



P.O. Box 1749  
Halifax, Nova Scotia  
B3J 3A5 Canada

**Item No. 6**

**Halifax Regional Council  
October 7, 2014**

**TO:** Mayor Savage and Members of Halifax Regional Council

Original Signed

**SUBMITTED BY:**

Councillor Bill Karsten, Chair, Audit & Finance Standing Committee

**DATE:** September 26, 2014

**SUBJECT:** Capital Budget Projections for the Quarter Ended June 30, 2014

**INFORMATION REPORT**

**ORIGIN**

September 17, 2014 meeting of the Audit & Finance Standing Committee, Item No. 9.1.2.

**LEGISLATIVE AUTHORITY**

The principle role of the Audit and Finance Standing Committee is to provide advice to Council on matters relating to Audit and Finance. In particular, Section 3.2.6 of the Audit and Finance Standing Committee's Terms of Reference shall 'Review as required, any other policies, procedures, forecasts, reports or process as agreed to mutually by the Municipalities CAO and the Committee'.

**BACKGROUND**

A staff report dated August 28, 2014 was before the Audit & Finance Standing Committee pertaining to Capital Budget Projections for the Quarter Ended June 30, 2014.

In the interest of continuous improvement, staff have revised capital project reporting in 2014/15 to include fiscal year end projections. The benefit of this new process is to provide better project management support in order to communicate up-to-date funding and schedule expectations.

For further information please refer to the attached staff report dated August 28, 2014.

## **DISCUSSION**

Staff provided a presentation to the committee pertaining to the Capital Budget Projections for the Quarter Ended June 30, 2014 and noted that the Capital Budget projections will be included in the regular quarterly reports provided to Council. The Audit and Finance Standing Committee received the report and forwarded it to Regional Council as an Information Item.

## **FINANCIAL IMPLICATIONS**

As outlined in the attached staff report dated August 28, 2014.

## **COMMUNITY ENGAGEMENT**

All meetings of the Audit & Finance Standing Committee are open to the public. The agenda and reports are posted online in advance of the meeting.

## **ATTACHMENTS**

1. Staff report dated August 28, 2014.

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A copy of this report can be obtained online at <http://www.halifax.ca/council/agendasc/cagenda.php> then choose the appropriate meeting date, or by contacting the Office of the Municipal Clerk at 902.490.4210, or Fax 902.490.4208.

Report Prepared by: Liam MacSween, Legislative Assistant, 902.490.6521

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**Attachment 1**

**Audit & Finance Standing Committee  
September 17, 2014**

**TO:** Chair and Members of Audit & Finance Standing Committee  
Original Signed

**SUBMITTED BY:**

  
\_\_\_\_\_  
Richard Butts, Chief Administrative Officer  
Original Signed

\_\_\_\_\_  
Greg Keefe, Director, Finance and ICT/CFO

**DATE:** August 28, 2014

**SUBJECT:** Capital Projections for the Quarter Ended June 30, 2014

**ORIGIN**

Staff committed to present Council with quarterly financial reports.

**LEGISLATIVE AUTHORITY**

Under the HRM Charter, Section 79 Halifax Regional Council may expend money for municipal purposes. The Halifax Charter Section 35(2)(d)(i) states the CAO may make or authorize expenditures, and enter into contracts on behalf of the Municipality, for anything required for the Municipality where the amount of the expenditure is budgeted or within the amount determined by the Council by policy, and may delegate this authority to employees of the Municipality.

**RECOMMENDATION**

It is recommended the Audit and Finance Standing Committee forward this report to Halifax Regional Council as an Information Item.



## **BACKGROUND**

In previous fiscal years, the quarterly financial report presented to Council included a project statement. The attachment included project budgets and year-to-date spending by both project category summary as well as individual project detail. Although the previous reports provided an accurate record of spending, they did not indicate whether projects would be finished on time or on budget.

In dedication to continuous improvement, staff revised capital project reporting in 2014/15 to include fiscal year end projections. The benefit of this new process is to provide better project management support to communicate up-to-date funding and schedule expectations. Therefore, unexpected project results are avoided and mitigating strategies can be enabled earlier in the project, if necessary.

Projections will also communicate variances from original budget expectations. After a project budget is estimated, there are many factors which may influence a variance in the actual results. Examples of these factors may include a shift in business priorities, economic and market fluctuations, weather, cost sharing opportunities, or alignment of several projects to achieve efficiencies.

## **DISCUSSION**

The 2014/15 capital work plan approved by Council on April 1, 2014 totalled \$215,248,000 over twelve (12) project categories. Due to funding carry over anticipated by March 31, 2014, the 2014/15 project budget required \$144,194,000 in new funding to be approved. Funding sources include Capital from Operating, Debt, various Reserves, LIC's and Area Rates, and other Cost Sharing.

As at June 30, 2014, project managers estimate that capital expenditures for the twelve (12) months ending March 31, 2015 will total \$226,718,219. Although this exceeds the original work plan budget, it is still within the available funds. This is because there was \$163,230,598 actual carry over instead of the original estimate of \$71,054,000. Based on this projection, the variance of \$80,706,379 will be available to address future capital priorities.

The current projected work plan addresses the following commitments:

- State of Good Repair - \$125,956,879, or 56% of the total projected 14/15 work. These projects aim to maintain assets we currently own, to an acceptable state of repair, to support the level of service for which the public is willing to pay. The project may include maintenance, repair, renewal/rehabilitation, or replacement.
- Service Improvements - \$92,841,512, or 41% of the total projected 14/15 work. These projects are primarily driven by the need to either increase a level of service, or expand a service(s) to existing residents or businesses. When these projects are complete, HRM's Operating Budget will need to accommodate an additional \$2,783,100 in annual estimated net expenditures to operate the new capital.
- Growth - \$7,919,829, or 3% of the total projected 14/15 work. These projects are primarily driven by the need to provide services to new residents or businesses due to population and employment growth. Projects may include infrastructure in new development areas, industrial park expansion, as well as some transit expansion and widening main roads.

## **FINANCIAL IMPLICATIONS**

There are no direct financial implications as a result of this report. Capital spending for each project is approved by Council during the annual budget process and any budget increases are presented to Council for their approval in subsequent mid-year reports. Spending authority under capital projects is subject to Administrative Order #35 – Procurement Policy.

### **COMMUNITY ENGAGEMENT**

No community engagement has been undertaken for this reporting update. The annual budget approval process at Council is open to the public.

### **ENVIRONMENTAL IMPLICATIONS**

None are identified.

### **ALTERNATIVES**

Audit & Finance Standing Committee could request staff to alter the attached reporting content before presenting to Council. Staff believe the current version, including the improved projections information, will better inform both Council and the public.

### **ATTACHMENTS**

- A. Project Budget Forecast Summary, for the quarter ended June 30, 2014
- B. Bundled Detail for Project Budget Forecast, for the quarter ended June 30, 2014
- C. Discrete Detail for Project Budget Forecast, for the quarter ended June 30, 2014

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A copy of this report can be obtained online at <http://www.halifax.ca/commcoun/index.php> then choose the appropriate Community Council and meeting date, or by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

Report Prepared by: Crystal Nowlan, Sr. Financial Consultant, Financial Policy & Planning, 490-1342  
Original Signed

Report Approved by: Jane Fraser, Director, Planning & Infrastructure, 490-7166

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Capital Projections Summary  
For Period Ending June 30th, 2014

**Attachment A**

Row Labels	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
BUILDINGS	51,991,088	23,660,000	7,380,000	16,280,000	21,020,434	42,953,471	(19,293,471)	9,037,617
BUSINESS TOOLS	22,133,303	20,040,000	3,955,000	16,085,000	12,666,101	15,440,878	4,599,122	6,692,426
COMMUNITY & PROPERTY DEVELOPMENT	13,506,351	8,375,000	2,445,000	5,930,000	3,519,528	7,231,092	1,143,908	6,275,259
DISTRICT ACTIVITY FUNDS	1,504,000	1,504,000	-	1,504,000	419,994	1,504,000	-	-
EQUIPMENT & FLEET	14,600,692	5,230,000	1,050,000	4,180,000	10,334,721	13,963,284	(8,733,284)	637,408
INDUSTRIAL PARKS	25,508,755	19,565,000	15,815,000	3,750,000	336,958	3,984,444	15,580,556	21,524,311
METRO TRANSIT	59,281,183	50,535,000	15,835,000	34,700,000	36,350,180	53,166,891	(2,631,891)	6,114,292
PARKS & PLAYGROUNDS	16,187,554	8,390,000	2,455,000	5,935,000	5,657,288	7,958,926	431,074	8,228,628
ROADS & STREETS	45,916,777	37,150,000	6,340,000	30,810,000	32,534,269	39,693,274	(2,543,274)	6,223,503
SIDEWALKS, CURBS & GUTTERS	6,099,703	5,395,000	395,000	5,000,000	3,219,214	6,099,703	(704,703)	-
SOLID WASTE	5,674,871	5,110,000	3,035,000	2,075,000	661,348	3,053,988	2,056,012	2,620,884
TRAFFIC IMPROVEMENTS	45,020,321	30,294,000	12,349,000	17,945,000	28,077,433	31,668,269	(1,374,269)	13,352,051
<b>Grand Total</b>	<b>307,424,598</b>	<b>215,248,000</b>	<b>71,054,000</b>	<b>144,194,000</b>	<b>154,797,466</b>	<b>226,718,219</b>	<b>(11,470,219)</b>	<b>80,706,379</b>

Row Labels	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Growth	33,640,255	27,765,000	22,580,000	5,185,000	797,934	7,919,829	19,845,171	25,720,427
Service Improvements	119,272,719	78,399,000	25,675,000	52,724,000	66,377,960	92,841,512	(14,442,512)	26,431,207
State of Good Repair	154,511,624	109,084,000	22,799,000	86,285,000	87,621,573	125,956,879	(16,872,879)	28,554,746
<b>Grand Total</b>	<b>307,424,598</b>	<b>215,248,000</b>	<b>71,054,000</b>	<b>144,194,000</b>	<b>154,797,466</b>	<b>226,718,219</b>	<b>(11,470,219)</b>	<b>80,706,379</b>

Capital Projections Detail (Bundle)  
For Period Ending June 30th, 2014

Attachment B

Row Labels	Project Number	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
<b>Bundled</b>									
<b>BUILDINGS</b>									
Accessibility - HRM Facilities	CBX01154	644,191	400,000	-	400,000	255,456	640,000	(240,000)	4,191
Alderney Gate Recapitalization Bundle	CBX01157	2,687,775	1,605,000	535,000	1,070,000	337,163	1,200,000	405,000	1,487,775
All Buildings Program (Bundle)	CBX01151	89,038	-	-	-	14,231	26,868	(26,868)	62,170
Architecture-Exterior (Category 2)	CBX01274	1,149,172	100,000	-	100,000	1,074,959	1,075,000	(975,000)	74,172
Architecture-Interior (Category 5)	CBX01273	735,136	150,000	-	150,000	483,519	735,136	(585,136)	-
Consulting-Buildings (Category 0)	CBX01268	565,303	125,000	-	125,000	281,988	282,000	(157,000)	283,303
Corporate Safety	CB000041	215,000	215,000	-	215,000	-	115,000	100,000	100,000
Electrical (Category 7)	CBX01275	1,035,926	25,000	-	25,000	830,179	1,035,926	(1,010,926)	-
Energy Efficiency Projects	CBX01161	1,486,602	975,000	-	975,000	438,006	800,000	175,000	686,602
Environmental Remediation Building Demo.	CBX01162	1,618,925	550,000	-	550,000	205,738	915,710	(365,710)	703,215
Facility Assessment Program	CB990002	342,770	325,000	215,000	110,000	63,580	126,050	198,950	216,720
Facility Maintenance	CBX01343	518,733	-	-	-	44,242	89,612	(89,612)	429,121
Facility Maintenance - HRM Managed	CB990001	2,932,158	2,750,000	-	2,750,000	135,999	2,932,158	(182,158)	-
Fuel depot Upgrades	CBMD0711	474,024	460,000	460,000	-	43,174	50,000	410,000	424,024
HRM Admin. Buildings - Upgrades (Bundle)	CBX01169	78,361	-	-	-	15,749	15,750	(15,750)	62,611
HRM Depot Upgrades (Bundle)	CBX01170	1,748,148	200,000	-	200,000	667,858	1,748,148	(1,548,148)	-
HRM Heritage Buildings Upgrades (Bundle)	CBX01168	100,833	-	-	-	37,029	48,094	(48,094)	52,739
Mechanical (Category 6)	CBX01269	3,140,945	500,000	500,000	-	1,642,063	2,602,765	(2,102,765)	538,180
Metropark Upgrades	CBX01140	174,689	75,000	-	75,000	10,924	174,689	(99,689)	-
Multi District Facilities Upgrades	CB000002	5,138,720	2,750,000	-	2,750,000	1,013,620	5,058,720	(2,308,720)	80,000
Reg. Library-Facility Upgrades (Bundle)	CBX01165	320,794	-	-	-	234,964	270,794	(270,794)	50,000
Roof (Category 3)	CBX01272	2,043,586	980,000	980,000	-	520,470	1,593,586	(613,586)	450,000
Site Work (Category 1)	CBX01271	995,836	240,000	240,000	-	558,222	833,569	(593,569)	162,266
Strategic Community Facility Planning	CBX01056	597,459	400,000	-	400,000	11,089	31,089	368,911	566,370
Structural (Category 4)	CBX01270	648,839	150,000	150,000	-	130,754	593,131	(443,131)	55,708
Various Rec. Facilities Upgrades(Bundle)	CBX01156	8,233	-	-	-	1,288	3,745	(3,745)	4,488
<b>BUSINESS TOOLS</b>									
Application Recapitalization	CI000002	2,113,944	1,985,000	165,000	1,820,000	709,086	1,419,093	565,907	694,851
Business Intelligence Roadmap	CI990001	628,610	685,000	460,000	225,000	46,763	576,791	108,209	51,819
Computer Aided Dispatch (CAD)	CIP00763	699,976	500,000	500,000	-	243,211	474,155	25,845	225,821
Enterprise Resource System	CIN00200	127,901	-	-	-	31	127,870	(127,870)	31
GIS Infrastructure Upgrade	CIR00256	468	-	-	-	468	468	(468)	-
ICT Bundle	CI990004	822,045	900,000	400,000	500,000	95,634	726,411	173,589	95,634
ICT Infrastructure Recapitalization	CI000004	1,118,873	1,110,000	360,000	750,000	623,720	625,000	485,000	493,873
InfoTech Infrastructure Recapitalization	CID00630	125,831	-	-	-	18,580	107,250	(107,250)	18,581



**Capital Projections Detail (Bundle)**  
For Period Ending June 30th, 2014

Row Labels	Project Number	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Portfolio Management Tools	CI990003	15,830	-	-	-	15,540	15,550	(15,550)	280
Service Desk System Replacement	CI990002	203,014	200,000	200,000	-	61,737	141,277	58,723	61,737
<b>COMMUNITY &amp; PROPERTY DEVELOPMENT</b>									
Center Plan/Design (Visioning)	CDV00738	478,024	475,000	475,000	-	3	150,000	325,000	328,024
Civic Event Equipment	CD990002	54,580	50,000	-	50,000	1,754	54,580	(4,580)	-
Community Event Upgrades	CDG01137	441,291	-	-	-	8,757	8,775	(8,775)	432,516
Cultural Structures & Places	CD990003	469,883	485,000	485,000	-	126,382	269,883	215,117	200,000
Downtown Streetscapes	CDX01182	5,320,725	3,400,000	-	3,400,000	1,443,328	1,460,251	1,939,749	3,860,474
Harbour Plan	CDV00723	8,052	-	-	-	-	-	-	8,052
HRM Public Art Commissions	CDG01135	220,272	145,000	145,000	-	89,431	150,272	(5,272)	70,000
Regional Plan 5 Year Review	CDG01283	110,717	400,000	400,000	-	2,786	40,000	360,000	70,717
Regional Planning Program	CDE00105	308,232	-	-	-	29,536	29,536	(29,536)	278,696
Regional Trails Active Transport	CDG00984	60,317	-	-	-	2,478	6,128	(6,128)	54,189
Regional Trails: Maintenance	CDG00983	185,895	-	-	-	26,507	185,895	(185,895)	-
Streetscaping in Center Hubs/Corridors	CDV00734	2,064,272	450,000	-	450,000	905,013	1,864,272	(1,414,272)	200,000
Watershed Environmental Studies	CDV00721	658,205	350,000	350,000	-	106,475	500,000	(150,000)	158,205
<b>DISTRICT ACTIVITY FUNDS</b>									
District 1 Project Funds	CCV01801	94,000	94,000	-	94,000	3,835	94,000	-	-
District 2 Project Funds	CCV01802	94,000	94,000	-	94,000	23,529	94,000	-	-
District 3 Project Funds	CCV01803	94,000	94,000	-	94,000	75,167	94,000	-	-
District 4 Project Funds	CCV01804	94,000	94,000	-	94,000	22,449	94,000	-	-
District 5 Project Funds	CCV01805	94,000	94,000	-	94,000	17,996	94,000	-	-
District 6 Project Funds	CCV01806	94,000	94,000	-	94,000	27,228	94,000	-	-
District 7 Project Funds	CCV01807	94,000	94,000	-	94,000	5,000	94,000	-	-
District 8 Project Funds	CCV01808	94,000	94,000	-	94,000	48,540	94,000	-	-
District 9 Project Funds	CCV01809	94,000	94,000	-	94,000	44,283	94,000	-	-
District 10 Project Funds	CCV01810	94,000	94,000	-	94,000	25,000	94,000	-	-
District 11 Project Funds	CCV01811	94,000	94,000	-	94,000	16,931	94,000	-	-
District 12 Project Funds	CCV01812	94,000	94,000	-	94,000	19,075	94,000	-	-
District 13 Project Funds	CCV01813	94,000	94,000	-	94,000	40,893	94,000	-	-
District 14 Project Funds	CCV01814	94,000	94,000	-	94,000	8,085	94,000	-	-
District 15 Project Funds	CCV01815	94,000	94,000	-	94,000	21,000	94,000	-	-
District 16 Project Funds	CCV01816	94,000	94,000	-	94,000	20,983	94,000	-	-
<b>EQUIPMENT &amp; FLEET</b>									
Fire Fleet Apparatus	CVJ01088	5,173,625	250,000	250,000	-	4,969,517	5,173,625	(4,923,625)	-
Fire Services Equipment Replacement	CE010001	492,689	850,000	-	850,000	265,706	492,689	357,311	-
Fire Services Rural Water Supply	CE010002	240,425	150,000	-	150,000	993	240,425	(90,425)	-



**Capital Projections Detail (Bundle)**  
For Period Ending June 30th, 2014

Row Labels	Project Number	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Fleet Services - Shop Equipment	CEU01132	108,892	50,000	-	50,000	34,954	108,892	(58,892)	-
Fleet Vehicle Replacement	CVD01087	4,327,736	1,330,000	-	1,330,000	2,968,519	4,327,736	(2,997,736)	-
Ice Resurfacers Replacement	CVU01207	404,928	250,000	-	250,000	106,372	404,928	(154,928)	-
New Maintenance Vehicle	CV000001	70,000	70,000	-	70,000	50,143	70,000	-	-
Opticom Signalization System	CEJ01220	90,742	80,000	-	80,000	-	90,742	(10,742)	-
Parking Meters	CDM00988	3,216	-	-	-	-	-	-	3,216
Police Marked Cars	CVK01090	2,226,714	1,400,000	-	1,400,000	1,461,075	2,226,714	(826,714)	-
<b>INDUSTRIAL PARKS</b>									
Business Park Sign Renewal & Maintenance	CQ000009	100,000	50,000	-	50,000	-	50,000	-	50,000
Development Consulting	CQ000010	319,618	300,000	300,000	-	-	194,721	105,279	124,897
Industrial Land Acquisition	CQ000001	8,715,000	8,715,000	8,715,000	-	-	-	8,715,000	8,715,000
<b>METRO TRANSIT</b>									
Access-A-Bus Replacement	CVD00430	463,233	450,000	-	450,000	460,000	463,233	(13,233)	-
Access-A-Bus Vehicle	CVD00429	337,334	280,000	-	280,000	-	337,334	(57,334)	-
Biennial Ferry Refit	CVD00436	1,238,149	890,000	-	890,000	261,441	400,000	490,000	838,149
Bus Accessibility Retrofit	CM020004	148,291	-	-	-	92,531	95,000	(95,000)	53,291
Bus Shelters-Replacement	CBT00437	107,599	105,000	20,000	85,000	5,475	105,000	-	2,599
Bus Stop Accessibility	CBT00432	161,386	160,000	35,000	125,000	35,000	161,386	(1,386)	-
BUS STOP SIGNS	CM000002	2,941	-	-	-	-	2,941	(2,941)	-
Coin Room	CDM01231	21,513	-	-	-	18,771	19,000	(19,000)	2,513
Conventional Bus Expansion	CV020003	2,514,818	2,350,000	-	2,350,000	2,264,493	2,514,818	(164,818)	-
Conventional Bus Replacement	CV020004	4,544,025	4,470,000	-	4,470,000	4,534,258	4,544,025	(74,025)	-
Emission Reduction- Public Transit Buses	CM020006	1,627,735	865,000	-	865,000	729,856	1,627,735	(762,735)	-
Midlife Bus Rebuild	CVD00431	470,750	525,000	-	525,000	168,393	470,750	54,250	-
Replacement Technology	CMU01203	813,315	670,000	670,000	-	39,892	813,315	(143,315)	-
Rural Community Transit	CMX01104	141,905	-	-	-	56,051	65,000	(65,000)	76,905
Service Vehicle Replacement	CVD00433	202,491	-	-	-	74,066	202,491	(202,491)	-
Transit Facilities Upgrades (Bundle)	CBX01164	1,362,709	580,000	80,000	500,000	1,069,981	1,352,720	(772,720)	9,989
Transit Security	CMU00982	866,893	785,000	485,000	300,000	93,003	866,893	(81,893)	-
Transit Software	CIU00875	670,476	500,000	450,000	50,000	169,606	670,476	(170,476)	-
Transit Strategy	CMU01095	355,836	315,000	-	315,000	26,208	300,000	15,000	55,836
Transit Support Vehicle Expansion	CV000003	60,000	60,000	-	60,000	-	60,000	-	-
<b>PARKS &amp; PLAYGROUNDS</b>									
Artificial Field Recapitalization	CPX01326	58,926	-	-	-	17,483	17,484	(17,484)	41,442
Ball Field Upgrades (Bundle)	CPX01180	31,561	-	-	-	15,184	15,200	(15,200)	16,361
Halifax Common Management Plan	CPG00899	33,674	-	-	-	33,549	33,550	(33,550)	124
Lawn Bowling Facilities (Bundle)	CPX01184	1,137	-	-	-	1,137	1,137	(1,137)	-

**Capital Projections Detail (Bundle)**  
For Period Ending June 30th, 2014

Row Labels	Project Number	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Municipal Operations Open Space State of Good Repair	CP000008	301,409	300,000	50,000	250,000	43,655	301,409	(1,409)	-
New Ballfield Development (Bundle)	CPX01177	196,508	-	-	-	136,508	136,508	(136,508)	60,000
New Parks & Playgrounds	CPX01328	533,729	-	-	-	85,296	158,729	(158,729)	375,000
New Parks & Playgrounds (Bundle)	CPX01185	79,096	-	-	-	6,694	39,096	(39,096)	40,000
New Street Trees Program (Bundle)	CPX01188	7,871	-	-	-	7,871	7,871	(7,871)	-
Park Assets - State of Good Repair	CP000002	2,307,922	1,440,000	200,000	1,240,000	1,224,009	1,807,922	(367,922)	500,000
Park Land Acquisition	CPX01149	1,862,644	1,900,000	1,900,000	-	-	-	1,900,000	1,862,644
Parks Upgrades	CPX01329	217,930	-	-	-	61,814	127,930	(127,930)	90,000
Parks, Sports Courts/Fields-Service Impr.	CP000004	1,972,314	1,040,000	40,000	1,000,000	1,324,046	1,612,314	(572,314)	360,000
Pathways Parks-HRM Wide Prog. (Bundle)	CPX01191	59,853	-	-	-	1,674	1,675	(1,675)	58,178
Playground Upgrade & Replacements(Bundle)	CPX01192	22,967	-	-	-	-	-	-	22,967
Playgrounds Upgrades & Replacement	CPX01330	203,879	-	-	-	57,251	78,879	(78,879)	125,000
Point Pleasant Park Master Plan Implementation	CP000006	50,000	50,000	50,000	-	-	-	50,000	50,000
Point Pleasant Park Upgrades	CPU00930	441,796	-	-	-	14,437	14,500	(14,500)	427,296
Public Gardens Upgrades	CPX01193	646,193	250,000	-	250,000	318,546	318,550	(68,550)	327,643
Reg. Park Washroom Facilities (Bundle)	CPX01194	31,646	-	-	-	-	-	-	31,646
Regional Trails Active Transportation	CPX01196	1,957,317	850,000	-	850,000	215,740	850,000	-	1,107,317
Regional Water Access/Beach Upgrades	CPX01331	2,090,902	950,000	20,000	930,000	612,206	690,902	259,098	1,400,000
Sport Fields/Courts-State of Good Repair	CP000003	1,830,237	960,000	195,000	765,000	696,667	955,237	4,763	875,000
Street Tree Replacement Program	CPX01201	13,261	-	-	-	13,261	13,261	(13,261)	-
Street Trees	CP990001	776,773	650,000	-	650,000	770,259	776,773	(126,773)	-
Track and Field Upgrades (Bundle)	CPX01178	12,667	-	-	-	-	-	-	12,667
<b>ROADS &amp; STREETS</b>									
Bridge Repairs - Various Locations	CRU01077	3,467,138	3,480,000	680,000	2,800,000	1,087,447	2,500,000	980,000	967,138
Curb Renewals	CYU01076	1,349,800	1,290,000	190,000	1,100,000	1,319,478	1,319,500	(29,500)	30,300
Municipal Ops-State of Good Repair	CR990002	2,651,897	2,415,000	300,000	2,115,000	943,487	2,651,897	(236,897)	-
New Paving of HRM Owned Streets	CR000002	942,452	500,000	-	500,000	580,275	580,275	(80,275)	362,177
New Paving Subdivision St's Provincial	CR990001	500,000	500,000	-	500,000	-	300,000	200,000	200,000
Other Related Roadworks (D&C)	CRU01079	2,440,637	2,300,000	500,000	1,800,000	1,197,618	2,440,637	(140,637)	-
Street Recapitalization	CR000005	30,729,530	23,080,000	3,580,000	19,500,000	27,405,963	27,405,964	(4,325,964)	3,323,565
<b>SIDEWALKS, CURBS &amp; GUTTERS</b>									
New Sidewalks	CR000003	3,426,988	2,665,000	165,000	2,500,000	1,208,239	3,426,988	(761,988)	-
Sidewalk Renewals	CKU01084	2,672,715	2,730,000	230,000	2,500,000	2,010,975	2,672,715	57,285	-
<b>SOLID WASTE</b>									
Additional Green Carts For New Residents	CW000001	500,000	500,000	435,000	65,000	70,742	323,287	176,713	176,713
Biocycle System Hwy 101 Landfill	CWU01064	544,602	-	-	-	271,887	279,187	(279,187)	265,415
Burner Installation Hwy101 Landfill	CWU01065	30,000	-	-	-	-	-	-	30,000



Capital Projections Detail (Bundle)  
For Period Ending June 30th, 2014

Row Labels	Project Number	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Dredging of Siltation Pond	CWU01092	360,000	360,000	-	360,000	-	-	360,000	360,000
Enviro Monitoring Site Work 101 Landfill	CWU01290	114,879	-	-	-	87,249	114,879	(114,879)	-
Environmental Monitoring 101 Landfill	CWU01353	1,402,000	1,400,000	1,400,000	-	-	1,265,071	134,929	136,929
Land Acquisit Otter Lake-PreventEncroach	CWU00967	1,005,005	1,000,000	1,000,000	-	-	-	1,000,000	1,005,005
Leachate Tank at Highway 101 Landfill	CWU00985	200,000	200,000	200,000	-	-	175,000	25,000	25,000
Otter Lake Equipment	CWU000002	265,189	1,250,000	-	1,250,000	-	265,000	985,000	189
Refuse Trailer Rural Depots	CWU01355	219,857	-	-	-	217,303	217,303	(217,303)	2,554
Waste Technology Project	CWU01360	24,059	-	-	-	990	1,000	(1,000)	23,059
TRAFFIC IMPROVEMENTS									
Bikeway Master Plan Implementation	CTU00420	1,613,454	1,480,000	980,000	500,000	758,706	1,280,000	200,000	333,454
Controller Cabinet/Replacement Program	CTU000004	553,153	284,000	184,000	100,000	247,294	553,153	(269,153)	-
Destination Signage Program	CTR00904	243,230	200,000	200,000	-	-	150,000	50,000	93,230
Downtown Street Network Changes	CTX01113	7,763	-	-	-	7,763	7,763	(7,763)	-
Functional Transportation Plans	CTU00884	408,941	280,000	180,000	100,000	97,250	380,000	(100,000)	28,941
Hammonds Plains Rd Improvements	CTU01006	2,754,240	3,100,000	3,100,000	-	1,420,511	1,855,000	1,245,000	899,240
Intersection Improvement Projects	CTU01086	1,571,086	1,440,000	1,240,000	200,000	1,307,913	1,571,086	(131,086)	-
Overhead Wiring Conversion	CTU01284	760,173	-	-	-	431,958	431,959	(431,959)	328,214
Road Corridor Land Acquisit	CTU00897	623,380	1,900,000	1,650,000	250,000	20,169	620,000	1,280,000	3,380
Road Network Model	CTU01285	706,872	700,000	700,000	-	51,789	700,000	-	6,872
Road Oversizing -Bedford South CCC	CTX01126	235,671	-	-	-	-	50,000	(50,000)	185,671
Street Lighting	CRU00792	328,183	355,000	150,000	205,000	25,224	328,183	26,817	-
Traffic Signal Installation	CTU01085	774,327	500,000	400,000	100,000	227,826	500,000	-	274,327
Traffic Signal Rehabilitation	CTU00419	1,400,144	1,275,000	395,000	880,000	260,995	900,000	375,000	500,144
Traffic Signal Relamping Program	CTU000002	87,254	80,000	80,000	-	-	87,254	(7,254)	-
Traffic Signal System Integration	CT140001	3,697,135	3,300,000	1,200,000	2,100,000	3,117,399	3,117,399	182,601	579,736
Traffic Signals - Bedford West CCC	CTX01127	181,101	-	-	-	11,955	12,000	(12,000)	169,101
Traffic Studies	CTU000003	84,473	75,000	75,000	-	59,182	84,473	(9,473)	-
Transportation Demand Management Program	CTR00908	978,117	925,000	715,000	210,000	155,923	900,000	25,000	78,117
Grand Total		171,214,790	120,068,000	40,409,000	79,659,000	84,246,581	129,313,481	(9,245,481)	41,901,308



Capital Projections Detail (Discrete)  
For Period Ending June 30, 2014

Attachment C

Row Labels	Project Number	Total Project Budget All Years	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
<b>Discrete</b>										
<b>BUILDINGS</b>										
Beaver Bank Community Centre	CBX01281	8,102,850	313,913	-	-	-	36,594	36,594	(36,594)	277,319
Beazley Field Grandstands	CB000030	200,000	200,000	200,000	-	200,000	-	200,000	-	-
Bedford Community Centre	CBX01334	9,300,000	362,447	-	-	-	38,326	100,000	(100,000)	262,447
Bicentennial Theatre Musquodoboit Harbour	CB000035	250,000	250,000	250,000	-	250,000	250,000	250,000	-	-
Centennial Pool Upgrades	CBX01148	3,950,000	22,250	-	-	-	-	-	-	22,250
Central Liby Replacemnt-Spring Garden Rd	CBW00978	57,600,000	10,475,309	-	-	-	8,442,857	10,475,309	(10,475,309)	-
Cherry Brook Comm Ctr-Reroofing&Misc Rep	CBR00069	165,724	134,826	-	-	-	3,337	5,000	(5,000)	129,826
Cole Harbour High School Enhancements	CB000005	650,000	650,000	650,000	-	650,000	630,000	650,000	-	-
Commons Pavilion and Pools	CB000024	445,000	445,000	445,000	-	445,000	2,122	445,000	-	-
Corporate Records Renovation	CB000025	600,000	600,000	600,000	-	600,000	392,468	600,000	-	-
Dartmouth Ferry Terminal Building Renewal	CB000026	-	-	-	-	-	52,091	520,000	(520,000)	(520,000) (1)
Former CA Beckett School - Soil Remediat	CBU01004	2,550,000	414,647	-	-	-	324,948	325,000	(325,000)	89,647
Halifax City Hall StoneRestoration	CBX01046	10,480,133	2,461,009	2,380,000	1,000,000	1,380,000	983,088	2,084,218	295,782	376,791
Highfield Terminal Upgrade	CB000018	1,775,000	32,625	-	-	-	2,725	32,000	(32,000)	625
Lockup Upgrades Police	CBX01364	271,883	238,309	-	-	-	8,309	238,309	(238,309)	-
Metro Centre	CB000028	9,545,000	1,195,000	1,195,000	-	1,195,000	428,242	1,195,000	-	-
Oakwood House Recapitalization	CB000029	110,000	110,000	110,000	-	110,000	-	110,000	-	-
Porter's Lake Community Centre	CBX01282	4,035,000	82,138	-	-	-	27,036	35,000	(35,000)	47,138
Power House Recapitalization	CB000032	885,000	885,000	1,735,000	850,000	885,000	91,917	885,000	850,000	-
Prospect Community Centre	CBG00720	7,942,555	19,444	-	-	-	-	-	-	19,444
Quaker House Recapitalization	CB000033	70,000	70,000	70,000	-	70,000	-	17,500	52,500	52,500
Ragged Lake Transit Centre Expansion	CB000001	2,735,000	178,870	-	-	-	11,648	12,000	(12,000)	166,870
Regional Park Washrooms	CB000010	4,160,000	-	-	-	-	-	-	-	-
Skating Oval	CBX01344	7,622,000	2,971,456	2,800,000	2,200,000	600,000	160,053	1,650,000	1,150,000	1,321,456
St. Andrews Community Ctr. Renovation	CB000011	4,050,000	241,183	250,000	250,000	-	28,059	30,000	220,000	211,183
Transit Terminal Upgrade & Expansion	CB200428	16,616,140	146,467	-	-	-	54,350	60,000	(60,000)	86,467
<b>BUSINESS TOOLS</b>										
Asset Management	CID00631	11,436,000	4,448,910	2,940,000	-	2,940,000	2,576,276	2,580,000	360,000	1,868,910
Asset Management Program (Bundle)	CBX01039	150,000	18,375	-	-	-	3,973	4,000	(4,000)	14,375
AVL-ICT# ICT0816	CID01292	5,700,000	1,327,400	1,300,000	-	1,300,000	50,025	50,050	1,249,950	1,277,350
Corporate Document/Record Management	CID00710	1,521,000	231,959	-	-	-	143,723	143,723	(143,723)	88,236
Health and Safety Reporting	CID99010	500,000	500,000	500,000	-	500,000	25,029	25,029	474,971	474,971
Internet Program	CID00001	2,050,000	783,419	1,000,000	750,000	250,000	395,734	767,529	232,471	15,890
Permitting System Replacement	CID99013	600,000	600,000	600,000	-	600,000	-	-	600,000	600,000
Recreation Services Software	CID00005	950,000	243,223	250,000	250,000	-	55,638	55,750	194,250	187,473
Trunk Mobile	CID01362	8,340,000	7,523,527	7,470,000	870,000	6,600,000	7,514,270	7,514,270	(44,270)	9,257

**Capital Projections Detail (Discrete)**  
For Period Ending June 30, 2014

Row Labels	Project Number	Total Project Budget All Years	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Voter Management System	CI990015	600,000	600,000	600,000	-	600,000	86,662	86,662	513,338	513,338
<b>COMMUNITY &amp; PROPERTY DEVELOPMENT</b>										
Cogswell Design & Administration	CDG00498	261,556	21,908	-	-	-	16,337	16,500	(16,500)	5,408
Cogswell Interchange Redevelopment	CT000007	750,000	750,000	750,000	-	750,000	-	750,000	-	-
Port Wallace Master Plan	CD990004	350,000	350,000	350,000	350,000	-	-	175,000	175,000	175,000
Sandy Lake Wastewater Oversizing	CSX01346	1,345,000	725,000	670,000	-	670,000	-	670,000	-	55,000
Shubenacadie Canal Greenway Trail	CDG00493	3,839,000	1,278,978	850,000	240,000	610,000	760,741	900,000	(50,000)	378,978
<b>EQUIPMENT &amp; FLEET</b>										
Bomb Disposal Robot	CV020001	100,000	4,239	-	-	-	-	-	-	4,239
EMO Emergency Situational Trailer	CVJ01222	450,000	450,000	450,000	450,000	-	-	-	450,000	450,000
Fire Services Driver System	CV010002	124,935	124,935	-	-	-	124,935	124,935	(124,935)	-
Fire Services Driving Simulator	CV010001	400,000	400,000	-	-	-	316,007	316,100	(316,100)	83,900
Fire Station Defibrillator	CV020002	350,000	350,000	350,000	350,000	-	-	350,000	-	-
Purchase of ID Unit	CVK01206	100,000	6,627	-	-	-	-	-	-	6,627
Purchase of Negotiations Unit	CVK01205	125,000	72,169	-	-	-	36,500	36,500	(36,500)	35,669
Self Contained Breathing Apprts Replace.	CEJ01227	4,800,000	53,757	-	-	-	-	-	-	53,757
<b>INDUSTRIAL PARKS</b>										
Aerotech Repositioning & Dvlnmt	CQ000007	6,000,000	58,804	-	-	-	-	-	-	58,804
Burnside & City of Lakes Development	CQ000008	49,250,000	15,897,310	10,500,000	6,800,000	3,700,000	336,958	3,739,723	6,760,277	12,157,587
Ragged Lake Development	CQ000006	1,000,000	418,023	-	-	-	-	-	-	418,023
<b>METRO TRANSIT</b>										
Commuter Rail Study	CM990001	250,000	249,527	250,000	250,000	-	-	220,000	30,000	29,527
Ferry Replacement	CM000001	13,270,000	7,270,000	6,000,000	-	6,000,000	5,756,895	5,760,000	240,000	1,510,000
Ferry Term. Pontoon Protection (Bundle)	CBX01171	7,105,784	4,623,734	4,580,000	3,400,000	1,180,000	3,033,158	3,035,000	1,545,000	1,588,734
Lacewood Terminal Replacement	CB000013	7,000,000	6,045,901	5,215,000	1,865,000	3,350,000	5,555,771	5,555,775	(340,775)	490,126
New Conventional Ferry	CMX01123	6,480,000	2,536,879	-	-	-	1,835,161	1,840,000	(1,840,000)	696,879
Peninsula Transit Corridor	CMU00975	2,244,000	707,876	-	-	-	69,444	120,000	(120,000)	587,876
Ragged Lake Transit Centre - FFE	CMX01229	2,520,000	167,058	-	-	-	138,139	140,000	(140,000)	27,058
Transit Map	CM990002	150,000	124,325	-	-	-	81,051	124,000	(124,000)	325
Transit Technology Implementation	CM020005	43,600,000	20,444,485	20,485,000	8,580,000	11,905,000	9,764,536	20,300,000	185,000	144,485
Woodside Ferry Terminal Upgrades	CB000042	1,000,000	1,000,000	1,000,000	-	1,000,000	17,000	1,000,000	-	-
<b>PARKS &amp; PLAYGROUNDS</b>										
Indoor Soccer/Field Sport Facility	CDX01214	1,900,000	445,343	-	-	-	-	-	-	445,343
<b>ROADS &amp; STREETS</b>										
Storm Sewer Upgrades	CR000001	4,895,976	3,835,322	3,585,000	1,090,000	2,495,000	1	2,495,000	1,090,000	1,340,322
<b>SOLID WASTE</b>										
Cell 6 Construction - Otter Lake	CWU01066	17,544,080	602,420	-	-	-	6,317	6,400	(6,400)	596,020
Half Closure Cell 5 - Otter Lake	CWU01361	7,120,467	6,862	-	-	-	6,860	6,862	(6,862)	-

**Capital Projections Detail (Discrete)**  
For Period Ending June 30, 2014

Row Labels	Project Number	Total Project Budget All Years	Funding Available at Apr 1, 2014	Work Plan	Projected Carry Forward	Budget 2014/15	Actuals & Commitments YTD	Projection to Mar 31, 2015	Variance to Work Plan	Variance to Funding Available
Half Closure Cell 6 - Otter Lake	CWU01358	13,000,000	400,000	400,000	-	400,000	-	400,000	-	-
<b>TRAFFIC IMPROVEMENTS</b>										
Dynamic Messaging Signs	CTX01115	1,060,000	1,060,000	1,000,000	1,000,000	-	60,000	60,000	940,000	1,000,000
Lacewood Four Lane/Fairview Interchange	CTV00725	3,614,623	1,015,009	-	-	-	13,690	120,000	(120,000)	895,009
LED Streetlight Conversion	CT000005	41,010,000	15,644,160	7,850,000	-	7,850,000	7,424,283	11,300,000	(3,450,000)	4,344,160
Margeson Drive	CTU01287	5,080,000	937,592	100,000	100,000	-	29,004	160,000	(60,000)	777,592
North Park Corridor Improvements	CT000001	9,400,000	9,211,659	5,450,000	-	5,450,000	12,348,600	6,500,000	(1,050,000)	2,711,659 (2)
Washmill Lake Court Oversizing	CTU01348	1,350,000	143,203	-	-	-	-	-	-	143,203
<b>Grand Total</b>		<b>444,798,706</b>	<b>136,209,809</b>	<b>95,180,000</b>	<b>30,645,000</b>	<b>64,535,000</b>	<b>70,550,885</b>	<b>97,404,738</b>	<b>(2,224,738)</b>	<b>38,805,071</b>

(1) Council approved budget increase to Dartmouth Ferry Terminal Upgrades Apr 29, 2014 Item 11.2.1

(2) Council approved budget increase to North Park Corridor Improvements Jun 24, 2014 Item 14.2 to award tender with construction to occur over 2 years