improvements @ Middle Park	5,000
Bennett Park Utility Shed Project	5,000
Halloween Events	250
Community Christmas Party	200
All Parks Clean-Up Project	2,500
Candy Mtn Rd Water Park Re-Development Project	5,000
Candy Mtn Rd Cemetery Maintenance & Restoration	800
Park Equipment Maintenance & Replacement	5,000
Community Projects Under Review by the MCA Board for consideration	1,986
Prior Years Surplus	($ 34,416)
Total Planned Expenditures (must equal total revenues)**:**	**$ 10,320**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Prospect Road & Area Recreation Association**	
Registry of Joint Stock Companies ID#:	2262444	
	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Reg Rankin **Title:** Councillor District 22	Kelly Carlton **Title:** Chair PR&ARA
Phone number:	(902)876-0146	902 850-2032 (H) or (902) 430-3600
Mailing Address:	82 Maplewood Drive, Timberlea, NS B3T 1G1	5 Fiddle Park Way Hatchet Lake, NS B3T 1R6
Business Plan & Budget approved at Annual General Meeting held on:		May 3rd , 2011

Mission and Description of Services Provided

(including who the services are provided to)

To work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road

Accomplishments

(What has your organization accomplished in the past year?)

Accomplishments for the past year 2010

1) Provided a forum for community groups and individuals to come together regularly to identify and meet the recreational needs of the area through the management of Recreational Area Rate Tax Funds, in collaboration with our HRM District Councillor.
2) Provided on-going communication, and with Prospect Road Community Centre in it's opening year, reports and updates, and ROC Board representation.
3) Supported development of many community projects from Goodwood to Dover.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 to Mar 31, 2012)

1.	Regular monthly meetings (Sept. - June) – keep open lines of communication
2.	Continue to support the Resource Opportunities Center as they direct the Prospect Road Community Centre in its operation.
3.	Application & approval of community grants from Recreational Area Tax
4.	Award and manage mowing contract for parks and sports fields, funds provided by HRM under a Community Partnership Agreement.
5.	Support community groups leading recreation projects on HRM property
6.	Collaboration with HRM Council Representative and Recreation Staff
7.	Increase membership
8.	Provide information to residents
9.	Develop a website for the Prospect Road Recreation Association
10.	Representation on the Sub Committee for outdoor Recreation development at the Prospect Road Community Centre.

Area Rate Information

Purpose of Area Rate:	Recreational
Will the Purpose or Amount of the Area Rate change in 2011?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	The purpose and amount of the Area Rate will not change, however we intend to continue having any surplus carried over for the next few years in order to build a fund toward the Community recreation facility for the Prospect Rd for such projects as outdoor gym equipment and playground development at the Centre.
Amount of Area Rate for 2011/12:	$0.012 per $100 of taxable assessement
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road District 22
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year 2010/11How much?	Actual Accumulated Surplus: $71,477
If a surplus exists at the end of the fiscal year, how is it to be applied?	For future and ongoing Community Recreation Projects. Also outdoor components located at the Prospect Road Community Centre. See list below.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	73,100
Total Revenues (must equal total expenditures)**:**	**$ 73,100**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Community projects	$ 73,100
Transfer to Prospect Road Community Centre	71,500
Prior Year Surplus	(71,500)
Total Planned Expenditures (must equal total revenues)**:**	**$ 73,100**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Riverline Activity Center (Dutch Settlement)**
Registry of Joint Stock Companies ID#:	N/A

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Darrin Gloade - President	Cathy Isenor - Treasurer
Phone number:	902-883-9128	902-883-2371
Mailing Address:	222 Grono Road, Dutch Settlement Nova Scotia B2s 2H5	145 Grono Road, Dutch Settlement Nova Scotia B2S 2J3
E-mail Address:		cathy_isenor@hotmail.com

Business Plan & Budget approved at Annual General Meeting held on:	May 4, 2011

Mission and Description of Services Provided

(including who the services are provided to)

Provide area residents with a community hall / ballfield

Accomplishments

(What has your organization accomplished in the past year?)

- Hosted a local dart league every Friday night.
- Cadets utilize the basement for their offices and their studies and the upstairs for their drills on a weekly basis.
- Hall is privately booked for weddings, xmas parties, anniversaries, showers, etc.
- Replaced the front doors with a new steel entrance system.
- Replaced the oil barrels in the basement to bring up to code.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Replace the windows in our community center
2.	Replace the window blinds with new
3.	Host washer & sewer tournaments
4.	Provide a location for social gatherings
5.	Replace the siding on the exterior of the building

Area Rate Information

Purpose of Area Rate:	To help pay the utilities and maintenance of the building.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2011/12 Area Rate will be:	$0.032 per $100 of taxable assessment
Area subject to Area Rate:	Dutch Settlement
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $7,720
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry forward

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 10,100
Total Revenues (must equal total expenditures)**:**	**$ 10,100**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Heating Fuel	$ 4,000
Electricity	1,500
Telephone	400
Janitorial Supplies	2,000
Water	500
Snow Removal	2,000
Hall Enhancements (windows, siding for the outside of building)	7,400
Prior Year Surplus	(7,700)
Total Planned Expenditures (must equal total revenues)**:**	**$ 10,100**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Sackville Heights Community & Cultural Centre**
Registry of Joint Stock Companies ID#:	3093876

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Judy MacIntosh (Chair)	Lynn Garagan (Treasurer)
Phone number:	902-865-7527	902-865-1369
Mailing Address:	45 Lively Road, Middle Sackville, NS B4E 3A9	8 Mulberry Court, Lower Sackville, NS B4C 1G2

Business Plan & Budget approved at Annual General Meeting held on:	

Mission and Description of Services Provided

1. To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia;
2. To manage any facilities and programs in accordance with any management agreement that SHCC Society undertakes;
3. To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community;
4. To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Society;
5. To buy, own, hold, lease, mortgage, sell, and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society.

Accomplishments

- ✓ Hired a full-time facility manager and support staff.
- ✓ Planned and finalized a community playground that consists of equipment that meets the needs of all age groups (tots to seniors).
- ✓ Maintained and increased the number of tenants in the building.
- ✓ All tenant leases were completed and signed.
- ✓ Our Monte Carlo went to support another community group.
- ✓ Leasehold improvements (e.g. Turned a storage area into an office space).

Goals for 2011-12

1.	To complete the playground in cooperation with HRM staff.
2.	Install new front and back doors to the facility.
3.	New bi-fold door in the gym.
4.	Promotion of the facility (e.g. a sign).
5.	Pave and extend the back parking lot.
6.	Consider future needs of the facility (e.g. expansion of current facility, or new facility).
7.	Facility to purchase a large vehicle (e.g. Bus) to replace the existing aging vehicle.

Area Rate Information

Purpose of Area Rate:	Area rate is for repayment of debt for renovations to facility and for on-going operating costs.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No. Area rate set years ago by HRM Council, is static, and is for the operations of the Centre.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	At the time the area rate was set, homeowners in the area were given the opportunity to approve or disapprove the area rate charge – Approved by homeowners & Council.
2011/12 Area Rate will be:	$0.01 per $100 taxable assessment.
Area subject to Area Rate:	HRM Districts 19 and 20.
Year Area Rate to Expire (if applicable):	Indefinite, no expiry as per HRM Council minutes.
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $111,465
If a surplus exists at the end of the fiscal year, how is it to be applied?	2011/12 Board will decide what projects to allocate surplus funds too, taking into account the need of the Centre and various tenant needs.

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 201,100
Total Revenues (must equal total expenditures)**:**	**$ 201,100**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Office & Janitorial	37,500
Wages	13,050
Building & Capital Costs	136,025
Rental Costs	500
Building Security	2,200
Snow Removal	10,000
Contract Services	95,000
Board Professional Development	1,700
Debenture/Other Principal	14,000
Debenture/Other Interest	2,590
Prior Years Surplus	(111,465)
Total Planned Expenditures (must equal total revenues)**:**	**$ 201,100**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Silversides Residents Association**
Registry of Joint Stock Companies ID#:	1290142

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Patrick MacDonald	Ian Andrew
Phone number:	860-0720	860-2587
Mailing Address:	100 Rolling Hills Dr Waverley, NS B2R 1B3	2 Overbrooke Dr Waverley, NS B2R 1C4
E-mail Address:	Pmacdonald4@eastlink.ca	

Business Plan & Budget approved at Annual General Meeting held on:	April 26,2011

Mission and Description of Services Provided

(including who the services are provided to)

Our Mission is to provide recreational facilities and services to the residents of the Silversides Subdivision, Waverley, Nova Scotia

Accomplishments

(What has your organization accomplished in the past year?)

- Up-keep of common Park Area
- Summer swimming lesson program offered to the residents of Silversides and larger HRM Community
- Lifeguard supervised swimming provided to residents of Silversides
- Save for future capital Project
- Upgrade of flower beds at entrances
- Refurbishment of Beach Wall with new Painting

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Survey of property owned by SRA
2.	Park Improvements and maintenance
3.	Summer swimming lessons program (Subject to funding)
4.	Lifeguard supervised beach for area residents (Subject to funding)
5.	Beach improvements and maintenance

Area Rate Information

Purpose of Area Rate:	To fund existing recreational facilities and services
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$100 per Household
Area subject to Area Rate:	Silversides Subdivision
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual accumulated surplus: $4,745
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry over for retaining wall replacement at beach in future years

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 16,300
Total Revenues (must equal total expenditures)**:**	**$ 16,300**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Survey of Property	$ 2,000
Insurance	750
Beach Maintenance and Improvements (Including Dock placement in spring, removal in fall and portable toilet rental for summer, maintenance of beach)	2,000
Park and Common Area maintenance and improvements	1,500
Life Guards at beach	9,000
Carry Forward to save for Retaining wall Replacement at beach	5,750
Prior Years Surplus	(4,700)
Total Planned Expenditures (must equal total revenues)**:**	**$ 16,300**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Upper Hammonds Plains Community Development Association**
Registry of Joint Stock Companies ID#:	1289317

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Gina Jones-Wilson (President)	Shira Jackson (Treasurer)
Phone number:	402-2727, 452-4677	835-8131
Mailing Address:	1185 Pockwock Rd., Upper Hammonds Plains NS, B4B 1P2	1101 Pockwock Rd., Upper Hammonds Plains NS, B4B 1P2
E-mail Address:	uhpcda@eastlink.ca	uhpcda@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	February 16, 2011

Mission and Description of Services Provided

(Including who the services are provided to)

Our mission is to provide the residents of Upper Hammonds Plains with a variety of services and programs that will be a benefit to all and to maintain the community centre so that it is accessible to the residents. These services include programs and activities for a variety of groups and residents young and old. (Ex. Emmanuel Baptist Church, Boy Scouts Canada, UHP Education Committee (tutoring program), UHP Seniors Group). Some of the programs and activities offered are; youth recreation nights, youth and adult dances, movie nights, seniors exercise program, games night, summer day camp program, annual seniors Christmas dinner and our annual Canada Day Can Jam Festival. The community centre is rented out to community residents and others for such events as weddings, anniversaries, birthday parties (youth and adult), receptions of all kinds, meetings, suppers and other functions.

Accomplishments

(What has your organization accomplished in the past year?)

- Successful Canada Day Weekend Can Jam Festival
- Successful summer day camp program, again employing four youth from the community while providing affordable programs for residents
- Combination of youth recreation night with church youth group night
- Various workshops and information sessions for community residents (i.e. Wind Power – Dept. of Energy, Diabetes Clinic, BBI – Construction Trade Program)
- Annual seniors Christmas Dinner
- Continuation of renovations to the facility
- Co-sponsor of the Annual UHP Seniors Group Horseshoe Tournament
- Successful Black History Month Celebration called Roots, Rhythm and Rhyme
- Organized a variety of fundraisers including food sales, crib tournaments, ticket draws and suppers
- Help support five youth from the community to further their education through our scholarship fund
- Replacement of outdated playground equipment
- Installation of solar panel on community centre
- Replacement of regular bulbs with energy efficient light bulbs

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Maintain general maintenance of the facility
2.	Renovations to seniors room including addition of kitchen sink and repairs to floor
3.	Expansion of the facility to include youth area, main hall and storage space for chairs and tables (dependent upon capital budget approval)
4.	Repairs to basketball court
5.	Continue to partner with government depts. & agencies to offer workshops and info sessions to residents
6.	A successful Canada Day weekend Can Jam Festival
7.	Summer day camp program employing youth from the community
8.	Work with employment agencies to help unemployed youth gain access to programming
9.	Continue to work with our seniors group
10.	The attraction of more renters through more advertisements including the social networking sites
11.	Increase the amount of activities we have for youth age 13 – 17
12.	Continuation of fundraisers
13.	Purchase of new energy efficient refrigerator for kitchen

Area Rate Information

Purpose of Area Rate:	To pay for cost of maintenance and upkeep of the community centre, and its programs and equipment.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2011/12 Area Rate will be:	$0.17 cents per $100 of taxable assessment, capped at $300 per property.
Area subject to Area Rate:	Upper Hammonds Plains
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Deficit: $1,368
If a surplus exists at the end of the fiscal year, how is it to be applied?	n/a

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Transfer from the General Tax Rate	$ 9,600
Area Rate Revenue to be collected from Property Tax bills:	29,600
Total Revenues (must equal total expenditures)**:**	**$ 39,200**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Janitorial Services	$ 4,800
Fire & Safety Inspection	1,000
Alarm Security System	400
Snow Removal	4,400
Garbage Removal	1,000
Halifax Water Commission	600
Telephone /Internet	2,800
Insurance – Building contents, programs and directors liability	3,500
Building maintenance & repairs	6,000
Cleaning Supplies	400
Grounds and landscaping	400
Electricity	6,000
Heating Fuel	6,500
Prior Year Deficit	1,400
Total Planned Expenditures (must equal total revenues)**:**	**$ 39,200**

2011-12 Business Plan & Budget for

Name of Association or Society:	**Westwood Hills Residents' Association**
Registry of Joint Stock Companies ID#:	3071139

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Daphne DeMond-Rose- President	Lane Farguson – Treasurer
Phone number:	902-826-7286 or 902-456-7053	902-820-2411
Mailing Address:	119 Westwood Blvd. Upper Tantallon, NS B3Z 1H5	To be forwarded.

Business Plan & Budget approved at Annual General Meeting held on:	May 2, 2011

Mission and Description of Services Provided

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community.

Accomplishments

(What has your organization accomplished in the past year?)

During the 2010 year, the WWHRA hosted a number of events free of charge for residents that included the Annual Canada Day Celebration, New Years Eve fireworks, Community Yard Sale, Christmas house decorating contest and a Family Skate and Social. In 2010, we added a Children's Halloween Party which was very well attended and will now become a yearly event.

In addition, the Association organized a Spring Clean up of the Green space, repaired benches at the Tot Lot and Green spaces; painted all mailbox shelters and gazebos, provided and cared for the Summer Flower Pots and perennial flower boxes at the entrance boulevard and various mailbox shelters, had 6 lamppost lights repaired at the boulevard and mail boxes, and provided Christmas wreaths and two Christmas trees at the boulevard, green space and mailboxes. New Seasonal banners and Canada Flags were purchased for the entrance.

The WWHRA also provides a community bulletin board, and subdivision newsletters to disseminate information to residents. The website was redesigned and updated to promote better communication and involvement. We were also able to offer postings on the bulletin board for local community and charity events in addition to Association postings.

A committee of residents was established in late 2009 to begin the process of developing a plan for the 23 acre parcel of land designated for a common recreational area. In Spring 2010, a survey was distributed to all residents to garner majority preference for the recreational area development. Over the past few years, all surpluses have been allocated toward this future development. They will continue to be allocated for this park development and/or improvements to designated lake access areas.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Begin work with City planners to design the development based on residents' response to park survey. Determine costs of plan. Begin process for application for funding.
2.	Annual Canada Day Celebration and Evening Fireworks
3.	2nd Annual Halloween Party for children. Halloween house decorating contest.
4.	New Years Eve Fireworks and Hot Chocolate Social and house decorating contest
5.	Spring Clean up of Subdivision, playgrounds and Green Spaces
6.	Summer Flowers and planters along with weeding/pruning of green spaces & boulevard
7.	Annual Spring Community-wide Yard Sale
8.	Family Skate and Social
9.	1 or 2 non-specified community events during the year
10.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA
11.	Beautification, improvements to public access points to Wrights Lake
12.	Allow Green Space as venue for Charity Road Hockey tournament for pancreatic cancer
13.	Support a resident in offering free weekly soccer for toddlers during summer

Area Rate Information

Purpose of Area Rate:	To fund recreational amenities and activities within the Westwood Hills subdivision.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$50 per household
Area subject to Area Rate:	Subdivision of Westwood Hills, in Upper Tantallon
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2009/10)? How much?	Actual accumulated surplus: $58,103
If a surplus exists at the end of the fiscal year, how is it to be applied?	Year-end surplus to be applied as reserve for the future development of 23 acre recreational space

Revenue Budget for 2010-11

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 32,650
Total Revenues (must equal total expenditures)**:**	**$ 32,650**

Expenditure Budget for 2010-11

Description of Planned Expenditures	**Amount ($)**
General office and Administration expenses	200
Website (includes funds for potential revamp/redesign)	500
Green Space Development Committee	300
Beautification of Lake Access (Wrights Lake)	5,000
Summer Flowers & Planters	500
Repairs & Maintenance	2,000
Canada Day Party	12,500
Winter Skating Party & Social	300
Kids Halloween Party	600
New Years Eve Fireworks & Hot Chocolate	2,500
Association Liability Insurance	1,500
Hall Rentals for Meetings	125
Christmas Wreaths (replace ornaments & Lights)	250
Landscaping	300
Community Yard Sale	200
Community Events	1,500
Park/Green Space Development	62,475
Prior Years Surplus	(58,100)
Total Planned Expenditures (must equal total revenues)**:**	**$ 32,650**

2011-12 Business Plan & Budget for

Name of Association or Society:	**White Hills Residents' Association**
Registry of Joint Stock Companies ID#:	3127114

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dan Coffey - President	Rodney McQuade – Vice President
Phone number:	902-835-1164	902-401-5338
Mailing Address:	137 Brushfield Drive, Hammonds Plains NS B4B 1V6	11 Brushfield Drive, Hammonds Plains NS B4B 1V6
E-mail Address:	coffey137@eastlink.ca	mcquades@eastlink.ca
Business Plan & Budget approved at Annual General Meeting held on:		November 4, 2010

Mission and Description of Services Provided

On a volunteer and non-profit basis the society will seek to achieve these objects:

(a) To enhance the quality of lifestyle enjoyed by the society members through
1—Being the voice of the community
2—Active involvement in protection of local environment
3—Representing interests of community with various levels of government and agencies
4—Facilitating recreational and social activities
5—Other goals as declared through vote by the membership at general meetings

(b) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Society;

(c) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Society.

The activities of the Society are to be carried on in White Birch Hills Subdivision, Hammonds Plains, Nova Scotia.

Accomplishments

- Hosted the third annual Canada Day community celebration. Approximately 350 families attended; an increase from the previous year.
- Fundraising events was held at the Canada Day event which provided enough funding to cover all event costs as well as the association's administration costs.
- Continued maintenance of community website which has become one of the main communication tools for messaging to White Hills Residents.
- Traffic & safety committee continued to build rapport with members of RCMP for such things as speed display signs on White Hills Run. The committee arranged for the use of the RCMP radar trailer to slow excessive speed during the Dream House ticket sales and opened communication lines with residents on reports of vandalism, B&Es, etc with the RCMP.
- The WHRA executive continued to network with HRM staff and build rapport with elected members of HRM council and our provincial MLA.
- Parklands project committees have made significant progress in the development plans and budgetary submissions to HRM and the Province of NS for cooperative funding for parklands developments.
- Phase I of the landscaping of the community front entrance and construction of the stone retaining wall.
- Forth annual AGM was held in November. Election of a new executive board and committee chairpersons.
- White Hills Residents became a founding member and active participant of the Greater Hammonds Plains Community Association.

Goals for 2011-12

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.

1. Work with HRM & the Province of Nova Scotia towards the development and co-op funding of our parkland projects within White Hills
    - Refinement of park amenities for the White Hills Common Parklands (Rochester/ Royal Dornoch)
        - Green space;
        - Green gym outdoor exercise equipment;
        - Multiuse pad (Tennis, Basketball and Hockey);
        - Improved access to the existing play structure; and
        - Larger green space around the existing play structure
        - Investigate sponsorship/ donations that could be used towards our co-funding application
2. Work with HRM planning/recreational staff, survey the community for recreational needs within the borders of White Birch Hills
3. Development of a long term strategy for the development of walking trails throughout the community utilizing the properties allocated for such purposes
4. Further detail development plans for other parklands as part of the White Hills parklands master plan in conjunction with recreational survey
    - Daisywood Park located on the corner of Daisywood Drive and Tomahawk Run;
    - Brushfield Pond and Park located behind Brushfield Drive and White Hills Run;
    - McCabe Lake Park located off of Sandwick Drive

2.	Establish the Front Entrance as a showcase for the residence and foster a sense of pride in the community • Continuation of the front entrance enhancements through establishing a long term landscaping development & maintenance strategy. Develop concepts and budgets to bring forth to the community. • Maintenance & reconditioning of the front entrance signage. Removal of paint residue from vandalism. • Enhancement of front entrance gardening beds, plant maintenance, weed control
3.	Work with the Glen Arbour Home Owners' Association in the creation of a development plan for the McCabe Lake Park.
4.	Actively contribute in broad district & regional initiatives through executive participation within the Greater Hammond Plains Communities Association. Represent the needs of the community through representation and/or input in the following working groups • Tax Reform Committee • Traffic Committee • Steering Committee • Transit Committee • Margeson Drive Development Committee
5.	Re-establishment of the social committee and encourage community pride & activism. Projects/activities to include: • Fourth annual Canada Day celebration • Community/social dance • Community yard sale • Trash clean-up of the ditches throughout the community Playgrounds maintenance
6.	Liaison with the RCMP to address traffic, speed control and vandalism concerns within the community

Area Rate Information

Purpose of Area Rate:	To support the development of parklands, recreational facilities & equipment and community social events within the community.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2011/12 Area Rate will be:	$50/household /year
Area subject to Area Rate:	White Hills Subdivision (as per Appendix A in the Association's Charter)
Year Area Rate to Expire (if applicable):	Will be seeking another 3 year extension to the area rate from the membership at the AGM later this year.

Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Actual Accumulated Surplus: $59,755
If a surplus exists at the end of the fiscal year, how is it to be applied?	All funds will be accrued to projects as per outlined in business plan

Revenue Budget for 2011-12

Description of Revenue Source	**Amount ($)**
Area Rate Revenue to be collected from Property Tax bills:	$ 27,550
Total Revenues (must equal total expenditures)**:**	**$ 27,550**

Expenditure Budget for 2011-12

Description of Planned Expenditures	**Amount ($)**
Social Activities	$ 2,500
Communications (website URLs, community advertisements, office supplies, hall rentals, postage & printing)	500
Community Entrance Landscape Project	7,000
Community Parkland Project	2,000
Community Lake Access Project (dependant upon land turned over to HRM)	2,000
Carry forward for future projects	73,300
Prior Years Surplus	(59,750)
Total Planned Expenditures (must equal total revenues)**:**	**$27,550**

Appendix E

Business Improvement District Budget Summary and Area Rates for 2011-12

	Spring Grdn Rd	Downtown Hfx	Downtown Dart	Quinpool	Spryfield	Sackville	Dart Main St	Total All
4002 Commercial Property Taxes	$291,371	$728,990	$201,254	$86,788	$65,782	$151,679	$78,565	$1,604,430
4003 Business Occupancy Taxes	$17,595	$83,620	$14,122	$4,934	$2,223	$4,182	$4,080	$130,757
Total Area Rate Revenue:	$308,967	$812,610	$215,376	$91,722	$68,005	$155,862	$82,645	$1,735,186
8016 3% Holdback *	-$9,269	-$24,378	-$6,461	-$2,752	-$2,040	-$4,676	-$2,479	-$52,056
8001 Transfer to BID	-$299,698	-$788,232	-$208,915	-$88,970	-$65,965	-$151,186	-$80,165	-$1,683,131
Net Total	$0	$0	$0	$0	$0	$0	$0	$0

* 3% of total area rate revenue is heldback as a contingency against fluctuations in business occupancy openings and closings

2010/11							
Minimum (Commercial)	$250	$250	$250	$250	$125	$50	$250
Minimum (Bus Occ)	$50	$35	$250	$100	$125	$50	$250
Maximum (Commercial)	$12,000	$20,000	$6,600	$6,600	$10,000	$750	$6,600
Maximum (Bus Occ)	$2,000	$20,000	$6,600	$5,000	$10,000	$750	$6,600
Commercial Rate	$0.2900	$0.1012	$0.3900	$0.1800	$0.2100	$0.1400	$0.1520
Business Occupancy	$0.5900	$0.1718	$0.4800	$0.1718	$0.2600	$0.1000	$0.1800
2011/12							
Minimum (Commercial)	$250	$250	$250	$250	$125	$200	$250
Minimum (Bus Occ)	$50	$35	$250	$100	$125	$50	$250
Maximum (Commercial)	$12,000	$24,000	$8,000	$7,000	$10,000	$7,000	$10,000
Maximum (Bus Occ)	$2,000	$24,000	$8,000	$5,000	$10,000	$750	$10,000
Commercial Rate	$0.3200	$0.1012	$0.3900	$0.1900	$0.2100	$0.1400	$0.1700
Business Occupancy	$0.5900	$0.1718	$0.4800	$0.1718	$0.2600	$0.1000	$0.2100
Increase / (Decrease)							
Minimum (Commercial)	unchanged	unchanged	unchanged	unchanged	unchanged	$150	unchanged
Minimum (Bus Occ)	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged
Maximum (Commercial)	unchanged	$4,000	$1,400	$400	unchanged	$6,250	$3,400
Maximum (Bus Occ)	unchanged	$4,000	$1,400	unchanged	unchanged	unchanged	$3,400
Commercial Rate	$0.0300	unchanged	unchanged	$0.0100	unchanged	unchanged	$0.0180
Business Occupancy	unchanged	unchanged	unchanged	unchanged	unchanged	unchanged	$0.0300