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> Halifax Regional Council February 14, 2006

TO:

Mayor Kelly and Members of Halifax Regional Council

SUBMITTED BY:

Dan English, Chief Administrative Officer

Wayne Anstey, Acting Deputy Chief Administrative Officer

DATE:

February 10, 2006

SUBJECT:

Proposed Advanced Funding Approval for the 2006/07 Capital Budget

ORIGIN

This report originates from a motion in Committee of the Whole on November 22, 2005 in which Council approved the pre-tendering of playground capital projects.

RECOMMENDATION

1. It is recommended that Halifax Regional Council provide advanced funding approval of the proposed 2006/07 Capital Budget in the amount of \$5,411,600 as outlined in the Budget Implications section of the report.

BACKGROUND

As in previous years, early approval of selected projects within the proposed Capital Budget is desirable. Early approval enables staff to start on projects as it relates to design, land acquisitions where required, and utility and regulatory approvals - all of which translates into a more timely tendering of projects.

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During the debrief session of the Business Planning and Budgeting Process for 2005/06, held in late spring, Program and Service Committee articulated a need for Council to be more involved in the process at an earlier stage to provide more meaningful direction. To address this, staff developed a strategy to enable early Council consultation on the process. This was first discussed at Committee of the Whole on November 15, 2005 with a report titled "Council Direction - 2006/07 Business Planning and Budgeting Process".

As noted in this report, Council sets the overall fiscal framework. Staff first came to Council seeking direction on the overall fiscal framework and our working assumptions on November 15, 2005. During that discussion, direction from Council indicated that staff should proceed with the development of a proposed capital budget assuming total capital budget capacity of \$76.8m in 2006/07 (2005/06 approved Capital Budget \$69.8m).

The attached "Advanced Capital Budget Listing" is presented within the context of this discussion and also considers the Council approved General Infrastructure Criteria (approved by Council October 18, 2005).

This is the second Advaced Capital Project Funding request. The first request was approved by Regional Council on November 22, 2005. The total approved as advance funding at that time is as follows:

Roads, Streets, and Sidewalks	\$ 9,592,000
Stormwater and Wastewater	\$ 3,120,000*
Traffic and Transportation Services	\$ 1,459,000
Metro Transit	<u>\$ 4,109,000</u>
Total	\$18,280,000

The total approved on November 22, 2005 is \$18,280,000. When the 2006/07 proposed capital budget is considered by Council for approval, these amounts will be presented as "previously approved by Council".

^{*} Includes an additional \$1,070,000 in funding for projects not previously shown in the proposed 2006/07 plan.

DISCUSSION

The attached Schedule A represents projects that staff feel will benefit from earlier approval of capital projects. Schedule A details projects that were previously included in the 2006/07 proposed capital budget plan as "year 2" of the 2005/06 capital budget.

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The present timing of the approval of HRM's Capital Budget reduces staff's ability to take advantage of early year tendering. This is significant for three reasons:

- 1. Being able to take advantage of historically lower tendered prices from contractors for projects tendered early in the year.
- 2. Being able to make full use of the peak construction period to implement projects which are sensitive to time and weather.
- 3. Being able to tender projects that require a long lead time to order equipment; reducing or eliminating delays in construction.

Advanced approval of a portion of the proposed Capital Budget will address the above issues and enable staff to get a much earlier start on project design, tendering, contract awards and start of construction. Staff's proposal for advanced funding approval of a portion of the proposed 2006/07 Capital Budget is similar to the practice used at the Provincial level of government.

Projects to be considered for this earlier approval are those of a regular repair or rehabilitation nature. The projects listed on the attached Schedule "A" fall into this category. They include projects that are:

- of a high priority nature based on existing infrastructure conditions;
- critical due to the timing and coordination with other capital projects; and,
- are of a seasonal nature making early construction advantageous.

The normal public tendering process will still apply for these projects.

Additional Funding Approval Amount Requested (Schedule B):

The Ralston/McCurdy Ave project on the proposed Additional Capital Budget Requirements Schedule B for 2006/07 was not previously included in the proposed 2006/07 capital budget. While such projects would normally not be included in an advanced funding request, this particular project is to address an underlying condition which results in an accumulation of ice in an HRM street, which staff feel may expose HRM to potential liability. The project is a Priority 1 as defined by the Stormwater and Wastewater Priority Rating Process approved by Regional Council on February 1, 2005. The project is also integrated with work to be performed by Roads and Streets and which was approved for advanced funding on November 22, 2005. The entire project can be ready to be tendered quickly, which makes it a good candidate for the Advanced

Funding List. Because this project was not included in the proposed 2006/07 Capital Plan, approval of the project in Schedule B may mean that some other project(s) that were planned in 2006/07 may not be completed under current funding levels. For the reasons outlined above, staff believe this project warrants inclusion in the recommendation.

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BUDGET IMPLICATIONS

The requested advanced funding amounts are as follows (details in Schedule A and Schedule B):

	<u>Feb14/06</u>	Nov 22/05	<u>Total</u>
Parks and Playgrounds	\$1,713,000	0	\$ 1,713,000
Buildings	1,801,600	0	1,801,600
Roads and Streets	1,637,000	\$9,592,000	11,229,000
Stormwater and Wastewater	260,000*	3,120,000**	3,380,000
Traffic and Transportation	0	1,459,000	1,459,000
Metro Transit	0	<u>4,109,000</u>	4,109,000
Total	\$5,411,600	\$18,280,000	\$23,691,600

- * Includes \$160,000 for a project not previously shown in the proposed 2006/07 plan.
- ** Includes an additional \$1,070,000 in funding for projects not previously shown in 2006/07.

The requested advanced funding amounts will be combined with the previously approved amount of \$18,280,000 to total \$23,691,600 and, if approved, will become a required portion of the proposed 2006/07 capital budget. Approval of these additional amounts will reduce the ability to reallocate funds within the upcoming 2006/07 Capital Budget. All projects are funded through debt, capital from operating, or another broadly available funding sources except for Sullivan's Pond Outlet Rehab which will be funded from the Sewer Redevelopment Reserve. Funding and total amounts may be adjusted as part of the proposed 2006/07 Capital Budget.

FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

Proposed Advanced Funding Approval for the 2006/07 Capital Budget Council Report

February 14, 2006

ALTERNATIVE

Delay the recommendations and defer to the approval of the 2006/07 Capital Budget. This is not recommended for the reasons outlined in the body of the report.

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ATTACHMENTS

Advanced Capital Project Listing Schedule "A" Additional Capital Budget Requirements Schedule "B"

	be obtained online at http://www.halifax.ca/council/agendasc/cagenda ting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.	html then choose the a	ppropriate
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Schedule "A"

Advanced Capital Budget Listing 2006/07

The following project listing is taken from the Proposed 2006/07 Capital Budget for Real Property Asset Management.

Parks and Playgrounds

Playgrou	nd Upgrades and Replacements (CPC300559)	
Project	District	Estimate
Sheet Harbour Lion's Park Playground	1	\$ 20,000
Humber Park Playground	2	35,000
Shannon Park School Playground	9	30,000
St. Joseph A MacKay School	11	30,000
Central Common Surfacing	12	40,000
Conrose Park	13	35,000
Ardmore Park	14	35,000
Subtotal		\$225,000
New Playground Development (CPC	00677)	
Project	District	Estimate
Oldham	1	\$ 40,000
Westwood Hills	23	20,000
Westwood Times	2.0	201000
Subtotal		\$ 60,000
Ball Field Upgrades (CPC00304)		
Project	District	Estimate
West Dover Parking Lot	22	\$ 50,000
Spry Harbour Outfield Refurbishment	1	35,000
Various Fencing	NA	45,000
Subtotal		\$130,000
Subtotal		Ψ150,000
Sport Court Upgrades (CPC00684)		
Project	District	Estimate
Brownlow - Tennis Courts	5	\$ 45,000
Metropolitan - Tennis Courts	20	<u>45,000</u>
Subtotal		\$ 90,000
	Sports Field Upgrades (CPC00683)	
Project	District	Estimate
MicMac #1 and #2 - Irrigation System	5	\$ 45,000
	HRM Walkways (CPR00325)	277
Project	District	Estimate
MacIntosh Run Bridge	18	\$ 50,000

Lawn Bowling Facilities (CPS00041) Project Dartmouth Facility - Artificial Green	District	Estimate \$ 30,000
•	ng Facilities (CPC00682)	\$ 50,000
Project	District	Estimate
Halifax Common	12	\$ 50,000
Eastern Passage	8	40,000
Beaverbank	19	15,000
Tantallon	23	<u>15,000</u>
Subtotal		\$120,000
Park Up	ogrades (CP300560)	
Project	District	Estimate
Oyster Pond Boat Launch	1	\$ 15,000
Brownlow Park Lighting and Walkway Upgrades	5	20,000
Belcher Pond Park	10	25,000
Dover Village Green	22	25,000
Various Lake Signage	NA	<u>8,000</u>
Subtotal		\$ 93,000
New Park Do	evelopment (CPC00676)	
Project	District	Estimate
Rivendale/Monarch Subdivision	2	\$ 30,000
Joshua Slocum	23	<u>25,000</u>
Subtotal		\$ 55,000
Track and Fie	ld Upgrades (CPC00675)	
Project	District	Estimate
Beazley Field Track Surface Refurbishment	6	\$ 15,000
East Region A	rtificial Field (CPG00581)	
Project	District	Estimate
Turf Installation	NA	\$800,000

\$1,713,000

Total Advanced Budget Requirement for Parks and Playgrounds

Buildings

Safety	Upgrades (CB300621)		
Project	District	Estimate	
Upgrade Fire Panels	NA	\$ 11,900	
Fire Suppression System	NA	11,900	
Energy Management Upgrades	NA	20,000	
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Subtotal		\$ 43,800	
Regional Lil	orary Upgrades (CB100066)		
Project	District	Estimate	
Halifax Main Branch	12	\$ 100,000	
Halifax North Branch	12	16,200	
Subtotal	(CD100077)	\$ 116,200	
	ilities Upgrades (CB100077)	T7 - 45 4 -	
Project The state of the state	District	Estimate	
Metro Transit (Halifax Ferry Terminal)	NA	\$ 50,400	
Metro Transit (Painting Ferry Terminals)	NA	20,000	
Metro Transit (Garage)	NA	18,000	
Metro Transit (Generator)	NA	3,500	
Metro Transit (Woodside Ferry Terminal)	NA	<u>24,500</u>	
Subtotal		\$116,400	
Fire Services	Station Upgrades (CB100080)		
Project	District	Estimate	
Station #2	12	\$ 16,000	
Station #3	12	20,000	
Station #4	11	10,000	
Station #5	15	25,000	
Station #6	18	5,000	
Station #8	21	19,700	
Station #10	19	27,300	
Station #11	19	15,000	
Subtotal		\$138,000	
Subtotal		\$156,000	
	ommunity Centres - Upgrades (CI		
Project	District	Estimate	
Porters Lake Community Centre	3	\$ 14,000	
Alderney Landing	5	17,200	
Dartmouth North Community Centre	9	50,000	
Bengal Lancers	12	32,000	
Springfield Lake Recreation Centre	19	<u>17,200</u>	
Subtotal		\$130,400	
Heritage Building Upgrades (CB200452)			
Project	District	Estimate	
Teachery Museum Building	7	\$ 60,000	
Other Heritage Projects	NA	27,600	
Subtotal		\$ 87,600	

Various Recreation Facilities - Upgrades (CB300551)			
Project	District	Estimate	
	17		
Captain William Spry Centre	17	\$201,000	
HR	M Admin Buildings - Upgrades (CB300552)	1	
Project	District	Estimate	
Eric Spicer Building	8	\$ 40,000	
City Hall	12	28,000	
			
Subtotal		\$ 68,000	
	HRM Depot Upgrades (CB300553)		
Project	District	Estimate	
Fire Fleet Garage	6	\$ 19,600	
Turner Drive Depot	9	15,000	
MacKintosh Street Depot	11	3,400	
Point Pleasant Park (Shakespeare-By	-The-Sea) 11	5,000	
Greenhouse #5	12	15,000	
Bayers Lake Salt Dome	21	5,600	
Fairview Cemetary Works Building	21	12,000	
Youth Live	22	12,000	
Subtotal		\$ 87,600	
	Arena Upgrades (CB300554)		
Project	District	Estimate	
Bowles Arena	8	\$ 25,000	
Gray Arena	9	15,000	
Devonshire Arena	11	<u>25,000</u>	
Subtotal		\$ 65,000	
	Major Facilities Unguades (CD200555)		
Project	Major Facilities Upgrades (CB300555) District	E-4:4-	
Eastern Shore Community Centre	1	Estimate	
Cole Harbour Place	4	\$ 48,000	
	9	108,000	
Dartmouth Sportsplex Centennial Pool	-	40,000	
World Trade Centre	12	30,000	
	12	160,000	
Halifax Forum	14	60,000	
Centennial Arena	15	20,000	
Spryfield Lions Arena	18	46,000	
Sackville Sports Stadium	20	50,000	
St Margarets Arena	23	20,000	
Subtotal		\$582,000	
2	200 Ilsley Safety Upgrades (CBR00750)		
Project	District	Estimate	
Hoists (2)	9	\$174,600	
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\$1,801,600

Total Advanced Budget Requirement for Buildings

The following project listing is taken from the Proposed 2006/07 Capital Budget for Transportation and Public Works.

Roads and Streets

Concrete	Curh	Danawale	(CR1100683)
Concrete	CHILD	Renewals	II KIHIIDAN

Project	District	Estimate
Windmill Rd (Dawson to Jamieson)	9	\$118,000
Hillside Ave (Hillcrest to Skyridge)	20	80,000
Tower Rd (Inglis to Gorsebrook)	13	83,500
Summit St (Oxford to Windsor)	14	70,500
Norwood St (Rosebank to Cambridge)	13	45,000
Smokey Dr (Civic 59 to Civic 185)	19	65,000
Smokey Court (Smokey Dr to End)	19	60,000
Bedford Highway	15	<u>105,000</u>

Subtotal \$627,000

Bridge Repair and Renewals (CRU00684)

Project	District	Estimate
Lady Hammond Rd	11	\$300,000

Other Related Road Work (D & C) (CRU00584)

Project	District	Estimate
Materials Testing	NA	\$200,000
Sewer Videos	NA	50,000
Retaining Walls	NA	100,000
Guiderails	NA	100,000

Subtotal \$450,000

New Paving Inside Core (CXU00715)

Project	District	Estimate
Old Sackville Rd	19	\$ 35,000
Lindfirest Dr	19	225,000
Subtotal		\$260,000

Total Advanced Budget Requirement for Roads and Streets \$1,637,000

The following project listing is taken from the Proposed 2006/07 Capital Budget for Environmental Management Services.

Stormwater and Wastewater

Project	District	Estimate
Sullivan's Pond Outlet Rehab (CSI00706)	5	\$100,000
(Sewer Redevelopment Reserve)		

Total Advanced Budget Requirement for Stormwater and Wastewater \$100,000

Schedule "B"

Additional Capital Budget Requirements 2006/07

Stormwater and Wastewater

Project	District	Estimate
Ralston/McCurdy Ave (CGI00787)	9	160,000

Total Additional Budget Requirement for Stormwater and Wastewater \$ 160,000