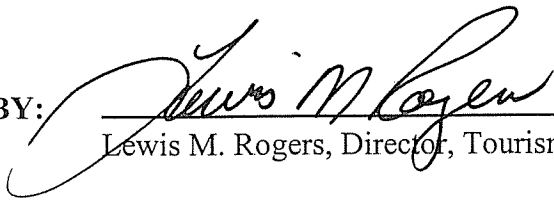
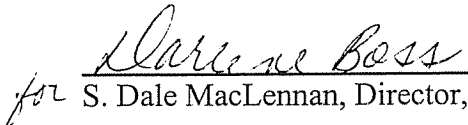


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Halifax Regional Council  
29 January 2002

TO: Mayor Kelly and Members of Halifax Regional Council

SUBMITTED BY:   
Lewis M. Rogers, Director, Tourism, Culture & Heritage

*for*   
S. Dale MacLennan, Director, Financial Services

DATE: 22 January 2002

SUBJECT: Alderney Landing -Operational Review Highlights

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## INFORMATION REPORT

### ORIGIN

At the April 17, 2001 Meeting of Regional Council it was moved by Councillor Cunningham, seconded by Councillor Hetherington that: Regional Council approve an Operational Review and report back to Regional Council at the conclusion of the review.

### BACKGROUND

The financial review was focussed on the 2000- 2001 fiscal year. The review also included 1999-2000 fiscal year and the current year of operation to provide context to this review. The highlights included below focus on the major issues that arose during the operational review.

**DISCUSSION**

**Highlights:**

1. **Management Agreement:** Staff and Alderney Landing support a cultural assessment through partnership with the Foundation for Heritage and the Arts.

The Mission of the Foundation is “to strengthen the financial, governance, administrative and creative capacity of Nova Scotia’s arts and heritage organizations through a process combining financial incentives with disciplined strategic and financial planning, and technical assistance.” The cultural assessment will be followed by a three year stabilization program, if substantiated by the findings of the assessment.

2. **Proposed 2001 -2002 allocation:** Staff support an allocation of \$50,000 from 2001- 2002 funds. The allocation is substantiated by information provided by Alderney Landing and by the findings of the review. This information is provided in the Summary Information (available on request).
3. **Proposed 2002 - 2003 Operating Subsidy:** Staff support an increase of \$75,000 in the 2002- 2003 operating subsidy. This would increase the HRM financial contribution to Alderney Landing from \$175,000. to \$250,000. This is substantiated by the long term trends of operating costs and revenues. This support is dependent on 2002- 2003 Operating Budget discussions. The Operating Subsidy in future years will be determined in relation to the cultural assessment noted in Highlight #1 above.
4. **Capital Campaign Repayment:** Staff and Alderney Landing support a multi-year repayment beginning on April 1, 2002. Staff is finalizing a repayment schedule to enable Alderney Landing to plan for repayment of the capital debt in an orderly manner.
5. **Council Direction:** Staff have followed Council direction of April 17, 2001 and have conducted a extensive review of operations with Alderney Landing. The findings of this review are contained in the Summary Information (available on request).
6. **Development Opportunities:** Staff is supporting investigations by Alderney Landing of a number of future development opportunities on the Dartmouth Waterfront. This activity is ongoing and staff will bring back a report when appropriate.

**BUDGET IMPLICATIONS**

The implication of the conclusion of the review are two fold:

1. \$50,000 will be allocated through the 2001- 2002 Operating Budget as approved by Council. This will increase the current year funding from \$175,000 to \$225,000.
2. the increase in the 2002- 2003 Operating Subsidy will be incorporated into the Tourism, Culture & Heritage Business Plan and Budget for 2002- 2003. This will be brought forward to Program and Service Review and Council for discussion as part of the regular business cycle.

**FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN**

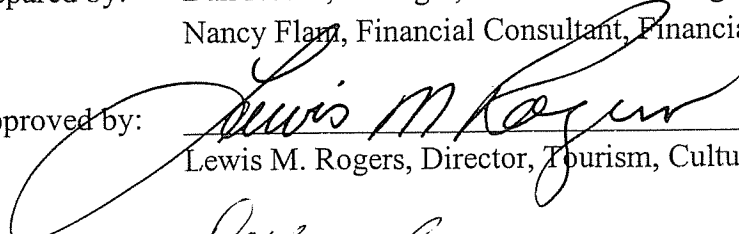
This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

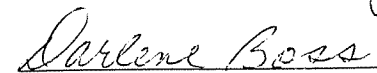
**ATTACHMENTS:**

none.

Additional copies of this report, and information on its status, can be obtained by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

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for S. Dale MacLennan, Director, Financial Services