

REVISED Appendix B

June 26/12



P.O. Box 1749
Halifax, Nova Scotia
B3J 3A5 Canada

Item No. 11.1.3 Halifax Regional Council June 26, 2012

TO: Mayor Kelly and Members of Halifax Regional Council

Original Signed by

A handwritten signature in black ink, appearing to be "Mike Labrecque", written over a horizontal line.

SUBMITTED BY:

Mike Labrecque, Acting Chief Administrative Officer

DATE: June 1, 2012

SUBJECT: 2012-13 Budgets and Business Plans for Area-Rated Services

ORIGIN

Regional Council approved the 2012-13 Operating and Capital Budget on April 3, 2012. Area-rated services required confirmation of their 2011-12 surplus/deficits and proposed 2012-13 operating budgets prior to tabling in Council. This is the required staff report recommending tax rates for these services.

RECOMMENDATION

It is recommended that Halifax Regional Council approve the attached Resolution to Approve Area Rates and Amend the Approved Operating Budget and Fire Protection Rates for Fiscal 2012-13 (Appendix A), Schedule of Area Tax Rates (Appendix B), and the business plans and budgets for recreation services as detailed in Appendix C and D of this report.

BACKGROUND

In addition to the general rates of taxation, the Halifax Regional Municipality determines area tax rates for services provided over and above those which are contained in the general rates. As a result, formal adoption of these rates is required under the Charter.

DISCUSSION

Staff has completed the necessary calculations to determine the area tax rates required to support the budgeted operating costs for services not included in the general rate.

For ease of reference, Appendix C includes for each area rated service:

1. the total proposed operating budget for 2012-13 with the 2011-12 budget for comparison,
2. all sources of property tax revenue (including transfers from the general tax base and the urban/suburban tax base),
3. the proposed area rates with the prior year's rates for comparison,
4. if applicable, any deficits from the fiscal year ending March 31, 2012 which must be included as the first charge against the 2012-13 fiscal year.

Area Rates Not Included in this Report

Several Area Rates have been excluded from this report because they have already been approved by Council for 2012-13. On April 3, 2012, in addition to the 2012-13 General Tax Rates, Council also approved the following Area Rates:

1. Regional Transportation and Local Transit; and
2. Supplementary Education.

During the past year, Council also approved a number of new area rates to take effect in 2012-13. Therefore, they are not included in this report. These new area rates are:

1. Private Road Maintenance Fee of \$450.00 per annum per dwelling for the St. Margaret's Community Association approved on June 12, 2012 to maintain the roads in St. Margaret's Village.
2. Private Road Maintenance Fee of \$385.33 per annum per property for the Sambro Head Lot Owners Association approved on June 19, 2012 to maintain Bald Rock Road.

Fire Protection

The area rates for Fire Protection were also approved on April 3, 2012. However, a decision issued on May 31, 2012 by the Nova Scotia Utility and Review Board (NSUARB) on the Water Commission's general rate application requires a change to those rates. The NSUARB ordered the Water Commission to make a number of changes in their application which increases the Fire Protection amount by about \$582,000. There is also \$228,000 in additional water infrastructure capital cost contribution charges in 2012-13. As a result, the residential and resource rate would increase from \$0.025 to \$0.028, and the commercial and business occupancy rates would increase from \$0.075 to \$0.082 per \$100 of taxable assessment.

Recreation Area Rates

On May 14, 2002, Council adopted a policy for the use of recreation area rate funds effective April 1, 2003. Sections 3.1 and 3.2 of the policy state:

- 3.1 *Each area rate is required to have an annual business plan and detailed budget which is to be submitted in accordance with HRM's annual budget and business planning process. All expenditures are to be made in accordance with the approved budget and business plan.*
- 3.2 *Area rate funds are to budget on a break-even basis. Any deficit that arises in any year must be the first charge on the area rate in the next fiscal year. Reserves or surplus carry-forwards are not to occur without a Council approved reserve business case.*

There are 30 recreation area rates for which budgets are included in Appendix C of this report. Eight of these area rates do not require business plans. They include five which are solely to fund capital debt or lease payments (Gordon R. Snow Community Centre, St. Margaret's Centre, Lake & Shore Community Recreation Centre in Porter's Lake, Prospect Road Recreation Centre, and the Bedford Hammonds Plains Community Centre), one which is to raise funds for a new playground (Birch Bear Run Homeowners Association) and another two which are "common" rates that provide funding for general recreation amenities in the communities of Hammonds Plains and Musquodoboit Harbour.

Staff was unable to obtain a business plan and budget from the Ketch Harbour Residents Association prior to the presentation of this report to Council. Staff will continue to follow-up with this group for their 2012-13 business plan and budget. Appendix D includes business plans and budgets for the other 21 area-rated recreation services along with an explanation of how funding is to be utilized in 2012-13. The option to complete a 3 year Business Plan and Budget is provided to recreation associations. This year, two groups took advantage of this option: the Lost Creek Community Association, and the Silversides Residents Association.

Business Improvement Districts

There are some changes proposed to the area rates and minimums and maximums for the eight Business Improvement Districts for the 2012-13 fiscal year. Details of these changes, along with a summary of the total tax revenue expected to be generated, is provided in Appendix E of this report. Business Improvement Districts are required to submit annually a detailed Activity Plan and Budget to HRM. These documents are available to Councillors upon request. Commencing in 2012-13, Business Improvement Districts will be including in their budgets Grants in Lieu of property taxes for Federal and Provincial properties.

Area-Rated Local Improvements Charges

Area-rated Local Improvements Charges (LICs) for 2012-13 are also included in this report. While some of the LIC's follow District boundaries, others are for specific mapped areas. These mapped areas are referenced in Appendix B Schedule of Area Tax Rates and the maps are included at the end of the Schedule. As indicated in the Schedule, most of these area-rated LICs are for 1 year, but can be over a 2 or 3 year period. These area rates may decline slightly from year to year as the value of the assessment base grows. Also requiring Council approval is the uniform LIC charge for the Provincially owned portion of O'Connell Drive and all of Exeter Drive, Bali Terrace, Neven Road and Old Fairbanks Road which is for 10 years.

Final Budget Adjustments

Also included with this report are budget transfers resulting in no net change to the Operating Budget approved by Council on April 3, 2012. These amendments ensure that managers are able to meet the Budget Targets set for their Business Units with accurate projections. The net adjustments consist of:

1. Transfer of budgeted Utility increases from Fiscal to the Business Units,
1. Adjustments within Solid Waste, Community and Recreation Services, Police (Integrated Dispatch Communications) and Library as a result of the April business unit re-alignment.
2. Transfer of funds within Municipal Operations, which created six new cost centres as part of the re-alignment in April.

Details of these changes are included in Appendix F of this report.

BUDGET IMPLICATIONS

The area tax rates as recommended are sufficient to support the current level of service contained within the budgets of the respective area rated services. Where applicable, it is also sufficient to cover previous year's deficits. The total area rate revenue recommended for approval in this report for 2012-13 is \$130,966,200. This amount includes the additional \$810,000 required for Fire Protection and water infrastructure capital cost contributions.

FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

COMMUNITY ENGAGEMENT

Where required, community consultation took place in accordance with the Interim Area Rate Guidelines.

ENVIRONMENTAL IMPLICATIONS

There are no environmental implications associated with this report.

ALTERNATIVES


Council may chose to approve some area rates and defer others pending additional information.

ATTACHMENTS

- Appendix A: Resolution to Approve Area Rates and Amend the Approved Operating Budget and Fire Protection Rates for Fiscal 2012-13
- Appendix B: Schedule of Area Tax Rates (including mapped areas for LICs)
- Appendix C: Summary of Budgeted Expenditures & Revenues for 2012-13 Area Rated Services
- Appendix D: Business Plans for Area-Rated Recreation Services
- Appendix E: Business Improvement District Budget Summary and Area Rates for 2012-13
- Appendix F: 2012-13 Final Budget Adjustments

A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.html> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

Report Prepared by: Gordon Roussel, Senior Financial Consultant 490-6468

Report Approved by: 
Bruce Fisher, Manager, Financial Policy & Planning 490-4493


Report Approved by: Greg Keefe, Director of Finance &
Information Technology Services/ CFO 490-6308

Appendix A

HALIFAX REGIONAL MUNICIPALITY

Proposed 2012/2013 Area Rates and Final Operating Budget

RESOLUTION to Approve Area Rates and Amend the Approved Operating Budget and Fire Protection Rates for Fiscal 2012/2013¹

It is hereby resolved that:

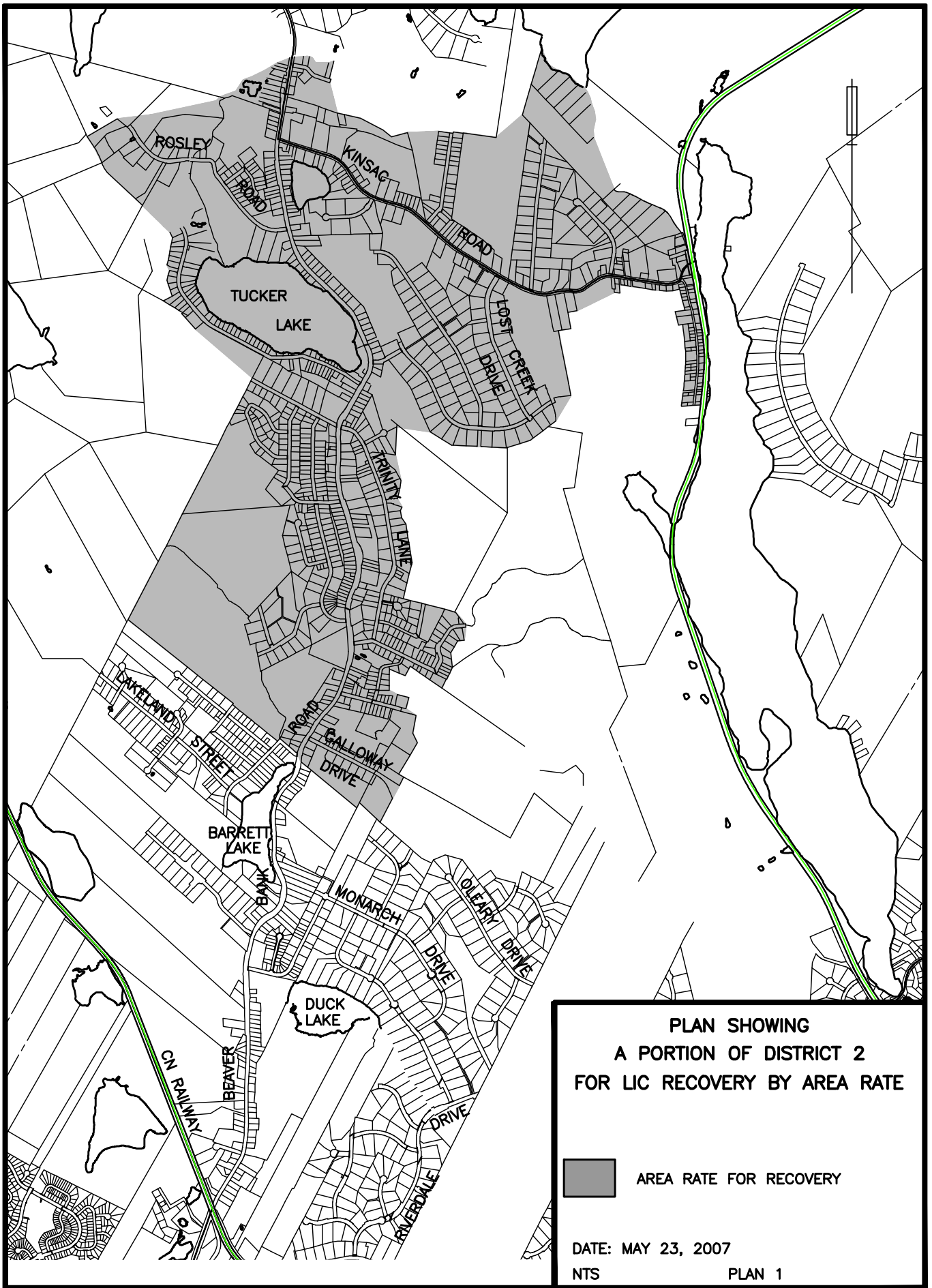
- a) the Operating Budget in the amount of **\$790,026,200** gross expenditures (which includes **\$668,495,200** in municipal expenditures including the reserve withdrawals specified in the Operating and Project Budget), **\$586,253,800** in property tax revenues (including area rate revenues) and **\$203,772,400** in other revenues be approved;
- b) the **Provincial Area Rate for Mandatory Education** on residential and resource property be set at the rate of \$0.294; and at a rate of \$0.296 for all commercial and business occupancy assessment;
- c) the **Provincial Area Rate for Property Valuation Services** on residential and resource property be set at the rate of \$0.020; and at a rate of \$0.011 for all commercial and business occupancy assessment;
- d) the **Provincial Area Rate for Corrections Services** on residential and resource property be set at the rate of \$0.020; and at a rate of \$0.009 for all commercial and business occupancy assessment;
- e) the **Provincial Area Rate for Metro Regional Housing Authority** on residential and resource property be set at the rate of \$0.006; and at a rate of \$0.006 for all commercial and business occupancy assessment;
- f) **Fire Protection** rates shall be set at \$0.082 for all commercial assessable property, including business occupancy; and at a rate of \$0.028 for all residential and resource property which is within 1,200 feet of a hydrant that is designed and operated for public fire protection purposes.
- g) Area rates shall be set on taxable residential, resource, commercial and business occupancy assessment, as per the attached **Schedule of Area Tax Rates**.

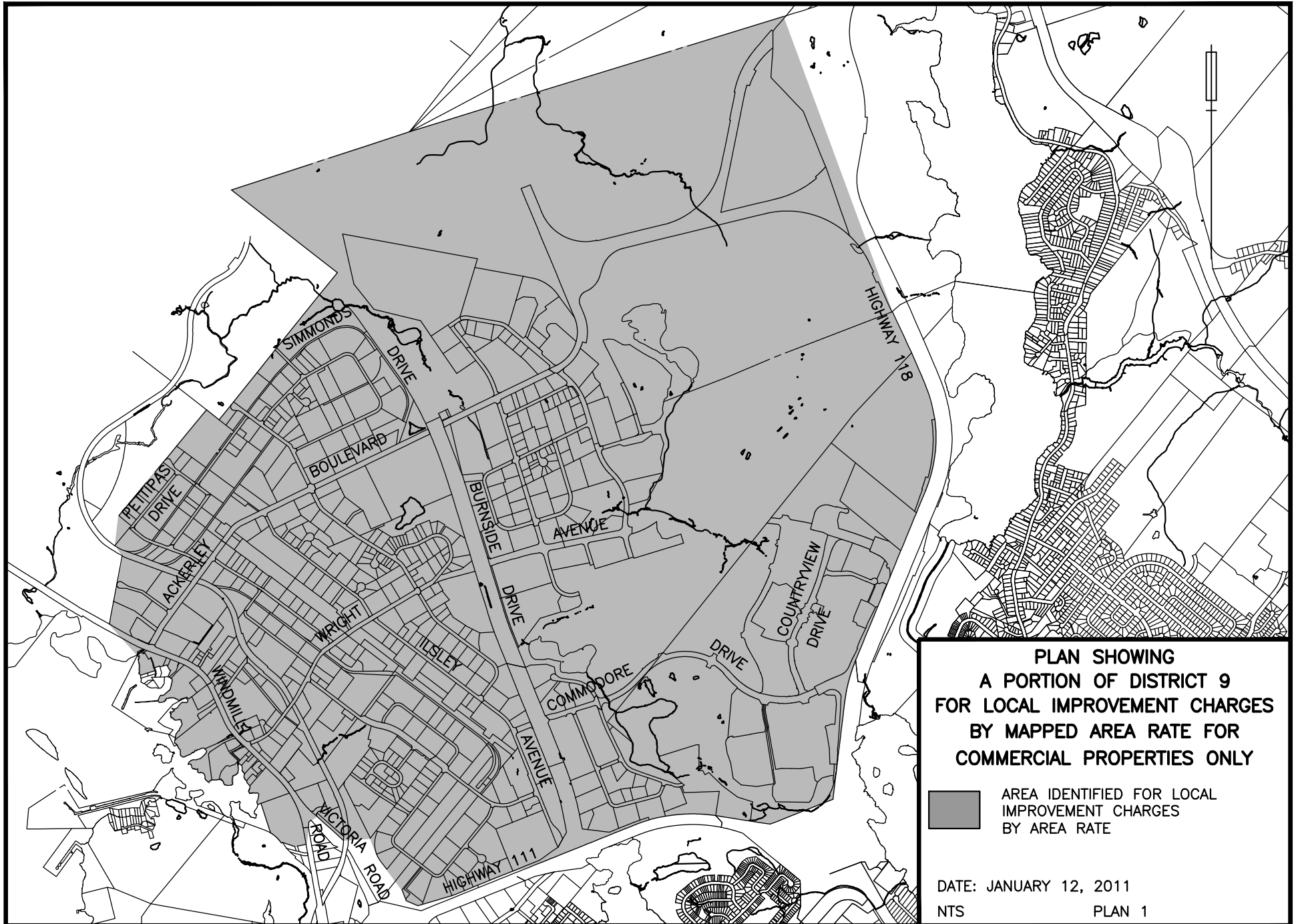
¹ The Operating and Project Budgets, General Tax Rates and Area Rates for Supplementary Education, Fire Protection, Regional Transportation, and Local Transit, were approved by Regional Council on April 3, 2012.

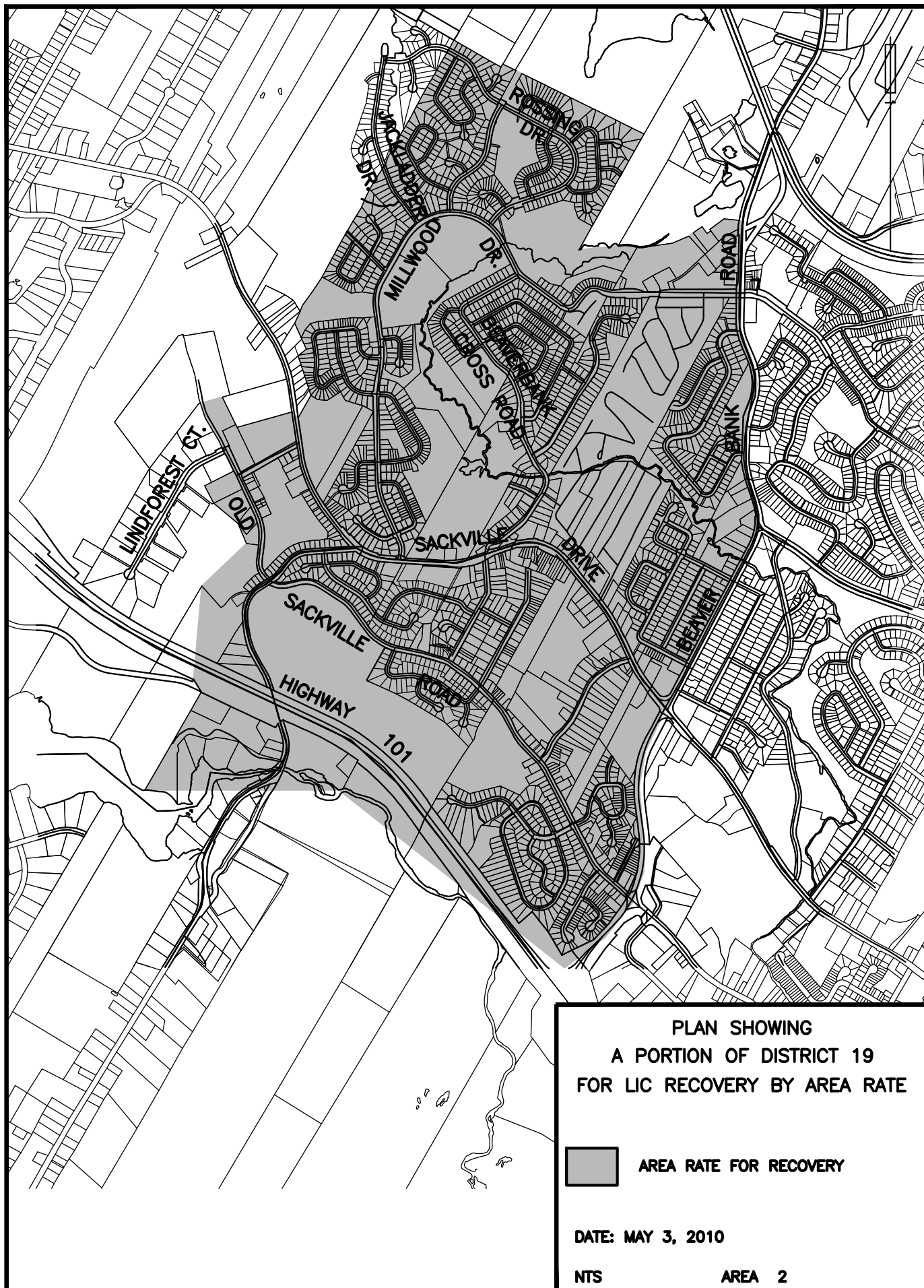
Schedule of Area Tax Rates

	Residential and Resource Rate	Commercial and Business Occupancy Rate
Provincial Area Rates		
Mandatory Education	0.294	0.296
Property Valuation Services	0.020	0.011
Corrections Services	0.020	0.009
Metro Housing Authority	0.006	0.006
Fire Protection		
To be levied on all assessable property including business occupancy assessment, that is within 1,200 feet of a fire hydrant:		
Fire Protection (Hydrants)	0.028	0.082
Sidewalks		
District 1 Streetscape Program (per property; not applicable to Resource or Business Occupancy assessment)	\$11.84 Flat Fee	\$11.84 Flat Fee
Sidewalk Snow Plowing		
For all sidewalks not along Arterial or Transit Routes and not HRM owned	0.015	0.015
Crosswalk Guards		
Harrietsfield	0.0021	n/a
Hatchett's Lake	0.0021	n/a
Recreation		
Beaver Bank Recreation Centre	0.070	n/a
Bedford Hammonds Plains Community Centre	0.018	0.018
Gordon R. Snow Community Centre	0.063	0.063
Riverline Activity Centre (Dutch Settlement)	0.032	n/a
East Preston	0.050	n/a
Grand Lake Community Centre	0.021	n/a
Lake & Shore Community Recreation Centre (Porter's Lake)	0.024	0.024
Haliburton Highbury	0.023	n/a
Hammonds Plains Common Rate	0.005	n/a
Harrietsfield Williamswood	0.019	n/a
Highland Park	0.005	n/a
Hubbards Recreation Centre	0.031	n/a
Ketch Harbour Area Residents Association (flat fee per dwelling)	\$66.67 Flat Fee	n/a
Kingswood Ratepayers (flat fee per property)	\$50.00 Flat Fee	\$50.00 Flat Fee
LWF Recreation Centre (Urban Core)	0.030	n/a
Lost Creek Community Association (flat fee per property)	\$50.00 Flat Fee	\$50.00 Flat Fee
Maplewood Ratepayers (flat fee per property)	\$50.00 Flat Fee	\$50.00 Flat Fee
Mineville Community Assoc (flat fee per property)	\$20.00 Flat Fee	\$20.00 Flat Fee
Musquodoboit Harbour	0.005	n/a
Prospect Road Recreation Association	0.012	n/a
Prospect Road Recreation Centre	0.038	n/a
Sackville Heights School Redevelopment	0.010	0.010
St. Margaret's Centre	0.010	0.010
Fox Hollow at St. Margaret's Bay Homeowners Association (flat fee per property)	\$60.00 Flat Fee	\$60.00 Flat Fee
Glen Arbour Residents Association (flat fee per property)	\$65.00 Flat Fee	\$65.00 Flat Fee
Silversides Residents Association (flat fee per property)	\$100.00 Flat Fee	\$100.00 Flat Fee
Upper Hammonds Plains (Maximum of \$300 per property)	0.170	n/a
Westwood Hills Residents Assoc. (flat fee per property)	\$50.00 Flat Fee	\$50.00 Flat Fee
White Hills Residents Association (flat fee per property)	\$50.00 Flat Fee	\$50.00 Flat Fee
Birch Bear Run Homeowner's Association (flat fee per property)	\$60.00 Flat Fee	\$60.00 Flat Fee

	Residential and Resource Rate	Commercial and Business Occupancy Rate
Business Improvement Districts		
Downtown Halifax		
Commercial (Minimum \$250, Maximum \$28,000)	n/a	0.09513
Business Occupancy (Minimum \$35, Maximum \$28,000)	n/a	0.1718
Downtown Dartmouth (Minimum \$300, Maximum \$10,000)		
Commercial	n/a	0.3900
Business Occupancy	n/a	0.4800
Spring Garden Road		
Commercial (Minimum \$250, Maximum \$12,000)	n/a	0.3200
Business Occupancy (Minimum \$50, Maximum \$2,000)	n/a	0.5900
Quinpool Road		
Commercial (Minimum \$250, Maximum \$7,000)	n/a	0.1900
Business Occupancy (Minimum \$100, Maximum \$5,000)	n/a	0.1718
Spryfield & District (Minimum \$125, Maximum \$10,000)		
Commercial	n/a	0.2100
Business Occupancy	n/a	0.2600
Dartmouth Main Street (Minimum \$250, Maximum \$15,000)		
Commercial	n/a	0.1700
Business Occupancy	n/a	0.2100
Sackville Drive		
Commercial (Minimum \$200, Maximum \$7,000)	n/a	0.1400
Business Occupancy (Minimum \$50, Maximum \$750)	n/a	0.1000
North End Commercial (Minimum \$50, Maximum \$2,500)	n/a	0.1500
Private Road Maintenance Fees		
Petpeswick Drive Improvement Society (flat fee per property)	\$200.00 Flat Fee	\$200.00 Flat Fee
Three Brooks Homeowner's Association (flat fee per property)	\$450.00 Flat Fee	\$450.00 Flat Fee
South West Grand Lake Property Owner's Association (flat fee per property)	Flat Fee Schedule	Flat Fee Schedule
Shag End Lot Owner's Association (flat fee per property)	\$600.00 Flat Fee	\$600.00 Flat Fee
River Bend Rd & River Court Homeowner's Association (flat fee per property)	Up to \$350 Flat Fee	Up to \$350 Flat Fee
Local Improvement Charges		
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	\$160.00 Flat Fee	\$160.00 Flat Fee
Mapped Area of Dist 2 dated May 23, 2007 (Proj 10-243: Beaver Bank Rd: Meadow to Danny; 2nd of 3 yr)	0.0759	0.0759
Mapped Area of Dist 9 dated Jan 12, 2011 (Proj 11-224; Akerley Blvd: Isnor Dr to J. Zatzman Dr)	n/a	0.0053
Mapped Area of Dist 19 dated May 3, 2010 (Proj 11-271; Old Sackville Dr: Lucasville Rd to Claudia)	0.0510	0.0510
District 20 New Sidewalk (Projects 11-249; Sidewalk on Cockburn Dr from McDougall to Mayfair)	0.0032	0.0032
District 20 New Sidewalk (Projects 11-249; Sidewalk on Mayfair Ave from Raymond to Raymond)	0.0054	0.0054
Mapped Area of Dist 22 dated Sept 23, 2008 (Proj 09-273: St Margarets Bay Rd: Devonshire to Sleepy Hollow; 2nd of 2 yrs)	0.0178	0.0178







PLAN SHOWING
A PORTION OF DISTRICT 19
FOR LIC RECOVERY BY AREA RATE

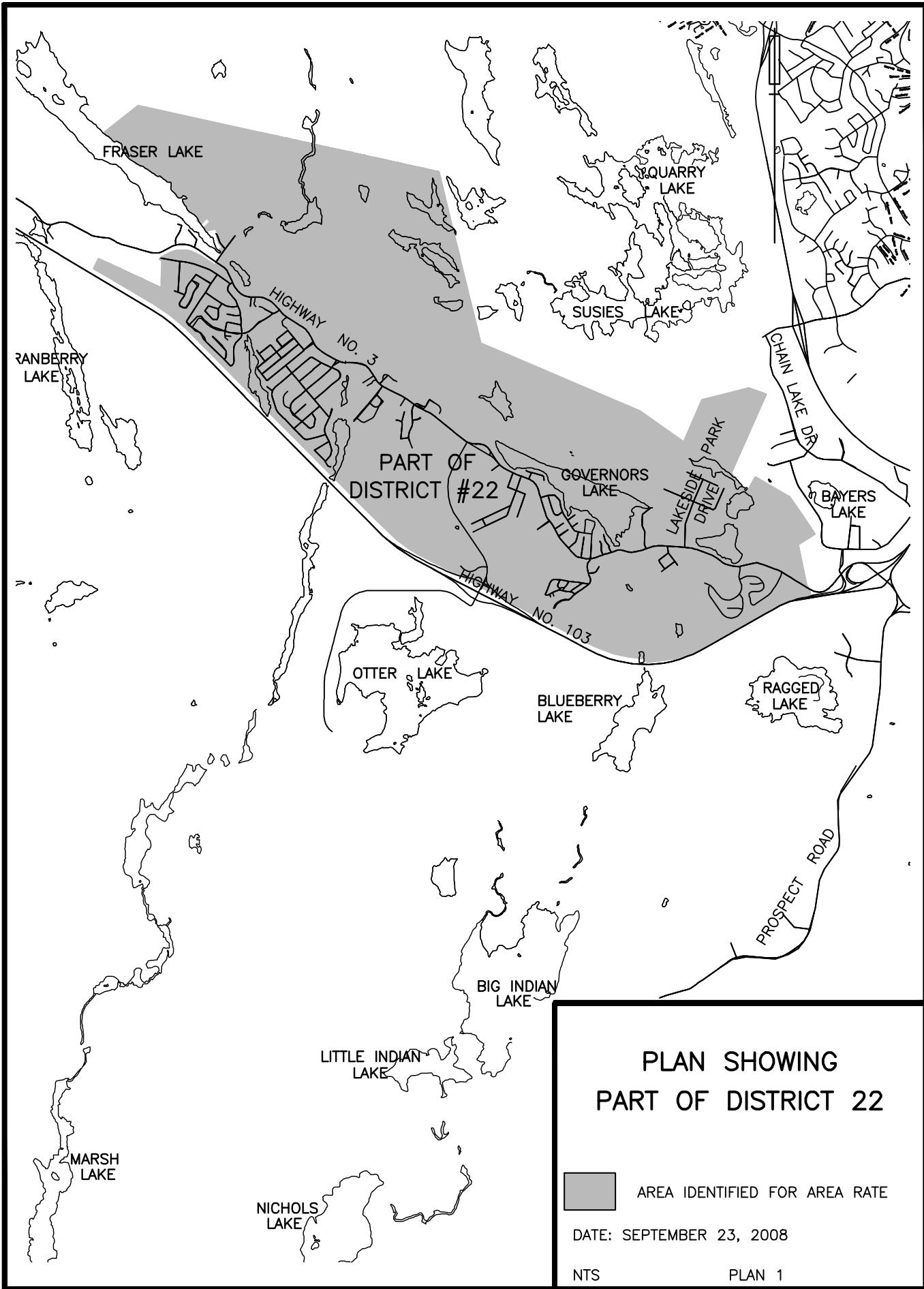


AREA RATE FOR RECOVERY

DATE: MAY 3, 2010

NTS

AREA 2



PLAN SHOWING
PART OF DISTRICT 22

 AREA IDENTIFIED FOR AREA RATE

DATE: SEPTEMBER 23, 2008

Appendix C

Page 1

SUMMARY OF BUDGETED EXPENDITURES & REVENUES FOR 2012-13 AREA RATED SERVICES
HALIFAX REGIONAL MUNICIPALITY

	2011-12 Approved Budget	% Change 11-12 to 12-13	2012-13 Proposed Budget excluding Prior Year Deficit / (Surplus)	Prior Year -Surplus / Deficit (if applicable)	5803 Transfer- General	5804 Transfer- Urban	4200 Area Rate Revenue	Total Budget	2012-13 Proposed Residential Area Rate (\$/\$100)	2011-12 Approved Residential Area Rate (\$/\$100)
<i>Provincial Area Rates</i>										
Mandatory Education	99,370,524	6.9%	106,256,000	-8,000	0	0	106,248,000	106,248,000	0.294	0.295
Property Valuation Services	6,658,548	2.5%	6,822,000	-229,000	0	0	6,593,000	6,593,000	0.020	0.022
Corrections Services	4,924,683	30.7%	6,437,000	-10,000	0	0	6,427,000	6,427,000	0.020	0.016
Metropolitan Housing Authority	2,324,348	3.3%	2,400,000	-137,000	0	0	2,263,000	2,263,000	0.006	0.007
<i>Fire Protection</i>										
Fire Protection (Fire Hydrants)	9,505,000	13.9%	10,829,000	1,116,000	0	0	11,945,000	11,945,000	0.028	0.023
<i>Sidewalk Snow Plowing</i>										
Sidewalk Snow Plowing (including prior year's Surplus)	2,806,788	-4.6%	2,676,400	-39,400	0	0	2,637,000	2,637,000	0.015	0.017
<i>Crosswalk Guards</i>										
Harrietsfield / Hatchett Lake	14,400	0.0%	14,400		0	0	14,400	14,400	0.0021	0.0022
<i>Recreation</i>										
LWF (63)	165,900	7.1%	177,600		0	0	177,600	177,600	0.030	0.030
Harrietsfield/Williamswood Recreation Centre (71)	27,800	5.0%	29,200		0	0	29,200	29,200	0.019	0.019
Hubbards (72)	36,900	8.9%	40,200		0	0	40,200	40,200	0.031	0.031
East Preston (74)	29,400	5.8%	31,100		0	0	31,100	31,100	0.050	0.050
Musquodoboit Harbour (75)	8,500	3.5%	8,800		0	0	8,800	8,800	0.005	0.005
Riverline Activity Centre (Dutch Settlement) (76)	10,100	8.9%	11,000		0	0	11,000	11,000	0.032	0.032
Upper Hammonds Plains (77)	39,200	0.0%	39,200		7,900	0	31,300	39,200	0.170	0.170
Highland Park (79)	7,300	8.2%	7,900		0	0	7,900	7,900	0.005	0.005
Haliburton Highbury (80)	43,700	5.3%	46,000		0	0	46,000	46,000	0.023	0.023
Hammonds Plains Common (82)	57,000	5.6%	60,200		0	0	60,200	60,200	0.005	0.005
Prospect Road Recreation Association (83)	73,100	6.3%	77,700		0	0	77,700	77,700	0.012	0.012
Prospect Road Recreation Centre (PR)	231,400	6.3%	245,900		0	0	245,900	245,900	0.038	0.038
Grand Lake/Oakfield (84)	17,800	8.4%	19,300		0	0	19,300	19,300	0.021	0.021
Lake & Shore Community Recreation Centre (Porter's Lake)	266,400	6.5%	283,600		0	0	283,600	283,600	0.024	0.024
Gordon R. Snow Community Centre	768,000	7.9%	829,000		0	0	829,000	829,000	0.063	0.063
Beaver Bank Recreation Centre	200,700	4.4%	209,500		0	162,000	47,500	209,500	0.070	0.070
									\$50.00	\$50.00
Maplewood (89)	18,350	0.3%	18,400		0	0	18,400	18,400	Flat Fee	Flat Fee
									\$20.00	\$20.00
Mineville Community Association	10,320	-0.2%	10,300		0	0	10,300	10,300	Flat Fee	Flat Fee
									\$50.00	\$50.00
Kingswood Ratepayers Association	52,450	0.1%	52,500		0	0	52,500	52,500	Flat Fee	Flat Fee
									\$50.00	\$50.00
Westwood Hills Residents Association	32,650	2.3%	33,400		0	0	33,400	33,400	Flat Fee	Flat Fee
									\$50.00	\$50.00
White Hills Residents Association	27,550	0.2%	27,600		0	0	27,600	27,600	Flat Fee	Flat Fee
									\$100.00	\$100.00
Silversides Residents Association	16,300	0.0%	16,300		0	0	16,300	16,300	Flat Fee	Flat Fee
									\$60.00	\$60.00
Fox Hollow at St. Margaret's Bay Homeowners Association	6,180	0.3%	6,200		0	0	6,200	6,200	Flat Fee	Flat Fee

	2011-12 Approved Budget	% Change 11-12 to 12-13	2012-13 Proposed Budget excluding Prior Year Deficit / (Surplus)	Prior Year -Surplus / Deficit (if applicable)	5803 Transfer- General	5804 Transfer- Urban	4200 Area Rate Revenue	Total Budget	2012-13 Proposed Residential Area Rate (\$/\$100)	2011-12 Approved Residential Area Rate (\$/\$100)
Glen Arbour Residents Association	21,385	0.1%	21,400		0	0	21,400	21,400	\$65.00 Flat Fee	\$65.00 Flat Fee
Birch Bear Run Homeowner's Association	6,660	0.6%	6,700		0	0	6,700	6,700	\$60.00 Flat Fee	\$60.00 Flat Fee
Lost Creek Community Association	7,300	0.0%	7,300		0	0	7,300	7,300	\$50.00 Flat Fee	\$50.00 Flat Fee
Ketch Harbour Area Residents Association	10,000	1.0%	10,100		0	0	10,100	10,100	\$66.67 Flat Fee	\$66.67 Flat Fee
Bedford Hammonds Plains Community Centre	437,300	9.8%	480,100		0	0	480,100	480,100	0.018	0.018
Sackville Heights Redevelopment	201,100	7.8%	216,800		0	0	216,800	216,800	0.010	0.010
St. Margaret's Centre	260,400	8.6%	282,700		0	0	282,700	282,700	0.010	0.010
<i>Sidewalks</i>										
District 1 Streetscape Program	39,400	1.3%	39,900		0	0	39,900	39,900	\$11.84 Flat Fee	\$11.84 Flat Fee
<i>Private Road Maintenance Fees</i>										
Petpeswick Drive Improvement Society	3,600	0.0%	3,600		0	0	3,600	3,600	\$200.00 Flat Fee	\$200.00 Flat Fee
Three Brooks Homeowner's Association	41,400	0.0%	41,400		0	0	41,400	41,400	\$450.00 Flat Fee	\$450.00 Flat Fee
South West Grand Lake Property Owner's Association	30,445	0.0%	30,450		0	0	30,450	30,450	\$600.00 Flat Fee	\$600.00 Flat Fee
Shag End Lot Owner's Association	39,600	0.0%	39,600		0	0	39,600	39,600	Up to \$350 Flat Fee	Up to \$350 Flat Fee
River Bend Rd & River Court Homeowner's Association	7,550	0.0%	7,550		0	0	7,550	7,550	Flat Fee	Flat Fee
<i>Business Improvement Districts</i>										
Downtown Dartmouth Commercial	\$201,254	14.8%	\$234,800		0	0	247,200	247,200	0.3900	0.3900
Downtown Dartmouth Business Occupancy	\$14,122		\$12,400						0.4800	0.4800
Downtown Halifax Commercial	\$728,990	1.1%	\$738,500		0	0	821,700	821,700	0.09513	0.1012
Downtown Halifax Business Occupancy	\$83,620		\$83,200						0.1718	0.1718
Spring Garden Road Commercial	\$291,371	17.7%	\$345,300		0	0	363,500	363,500	0.3200	0.3200
Spring Garden Road Business Occupancy	\$17,595		\$18,200						0.5900	0.5900
Quinpool Road Commercial	\$86,788	12.6%	\$97,700		0	0	103,300	103,300	0.1900	0.1900
Quinpool Road Business Occupancy	\$4,934		\$5,600						0.1718	0.1718
Spryfield & District Commercial	\$65,782	4.7%	\$69,000		0	0	71,200	71,200	0.2100	0.2100
Spryfield & District Business Occupancy	\$2,223		\$2,200						0.2600	0.2600
Sackville Drive Commercial	\$151,679	1.6%	\$154,100		0	0	158,400	158,400	0.1400	0.1400
Sackville Drive Business Occupancy	\$4,182		\$4,300						0.1000	0.1000
Dartmouth Main Street Commercial	\$78,565	13.9%	\$90,500		0	0	94,100	94,100	0.1700	0.1700
Dartmouth Main Street Business Occupancy	\$4,080		\$3,600						0.2100	0.2100
North End Commercial	\$108,742	0.0%	\$108,700		0	0	108,700	108,700	0.1500	0.1800
<i>Local Improvement Charges</i>										
O'Connell Dr (Provincial), Exeter Dr, Bali Terrace, Neven Rd & Old Fairbanks Rd	6,880	0.3%	6,900		0	0	6,900	6,900	\$160.00 Flat Fee	\$160.00 Flat Fee
Mapped Area of Dist 2 dated May 23, 2007 (Proj 10-243: Beaver Bank Rd: Meadow to Danny; 2nd of 3 yr)	145,523	n/a	145,500		0	0	145,500	145,500	0.0759	0.0831
Mapped Area of Dist 9 dated Jan 12, 2011 (Proj 11-224: Akerley Blvd: Isnor Dr to J. Zatzman Dr)	n/a	n/a	62,700		0	0	62,700	62,700	0.0053	n/a
Mapped Area of Dist 19 dated May 3, 2010 (Proj 11-271: Old Sackville Dr: Lucasville Rd to Claudia)	n/a	n/a	243,100		0	0	243,100	243,100	0.0510	n/a
District 20 New Sidewalk (Projects 11-249; Sidewalk on Cockburn Dr from McDougall to Mayfair)	n/a	n/a	33,600		0	0	33,600	33,600	0.0032	n/a
District 20 New Sidewalk (Projects 11-249; Sidewalk on Mayfair Ave from Raymond to Raymond)	n/a	n/a	57,000		0	0	57,000	57,000	0.0054	n/a
Mapped Area of Dist 22 dated Sept 23, 2008 (Proj 09-273: St Margarets Bay Rd: Devonshire to Sleepy Hollow; 2nd of 2 yrs)	109,303	n/a	109,300		0	0	109,300	109,300	0.0178	0.0198

Appendix D

Business Plans & Budgets for Area-Rated Recreation Services

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2012-13 Business Plan & Budget for

Name of Association or Society:	Beaver Bank Kinsac Community Centre
Registry of Joint Stock Companies ID#:	3060274

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Tom Margeson, Chair	Anne Driscoll, Treasurer
Phone number:	902-471-2473	902-865-9791
Mailing Address:	18 Station Road, Kinsac, NS B4G 1C8	2039 Beaver Bank Road, Beaver Bank, NS B4G 1E2

Business Plan & Budget approved at Annual General Meeting held on:	TBD
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Mission and Description of Services Provided
(including who the services are provided to)

The Community Centre mission is to provide a focal point for community events; to allow for social and wellness interaction with community members for all ages; be a venue for fundraising for community organizations and act as an emergency measures site in the event of either a natural or man-made disaster.

Accomplishments

(What has your organization accomplished in the past year?)

2011-2012 Eighth year in operation:
Despite the fact that we lost our Community Centre to fire in September 2009, the board and the board committees have been very active over the past year. Prior to the fire, we held summer programs for children, youth nights, fitness classes, dart league, guitar lessons, children's indoor hockey program, blood donor clinics as well as regular fund raising events such as weddings and dances. In September 2009, a fundraising committee was struck and has been extremely active in raising funds for the Rebuild effort by such things as a road toll, radio auctions, Breakfast with Santa, Monte Carlo night, silent auction, ball tournaments and other events and initiatives.
The Community Centre continues to have a temporary office at the BBK Children's Learning Centre on Kinsac Road and held a successful summer camp this year as well as a Canada Day celebration. Other community groups have graciously offered their space to us for events as well as the proceeds from events held on our behalf.
The Rebuild Steering Committee has been very involved with HRM as the process began for the design and construction of our new Community Centre. The rebuild continues and we expect to be in the new building by late fall 2012.
We continue to improve our relationships with other community groups and have representatives on our board of directors from several of these groups.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Continue to work with HRM on the construction of our new building.
2.	Enhance youth programming for both teens and pre-teens.
3.	Work with the Senior's Association to ensure its ongoing success.
4.	Investigate grant opportunities.
5.	Partner with community groups to enhance service to the Community.
6.	Host community events such as Canada Day celebration.
7.	Maintain a presence in the Community.
8.	Begin operation in the new building in Fall 2012.
9.	Market programs and events for the Centre.
10.	Operate the building in a cost-effective manner.

Area Rate Information

Purpose of Area Rate:	To pay capital costs of the facility and a portion of operating costs associated with the building.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.07 per \$100 of taxable assessment
Area subject to Area Rate:	Beaver Bank Kinsac
Year Area Rate to Expire (if applicable):	2025
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus to March 31, 2012: \$401,516
If a surplus exists at the end of the fiscal year, how is it to be applied?	Will be used to maintain operations of the building, to refurbish cost of equipment and furnishings for the new building, to offset facility manager's salary while the building was under construction and to pay down the debt.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Transfer from the Urban General Tax Rate	162,000
Area Rate Revenue to be collected from Property Tax bills	47,500
Total Revenues (must equal total expenditures):	\$209,500

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Debentures (Capital) Principal	83,800
Interest on Debenture	51,700
Building Expenses in current and future years and refurbishing expenditures	475,500
Prior Year (Surplus)/Deficit	(401,500)
Total Planned Expenditures (must equal total revenues):	\$209,500

2012-13 Business Plan & Budget for

Name of Association or Society:	EAST PRESTON RECREATION CENTRE
Registry of Joint Stock Companies ID#:	1259556

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	BRENDA L. BROOKS	LINDA CLAYTON-BROOKS
Phone number:	462-5054	435-0366
Mailing Address:	219 BROOKS DRIVE, EAST PRESTON, NS B2Z 1G5	1833 HIGHWAY #7, EAST PRESTON, NS B2Z 1E9
E-mail Address:	prestonreccentre@accesswave.ca	

Business Plan & Budget approved at Annual General Meeting held on:	June 25 th , 2012
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Mission and Description of Services Provided

(including who the services are provided to)

We are a community based Centre providing recreation programs to the community and surrounding areas. Services are provided to children, youth and adults alike.

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> - Successful Summer Camp Program - Successful minor Basketball program, hosted provincial tournaments - Community wide Fun day at the end of the summer - Provided facility to many groups, community and family events - Opened a fitness centre - New playground - Various building upgrades - New office staff person - Improved financial management systems - Completed board development tool and business planning
--

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Continue to offer structured programs for all ages
2.	Continue to make the building accessible for community & family events
3.	Some improvements to the facility with the installation of air conditioning in the gym and adding a storage area.
4.	Successful AGM and Board recruitment
5.	Expand role and duties of staff

Area Rate Information

Purpose of Area Rate:	Area Rate will be used to pay operating expenses of the community centre.
Will the Purpose or Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$0.050 per \$100 of taxable assessment
Area subject to Area Rate:	Community of East Preston
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$30,890
If a surplus exists at the end of the fiscal year, how is it to be applied?	Special project reserve

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 31,100
Total Revenues (must equal total expenditures):	\$ 31,100

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Heating Fuel	\$ 11,500
Power	11,000
Phone/Internet	1,000
Refuse collection	1,000
Insurance	2,500
Snow Removal	3,500
Building Upgrades	31,500
Prior Year (Surplus)/Deficit	(30,900)
Total Planned Expenditures (must equal total revenues):	\$ 31,100

2012-13 Business Plan & Budget for

Name of Association or Society:	Fox Hollow at St Margaret's Bay Homeowners Association
Registry of Joint Stock Companies ID#:	3092432

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Rick Fraser – Chair	Mark Beland – Vice Chair
Phone number:	826-1632	820-2627
Mailing Address:	14 Ashberry Court, Upper Tantallon, NS, B3Z 1N5	57 Ashford Close, Upper Tantallon, NS, B3Z 1N5
E-mail Address:	rick.fraser@emci.ca	

Business Plan & Budget approved at Annual General Meeting held on:	15 May 2012
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Mission and Description of Services Provided

(including who the services are provided to)

To provide financial support to those activities and infrastructures as directed by the rate payers of the Fox Hollow Subdivision.
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Accomplishments

(What has your organization accomplished in the past year?)

<ol style="list-style-type: none"> 1. Financing and reimbursement to our portion of the multi-sports pad; 2. Development of a community contact list in conjunction with a neighbourhood communication plan (e-mail, newsletters) 3. Community clean up days (Earth day) 4. Community Garage Sale 5. Establishment and Maintenance of an ice surface 6. Christmas Tree Lighting Ceremony 7. Spring/Summer BBQ 8. Identification and Preplanning for new Community Initiatives 9. Regular Annual General Meeting and Executive Committee meeting to address the concerns of our community

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Annual AGM 16 May 2012
2.	Community Garage Sale 2 Jun 2012
3.	Spring BBQ 3 Jun 2012
4.	Fall BBQ Sep 2012
5.	Revision and updates to Association Contact List
6.	Pay Off Association Commitment to Multi Sport Surface
7.	Christmas Tree Lightning Ceremony Dec 2012
8.	Ice Rink (2013)
9.	Community Winter Activity Day/evening (Feb 2013)
10.	Prioritize and Start New Community Initiatives (Community Garden, Identity)

Area Rate Information

Purpose of Area Rate:	To financially support our mission statement.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	It was agreed at the 2009 AGM (Jun 24) to extend this rate until 2014 to support the new multi-sports surface. We will be able to reduce next year as we are ahead in our contributions.
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A in 2012/13
2012/13 Area Rate will be:	\$60 per property
Area subject to Area Rate:	Fox Hollow at St Margaret's Bay
Year Area Rate to Expire (if applicable):	2014
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$ 4,970
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus is committed to funding the multi-use recreational surface, and new projects planning.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 6,200
Total Revenues (must equal total expenditures):	\$ 6,200

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Expenses from Winter/Spring 2012 (Rink, Flowers)	200
Annual AGM 16 May 2012	100
Community Garage Sale 2 Jun 2012	100
Spring BBQ 3 Jun 2012	500
Revision and updates to Association Contact List	100
Pay Off Association Commitment to Multi Sport Surface	5,800
Christmas Tree Lightning Ceremony Dec 2012	300
Ice Rink (2013)	500
Community Winter Activity Day/evening (Feb 2013)	200
Prioritize and Start New Community Initiatives (Community Garden, Identity)	3,400
Prior Year (Surplus)/Deficit	(5,000)
Total Planned Expenditures (must equal total revenues):	\$ 6,200

2012-13 Business Plan and Budget

Name of Association or Society	Glen Arbour Homeowners' Association
Registry of Joint Stock Companies ID#	113040794

	Primary Signing Authority	Secondary Signing Authority
Name and Title	Ray Rudolph, President	Ben Pershick, Treasurer
Phone Number	835-3795 <rayrudolph@ns.sympatico.ca>	835-8590 < benpershick@yahoo.com >
Mailing Address	202 Glen Arbour Way , Hammonds Plains, B4B 1T5	142 Ballybunion, Hammonds Plains, B4B 0E7

Kate Hackett – Secretary & Grant Jarvis- V. President also have signing authority

Strategic Plan approved - AGM	May.2012
Business Plan and Budget was approved at Semi-annual meeting	Oct 2011

Mission and Description of Services Provided

(Including who the services are provided to)

Mission Statement

The Glen Arbour Homeowners' Association represents the interests of the members of the Association and provides services to them. The Association works with residents and stakeholders to maintain and enhance the quality of life within the community, through neighborhood improvement programs, recreational development, environmental improvement and various social activities.

The purpose of the Homeowners' Association is to:

1. To foster community spirit in order to promote a high quality of life for those residing in the Glen Arbour Golf and Residential Community.
2. To foster effective measures to improve common services such as fire protection, garbage collection, police protection, telephone and internet, water, electrical and gas services.
3. To encourage the beautification of individual properties and, through joint effort with the Annapolis Group, Glen Arbour Golf Course and Halifax Regional Municipality (HRM), enhance common areas.
4. To foster the safety and security of homeowners, children and property
5. To foster effective traffic safety measures to protect pedestrians, vehicle drivers on roadways within Glen Arbour and personal property adjacent to such roadways.
6. To work cooperatively with Annapolis Group Inc. to ensure the continued high quality of life in Glen Arbour; particularly in regards to the adherence to Schedule B (Protective Covenants) and Schedule C (Golf Course Privileges) as stated in each Purchase and Sale Agreement.
7. To work co-operatively with the area HRM councillor and HRM staff; and with the area MLA and provincial civil servants on any matters municipal or provincial which pertain to Glen Arbour Golf and Residential Community.
8. To foster and maintain cooperative efforts with neighboring homeowner associations.
9. To ensure compliance with the Societies Act. R.S., c. 435, s. 1. An Act to Provide for the Incorporation of Non-profit Societies.
10. To consult with our membership concerning their desire to enhance and expand the recreational amenities within our community. Promote the use of existing HRM recreational facilities.

Accomplishments

(What has your organization accomplished in the past year?)

- Following 3 years of planning, and securing of the finances, the 12 year old wooden playground equipment was finally replaced (it had only 7 activities, none for children under 7) The new steel playground equipment was installed (it features 27 activities, for a broader age group for ages 3 yrs and up)
- For several years drainage problems has persisted on large portions of the playground. Before the new playground equipment was installed, a very extensive network of drainage ditches & pipe was located, then the site was graded, and sod installed.
- Gravel paths to the new equipment were constructed to extend the use of the playground facilities after wet weather.
- The Parking area at the playground was expanded to allow for 3 more vehicles
- At the margins of the playground new garden beds were created, utilizing both existing and new plant materiel, volunteers provided much of the labour. (Homeowners' Association maintains these beds)
- During our consultations with AGI (the developer) we discussed solutions to improving the traffic safety of the entrance to Glen Arbour. This information was given to our Councillor and to HRM Transportation & Public Works staff. The developer has indicated that it will pay for the entire cost of installing traffic signals at the entrance to improve the safety for vehicles leaving Glen Arbour. The addition of a new commercial centre and day care facility compound the exiting problem (latest quote for the lights is \$175,000.) The offer is currently with Development Control & Mr. Reashor for final approval.
- A formal re-opening of Playground was held in October with our Councillor and MLA present along with members of the press and residents.
- We had considered the building of a walking trail thru the woods around the perimeter of the Playground. Competitive pricing had been obtained but the cost was high and the trail too short to proceed with the concept so it was cancelled.
- Our Landscaping & Projects Committee continued its' program of maintenance of the garden beds within our community that are on HRM land. (baseball field, playground & traffic island.)
- The two garden beds at the entrance to Eisenhower Field (HRM land) were improved with the addition of a few new plants and the re-arrangement of others (some of our existing plants had been stolen in the spring.)
- Continued ongoing communication with the RCMP regarding the monitoring and control of speeders on Glen Arbour Way, and the problem with vandals, resulting in more frequent RCMP presence.
- ATV activity continues to be a problem. The Safety & Security Committee worked with the Water Commission to block some of the access points used by ATV's and snow mobiles. The trespassing continues, charges have been laid, consultation with ATV groups continues, but the problems persist.
- Met several times this year with Councillor Lund concerning community issues.
- The GAHA continued its participation in the GHPCA (Greater Hammonds Plains Communities Association) which focus' on the major issues that impact our part of HRM.
- Conducted community clean up in May.
- Last June we worked with adjacent communities in conducting a "Rally For Roads" which was designed to bring to the attention of both HRM & the Province as well as the RCMP the dangerous road conditions that exist on the Hammonds Plains Road. The event attracted over 100 participants. The event was covered by various media: 3 T.V. networks; 3 radio stations and 2 newspapers.
- In July the GHPCA developed a petition which asked HRM and the Transportation & Public Works Department to develop a plan to improve the safety conditions of the road. These improvements would be phased. Over 2400 signatures were collected over a four week period. The petition was given to our Councillor and tabled at the Council meeting on August 9th 2011.

- Meetings were held with Transportation & Public Works representatives in November. They are to prepare a report for Council. We understand this has been completed, but it has not been made public as yet.
- Organized various community events: Children's Christmas Party and Carol sing, Coordinated the Glen Arbour Christmas contributions to the Food Bank and a Toy Drive. Conducted the annual Halloween and Christmas home decorating contests.
- Continued a Community/ Corporate Partnership program with 20 local merchants, to help create new business for the participating firms while at the same time provide a benefit for our residents.
- The 6 editions of our Community newsletter were developed and distributed providing helpful information and notices to the Glen Arbour residents.
- We researched material on how to reduce our individual carbon footprint and sent it electronically to all residents. The information is included in the revised Members Directory.
- Over the winter our Recreation Committee developed an on-line survey to determine the current recreation activities of the residents in our community. Over 42 % responded. A 20 page report has been prepared concerning the survey results. It is to be presented to residents at our AGM on May 28th. From this survey and subsequent dialogue with residents we hope to use this information to guide future priorities for adding recreation amenities in Glen Arbour. We have also consulted with White Hills concerning future joint development of providing amenities to the new park on McCabe Lake. We also have had preliminary discussions on the possibility of cost sharing on the future development of a walking trail along Thompson Run.

Goals for 2012-13

(What does your organization plan to accomplish between April 2012 and March 31st 2013)

1	Enhance the appearance and improve water retention and weed reduction for our various garden projects by adding bark mulch in May/June. Complete the transfer of some existing plants from the Island bed to the playground.
2	Maintain all the existing garden beds on HRM lands within the community during the growing season. Rework the 2 "Eisenhower Garden Beds" at the entrance to the baseball field parking lot – repositioning- adding rocks, mulch and new plants & shrubs
3	Provide information on topics of particular interest to residents thru our Education Committee
4	Organize and implement a trash spring clean up of the ditches throughout Glen Arbour.
5	Collaborate with a local scout troop, providing bat & owl houses in G.A.
6	Organize the Children's Christmas party and carol sing. Coordinate the Christmas Food bank and Toy drive contributions from Glen Arbour.
7	Hold a forum this summer with teenagers to assess their recreational needs
8	Provide a community forum through the 7 issue electronic Community Newsletter
9	Government Affairs Committee to continue regular communications with our Municipal and Provincial representatives.
10	Conduct Community decorating contests for Halloween and Christmas
11	Run the business affairs of the Association in an effective manner
12	Evaluate the effectiveness of the Community Partnership program and expand if required
13	Discuss the future recreational priorities for the community by discussing the results of the Recreation Survey with residents at our A.G.M. in May .
14	Review with HRM planners the cost and implications of the recreational amenities preferred by residents as a result of the Survey.
15	Work with HRM planning staff to develop a long range plan for adult recreational opportunities on the various lands within Glen Arbour that are designated for recreational use.
16	Executive and Board to continue to evaluate GAHA organizational effectiveness, committee structure, sourcing of volunteers, succession planning etc.

Area Rate Information

Purpose of Area Rate:	To fund items identified in 5 year vision and ensure that all property owners at Glen Arbour have the opportunity to share in the improvements of the community
Will the Purpose or Amount of the Area Rate change in 2012/2013	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Amount of Area Rate for 2012/13:	\$65 flat rate per property
Area subject to Area Rate:	Phases 1 - 7 Glen Arbour sub-division
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year. How much?	Accumulated Surplus to March 31, 2012: \$ 7,063
If a surplus exists at the end of the fiscal year. How is it to be applied?	To the recreational activities of the Association.

Revenue Budget for 2012/13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 21,400
Total Revenues (must equal total Expenditures):	\$ 21,400

Expenditure Budget for 2012 /2013

Description of Planned Expenditures	Amount (\$)
2012/13 Allocation of funds for development of Recreational Activities (Recreation Committee)	\$ 20,000
Children's Christmas Party and charity gift giving event (Children's Comm.)	1,200
Regular maintenance of garden beds on HRM lands (Landscaping & Projects) Includes bark mulch for 3 beds, fertilizer, some new plants & shrubs Includes cutting of weeds along shoulders of roads & ditches in July	5,500
Print materials required for the welcome package for new residents and their members directory (Welcoming Committee)	100
Membership in the GHPCA and project printing costs(Government affairs)	200
Twice yearly community clean-up (Safety & Security -Special events Committee) Boy Scouts. Materials for the Construction of Bat Houses by the Scouts to control insects. Project this June working with RCMP & Residents to slow traffic on Glen Arbour Way	500
Administer the business of the Association -office supplies. Printing, Banking (Executive)	1,000
Prior Year (Surplus)/Deficit	(7,100)
Total Expenditures (must equal total Revenues):	\$ 21,400

2012-13 Business Plan & Budget for

Name of Association or Society:	Grand Lake Oakfield Community Society
Registry of Joint Stock Companies ID#:	1266851

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Murray Tate	Robert Kamperman
Phone number:	860 2376	860 2806
Mailing Address:	100 Oakfield Park Rd. Oakfield, NS B2T 1V3	8 North Fork Road, Oakfield, NS B2T 1A9
E-mail Address:	mtate@mhpm.com	kamperr@halifax.ca

Business Plan & Budget approved at Annual General Meeting held on:	April 29, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

We provide a gathering space for all members of our community. We provide space for the ladies auxiliary to host events, such as dances, fairs, bridge club, darts, exercise programs, funerals and wedding parties.

Accomplishments

(What has your organization accomplished in the past year?)

This year we focused on fund raising for the playground project. We submitted grant applications to the Province and Municipality and hope for a positive response. The fundraising is taking the majority of the time. Hall usage has increased this year and we are beginning to reestablish clear rules for hall use. The fee schedule has been established and the website continues to gain momentum. The society also came up with a slogan that is in keeping with the new image created previously.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Completion of playground project.
2.	Maintenance of the hall for residents.
3.	Increase usage of hall by 10%.
4.	Increase usage of bar by 25%.

Area Rate Information

Purpose of Area Rate:	Community Hall maintenance, playground maintenance, mortgage payments.
Will the Purpose or Amount of the Area Rate change in 2011/12?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.021 per \$100 of taxable assessment
Area subject to Area Rate:	Grand Lake/Oakfield
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$7,851
If a surplus exists at the end of the fiscal year, how is it to be applied?	Playground equipment

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 19,300
Total Revenues (must equal total expenditures):	\$ 19,300

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Loan (Principal)	\$ 2,400
Loan (Interest)	800
Maintenance	8,000
Playground	10,000
Lawn Mowing	6,000
Prior Year (Surplus)/Deficit	(7,900)
Total Planned Expenditures (must equal total revenues):	\$ 19,300

2012-13 Business Plan & Budget for

Name of Association or Society:	Haliburton Highbury Homeowners Association
Registry of Joint Stock Companies ID#:	1648112

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Belinda Eddy	Cathy Weaver
Phone number:	902-820-2609	902-826-7936
Mailing Address:	230 Grinstead Lane, Stillwater Lake NS B3Z 1P1	110 Bristol Ave Stillwater Lake, NS
E-mail Address:	b_eddy99@hotmail.com	

Business Plan & Budget approved at Annual General Meeting held on:	May 9 2012
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Mission and Description of Services Provided

(including who the services are provided to)

To be primarily concerned with protecting and improving property value and homeowners' rights for the area of Haliburton Hills, Haliburton Heights, and Highbury. Secondly, the development of recreational parks and trails. Finally, hosting community activities, but not limited solely to these points.

Accomplishments

(What has your organization accomplished in the past year?)

June 2011 – Community Yard Sale
 - Community information session re Flat Lake & Stillwater Bridge
 September 2011 – Terry Fox Run; Family Fun Day;
 December 2011 – Christmas Tree Lighting
 March 2012 – Skating Party
 April 2012 – Earth Day Clean up
 Maintenance – Community Sign, Snow removal,

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	On going park maintenance
2.	Fun day/ Terry Fox Run
3.	Community Yard Sale
4.	Skating Party
5.	Christmas Tree Lighting
6.	New Park signs and entrance sign
7.	Abbey Road Park – continued development

Area Rate Information

Purpose of Area Rate:	To fund the activities of the Haliburton Highbury Homeowners Association
Will the Purpose or Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$0.023 per \$100 of taxable assessment
Area subject to Area Rate:	Haliburton Hills, Haliburton Heights, and Highbury
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus to March 31, 2012: \$106,322
If a surplus exists at the end of the fiscal year, how is it to be applied?	Escrow for future capital projects

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 46,000
Total Revenues (must equal total expenditures):	\$ 46,000

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Administration	\$ 3,800
Activities	4,000
Donations	200
General Maintenance	5,000
Capital Projects	139,300
Prior Year (Surplus)/Deficit	(106,300)
Total Planned Expenditures (must equal total revenues):	\$ 46,000

2012-13 Business Plan & Budget for

Name of Association or Society:	Harrietsfield Williamswood Community Centre Association
Registry of Joint Stock Companies ID#:	3015595

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Larry Sinclair, Chairman	Donna Frizzell, Vice Chairman
Phone number:	(902)-474-8749	(902)-475-1699
Mailing Address:	36 Skyline Drive Harrietsfield, NS, B3V 1B3	59 Birchwood Road Harrietsfield, NS, B3V 1E4
E-mail Address:	Diane_hwccsec@yahoo.ca	

Business Plan & Budget approved at Annual General Meeting held on:	May 10, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

Mission

- To create an open environment and implement action plans, which help the Harrietsfield/Williamswood Community residents increase their sense of Community Centre ownership.
- To strengthen community spirit by developing programs and conducting events which address the needs of all area residents.
- To develop programs and services that make the centre accessible for all Community groups.
- To implement user friendly, helpful programs that increase the sense of openness and acceptance within the centre for all area residents.
- To develop a business plan which will ensure the future financial success of the Centre.

Description of Services Provided**Core Programs**

- After School Program – providing programming to 15-25 children between the ages of 5 and 12. This program is offered Mon – Fri and consists of art & crafts, sports, group activities, guest speakers, an area to do homework and a daily nutritional snack. Access to an internet computer station is available during the ASP and scheduled appointments are available to area residents in need of Internet access and/or assistance with computers.
- March Day Camp and Summer Day Camp, activities and programs for children between ages of 5 and 12, during these non-school periods.

Other Programs

- Pre teen dances offered to children ages 9 to 12 monthly;
- Youth dances offered to children grades 7 to 9;
- Girls Nights open to ages 5 and up;
- Boys Nights open to ages 5 and up;
- Children's holiday parties, such as Valentine, Christmas tree Lighting, etc.;
- Adult dances for Halloween, St. Patrick's Day, New Years Eve;
- Annual Community Fishing Derby and BBQ;
- Adult Dart league offered on Friday evenings September – May with 31 registered members;
- Public dart shoots;
- Fund raisers for local residents in need;
- Brownies and Guides on Monday evenings;
- Facilities rentals are available to the community residents for children and adult birthday parties, family reunions, weddings and meetings.

Accomplishments

(What has your organization accomplished in the past year?)

Preteen Child Care Programs	
○	Continued to operate a low cost after school day care program for ages 4 to 12. Averaged 20 children per day;
○	Prepared and presented Summer Day Camp for ages 5 to 12. Included weekly trips and guest speakers. Averaged 12 children per day;
○	Improved crafts to better quality items, examples potter painting, gift cards;
○	Held monthly pre-teen dances. Attended by an average of 90 children.
Centre Financial Accomplishments	
○	Applied for and received Federal Grant subsidizing summer camp staff salaries;
○	Reduced HRM deficit to zero;
○	Realized a profit of \$3,692 on centre operations.
Building Improvements and Maintenance	
○	Painted all interior walls;
○	Had plumbing altered by changing pipes to alleviate freeze ups.
Community Events	
○	Added 2 new board members;
○	Improved attendance of Community Fishing Derby to 75 registrants;
○	Held a community Christmas tree lighting, attended by 50 residents;
○	Continued facilities rentals for Girl Guides and baton training;
○	Rented facility for numerous evening events and daytime community events (children's birthday parties, family reunions, etc.);
○	Friday evening adult dart league continues to average over 30 players;
○	Adult community dances after the Fishing Derby and New Year's Eve Dance considered a great success
○	Constructed a new picnic area complete with tables, gravel and cement ballasts;
○	New experimental solar system installed to reduce the heating bills.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Continue to operate the Local After School Program for ages 5 to 12. Increase financial stability of its operation.
2.	Continue to maintain and improve our facility for local community use and rental functions.
3.	Hold March Break 2012 Program for ages 5 to 12.
4.	Continue Summer Day Camp program for ages 5 to 12. Apply for and receive Canada Summer Jobs grant to assist with the salaries of 2 staff members.
5.	Implement a quarterly newsletter to ASP parents, explaining upcoming events and daily activities. Create a new yearly community newsletter and have a mass mailing.
6.	Add an adult based Pioneer Days Event to coincide with the annual Fishing Derby.
7.	Continue to schedule community events such as pre-teen dances, girls and boys nights and adult dances.
8.	Continue to host adult dart league. Start up new community activity clubs for local teens and adults. Examples: card nights, craft nights, board game nights.
9.	Improve setup of community access computers. Advertise their availability and make other efforts to increase their use.
10.	Design and set up new web site.
11.	Construct a satellite office upstairs for convenience to staff and parents.
12.	Purchase a new floor scrubber/polisher.
13.	Refurbish the stage.

Area Rate Information

Purpose of Area Rate:	Operation of the HWCC
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$0.019 per \$100 of taxable assessment
Area subject to Area Rate:	Harrietsfield and Williamswood
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$10,029
If a surplus exists at the end of the fiscal year, how is it to be applied?	To building maintenance, where necessary.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills	\$ 29,200
Total Revenues (must equal total expenditures):	\$ 29,200

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
HRM Compensation & Benefits	\$ 1,000
Internet Service	600
Office Supplies	2,000
Program Supplies	8,500
Cleaning Supplies	900
Heating Fuel	7,200
Electricity	4,000
Other Building Costs	12,500
Safety Systems	500
Plumbing & Heating Maintenance	2,000
Prior Year (Surplus)/Deficit	(10,000)
Total Planned Expenditures (must equal total revenues):	\$ 29,200

2012-13 Business Plan & Budget for

Name of Association or Society:	Highland Park Ratepayers Association
Registry of Joint Stock Companies ID#:	1272644

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Pamela Craig, Treasurer	Heidie Firth, Secretary
Phone number:	445-1030	835-4080
Mailing Address:	1 Old Mill Rd, Hammonds Plains, NS B3Z 1K3	61 Westwind Dr, Hammonds Plains, NS B3Z 1K6
E-mail Address:	pamela.craig@flyjazz.ca	hfirth@accesswave.ca

Business Plan & Budget approved at Annual General Meeting held on:	
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Mission and Description of Services Provided

(including who the services are provided to)

To bring together residents of Highland Park community for the purpose of promoting "Community Betterment".

Accomplishments

(What has your organization accomplished in the past year?)

1. New signage at both entrances.
2. New website and domain name.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Landscape around new signs.
2.	Further progression and business case for Timberlane Terrace property.
3.	Clean up Day
4.	Yard / Plant Sale

Area Rate Information

Purpose of Area Rate:	Community betterment
Will the Purpose or Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.005 per \$100 of taxable assessment
Area subject to Area Rate:	Highland Park
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$ 7,424
If a surplus exists at the end of the fiscal year, how is it to be applied?	Towards the Timberlane Terrace project.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 7,900
Total Revenues (must equal total expenditures):	\$ 7,900

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Landscaping around signs	\$ 3,000
Other Park Upgrades	1,000
Facilities Rentals	100
Website	200
Advertising	200
Bank Charges	100
Courier	200
Fees	400
Capital Project: Timberlane Terrace	10,100
Prior Year (Surplus)/Deficit	(7,400)
Total Planned Expenditures (must equal total revenues):	\$ 7,900

2012-13 Business Plan & Budget for

Name of Association or Society:	Hubbards Recreation Centre – HRM Operated
Registry of Joint Stock Companies ID#:	N/A

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Doug Branscombe	Jeannine Shirley
Phone number:	876-4365	876-4372
Mailing Address:	1492 St. Margaret's Bay Road Lakeside, NS, B3T 1L6	1492 St. Margaret's Bay Road Lakeside, NS, B3T 1L6
E-mail Address:	Branscd@halifax.ca	

Business Plan & Budget approved at Annual General Meeting held on:	N/A
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Mission and Description of Services Provided

(including who the services are provided to)

Community Recreation Services enriches the lives of HRM residents and communities by facilitating and/or providing quality inclusive leisure services, facilities, and programs.

To provide Recreation programs and services to Hubbards and area through the operations of Hubbards Recreation Centre and the recreation facilities on site. This includes

- *Hubbards Recreation Centre*
- *Two Baseball Fields*
- *Playground*
- *Tennis Court*
- *Youth Skate Park*
- *Horseshoe Pitch*

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • <i>Summer Overnight Camps</i> • <i>Community Outdoor Rink</i> • <i>General Facility Operations</i> • <i>Community Programs and Meetings</i> • <i>Special Events (Baseball, Horseshoe Tournaments, Skateboard Events, Recreation Sampling)</i> • <i>Community Rink developed</i> • <i>Hubbard's Winter Carnival Events</i> • <i>New home for the Youth Program</i> • <i>Youth Leadership Project</i>

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	To provide Recreation Programs and Services to the Hubbards community.
2.	To ensure the operation and maintenance of this recreation site.
3.	To provide community groups and organizations access to the programs, services and facilities provided.
4.	To work with area youth in the development of new program opportunities where identified.
5.	Support the community with Community Special Events held on site.
6.	Work with Chester Recreation and the Aspotogan Heritage Trust to provide Recreation services to the Hubbards Community.

Area Rate Information

Purpose of Area Rate:	To support the upgrade, upkeep and maintenance of the Hubbards Recreation Centre facilities.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No change anticipated
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$0.031 per \$100 of taxable assessment
Area subject to Area Rate:	Hubbards and area
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$64,644
If a surplus exists at the end of the fiscal year, how is it to be applied?	The surplus has been identified to be spent as follows: <ul style="list-style-type: none"> • Recreation assessment • Youth Skate Park

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 40,200
Total Revenues (must equal total expenditures):	\$ 40,200

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Wages/Benefits	3,500
Plumbing/Heating	3,000
Telephone	500
Snow Removal	1,500
Cleaning Supplies	500
Electricity	4,000
Local Travel – Mileage	500
Building Costs	5,000
Contract Services	8,500
Program Supplies	2,500
Custodial Costs	4,000
Courier	300
Pest Management	500
Recreation assessment & Youth Skate Park	70,500
Prior Year (Surplus)/Deficit	(64,600)
Total Planned Expenditures (must equal total revenues):	\$ 40,200

2012-13 Business Plan & Budget for

Name of Association or Society:	Kingswood Ratepayers Association
Registry of Joint Stock Companies ID#:	2450949

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Denn Guphill, Chair	Paul McInnis, Treasurer
Phone number:	902-832-2222	835-5779
Mailing Address:	78 Kingswood Drive Hammonds Plains, B4B 1K4	52 Diana Drive Hammonds Plains, NS B4B 1M4
E-mail Address:		PaulMcGuinness@grandandtoy.com

Business Plan & Budget approved at Annual General Meeting held on:	Nov 14, 2011
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Mission and Description of Services Provided

(including who the services are provided to)

The Association is a community organization that exists to further the interests of Kingswood residents. Its three main areas of focus are parkland development within the subdivision, support for other issues such as those relating to schooling, and promotion/organization of community social events.

Accomplishments

(What has your organization accomplished in the past year?)

There are several parkland projects in various stages of development and our Park Committee has met with the HRM concerning upgrades and additions to several of our parks. We have completed a playground upgrade in one park and have started work on adding a softball diamond to another park.

Various community events have been held in the past year including a yard sale, BBQ Fun Day, Christmas carol sing, and a Christmas House Decorating Contest.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Finishing the Playground Improvements on Kingswood Dr. Park 2
2.	Start preliminary work on Softball Diamond
3.	Improving communication to residents with more frequent use of website & newsletter.
4.	Foster community spirit by supporting and/or organizing social events.
5.	Beautifying Entrances to Estate

Area Rate Information

Purpose of Area Rate:	As a general Area Rate, to provide funding to the Ratepayers Association thereby allowing flexibility in meeting the goals as set out above relative to parkland development/improvements and other community-related activities/events.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$50.00 per household
Area subject to Area Rate:	Kingswood and surrounding subdivisions known individually as Kingswood on the Lakes, Kingswood West, Queenswood, and Blue Mountain Estates
Year Area Rate to Expire (if applicable):	
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$314,860.
If a surplus exists at the end of the fiscal year, how is it to be applied?	One of the high priorities from our community survey seems to be an outdoor rink. Also looking at enlarging the playground equipment in our present parks and adding another play park in Kingswood West. Are also looking at developing one of our present parks into a softball diamond.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 52,500
Total Revenues (must equal total expenditures):	\$ 52,500

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Directors Insurance and Liability	\$ 2,100
Administration (advertising, website, postage, meeting space etc.)	4,000
Community Sponsorship, (scouting, school, sports groups etc.)	2,000
Community Events (Family Fun Day, Christmas Carol Sing, Community Cleanup Day, Christmas Decorating Contest, Valentine Dance etc.)	5,000
Park Development New playground and Improvement, and Outdoor Rink	354,300
Prior Year (Surplus)/Deficit	(314,900)
Total Planned Expenditures (must equal total revenues):	\$ 52,500

Three Year (2011/12 to 2013/14) Business Plan & Budget for

Name of Association or Society:	Lost Creek Community Association
Registry of Joint Stock Companies ID#:	3233149

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Chris Marks, President	Maureen Sturgeon
Phone number:	902-869-2091	902-252-5154
Mailing Address:	204 Lost Creek Drive, Beaver Bank NS B4G 1G7	176 Laurel Ridge Drive, Beaver Bank NS B4G 1H5
E-mail address:	lostcreekpark@gmail.com	

2011/12 Business Plan & Budget approved at Annual General Meeting held on:	Oct 7, 2010
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Mission and Description of Services Provided

(including who the services are provided to)

The Lost Creek Community Association is a volunteer-led group working hard to better our community. Our immediate focus is to develop our designated parkland. We see a walking trail, playground, possible tennis courts, and ice skating on the pond in the winter. This will serve residents in a 5 km radius. We also serve to address concerns residents may have about our community – from speeding to maintenance of public paths. We also organize community events for residents of Lost Creek and surrounding areas such as a community BBQ. Our overall vision is to make our community a safe and vibrant place to live.

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • The Lost Creek Community Association has held several successful fundraisers. The proceeds are all going towards our future park. • After concerns about erosion of a public pathway connecting two streets in our subdivision, the association took steps to ensure the path was fixed and maintained. • We passed an area rate to ensure funding for our future park. • And the LCCA has so successfully organized its efforts to build the park that we are one of only two parks being built in HRM in 2011/12.
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Goals for 2011-12 to 2013-14

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2014)

1.	Start construction of playground, walking trails, open play space and skating area
2.	Annual community events – Summer BBQ/ Winter Skate Party
3.	Continue to fundraise
4.	Seek further corporate donations to fund park area
5.	Address community concerns (i.e. speeding)
6.	Further build on community spirit
7.	Build community sign
8.	Plantings

Area Rate Information

Purpose of Area Rate:	For community activities and to fund the development of our park area.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2011/12 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
Area Rate for 2011/12 to 2013/14 will be:	\$50 per household
Area subject to Area Rate:	Lost Creek Subdivision
Year Area Rate to Expire (if applicable):	Will expire after fiscal 2017-18
Do you anticipate a surplus or a deficit at the end of this year (2010/11)? How much?	Accumulated surplus to March 31, 2012: \$300
If a surplus exists at the end of 2010/11, 2011/12, or 2012/13 how is it to be applied?	Any surplus will be applied to the cost of our parkland development.

Revenue Budget for 2011-12 to 2013-14

Description of Revenue Source	2011-12	2012-13	2013-14
Area Rate Revenue from Property Tax bills:	\$ 7,300	\$ 7,300	\$ 7,300
Total Revenues (must equal total expenditures):	\$ 7,300	\$ 7,300	\$ 7,300

Expenditure Budget for 2011-12 to 2013-14

Description of Planned Expenditures	2011-12	2012-13	2013-14
Parkland Development	\$ 7,000	\$ 7,000	\$ 7,000
Community events	\$ 300	\$ 0	\$ 0
Community sign	\$ 0	\$ 600	\$ 0
Plantings	\$ 0	\$ 0	\$ 300
Prior Year (Surplus)/Deficit	\$ 0	\$ (300)	\$ 0
Total Planned Expenditures (must equal total revenues):	\$ 7,300	\$ 7,300	\$ 7,300

2012-13 Business Plan & Budget for

Name of Association or Society:	LWF Ratepayers Association
Registry of Joint Stock Companies ID#:	3236227

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Cheryl Newcombe, Treasurer	Jeannette Smith
Phone number:	861-1033 HOME 229-0252 CELL	860-0417
Mailing Address:	38 Community Centre Lane Windsor Junction, NS B2T 1G2	248 Howe Ave Fall River, NS B2T 1H7
E-mail Address:	cherylnewcombe@accesswave.ca	jeannettesanchez.smith@gmail.com

Business Plan & Budget approved at Annual General Meeting held on:	April 15, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

Windsor Junction Community Centre and Lakeview Park, in cooperation with the LWF Ratepayers Association manage dynamic recreation facilities that provide multi-faceted supervised safe recreation and leisure experiences, for our membership, in positive and energized settings. Our membership includes all residents of the LWF Ratepayers catchment area.

In addition, through an agreement with LWF Baseball Association, we provide two ball fields, one with lights, and all our facility services to all members of the LWF Baseball and all other baseball associations that the LWF Baseball Association include in their competition agreements. These facilities include a beach, playground, parking and washroom facilities.

Accomplishments

(What has your organization accomplished in the past year?)

In review, we had 832 kids registered for a total of 194 swim classes (of 2 week duration) over the program life. We also had 498 kids registered for our programs. Our average daily attendance for the playground was in the vicinity of 102 kids.

Our Junior Lifeguard and Lifeguard in Training programs were also a resounding success this year. We had 18 Junior Guards enrolled, as well as 27 kids enrolled in Aqua Crew.

In addition, this year, we were able to complete the installation of our new playground system. The total expenditure on that playground was \$ 3,151 over 2 years.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	New entrance gate
2.	Building expansion

Area Rate Information

Purpose of Area Rate:	Provide recreation activities
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.03 per \$100 of taxable assessment
Area subject to Area Rate:	LWF Ratepayer Boundaries
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus as of March 31, 2012: \$ 10,789
If a surplus exists at the end of the fiscal year, how is it to be applied?	Surplus due to deferred building upgrades. The upgrades will be continued this year, and the surplus has been committed to those projects.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Sales of Camp Hats	\$ 500
Registration Fees	34,500
Contributions from Keloose	14,000
Donations – Miller Lake Quarry	2,000
Grant WJCC Payroll	10,000
Grant P of NS/ HRM or Alternate Funding	25,000
Area Rate Revenue to be collected from Property Tax bills:	177,600
Total Revenues (must equal total expenditures):	\$ 263,600

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Playschool and swim program costs	\$ 133,500
Utilities	6,000
Office	1,000
Insurance	7,000
Garbage Dumpster	5,000
Equipment Repairs	500
Grounds and Maintenance	8,500
Security	6,000
Senior Watch Keeper	5,000
Capital Improvements	72,200
Off Campus (not including payroll)	10,000
Newsletter	700
Keloose	17,000
Miller Lake Quarry	2,000
Prior Year (Surplus)/Deficit	(10,800)
Total Planned Expenditures (must equal total revenues):	\$ 263,600

2012-13 Business Plan & Budget for

Name of Association or Society:	Maplewood Village Residents Association
Registry of Joint Stock Companies ID#:	1508363

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dan Nordqvist, Treasurer	Michelle Boone, Secretary
Phone number:	876-0325	835-4418
Mailing Address:	122 Halfway Lake Dr., Hammonds Plains	Halfway Lake Dr., Hammonds Plains
E-mail Address:	dan_nordqvist@hotmail.com	michele.boone@bellaliant.net

Business Plan & Budget approved at Annual General Meeting held on:	Nov. 1/ 2011
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Mission and Description of Services Provided

(including who the services are provided to)

a.	To foster and promote the continuing association of residents concerned with the social, physical and economic development of the community;
b.	To encourage residents to participate in programs and activities initiated by the association and/or governments

Accomplishments

(What has your organization accomplished in the past year?)

Community Events – Canada Celebration in partnership with White Hills
General – Lighting, AGM, School Updates, Water/Paving updates, web-site updates, sign updates, blog, safety issues and follow-up
Recreation – General MicMac Park, Patterson Park, Salty Dips Park maintenance

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Community – Neighborhood yard sale
2.	Community – Family Fun Day with White Hills Ratepayers on Canada Day
3.	Community - Community sign in subdivision – weekly/biweekly changes for events, holidays, meetings, etc.
4.	Community – Winter dance
5.	General – Newsletters, AGM, School/Water/ Paving Updates, Web-site, Safety
6.	Recreation – Addition of new playground equipment at MicMac Park
7.	Recreation – General Park Improvement/maintenance at MicMac Park, Patterson Park, Salty Dips Park
8.	Recreation – New Parkland Development Plan – Beaver lake Site, including fundraising and grant submissions

Area Rate Information

Purpose of Area Rate:	Recreation upgrades
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$50 per household
Area subject to Area Rate:	Maplewood on the Lakes
Year Area Rate to Expire (if applicable):	N/A – Based on annual vote at AGM
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$54,523
If a surplus exists at the end of the fiscal year, how is it to be applied?	This surplus is to be used towards parkland development at Beaver Lake

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 18,400
Total Revenues (must equal total expenditures):	\$ 18,400

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Beaver Lake Park Development	\$ 67,900
Contribution towards improvements/new equipment at Mic Mac Park	\$ 5,000
Prior Year (Surplus)/Deficit	(\$ 54,500)
Total Planned Expenditures (must equal total revenues):	\$ 18,400

2012-13 Business Plan & Budget for

Name of Association or Society:	Mineville Community Association
Registry of Joint Stock Companies ID#:	3029296

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Clive Jones, President	Victoria Newman-Jones, Treasurer
Phone number:	405-7357	434-9678
Mailing Address:	124 Candy Mountain Rd Mineville,NS, b2z1k4	136 Candy Mountain Rd Mineville,NS, b2z1k4
E-mail Address:	President@mineville.ca	jonesv@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	May 15, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

- Maintain & Expand existing park facilities to provide quality places for community use and involvement.
- To develop events which will involve the community.
- To make our parks and trails safe and clean places for families to enjoy year round.
- To provide community with regular information on matters of concern to the residents.
- To keep our community in touch with each other, and with what the MCA is doing or planning in relation to upcoming events.

Accomplishments

(What has your organization accomplished in the past year?)

- Replacement of Utility/Storage Shed at Bennett Park, including removal of old bldg., purchase of new bldg., transport and set-up of new bldg. at Bennett Park. This was necessary due to the poor condition of the old bldg. due to age and numerous acts of vandalism.
- Design, production and distribution of the Mineville Neighbourly Newsletter, to address the need to reach more members of the community and generate more awareness of events and issues in Mineville.
- Replacement of the Mineville Community Signs at the two entrance roads into Mineville.
- Creation and Maintenance of the Mineville Ice Rink at Bennett Park.
- Continuation of the Annual Events that have been happening in previous years, such as the Christmas Party/Tree Lighting, Fall Harvest Event, Easter Egg Hunt, etc...
- Community Clean-Up Event where members of the Community collected hundreds of bags of garbage from the ditches and alongside the roadways.
- On-going maintenance and planning of development of trails and parks in Mineville.
- Painting of the Bennett Park Rink/Court.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Replacement of Multi-Use Facility deck, railings and steps
2.	Continuation of current regular Community Events
3.	Re-design of Middle Park to increase accessibility and use
4.	Development of new Community Events
5.	Design and building of Nikki Park Boardwalk to give safer access and greater use of land
6.	Increase the size of the parking lot at Bennett Park
7.	Barriers are needed at Bennett Park to keep people from driving on the field and basketball courts

Area Rate Information

Purpose of Area Rate:	Funding of Community Projects and Events, and the Maintaining of the Parks and Facilities.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$20 per household
Area subject to Area Rate:	Mineville
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus to March 31, 2012: \$38,736
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carried over for Future/New Projects & Events

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 10,300
Total Revenues (must equal total expenditures):	\$ 10,300

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Middle Park Development	4,700
Production and distribution of Community Newsletter	1,200
Nikki Park Development	13,300
Insurance and Trail Fees	1,700
Electricity (NS Power for Bennett Park, Operations & Events)	1,500
Halloween/Fall Harvest Event	300
Summer Fair	2,500
Tree Lighting & Christmas Party	700
All Parks Maintenance	2,500
Park Equipment Replacement or Maintenance	3,500
Candy Mountain Rd Cemetery Project	800
Expansion of Bennett Park parking lot	7,000
Barriers at Bennett Park	3,000
New Deck, Railing and Stairs for Multi-Use Facility	3,500
Community Projects under review by the MCA for consideration	2,800
Prior Year (Surplus)/ Deficit	(38,700)
Total Planned Expenditures (must equal total revenues):	\$ 10,300

2012-13 Business Plan & Budget for

Name of Association or Society:	Prospect Road Recreation Association
Registry of Joint Stock Companies ID#:	2262444

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Reg Rankin, Councillor	Kelly Carlton, Chair PRRA
Phone number:	876-0146	850-2032 or 430-3600
Mailing Address:	82 Maplewood Drive, Timberlea NS B3T 1G1	5 Fiddle Parkway, Hatchet Lake Hfx. NS B3T 1R6
E-mail Address:	rankinr@halifax.ca	Kelly@prospectcommunities.com

Business Plan & Budget approved at Annual General Meeting held on:	May 31, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

To work in partnership to support community groups in the development of recreational opportunities for citizens residing between Goodwood and West Dover, along the Prospect Road.

Accomplishments

(What has your organization accomplished in the past year?)

Prospect Road Recreation Association 2011 Awarded Grant ApplicationsBrookside Homeowners Association \$3500 Parkland developmentToes in the Water \$8500 - Non profit Youth Kayaking and Yoga Program whose youth give back to the community, purchase of youth Kayaks.Prospect Road Basketball Association \$6,585McDonald Lake Residents Association \$5,000 - Parkland development2nd Hatchet Lake/1st Shad Bay Scouts \$3,000Prospect Road Elementary & Atlantic Memorial/Terence Bay Elementary \$2,000 – Support grade 5 outdoor recreation overnight trip.Prospect Road Communities Minor Baseball \$2,500 – Pitching Machine & Pee Wee GearROC – Prospect Road Community Centre \$10,000Seniors Network \$1,500 – to help support the seniors day tripsVillage Green Recreation Society \$10,000 pending Community Hall ownership.Nichols Lake Builders - \$2,000 Bobcat donated by Keith Ritchie, to upgrade trail development.Kelsey Holt - \$200 Journeys for a lifetime program/InternationalKyle Cruickshanks \$200 Tigers VolleyballJoey Cavadini \$200 National Baseball (Nationals)Celena Cavadini \$200 Under 16 Nova Scotia Provincial Soccer Team (Atlantic Championships)

\$3000 to be used as a Youth Fund throughout the year to support Youth Accomplishments as approved by the Rec Association, ex. National Sports

- World Dance Championships in Niagara Falls in July, supported 6 dancers. \$1000 Kayli Ryan, Callie Purdy, Lillian Ramia, Cameron Mac Neil, Julia Baker and Hillary Maillet.
- National Lifesaving Team, Championships in Durban, South Africa- Jesse Clarke \$200

Standing orders – Johnny on the Spots for fields, Terence Bay Boat Launch – Float installed/removed, Ball Field Lights-BJHS.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Regular monthly meetings (Sept. - June) – keep open lines of communication
2.	Work with HRM on upgrades to our local fields – Ongoing
3.	Continue to support the Resource Opportunities Center as they direct the Prospect Road Community Centre in its operation.
4.	Application and approval of community grants from Recreational Area Tax
5.	Award and manage mowing contract for parks and sports fields, funds provided by HRM under a Community Partnership Agreement.
6.	Support community groups leading recreation projects on HRM property
7.	Collaboration with HRM Council Representative and Recreation Staff
8.	Increase membership
9.	Provide information to residents
10.	Develop a website for the Prospect Road Recreation Association – Under Construction
11.	Representation on the Sub Committee for outdoor Recreation development at the Prospect Road Community Centre.

Area Rate Information

Purpose of Area Rate:	Recreational Community Support
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.012 per \$100 of taxable assessment
Area subject to Area Rate:	Goodwood to West Dover on Prospect Road in Dist 22
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$27,889
If a surplus exists at the end of the fiscal year, how is it to be applied?	Any surplus carried forward for the next few years will assist with funding toward the Prospect Road Community recreation facility for such projects as outdoor gym equipment and playground development.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 77,700
Total Revenues (must equal total expenditures):	\$ 77,700

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Grants	\$ 105,600
Prior Year (Surplus)/Deficit	(27,900)
Total Planned Expenditures (must equal total revenues):	\$ 77,700

2012-13 Business Plan & Budget for

Name of Association or Society:	Riverline Activity Center (Dutch Settlement)
Registry of Joint Stock Companies ID#:	2365981

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Darrin Gloade -- President	Cathy Isenor -- Treasurer
Phone number:	902-883-9128	902-883-2371
Mailing Address:	222 Grono Road, Dutch Settlement Nova Scotia B2S 2H5	145 Grono Road , Dutch Settlement Nova Scotia B2S 2J3
E-mail Address:		cathy_isenor@hotmail.com

Business Plan & Budget approved at Annual General Meeting held on:	May 2 , 2012
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Mission and Description of Services Provided

(including who the services are provided to)

Provide area residents with a community hall and ballfield.

Accomplishments

(What has your organization accomplished in the past year?)

<ul style="list-style-type: none"> • Hosted a local dart league every Friday night. • Cadets utilize the basement for their offices and their studies and the main level for their drills on a weekly basis from September to June each year. • Hall is privately rented for weddings , xmas parties , banquets , anniversary parties , birthday parties , showers , etc. • Painted the interior of the hall.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Replace the furnace in our community center.
2.	Provide a place for social gatherings.
3.	Replace the windows in the community center.
4.	Replace the siding on the exterior of the community center.

Area Rate Information

Purpose of Area Rate:	To help pay the utilities and maintenance of the building.
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.032 per \$100 of taxable assessment
Area subject to Area Rate:	Dutch Settlement
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus at March 31, 2012: \$9,722
If a surplus exists at the end of the fiscal year, how is it to be applied?	Carry forward

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 11,000
Total Revenues (must equal total expenditures):	\$ 11,000

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Heating Fuel	\$ 4,000
Electricity	2,000
Telephone	400
Janitorial Supplies	2,000
Water	500
Snow Removal	1,000
Hall Enhancements (new windows, siding)	10,800
Prior Year (Surplus)/Deficit	(9,700)
Total Planned Expenditures (must equal total revenues):	\$ 11,000

2012-13 Business Plan & Budget for

Name of Association or Society:	SACKVILLE HEIGHTS COMMUNITY AND CULTURAL CENTRE
Registry of Joint Stock Companies ID#:	3093876

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Trevor Brown (Chair)	Heidi Hornmoen
Phone number:	865-5010 w or c 223-7282	449-5607 H
Mailing Address:	PO Box 6645 Connolly Rd, Middle Sackville, B4E1S6	148 Birch Bear Run, Lewis Lake, B3Z 4B8
E-mail Address:	sackville.bandgclub@ns.sympatico.ca	Heidi.hornmoen@gmail.com

Business Plan & Budget approved at Annual General Meeting held on:	May 10, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

To provide facilities and programs within the properties of the SHCC which enhance the health, culture, wellness, and spirit of the members of the Community of Sackville, Nova Scotia;

To manage any facilities and programs in accordance with the management agreement that SHCC Society undertakes;

To promote, sponsor, organize, and support any activity which is conducive to recreation, leisure, and cultural development in the community;

To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objectives of the Society;

To buy, own, hold, lease, mortgage, sell, and convey such real and personal property as may be necessary or desirable in the carrying out of the objectives of the Society.

Accomplishments

(What has your organization accomplished in the past year?)

Some but not all, of the highlights that this Board has accomplished in 2011-12 are:

- Completed the HRM's Board Rating Tool (very few areas needed for improvement),
- Using HRM Reporting structure under the new Facility Lease Agreement
- Several Board Members attended several HRM sponsored conferences
- Ran a Successful Monte Carlo night in February (raised \$4,000) which was donated to two groups within the Facility.
- Completed work for the two playgrounds with the assistance of HRM staff.
- Wrote and passed a new Human Resource Policy
- Working on providing Signage to advertise the location of our facility and its programs
- The completion of our new roof also took place this year
- Board Orientation was done with new and existing board members

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Replace all 4 entry doors to the facility
2.	Upgrade and repair the heating system to help conserve fuel and reduce excessive heat problems
3.	Acting on the "FEW" outstanding items on the Board Rating Tool
4.	Working on converting to "online banking" with the new treasurer
5.	Switching accounting program to Simply Accounting to match HRM requirements.
6.	Other items that may arise throughout the fiscal year

Area Rate Information

Purpose of Area Rate:	To assist in the financial running of the Sackville Heights Community And Cultural Centre
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No. Area rate set years ago by HRM Council, is static, and is for operations of the Centre
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.01 per \$100 of taxable assessment
Area subject to Area Rate:	Districts 19 and 20
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus to March 31, 2012: \$46,929
If a surplus exists at the end of the fiscal year, how is it to be applied?	2012-13 Board of Directors will decide what projects to allocate surplus funds too, taking into account the needs of the Centre and its tenants.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 216,800
Total Revenues (must equal total expenditures):	\$ 216,800

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Management Fees	\$ 140,000
Telephone / Internet	2,000
Courier / Postage	300
Other Office Expenses	2,000
Electricity	22,000
Heating Fuel	21,000
Other Utilities	2,300
Refuse Collection	6,000
Cleaning Supplies	3,000
Snow Removal	8,000
Equipment Repairs	1,000
Security	1,200
Other Repairs & Maintenance	4,000
Indoor Facilities (Heating)	35,000
Debenture Payment: Interest	1,900
Debenture Payment: Principle	14,000
Prior Year (Surplus) Deficit	(46,900)
Total Planned Expenditures (must equal total revenues):	\$ 216,800

Three Year (2012/13 to 2014/15) Business Plan & Budget for

Name of Association or Society:	Silversides Residents Association
Registry of Joint Stock Companies ID#:	724873

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Patrick MacDonald	Ian Andrew
Phone number:	902-860-072	902-860-2587
Mailing Address:	100 Rolling Hills Dr, Waverley NS B2R 1B3	2 Overbrooke, Waverley NS B2R 1B3
E-mail Address:	Pmacdonald4@eastlink.ca	Ianandrew01@hotmail.com

2012/13 Business Plan & Budget approved at Annual General Meeting held on:	April 30
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Mission and Description of Services Provided

(including who the services are provided to)

To provide recreational facilities to be used by the Residents of the Silverside sub-division. Maintain common areas owned by the SRA, beach area and access, play ground and flower gardens at the entrances to the sub-division.
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Accomplishments

(What has your organization accomplished in the past year?)

Replaced floats damaged by vandalism. Provided Life Guards at the beach. Upgraded park area and repaired some holes in park area.

Goals for 2012-13 to 2014-15

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2015)

1.	Purchase new Storage container for beach for storage of Life guard equipment and other items
2.	Up keep common areas
3.	Add additional soil to park
4.	Upgrade flower beds at entrances
5.	Provide Life Guards at the beach
6.	Survey of property owned by SRA
7.	New sign created for entrance

Area Rate Information

Purpose of Area Rate:	To cover the activities outlined above
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13 or the following two years?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
Area Rate for 2012/13 to 2014/15 will be:	\$100 per household
Area subject to Area Rate:	Silversides Subdivision
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus to March 31, 2012: \$3,419
If a surplus exists at the end of 2011/12, 2012/13, or 2013/14 how is it to be applied?	Saving the surplus in order to rebuild retaining wall at beach. Estimate to have work done is \$10,000

Revenue Budget for 2012-13 to 2014-15

Description of Revenue Source	2012-13	2013-14	2014-15
Area Rate Revenue from Property Tax bills:	\$ 16,300	\$ 16,300	\$ 16,300
Total Revenues (must equal total expenditures):	\$ 16,300	\$ 16,300	\$ 16,300

Expenditure Budget for 2012-13 to 2014-15

Description of Planned Expenditures	2012-13	2013-14	2014-15
Insurance	\$ 800	\$ 800	\$ 800
Placement of Docks at beach	1,000	1,000	1,000
Toilet at the beach	1,000	1,000	1,000
Life Guards	10,000	10,000	10,000
Park Upkeep	1,500	1,500	1,500
Common Area Upkeep	1,700	2,000	2,000
Container Purchase for Beach	3,700	0	0
Prior Year (Surplus)/Deficit	(3,400)	0	0
Total Planned Expenditures (must equal total revenues):	\$ 16,300	\$ 16,300	\$ 16,300

2012-13 Business Plan & Budget for

Name of Association or Society:	Upper Hammonds Plains Community Development Association
Registry of Joint Stock Companies ID#:	1289317

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Gina Jones-Wilson - President	Shira Jackson - Treasurer
Phone number:	452-4677	835-3350
Mailing Address:	1185 Pockwock Rd., Upper Hammonds Plains NS, B4B 1N8	1101 Pockwock Rd., Upper Hammonds Plains, NS B4B 1N8
E-mail Address:	uhpcda@eastlink.ca	uhpcda@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	June 7, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

Our mission is to provide the residents of Upper Hammonds Plains with a variety of services and programs that will be a benefit to all and to maintain the community centre so that it is accessible to the residents. These services include programs and activities for a variety of groups and residents young and old. (Ex. Emmanuel Baptist Church, Boy Scouts Canada, UHP Education Committee (tutoring program), UHP Seniors Group). Some of the programs and activities offered are; youth recreation nights, youth and adult dances, movie nights, seniors exercise program, games night, summer day camp program, annual seniors Christmas dinner and our annual Canada Day Can Jam Festival). The community centre is rented out to community residents and others for such things as; weddings, anniversaries, birthday parties (youth and adult), receptions of all kinds, meetings, supper and other functions.

Accomplishments

- Successful Canada Day Weekend Can Jam Festival
- Successful summer day camp program, again employing five youth from the community while providing affordable programs for residents
- Combination of youth recreation night with church youth group night
- Various workshops and information session for community residents (i.e. Dept. of Educ, Health & Beauty Wellness, BEA, CACE, Hip Hop Dance, BBI, Wind Farms)
- Annual seniors Christmas Dinner
- Continuation of renovations to the facility
- Co-sponsor of the Annual UHP Seniors Group Horseshoe Tournament
- Organized a variety of fundraisers including food sales, crib tournaments, ticket draws and suppers
- Help support three youth from the community to further their education through our scholarship fund
- Resurfacing of basketball court
- Upgrades to parking lots
- Host facility of Cultural Academic Enrichment Program
- Renovations to senior's room complete
- Purchase of new equipment and furniture for senior's room
- Repairs to main room in community centre, windows & part of wall structure had to be replaced due to water rot.
- Helped approximately five to six youth gain access to funding to upgrade their education

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	Maintain general maintenance of the facility
2.	Expansion of the facility to include youth area, main hall and storage space for chairs & tables (dependent upon capital budget approval) – also looking at other funding partners
3.	Continue to partner with government depts. & agencies to offer workshops and info sessions to residents
4.	To have another successful Canada Day Weekend Can Jam Festival – 2012
5.	To offer another summer day camp program employing youth from the community and offering affordable program (ages – 4 – 12)
6.	Continue to work with employment agencies to help unemployed youth gain access to programming
7.	Continue to work with our seniors group
8.	Continue to use the social networking sites to attraction more renters for the facility
9.	Continue activities for youth ages 13-17
10.	Continuation of fundraisers
11.	Purchase of new energy efficient refrigerator for kitchen
12.	Replace old deep fryer with new efficient one

Area Rate Information

Purpose of Area Rate:	To pay for cost of maintenance & upkeep of the community centre, grounds and its programs and equipment
Will the Purpose <u>or</u> Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	n/a
2012/13 Area Rate will be:	\$0.17 cents per \$100 of taxable assessment to maximum of \$300 per property.
Area subject to Area Rate:	Upper Hammonds Plains
Year Area Rate to Expire (if applicable):	n/a
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Actual accumulated surplus to March 31, 2012: \$4,763
If a surplus exists at the end of the fiscal year, how is it to be applied?	To the cost of maintenance and upkeep of the community centre.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Transfer from General Tax Rate	7,900
Area Rate Revenue to be collected from Property Tax bills:	31,300
Total Revenues(must equal total expenditures):	\$ 39,200

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Janitorial Services	4,800
Fire & Safety Inspection	900
Alarm Security System	500
Snow Removal	5,000
Garbage Removal	1,500
Halifax Water Commission	500
Telephone /Internet	3,600
Insurance – Building contents, programs and directors liability	3,500
Building maintenance & repairs	5,000
Cleaning Supplies	1,500
Grounds and landscaping	2,500
Equipment acquisition	2,000
Electricity	5,700
Heating Fuel	7,000
Prior Year (Surplus)/Deficit	(4,800)
Total Planned Expenditures (must equal total revenues):	\$ 39,200

2012-13 Business Plan & Budget for

Name of Association or Society:	Westwood Hills Residents' Association
Registry of Joint Stock Companies ID#:	3071139

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Daphne DeMond-Rose- President	Lane Farguson - Treasurer
Phone number:	902-826-7286 or 902-456-7053	902-820-2411
Mailing Address:	119 Westwood Blvd. Upper Tantallon, NS B3Z 1H5	89 High Timber Drive Upper Tantallon, NS B3Z 1P7
E-mail address:		Farguson@hotmail.com

Business Plan & Budget approved at Annual General Meeting held on:	May 7, 2012
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Mission and Description of Services Provided

(including who the services are provided to)

The Westwood Hills Residents' Association (WWHRA) was formed with a mission to provide, at no additional costs, community cohesion and opportunities for sport, recreation and other community events that will benefit all residents. The Association provides a vehicle to promote a safe, healthy and cohesive community. Therefore, our goal is to encourage resident involvement, of all ages, in our decision making on projects and events that benefit our families and area neighbours. Communication is key to our success and to this, we encourage all residents to participate in regularly scheduled general meetings to gain perspective and assist in the project and activity concepts and approval. The WWHRA also provides a number of communication sources to help keep residents informed of events and news within the subdivision and the surrounding community.

Accomplishments

(What has your organization accomplished in the past year?)

During the 2011 year, the WWHRA hosted a number of events free of charge for residents that included the Annual Canada Day Celebration, Christmas caroling in the community green space, Community Yard Sale, Halloween party, Family Skate and Social. In addition, the Association organized a Spring Clean up of the Green space, repaired the community entranceway sign, repaired the gazebo in the public green space, provided and cared for the Summer Flower Pots and perennial flower boxes at the entrance boulevard and various mailbox shelters, had 2 lamppost lights repaired at the boulevard and mail boxes, and provided Christmas wreaths and two Christmas trees at the boulevard, green space and mailboxes.

The WWHRA also provides a community bulletin board, and subdivision newsletters to disseminate information to residents. The website was redesigned in 2010 and now includes minutes from community meetings and the annual budget. The WWHRA also maintains a very active Facebook site that provides residents with a two-way communication vehicle.

A committee of residents was established in late 2009 to begin the process of developing a plan for the 23 acre parcel of land designated for a common recreational area. In Spring 2010, a survey was distributed to all residents to garner majority preference for the recreational area development. Members of the committee are now working with HRM staff to develop a plan for a community trail network and secure funding through various levels of government.

In August of 2011, a community group was formed to explore the possibility of developing the community access point to Wright Lake. Specifically, the group is looking into whether a fixed dock is a viable option for the subdivision. The group has contacted three separate vendors and identified the most cost-efficient option. Meetings with HRM staff are now taking place to determine the best way to move the project forward.

Over the past few years, all surpluses have been allocated toward the future park development. They will continue to be allocated for this park development and/or improvements to designated lake access areas.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2011 and March 31, 2012)

1.	Continue working with HRM planners to design the development based on residents' response to park survey. Determine costs of plan. Continue process for application for funding.
2.	Annual Canada Day Celebration & Evening Fireworks
3.	3 rd Annual Halloween Party for kids
4.	New Years Eve Fireworks and Hot Chocolate Social
5.	Spring Clean up of Subdivision, playgrounds and Green Spaces
6.	Summer Flowers and planters along with weeding/pruning of green spaces & boulevard
7.	Annual Spring Community-wide Yard Sale
8.	Family Skate and Social
9.	1 or 2 non-specified community events during the year
10.	Continued development and implementation of Communication Plan to promote more awareness and involvement of the WWHRA
11.	Development of public access point to Wrights Lake – specifically, work toward the installation of a fixed wharf.
12.	Support a resident in offering free weekly soccer for toddlers during summer

Area Rate Information

Purpose of Area Rate:	To fund recreational amenities and activities within the Westwood Hills subdivision.
Will the Purpose or Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$50 per household
Area subject to Area Rate:	Subdivision of Westwood Hills, located in Upper Tantallon
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated surplus to March 31, 2012: \$71,991
If a surplus exists at the end of the fiscal year, how is it to be applied?	Year-end surplus to be applied as reserve for the future development of 23 acre recreational space

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	33,400
Total Revenues (must equal total expenditures):	\$33,400

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
General office and Administration expenses	600
Website	500
Green Space Development Committee	150
Development of Lake Access (Wrights Lake)	5,000
Summer Flowers & Planters	500
Repairs & Maintenance	4,000
Seasonal Flags for entranceway	50
Canada Day Party	10,000
Winter Skating Party & Social	300
Kids Halloween Party	500
New Years Eve Fireworks & Hot Chocolate	2,500
Association Liability Insurance	1,700
Hall Rentals for Meetings	125
Christmas Wreaths (replace Ornaments & Lights)	250
Boulevard Maintenance	1,000
Community Yard Sale	200
Community Events	1,000
Community Fundraising	500
23 Acre Park/Green Space Development)	76,525
Prior Year (Surplus)/Deficit	(72,000)
Total Planned Expenditures (must equal total revenues):	\$33,400

2012-13 Business Plan & Budget for

Name of Association or Society:	White Hills Residents' Association
Registry of Joint Stock Companies ID#:	3127114

	Primary Signing Authority	Secondary Signing Authority
Name & Title:	Dan Coffey - President	Rodney McQuade – Vice President
Phone number:	902-835-1164	902-401-5338
Mailing Address:	137 Brushfield Drive, Hammonds Plains NS B4B 1V6	11 Brushfield Drive, Hammonds Plains NS B4B 1V6
E-mail Address:	coffey137@eastlink.ca	mcquades@eastlink.ca

Business Plan & Budget approved at Annual General Meeting held on:	November 10, 2011
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Mission and Description of Services Provided

(including who the services are provided to)

On a volunteer and non-profit basis the society will seek to achieve these objects:

- (a) To enhance the quality of lifestyle enjoyed by the society members through
 - 1—Being the voice of the community
 - 2—Active involvement in protection of local environment
 - 3—Representing interests of community with various levels of government and agencies
 - 4—Facilitating recreational and social activities
 - 5—Other goals as declared through vote by the membership at general meetings
- (b) To acquire by way of grant, gift, purchase, bequest, devise or otherwise, real and personal property and to use and apply such property to the realization of the objects of the Society;
- (c) To buy, own, hold, lease, mortgage, sell and convey such real and personal property as may be necessary or desirable in the carrying out of the objects of the Society.

The activities of the Society are to be carried on in White Birch Hills Subdivision, Hammonds Plains, Nova Scotia.

Accomplishments

(What has your organization accomplished in the past year?)

- Hosted the fourth annual Canada Day community celebration. Approximately 400 families attended; an increase from the previous year.
- Fundraising events was held at the Canada Day event which provided enough funding to cover all event costs as well as the association's administration costs.
- Continued maintenance of community website which has become one of the main communication tools for messaging to White Hills Residents.
- Traffic & safety committee continued to build rapport with members of RCMP for such things as speed display signs on White Hills Run. The committee arranged for the use of the RCMP radar trailer to slow excessive speed during the Dream House ticket sales and opened communication lines with residents on reports of vandalism, B&Es, etc with the RCMP.
- The WHRA executive continued to network with HRM staff and build rapport with elected members of HRM council and our provincial MLA.
- Parklands project committees have made significant progress in the development plans and budgetary submissions to HRM and the Province of NS for cooperative funding for parklands developments.
- Worked with HRM Development Office to pursue Greater Homes to complete the McCabe Lake park.
- Fourth annual AGM was held in November. Election of a new executive board and committee chairpersons.
- White Hills Residents became a founding member and active participant of the Greater Hammonds Plains Community Association.

Goals for 2012-13

(What does your organization plan to accomplish between April 1, 2012 and March 31, 2013)

1.	<p>1. Work with HRM & the Province of Nova Scotia towards the development and co-op funding of our parkland projects within White Hills.</p> <ul style="list-style-type: none"> • Refinement of park amenities for the White Hills Common Parklands (Rochester/ Royal Dornoch) <ul style="list-style-type: none"> ○ Green space; ○ Green gym outdoor exercise equipment; ○ Multiuse pad (Tennis, Basketball and Hockey); ○ Improved access to the existing play structure; and ○ Larger green space around the existing play structure ○ Investigate sponsorship/ donations that could be used towards our co-funding application. <p>2. Work with HRM planning/recreational staff, survey the community for recreational needs within the borders of White Birch Hills.</p> <p>3. Development of a long term strategy for the development of walking trails throughout the community utilizing the properties allocated for such purposes.</p> <p>4. Further detail development plans for other parklands as part of the White Hills parklands master plan in conjunction with recreational survey;</p> <ul style="list-style-type: none"> • Daisywood Park located on the corner of Daisywood Drive and Tomahawk Run; • Brushfield Pond and Park located behind Brushfield Drive and White Hills Run; • McCabe Lake Park located off of Sandwick Drive
2.	Maintain efforts to suppress the Japanese knot weed at the front entrance of the community.
3.	Work with the Glen Arbour Home Owners' Association in the creation a development plan for the McCabe Lake Park.
4.	<p>Actively contribute in broad district & regional initiatives through executive participation within the Greater Hammond Plains Communities Association. Represent the needs of the community through representation and/or input in the following working groups:</p> <ul style="list-style-type: none"> • Tax Reform Committee • Traffic Committee • Steering Committee • Transit Committee • Margeson Drive Development Committee
5.	<p>Reestablishment of the social committee and encourage community pride & activism.</p> <p>Projects/activities to include:</p> <ul style="list-style-type: none"> • Fourth annual Canada Day celebration • Community/social dance • Community yard sale • Trash clean-up of the ditches throughout the community • Playgrounds maintenance
6.	Liaison with the RCMP to address traffic, speed control and vandalism concerns within the community.

Area Rate Information

Purpose of Area Rate:	To support the development of parklands, recreational facilities & equipment and community social events within the community.
Will the Purpose or Amount of the Area Rate change in 2012/13?	No
If so, how and why has it changed, and have the majority of homeowners voted to approve the change?	N/A
2012/13 Area Rate will be:	\$50/household /year
Area subject to Area Rate:	White Hills Subdivision (as per Appendix A in the Association's Charter)
Year Area Rate to Expire (if applicable):	N/A
Do you anticipate a surplus or a deficit at the end of this year (2011/12)? How much?	Accumulated Surplus to March 31, 2012: \$ 87,305
If a surplus exists at the end of the fiscal year, how is it to be applied?	All funds will be accrued to projects as per outlined in business plan.

Revenue Budget for 2012-13

Description of Revenue Source	Amount (\$)
Area Rate Revenue to be collected from Property Tax bills:	\$ 27,600
Total Revenues (must equal total expenditures):	\$ 27,600

Expenditure Budget for 2012-13

Description of Planned Expenditures	Amount (\$)
Social Activities	\$ 2,500
Communications (website URLs, community advertisements, office supplies, hall rentals, postage & printing)	500
Community Entrance Landscape Project	500
Community Lake Access Project (dependant upon land turned over to HRM)	8,000
Carry forward for future projects	103,400
Prior Year (Surplus) / Deficit	(87,300)
Total Planned Expenditures (must equal total revenues):	\$ 27,600

Appendix E

[illegible]

* 3% of total area rate revenue is heldback as a contingency against fluctuations in business occupancy openings and closings. The holdback is not applied to Grants in Lieu.

2011/12

Minimum (Commercial)	\$250	\$250	\$250	\$250	\$125	\$200	\$250	\$50
Minimum (Bus Occ)	\$50	\$35	\$250	\$100	\$125	\$50	\$250	n/a
Maximum (Commercial)	\$12,000	\$24,000	\$8,000	\$7,000	\$10,000	\$7,000	\$10,000	\$2,500
Maximum (Bus Occ)	\$2,000	\$24,000	\$8,000	\$5,000	\$10,000	\$750	\$10,000	n/a
Commercial Rate	\$0.3200	\$0.1012	\$0.3900	\$0.1900	\$0.2100	\$0.1400	\$0.1700	\$0.1800
Business Occupancy	\$0.5900	\$0.1718	\$0.4800	\$0.1718	\$0.2600	\$0.1000	\$0.2100	n/a

2012/13

Minimum (Commercial)	\$250	\$250	\$300	\$250	\$125	\$200	\$250	\$50
Minimum (Bus Occ)	\$50	\$35	\$300	\$100	\$125	\$50	\$250	n/a
Maximum (Commercial)	\$12,000	\$28,000	\$10,000	\$7,000	\$10,000	\$7,000	\$15,000	\$2,500
Maximum (Bus Occ)	\$2,000	\$28,000	\$10,000	\$5,000	\$10,000	\$750	\$15,000	n/a
Commercial Rate	\$0.3200	\$0.09513	\$0.3900	\$0.1900	\$0.2100	\$0.1400	\$0.1700	\$0.1500
Business Occupancy	\$0.5900	\$0.1718	\$0.4800	\$0.1718	\$0.2600	\$0.1000	\$0.2100	n/a

Increase / (Decrease)

[illegible]

Appendix F
2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
TPW	R331	RRFB Contract	6001 Salaries - Regular	201,800	51,000	252,800
TPW	R331	RRFB Contract	6002 Salaries - Overtime	5,000	400	5,400
TPW	R331	RRFB Contract	6100 Benefits - Salaries	43,000	9,900	52,900
TPW	R331	RRFB Contract	6152 Retirement Incentive	1,100	100	1,200
TPW	R331	RRFB Contract	6154 Workers' Comp.	4,000	1,000	5,000
TPW	R331	RRFB Contract	6201 Telephone	-	300	300
TPW	R331	RRFB Contract	6207 Office Supplies	6,000	300	6,300
TPW	R331	RRFB Contract	6401 Uniforms & Clothing	800	(800)	-
TPW	R331	RRFB Contract	6903 Travel - Local	4,000	800	4,800
P-I	W202	Commercial Leases	6607 Electricity	73,000	20,300	93,300
P-I	W500	Business Parks	6608 Electricity	700	100	800
CRS	S231	947 Mitchell	6609 Electricity	8,000	600	8,600
CRS	S232	1300 St. Margaret's Bay	6610 Electricity	2,500	200	2,700
CRS	D810	Area Prog. & Maint.	6611 Electricity	15,900	1,200	17,100
CRS	C220	Riverlake Com. Ctr.	6612 Electricity	1,200	100	1,300
CRS	C230	Waverly Com. Centre	6613 Electricity	1,500	100	1,600
CRS	C270	Lucasville Comm. Ctr	6614 Electricity	1,600	100	1,700
CRS	C770	Buildings/Operations	6615 Electricity	10,000	700	10,700
CRS	C110	East Preston Rec Ctr	6616 Electricity	9,000	700	9,700
CRS	C115	Mineville Community Association	6617 Electricity	1,100	100	1,200
CRS	C150	Up. Hammonds Plains	6618 Electricity	6,000	400	6,400
CRS	C155	Harrietsfield Rec Ct	6619 Electricity	3,300	200	3,500
CRS	C165	Dutch Settlement	6620 Electricity	1,500	100	1,600
CRS	C175	Hubbards Rec. Centre	6621 Electricity	2,500	200	2,700
CRS	C210	LWF Recreation Ctr	6622 Electricity	5,900	400	6,300
FIRE	F793	Rural Fire - Rural Operations	6623 Electricity	180,000	45,200	225,200
POLICE	P480	CR/CP	6624 Electricity	6,000	400	6,400
LIBY	B031	Spring Garden Road - General	6625 Electricity	46,000	3,400	49,400
LIBY	B045	Woodlawn Library	6626 Electricity	39,200	2,900	42,100
LIBY	B048	Halifax North Library	6627 Electricity	49,000	3,600	52,600
LIBY	B049	Keshen Goodman Library	6628 Electricity	69,000	5,100	74,100
LIBY	B052	Shatford Memorial Library	6629 Electricity	5,800	400	6,200
LIBY	B054	Tantallon Library	6630 Electricity	47,500	3,500	51,000

Appendix F
2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
Fiscal	M310	Other Fiscal Services	6607 Electricity	601,000	(153,000)	448,000
CRS	C110	East Preston Rec Ctr	6606 Heating Fuel	13,000	1,400	14,400
CRS	C150	Up. Hammonds Plains	6606 Heating Fuel	6,500	700	7,200
CRS	C155	Harrietsfield Rec Ct	6606 Heating Fuel	7,200	800	8,000
CRS	C165	Dutch Settlement	6606 Heating Fuel	4,000	400	4,400
CRS	C220	Riverlake Com. Ctr.	6606 Heating Fuel	2,800	300	3,100
CRS	C230	Waverly Com. Centre	6606 Heating Fuel	2,400	200	2,600
CRS	C270	Lucasville Comm. Ctr	6606 Heating Fuel	4,100	400	4,500
CRS	C770	Buildings/Operations	6606 Heating Fuel	21,800	2,300	24,100
CRS	D810	Area Prog. & Maint.	6606 Heating Fuel	17,000	1,800	18,800
CRS	S231	947 Mitchell	6606 Heating Fuel	6,500	700	7,200
CRS	S232	1300 St. Margaret's Bay	6606 Heating Fuel	7,700	800	8,500
Fire	F793	Rural Fire - Rural Operations	6606 Heating Fuel	231,900	24,000	255,900
LIBY	B031	Spring Garden Road - General	6606 Heating Fuel	66,230	6,900	73,130
LIBY	B049	Keshen Goodman Library	6606 Heating Fuel	27,910	4,300	32,210
Fiscal	M310	Other Fiscal Services	6606 Heating Fuel	45,000	(45,000)	-
CRS	D160	SMBC Prog. & Maint.	6803 Gas	400	100	500
CRS	D310	BSFR Prog. & Maint.	6804 Gas	1,600	500	2,100
CRS	D410	Musq Harbour Program	6804 Gas	2,800	1,300	4,100
CRS	D430	Sheet Hbr. Prog.	6804 Gas	700	200	900
CRS	D630	Cole Harbour Program	6804 Gas	500	200	700
CRS	D755	Rec/Enviro Leadership	6804 Gas	500	400	900
LIBY	B011	Administrative Services	6804 Gas	34,200	1,700	35,900
LIBY	B041	Branch Library Services	6804 Gas	20,450	6,900	27,350
Police	E123	Community Response Initiative	6804 Gas	5,000	1,700	6,700
Fiscal	M310	Other Fiscal Services	6804 Gas	13,000	(13,000)	-
Fiscal	M310	Other Fiscal Services	6803 Diesel	18,000	(5,000)	13,000
Police	P470	Port's Policing	6803 Diesel	4,000	5,000	9,000
FICT	A615	Payroll Operations	5600 Miscellaneous Revenue	(11,000)	11,000	-
P-I	W202	Commercial Leases	5102 Facility Rentals	(1,475,000)	(11,000)	(1,486,000)
TPW	R715	Admin - Streets and Roads	6001 Salaries - Regular	788,900	145,253	934,153
TPW	R715	Admin - Streets and Roads	6100 Benefits - Salaries	128,600	27,317	155,917
TPW	R715	Admin - Streets and Roads	6152 Retirement Incentives	4,500	901	5,401

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2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
TPW	R715	Admin - Streets and Roads	6154 Workers' Compensation	11,400	2,306	13,706
TPW	R716	Concrete Contracts East	6399-Contract Services	-	600,000	600,000
TPW	R717	Concrete Contracts West	6925-Sidewalks	-	500,000	500,000
TPW	R718	Aphalt Contracts East	6399 Contract Services	-	40,000	40,000
TPW	R718	Aphalt Contracts East	6400 Contract Services	-	250,000	250,000
TPW	R718	Aphalt Contracts East	6501 Asphalt	-	467,500	467,500
TPW	R719	Aphalt Contracts West	6399-Contract Services	-	250,000	250,000
TPW	R719	Aphalt Contracts West	6399-Contract Services	-	15,000	15,000
TPW	R719	Aphalt Contracts West	6501 Asphalt	-	467,500	467,500
TPW	R720	Street Cleaning/Graffiti	6001 Salaries - Regular	462,000	26,464	488,464
TPW	R720	Street Cleaning/Graffiti	6100 Benefits - Salaries	99,300	5,491	104,791
TPW	R720	Street Cleaning/Graffiti	6152 Retirement Incentives	3,600	204	3,804
TPW	R720	Street Cleaning/Graffiti	6154 Workers' Compensation	8,500	484	8,984
TPW	R721	Street Maintenance - West	6001 Salaries - Regular	289,100	(289,100)	-
TPW	R721	Street Maintenance - West	6002 Salaries - Overtime	40,000	(40,000)	-
TPW	R721	Street Maintenance - West	6100 Benefits - Salaries	65,300	(65,300)	-
TPW	R721	Street Maintenance - West	6110 Vacancy Management	(5,400)	5,400	-
TPW	R721	Street Maintenance - West	6152 Retirement Incentives	2,200	(2,200)	-
TPW	R721	Street Maintenance - West	6154 Workers' Compensation	5,300	(5,300)	-
TPW	R721	Street Maintenance - West	6207 Office Supplies	100	(100)	-
TPW	R721	Street Maintenance - West	6399 Contract Services	109,800	(109,800)	-
TPW	R721	Street Maintenance - West	6401 Uniforms & Clothing	2,000	(2,000)	-
TPW	R721	Street Maintenance - West	6407 Cleaning/Sanitary Supplies	1,000	(1,000)	-
TPW	R721	Street Maintenance - West	6409 Personal Protective Equipment	2,000	(2,000)	-
TPW	R721	Street Maintenance - West	6499 Other Supplies	500	(500)	-
TPW	R721	Street Maintenance - West	6504 Hardware	3,300	(3,300)	-
TPW	R721	Street Maintenance - West	6505 Lubricants	200	(200)	-
TPW	R721	Street Maintenance - West	6506 Lumber	2,000	(2,000)	-
TPW	R721	Street Maintenance - West	6510 Road Oils	200	(200)	-
TPW	R721	Street Maintenance - West	6512 Sand	200	(200)	-
TPW	R721	Street Maintenance - West	6515 Stone and Gravel	1,000	(1,000)	-
TPW	R721	Street Maintenance - West	6517 Paint	700	(700)	-
TPW	R721	Street Maintenance - West	6518 Metal	600	(600)	-

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2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
TPW	R721	Street Maintenance - West	6599 Other Materials	100	(100)	-
TPW	R721	Street Maintenance - West	6701 Equipment Purchase	3,200	(3,200)	-
TPW	R721	Street Maintenance - West	6702 Small Tools	200	(200)	-
TPW	R721	Street Maintenance - West	6704 Equipment Rental	500	(500)	-
TPW	R721	Street Maintenance - West	6802 Vehicle Repair and Maintenance	100	(100)	-
TPW	R721	Street Maintenance - West	6938 Rewarding Excellence	100	(100)	-
TPW	R730	Chip Sealing	6399 Contract Services	1,900,000	(1,900,000)	-
TPW	R732	Street Maintenance - Central	6001 Salaries - Regular	298,000	(298,000)	-
TPW	R732	Street Maintenance - Central	6002 Salaries - Overtime	8,000	(8,000)	-
TPW	R732	Street Maintenance - Central	6100 Benefits - Salaries	65,700	(65,700)	-
TPW	R732	Street Maintenance - Central	6110 Vacancy Management	(5,600)	5,600	-
TPW	R732	Street Maintenance - Central	6152 Retirement Incentives	2,300	(2,300)	-
TPW	R732	Street Maintenance - Central	6154 Workers' Compensation	5,500	(5,500)	-
TPW	R732	Street Maintenance - Central	6207 Office Supplies	100	(100)	-
TPW	R732	Street Maintenance - Central	6399 Contract Services	135,200	(135,200)	-
TPW	R732	Street Maintenance - Central	6401 Uniforms & Clothing	2,400	(2,400)	-
TPW	R732	Street Maintenance - Central	6409 Personal Protective Equipment	300	(300)	-
TPW	R732	Street Maintenance - Central	6502 Chemicals	18,300	(18,300)	-
TPW	R732	Street Maintenance - Central	6504 Hardware	1,700	(1,700)	-
TPW	R732	Street Maintenance - Central	6506 Lumber	800	(800)	-
TPW	R732	Street Maintenance - Central	6515 Stone and Gravel	1,000	(1,000)	-
TPW	R732	Street Maintenance - Central	6518 Metal	1,000	(1,000)	-
TPW	R732	Street Maintenance - Central	6702 Small Tools	500	(500)	-
TPW	R732	Street Maintenance - Central	6704 Equipment Rental	54,600	(54,600)	-
TPW	R732	Street Maintenance - Central	6705 Equipment - Repair and Maintenance	3,700	(3,700)	-
TPW	R735	Street Maintenance - East	6001 Salaries - Regular	271,000	271,536	542,536
TPW	R735	Street Maintenance - East	6002 Salaries - Overtime	12,000	8,000	20,000
TPW	R735	Street Maintenance - East	6100 Benefits - Salaries	52,300	60,209	112,509
TPW	R735	Street Maintenance - East	6110 Vacancy Management	(4,900)	(5,600)	(10,500)
TPW	R735	Street Maintenance - East	6152 Retirement Incentives	1,700	2,096	3,796
TPW	R735	Street Maintenance - East	6154 Workers' Compensation	5,000	5,016	10,016
TPW	R735	Street Maintenance - East	6207 Office Supplies	300	100	400
TPW	R735	Street Maintenance - East	6399 Contract Services	101,500	80,200	181,700

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BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
TPW	R735	Street Maintenance - East	6401 Uniforms & Clothing	1,200	2,400	3,600
TPW	R735	Street Maintenance - East	6409 Personal Protective Equipment	-	300	300
TPW	R735	Street Maintenance - East	6502 Chemicals	-	18,300	18,300
TPW	R735	Street Maintenance - East	6504 Hardware	-	1,700	1,700
TPW	R735	Street Maintenance - East	6506 Lumber	-	800	800
TPW	R735	Street Maintenance - East	6515 Stone & Gravel	-	1,000	1,000
TPW	R735	Street Maintenance - East	6518 Metal	-	1,000	1,000
TPW	R735	Street Maintenance - East	6702 Small Tools	-	500	500
TPW	R735	Street Maintenance - East	6704 Equipment Rental	10,200	54,600	64,800
TPW	R735	Street Maintenance - East	6705 Equipment Repair/Maint	-	3,700	3,700
TPW	R740	Concrete Sidewalks - West & Bedford	6001 Salaries - Regular	334,700	191,097	525,797
TPW	R740	Concrete Sidewalks - West & Bedford	6002 Salaries - Overtime	20,000	40,000	60,000
TPW	R740	Concrete Sidewalks - West & Bedford	6100 Benefits - Salaries	77,000	43,671	120,671
TPW	R740	Concrete Sidewalks - West & Bedford	6110 Vacancy Management	(6,300)	(5,400)	(11,700)
TPW	R740	Concrete Sidewalks - West & Bedford	6152 Retirement Incentives	2,500	1,446	3,946
TPW	R740	Concrete Sidewalks - West & Bedford	6154 Workers' Compensation	6,100	3,506	9,606
TPW	R740	Concrete Sidewalks - West & Bedford	6207 Office Supplies	-	100	100
TPW	R740	Concrete Sidewalks - West & Bedford	6399 Contract Services	121,100	109,800	230,900
TPW	R740	Concrete Sidewalks - West & Bedford	6401 Uniforms & Clothing	6,300	2,000	8,300
TPW	R740	Concrete Sidewalks - West & Bedford	6407 Cleaning/Sanitary Supplies	-	1,000	1,000
TPW	R740	Concrete Sidewalks - West & Bedford	6409 Personal Protective Equipment	1,400	2,000	3,400
TPW	R740	Concrete Sidewalks - West & Bedford	6499 Other Supplies	13,000	500	13,500
TPW	R740	Concrete Sidewalks - West & Bedford	6504 Hardware	2,400	3,300	5,700
TPW	R740	Concrete Sidewalks - West & Bedford	6505 Lubricants	-	200	200
TPW	R740	Concrete Sidewalks - West & Bedford	6506 Lumber	4,000	2,000	6,000
TPW	R740	Concrete Sidewalks - West & Bedford	6510 Road Oils	-	200	200
TPW	R740	Concrete Sidewalks - West & Bedford	6512 Sand	-	200	200
TPW	R740	Concrete Sidewalks - West & Bedford	6515 Stone and Gravel	5,000	1,000	6,000
TPW	R740	Concrete Sidewalks - West & Bedford	6517 Paint	300	700	1,000
TPW	R740	Concrete Sidewalks - West & Bedford	6518 Metal	1,000	600	1,600
TPW	R740	Concrete Sidewalks - West & Bedford	6599 Other Materials	-	100	100
TPW	R740	Concrete Sidewalks - West & Bedford	6701 Equipment Purchase	-	3,200	3,200
TPW	R740	Concrete Sidewalks - West & Bedford	6702 Small Tools	2,000	200	2,200

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2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
TPW	R740	Concrete Sidewalks - West & Bedford	6704 Equipment Rental	1,500	500	2,000
TPW	R740	Concrete Sidewalks - West & Bedford	6802 Vehicle Repair/Maintenance	-	100	100
TPW	R740	Concrete Sidewalks - West & Bedford	6938 Rewarding Excellence	-	100	100
TPW	R742	Concrete Sidewalks - East	6001 Salaries - Regular	371,200	(41,922)	329,278
TPW	R742	Concrete Sidewalks - East	6100 Benefits - Salaries	77,200	(10,178)	67,022
TPW	R742	Concrete Sidewalks - East	6152 Retirement Incentives	2,400	(323)	2,077
TPW	R742	Concrete Sidewalks - East	6154 Workers' Compensation	6,800	(767)	6,033
TPW	R743	Asphalt Patching	6001 Salaries - Regular	351,100	139,925	491,025
TPW	R743	Asphalt Patching	6100 Benefits - Salaries	63,900	31,807	95,707
TPW	R743	Asphalt Patching	6152 Retirement Incentives	2,100	1,077	3,177
TPW	R743	Asphalt Patching	6154 Workers' Compensation	6,500	2,561	9,061
TPW	R710	Municipal Operations Support	5508 Recoveries from External Parties	(51,000)	51,000	-
TPW	R710	Municipal Operations Support	6001 Salaries - Regular	1,504,100	(210,756)	1,293,344
TPW	R710	Municipal Operations Support	6100 Benefits - Salaries	295,000	(40,372)	254,628
TPW	R710	Municipal Operations Support	6152 Retirement Incentives	9,000	(1,713)	7,287
TPW	R710	Municipal Operations Support	6154 Workers' Compensation	25,400	(4,240)	21,160
TPW	R710	Municipal Operations Support	6304 Janitorial Services	155,000	(155,000)	-
TPW	R710	Municipal Operations Support	6399 Contract Services	635,000	(635,000)	-
TPW	R710	Municipal Operations Support	6603 Grounds and Landscaping	1,720,000	(1,600,000)	120,000
TPW	R831	Parks/Open - Admin	6001 Salaries - Regular	129,700	(35,888)	93,812
TPW	R831	Parks/Open - Admin	6100 Benefits - Salaries	22,600	(6,848)	15,752
TPW	R831	Parks/Open - Admin	6152 Retirement Incentives	800	(223)	577
TPW	R831	Parks/Open - Admin	6154 Workers' Compensation	1,600	(577)	1,023
TPW	W191	Grass & Horticulture Contracts E	6001 Salaries - Regular	-	39,040	39,040
TPW	W191	Grass & Horticulture Contracts E	6100 Benefits - Salaries	-	8,150	8,150
TPW	W191	Grass & Horticulture Contracts E	6152 Retirement Incentives	-	406	406
TPW	W191	Grass & Horticulture Contracts E	6154 Workers' Compensation	-	967	967
TPW	W191	Grass & Horticulture Contracts E	6207 Office supplies	-	500	500
TPW	W191	Grass & Horticulture Contracts E	6903 Local Travel	-	6,000	6,000
TPW	W191	Grass & Horticulture Contracts E	6499 Other Supplies	-	500	500
TPW	W191	Grass & Horticulture Contracts E	6999 Other Goods and Services	-	500	500
TPW	W191	Grass & Horticulture Contracts E	6603 Grounds and Landscaping	-	747,500	747,500
TPW	W192	Grass & Horticulture Contracts W	5508 Recoveries from External Parties	-	(51,000)	(51,000)

Appendix F
2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
TPW	W192	Grass & Horticulture Contracts W	6001 Salaries - Regular	-	35,888	35,888
TPW	W192	Grass & Horticulture Contracts W	6100 Benefits - Salaries	-	6,848	6,848
TPW	W192	Grass & Horticulture Contracts W	6152 Retirement Incentives	-	223	223
TPW	W192	Grass & Horticulture Contracts W	6154 Workers' Compensation	-	577	577
TPW	W192	Grass & Horticulture Contracts W	6207 Office supplies	-	500	500
TPW	W192	Grass & Horticulture Contracts W	6903 Local Travel	-	6,000	6,000
TPW	W192	Grass & Horticulture Contracts W	6499 Other Supplies	-	500	500
TPW	W192	Grass & Horticulture Contracts W	6999 Other Goods and Services	-	500	500
TPW	W192	Grass & Horticulture Contracts W	6603 Grounds and Landscaping	-	992,500	992,500
TPW	R774	East Plowing	6001 Salaries - Regular	937,100	26,463	963,563
TPW	R774	East Plowing	6100 Benefits - Salaries	184,200	4,905	189,105
TPW	R774	East Plowing	6152 Retirement Incentives	6,100	406	6,506
TPW	R774	East Plowing	6154 Workers' Compensation	16,500	967	17,467
TPW	R715	Admin - Streets and Roads	6903 Local Travel	35,000	16,000	51,000
TPW	R710	Municipal Operations Support	6903 Local Travel	25,000	(16,000)	9,000
POLICE	N711	Dispatch Centre	6705 Equipment - Repair and Maintenance	41,300	700	42,000
POLICE	N711	Dispatch Centre	6731 Airtime	35,600	(35,600)	-
POLICE	N711	Dispatch Centre	6906 Licenses & Agreement	900	(900)	-
POLICE	N721	HRP	6705 Equipment - Repair and Maintenance	39,700	(9,000)	30,700
POLICE	N721	HRP	6711 Communication System	28,600	(28,600)	-
POLICE	N721	HRP	6731 Airtime	150,600	44,400	195,000
POLICE	N721	HRP	6732 Mobile Data	145,000	(85,000)	60,000
POLICE	N721	HRP	6906 Licenses & Agreement	3,500	(400)	3,100
POLICE	N731	Core Fire & EMO	6705 Equipment - Repair and Maintenance	27,100	(27,100)	-
POLICE	N731	Core Fire & EMO	6730 Comm. Circuits	38,400	11,600	50,000
POLICE	N731	Core Fire & EMO	6731 Airtime	79,100	(79,100)	-
POLICE	N731	Core Fire & EMO	6906 Licenses & Agreement	12,800	(9,800)	3,000
POLICE	N732	Rural Fire	6705 Equipment - Repair and Maintenance	126,500	(61,600)	64,900
POLICE	N732	Rural Fire	6730 Comm. Circuits	73,400	(73,400)	-
POLICE	N732	Rural Fire	6731 Airtime	146,800	398,400	545,200
POLICE	N732	Rural Fire	6733 Site Rentals	53,800	(41,800)	12,000
POLICE	N732	Rural Fire	6906 Licenses & Agreement	27,800	(2,800)	25,000
CRS	S320	Animal Control	4916 Vending Licenses	(40,000)	40,000	-

Appendix F
2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
CRS	S320	Animal Control	5101 Parking Rentals	(20,000)	20,000	-
CRS	S320	Animal Control	5204 Admin Fees	(190,000)	190,000	-
CRS	S320	Animal Control	5250 Sales of Svcs - Other	(30,000)	30,000	-
CRS	S320	Animal Control	6001 Salaries - Regular	507,600	(50,500)	457,100
CRS	S320	Animal Control	6100 Benefits - Salaries	94,300	(9,300)	85,000
CRS	S320	Animal Control	6152 Retirement Incentives	2,800	(300)	2,500
CRS	S320	Animal Control	6154 Workers' Compensation	8,900	(900)	8,000
CRS	S320	Animal Control	6912 Advertising/Promo	2,500	(2,500)	-
CRS	S330	Taxi & Limousine	4916 Vending Licenses	-	(40,000)	(40,000)
CRS	S330	Taxi & Limousine	5101 Parking Rentals	-	(20,000)	(20,000)
CRS	S330	Taxi & Limousine	5204 Admin Fees	-	(190,000)	(190,000)
CRS	S330	Taxi & Limousine	5250 Sales of Svcs - Other	-	(30,000)	(30,000)
CRS	S330	Taxi & Limousine	6001 Salaries - Regular	110,000	50,500	160,500
CRS	S330	Taxi & Limousine	6100 Benefits - Salaries	20,000	9,300	29,300
CRS	S330	Taxi & Limousine	6152 Retirement Incentives	1,000	300	1,300
CRS	S330	Taxi & Limousine	6154 Workers' Compensation	2,000	900	2,900
CRS	S330	Taxi & Limousine	6912 Advertising/Promo	-	2,500	2,500
LIBY	All	Library	6001 Salaries - Regular	14,384,280	(220,820)	14,163,460
LIBY	All	Library	6100 Benefits - Salaries	2,592,620	(46,165)	2,546,455
LIBY	All	Library	6152 Retirement Incentives	92,850	(1,815)	91,035
LIBY	All	Library	6154 Workers' Compensation	94,280	(2,840)	91,440
LIBY	B012	Info Tech & Coll Mgmt	6201 Telephone	199,290	(50,000)	149,290
LIBY	B011	Admin Services	6201 Telephone	101,190	(2,000)	99,190
LIBY	B013	Communications & Marketing	6205 Printing & Reproduction	72,000	8,000	80,000
LIBY	B012	Info Tech & Coll Mgmt	6299 Other Office Expenses	15,840	59,640	75,480
LIBY	B011	Admin Services	6301 Professional Fees	12,000	78,000	90,000
LIBY	B045	Woodlawn Library	6507 Propane	27,100	(25,900)	1,200
LIBY	B049	Keshen Goodman Library	6507 Propane	1,200	900	2,100
LIBY	B011	Admin Services	6699 Other Building Cost	368,670	(31,050)	337,620
LIBY	B011	Admin Services	6701 Equipment Purchase	326,300	6,000	332,300
LIBY	B012	Info Tech & Coll Mgmt	6701 Equipment Purchase	269,200	70,000	339,200
LIBY	B041	Branch Services	6701 Equipment Purchase	53,100	74,000	127,100
LIBY	B012	Info Tech & Coll Mgmt	6706 Computer Repair and Maintenance	166,900	5,000	171,900

Appendix F
2012-13 Final Budget Adjustments

BU	CC	Cost Center Name	Cost Element / Name	Preliminary Budget	Adjustment	Final Budget
LIBY	B011	Admin Services	6903 Travel - Local	34,200	5,800	40,000
LIBY	B011	Admin Services	6904 Travel - Out of Town	30,000	10,000	40,000
LIBY	B011	Admin Services	6905 Training & Education	91,670	43,330	135,000
LIBY	B013	Communications & Marketing	6912 Advertising and Promotion	20,085	4,915	25,000
LIBY	B011	Admin Services	6912 Advertising and Promotion	6,415	5,005	11,420
LIBY	B041	Branch Services	6948 Arts/Performances Programming	7,000	4,000	11,000
LIBY	B041	Branch Services	6952 Team Services Programming	7,000	6,000	13,000
Net Adjustments				\$ 33,104,480	\$ -	\$ 33,104,480