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Halifax Regional Council
February 12, 2002

TO: Mayor Kelly and Members of Halifax Regional Council

SUBMITTED BY:


S. Dale MacLennan

S. Dale MacLennan, CA, Director, Financial Services

DATE: February 6, 2002

SUBJECT: Third Quarter 2001/2002 Financial Report

INFORMATION REPORT

ORIGIN

Staff has committed to provide Council with quarterly financial reports and the District Capital Fund Policy approved by Council on May 16, 2000 identified that an information report detailing the district capital expenditures will be provided to council on a quarterly basis. In addition, there was a request from Regional Council on October 23, 2001 to provide regular updates on the balance in the Capital Reserve Pool (CRESPOOL).

DISCUSSION

Operating Statement:

As detailed in the attachments, an operating surplus of \$764,000 is being projected. Significant changes from the \$598,000 deficit projected at second quarter include:

- Change in net departmental results from a projected deficit of \$292,000 to a projected surplus of \$98,000. Details by business unit are included in Attachments 1 and 2.
- Projected Fiscal Services tax revenue has increased, primarily Business Occupancy and Deed Transfer, reflecting increased actual activity to date.

- Projected Fiscal Services expenditures have increased to reflect full accrual of the required funding for retiring allowances plus transfers to reserves have been adjusted to project further anticipated transfers to the EMO Cost Recovery Reserve and the Operations Stabilization & Service Improvement Reserves.

The EMO Cost Recovery Reserve is a new reserve recently created with a balance of \$25,000. However, based on recent events, a further review of this reserve will be done with consideration given to increasing the reserve to be better prepared for any future emergencies.

In conjunction with the 2002/03 budget process, issues and opportunities have been identified across the organization which would require funding to study and implement. It is anticipated that the Operations Stabilization &/or Service Improvement Reserves could be a source of funding. Therefore to provide for this potential funding, the projections include an increase in the transfer to these reserves.

Separate reports will be forthcoming to Regional Council regarding these reserve transfers and the process by which funding from these reserves will be made available.

The information presented in Attachment 1 includes comparative data for the prior fiscal year, annual budget and actual results to December 31st. Changes in actual results from year-to-year must be reviewed in relation to changes in the budget between the years and overall the budgeted increase in revenues and expenditures was 5.8%.

Capital Statement:

The Halifax Regional Municipality Capital Statement as at December 31, 2001 is included as Attachment 4 to this report and the report of expenditures from the Councillors' District Capital Funds is included as Attachment 5.

Reserves Statement:

The net available reserve balances at March 31, 2001 were \$69,953,500. This represents total reserve balances of \$93,902,300 net of appropriations of \$23,948,800. The reserves budget for 2001/02 anticipated the net available reserves balances to grow to \$71,308,500 at March 31, 2002. Based on the current projection the net balances are now projected to be \$68,073,300 at March 31, 2002.

As identified at second quarter, the decrease is primarily attributable to additional withdrawals approved after the budget process, a decrease in the Capital Reserves related to net proceeds from the Sale of Land being less than anticipated and an adjustment to the interest being paid to reserves to more appropriately reflect the rate interest being earned by HRM. Partially offsetting these decreases are the projected increases in transfers to the reserves from the operating fund noted above. Further explanations are included in Attachment #6 to this report.

Capital Reserve Pool Balance:

The balance in the Capital Reserve Pool (CRESPOOL) as of December 31, 2001 is \$196,691. (September 30, 2001 - \$663,323) Activity for the quarter included \$778,284 transferred into the Pool and \$1,246,916 been transferred out. Details of the Amounts Transferred In and Out are included in Attachment #7 to this report.

BUDGET IMPLICATIONS

Any surplus (deficit) in this operating year, is required to be included in the budget of the next fiscal year. All business units and areas which affect fiscal services will continue to manage to a balanced budget.

FINANCIAL MANAGEMENT POLICIES/BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets and policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves as well as relevant legislation.

ATTACHMENTS

1. Halifax Regional Municipality Operating Results for the period from April 1, 2001 to December 31, 2001 with comparative data for the prior fiscal year and projections to March 31, 2002 - Net Expenditures, Gross Revenue and Gross Expenditures
2. Explanation of Projected Surplus
3. Halifax Regional Municipality Operating Fund Balance Sheet as at December 31, 2001
4. Halifax Regional Municipality Capital Statement as at December 31, 2001
5. Report of Expenditures in the Councillors' District Capital Funds to December 31, 2001
6. Halifax Regional Municipality Reserve Funds Projection to March 31, 2002.
7. Capital Reserve Pool (CRESPOOL) - Details of Amounts Transferred In and Out.

Additional copies of this report, and information on its status, can be obtained by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

Report Prepared by: Pam Caswill, CA, Manager of Accounting 490-6324

Halifax Regional Municipality
Operating Results
For the Period from April 1, 2001 to December 31, 2001

Attachment # 1
Page 1 of 3

| Department | Budget Prior Fiscal Year 00/01 | Prior Fiscal Year to date Actual 00/01 | Budget Current Fiscal Year | Current Year Year to date Actual | Projected Results To March 31 | | Projected Surplus (Deficit) \$ | Projected Surplus (Deficit) % |
|--|---|---|----------------------------------|--|-------------------------------------|----------------|--------------------------------------|-------------------------------------|
| | | | | | | | | |
| Net Totals | | | | | | | | |
| General Government | 5,200,890 | 3,128,309 | 4,746,215 | 3,399,931 | 4,854,485 | (108,000) | -2.28% | |
| Administrative Services | 2,730,520 | 2,166,638 | 2,423,070 | 1,781,700 | 2,363,152 | 60,000 | 2.47% | |
| Community Projects | 295,800 | 786,395 | 1,198,725 | 1,068,497 | 1,198,724 | 0 | 0.00% | |
| Financial Services | 3,701,512 | 2,297,075 | 4,326,930 | 2,488,058 | 4,253,989 | 73,000 | 1.69% | |
| Metro Transit Services | (28,798) | 523,224 | 11,268,778 | 9,088,326 | 11,395,450 | (127,000) | 1.12% | |
| Information Services | 6,871,235 | 4,683,079 | 7,107,165 | 5,578,876 | 7,082,793 | 25,000 | 0.34% | |
| Human Resources Services | 2,762,176 | 1,993,097 | 2,896,750 | 2,002,256 | 2,897,594 | (1,000) | -0.03% | |
| Corporate Real Estate Services | (176,714) | 1,611,160 | (61,740) | (27,138) | (74,767) | 14,000 | -21.10% | |
| Building Management Services | 9,794,335 | 7,929,563 | 10,282,201 | 7,020,801 | 10,221,133 | 61,000 | 0.00% | |
| Solid Waste Services | 24,839,399 | 23,593,938 | 28,738,940 | 24,606,648 | 28,638,535 | 100,000 | 0.35% | |
| Shared Services | 13,511,188 | 10,385,644 | 3,887,964 | 3,115,133 | 3,799,145 | 89,000 | 2.28% | |
| Planning & Development Services | 3,936,736 | 1,461,499 | 3,638,535 | 2,592,011 | 3,756,800 | (118,000) | -3.25% | |
| Public Works and Transportation Services | 26,348,672 | 15,504,069 | 25,639,866 | 16,021,050 | 25,475,277 | 165,000 | 0.64% | |
| Fire And Emergency Services | 26,320,964 | 16,433,842 | 28,236,805 | 18,338,355 | 28,348,455 | (112,000) | -0.40% | |
| Regional Police | 33,130,132 | 23,516,106 | 35,439,710 | 24,468,351 | 35,432,709 | 7,000 | 0.02% | |
| Outside Police(RCMP) | 13,799,700 | 10,391,525 | 14,124,500 | 10,638,225 | 14,184,300 | (60,000) | -0.42% | |
| Emergency 911 Communications | 3,690,484 | 2,532,021 | 3,733,140 | 2,632,266 | 3,733,470 | 0 | -0.01% | |
| Tourism, Culture & Heritage | 2,271,020 | 1,444,674 | 2,763,355 | 1,915,663 | 2,767,879 | (5,000) | -0.16% | |
| Parks And Recreational Services | 14,710,603 | 9,920,756 | 16,130,075 | 13,244,162 | 16,093,860 | 36,000 | 0.22% | |
| Departmental Sub-Total | 193,709,944 | 140,302,617 | 206,520,983 | 149,973,169 | 206,422,983 | 98,000 | 0.05% | |
| Halifax Regional Library | 9,100,600 | 5,452,405 | 10,559,400 | 7,412,827 | 10,559,400 | 0 | 0.00% | |
| Non-Departmental/Fiscal | (202,810,544) | (226,574,325) | (217,080,383) | (265,896,979) | (217,746,123) | 666,000 | 0.31% | |
| Net | (0) | (80,819,303) | (0) | (108,510,983) | (763,740) | 764,000 | | |

**Halifax Regional Municipality
Operating Results
For the Period from April 1, 2001 to December 31, 2001**

| Revenues | Budget Prior Fiscal Year 00/01 | Prior Fiscal Year to date Actual 00/01 | Budget Current Fiscal Year | Current Year Actual | Projected Revenue to March 31 | Projected Surplus (Deficit) \$ | Projected Surplus (Deficit) % |
|--|---|---|----------------------------------|------------------------|-------------------------------------|--------------------------------------|-------------------------------------|
| Departmental | | | | | | | |
| General Government | 23,000 | 18,079 | 23,000 | 52,849 | 23,000 | 0 | 0.00% |
| Administrative Services | 24,000 | 31,106 | 24,000 | 17,624 | 24,000 | 0 | 0.00% |
| Community Projects | 797,500 | 722,497 | 1,103,850 | 626,591 | 1,103,850 | 0 | 0.00% |
| Financial Services | 3,924,800 | 3,303,014 | 3,743,150 | 2,848,102 | 3,679,700 | (63,000) | -1.70% |
| Metro Transit Services | 20,452,201 | 15,779,527 | 21,037,600 | 15,817,446 | 21,299,100 | 261,000 | 1.24% |
| Information Services | 0 | 2,322 | 710 | 19,240 | 1,565 | 1,000 | 120.42% |
| Human Resources Services | 30,000 | 8,954 | 42,000 | 48,220 | 59,175 | 17,000 | 40.89% |
| Corporate Real Estate | 932,100 | 1,288,123 | 810,000 | 564,367 | 802,000 | (8,000) | -0.99% |
| Building Management Services | 1,026,100 | 218,748 | 1,512,000 | 1,161,881 | 1,535,000 | 23,000 | 1.52% |
| Solid Waste Services | 12,208,000 | 9,667,482 | 14,337,350 | 11,439,343 | 14,888,000 | 551,000 | 3.84% |
| Shared Services | 391,500 | 332,986 | 440,500 | 344,214 | 447,500 | 7,000 | 1.59% |
| Planning & Development Services | 3,957,529 | 3,058,161 | 4,491,480 | 3,165,399 | 4,038,535 | (453,000) | -10.08% |
| Public Works and Transportation Services | 15,641,200 | 11,335,295 | 17,282,496 | 13,480,636 | 17,290,824 | 8,000 | 0.05% |
| Fire And Emergency Services | 5,767,370 | 5,753,150 | 6,548,800 | 6,608,391 | 6,548,800 | 0 | 0.00% |
| Regional Police | 1,806,400 | 1,775,339 | 1,556,870 | 1,380,489 | 1,813,514 | 256,000 | 16.48% |
| Outside Police(RCMP) | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Emergency 911 Communications | 0 | 0 | 0 | 34,510 | 34,510 | 34,000 | - |
| Tourism, Culture & Heritage | 565,200 | 455,711 | 507,050 | 342,886 | 493,640 | (13,000) | -2.64% |
| Parks And Recreational Services | 5,089,327 | 3,844,518 | 4,919,899 | 3,930,803 | 5,125,517 | 206,000 | 4.18% |
| Departmental Sub-Total | 72,636,227 | 57,595,012 | 78,380,755 | 61,882,990 | 79,208,230 | 827,000 | 1.06% |
| Halifax Regional Library | 3,513,500 | 3,470,336 | 3,474,500 | 2,731,124 | 3,474,500 | 0 | 0.00% |
| Non-Departmental/Fiscal | | | | | | | |
| Property Taxes | 283,125,143 | 287,352,902 | 302,348,200 | 308,507,501 | 305,123,500 | 2,775,000 | 0.92% |
| Tax Agreements | 7,863,000 | 4,600,738 | 8,477,000 | 7,042,722 | 8,130,100 | (347,000) | -4.09% |
| Deed Transfer Taxes | 17,500,000 | 13,716,930 | 16,406,800 | 17,345,430 | 20,000,000 | 3,593,000 | 21.90% |
| Local Improvement Charges | 1,312,000 | 1,291,521 | 1,530,000 | 1,316,602 | 1,373,900 | (156,000) | -10.20% |
| Payments in Lieu of Taxes | 24,917,000 | 23,391,308 | 23,520,700 | 21,511,156 | 22,999,100 | (522,000) | -2.22% |
| Own Source Revenue | 15,177,172 | 9,966,683 | 15,898,270 | 6,412,203 | 11,417,000 | (4,481,000) | -28.19% |
| Supplementary Education | 19,297,100 | 19,152,895 | 20,142,100 | 20,507,658 | 20,197,000 | 55,000 | 0.27% |
| Unconditional Transfers | 3,142,000 | 3,668,078 | 3,447,000 | 2,894,424 | 2,936,400 | (511,000) | -14.81% |
| Conditional Transfers | 104,000 | 25,908 | 104,000 | 0 | 129,500 | 26,000 | 24.52% |
| Transfers From Reserves | - | - | 1,091,600 | 0 | 1,091,600 | 0 | 0.00% |
| Fiscal Sub-Total | 372,437,415 | 363,166,563 | 392,965,670 | 385,537,697 | 393,398,100 | 432,000 | 0.11% |
| TOTAL REVENUES | 448,587,142 | 424,232,311 | 474,820,925 | 450,151,810 | 476,080,830 | 1,259,000 | 0.27% |

**Halifax Regional Municipality
Operating Results
For the Period from April 1, 2001 to December 31, 2001**

Attachment # 1
Page 3 of 3

| Expenditures | Budget Prior Fiscal Year 00/01 | Prior Fiscal Year to date Actual 00/01 | Budget Current Fiscal Year | Current Year Actual | Projected Expenditure to March 31 | Projected Surplus (Deficit) \$ | Projected Surplus (Deficit) % |
|---|--------------------------------|--|----------------------------|---------------------|-----------------------------------|--------------------------------|-------------------------------|
| Departmental | | | | | | | |
| General Government | 5,223,890 | 3,146,388 | 4,769,215 | 3,452,780 | 4,877,485 | (108,000) | -2.27% |
| Administrative Services | 2,754,520 | 2,197,744 | 2,447,070 | 1,799,324 | 2,387,152 | 60,000 | 2.45% |
| Community Projects | 1,093,300 | 1,508,892 | 2,302,575 | 1,695,088 | 2,302,574 | 0 | 0.00% |
| Financial Services | 7,626,312 | 5,600,089 | 8,070,080 | 5,336,160 | 7,933,689 | 136,000 | 1.69% |
| Metro Transit Services | 20,423,493 | 16,302,751 | 32,306,378 | 24,905,771 | 32,694,550 | (388,000) | -1.20% |
| Information Services | 6,871,235 | 4,685,401 | 7,107,375 | 5,598,116 | 7,084,358 | 24,000 | 0.33% |
| Human Resources Services | 2,792,176 | 2,002,051 | 2,938,750 | 2,050,475 | 2,956,766 | (18,000) | -0.61% |
| 755,386 | 2,899,282 | 748,260 | 537,229 | 727,233 | 21,000 | 2.81% | |
| Corporate Real Estate Services | 10,820,435 | 8,148,312 | 11,794,201 | 8,182,681 | 11,756,133 | 38,000 | 0.00% |
| Building Management Services | 37,047,399 | 33,261,421 | 43,076,290 | 36,045,991 | 43,526,535 | (450,000) | -1.05% |
| Solid Waste Services | 13,902,688 | 10,718,630 | 4,328,464 | 3,459,347 | 4,246,645 | 82,000 | 1.89% |
| Shared Services | 7,894,265 | 4,519,661 | 8,130,015 | 5,757,409 | 7,795,335 | 335,000 | 4.12% |
| Planning & Development Services | 41,989,872 | 26,839,364 | 42,922,362 | 29,501,686 | 42,766,101 | 156,000 | 0.36% |
| Public Works and Transportation Services | 32,088,334 | 22,186,991 | 34,785,605 | 24,946,746 | 34,897,755 | (112,000) | -0.32% |
| Fire And Emergency Services | 34,936,532 | 25,291,445 | 36,996,580 | 25,848,839 | 37,246,223 | (250,000) | -0.67% |
| Regional Police | 13,799,700 | 10,391,525 | 14,124,500 | 10,638,225 | 14,184,300 | (60,000) | -0.42% |
| Outside Police(RCMP) | 3,690,484 | 2,532,021 | 3,733,140 | 2,666,776 | 3,767,980 | (35,000) | -0.93% |
| Emergency 911 Communications | 2,836,220 | 1,900,386 | 3,270,405 | 2,258,549 | 3,261,519 | 9,000 | 0.27% |
| Tourism, Culture & Heritage | 19,799,930 | 13,765,275 | 21,049,974 | 17,174,965 | 21,219,377 | (169,000) | -0.80% |
| Parks And Recreational Services | 266,346,171 | 197,897,629 | 284,901,738 | 211,866,159 | 285,631,213 | (729,000) | -0.26% |
| Departmental Sub-Total | | | | | | | |
| Halifax Regional Library | 12,614,100 | 8,922,742 | 14,033,900 | 10,143,951 | 14,033,900 | 0 | 0.00% |
| Non-Departmental/Fiscal | | | | | | | |
| Halifax Regional School Board-Mandatory | 60,842,000 | 44,047,076 | 59,601,000 | 44,257,420 | 59,601,000 | 0 | 0.00% |
| Halifax Regional School Board-Supplementary | 19,297,100 | 15,476,000 | 20,142,100 | 15,549,904 | 20,197,000 | (55,000) | -0.27% |
| Debt Charges | 37,811,851 | 36,241,831 | 35,281,600 | 33,261,107 | 34,357,400 | 924,000 | 2.62% |
| Reserves | 5,126,052 | 3,044,428 | 4,059,970 | 2,870,206 | 5,067,920 | (1,008,000) | -24.83% |
| Interest on Reserves | 2,550,000 | 2,683,441 | 3,875,000 | 3,291,406 | 3,942,400 | (67,000) | -1.74% |
| Transfers to Outside Agencies | 8,900,300 | 5,332,555 | 13,051,900 | 3,146,848 | 14,089,100 | (1,037,000) | -7.95% |
| Grants & Tax Concessions | 3,815,966 | 3,474,607 | 3,769,090 | 3,539,662 | 3,769,090 | 0 | 0.00% |
| Surplus Prior Year | (3,657,150) | (2,768,490) | (2,353,000) | (2,054,113) | (2,738,800) | 386,000 | 16.40% |
| Fire Protection(Hydrants) | 6,781,000 | 6,914,078 | 7,000,000 | 7,091,310 | 7,091,300 | (91,000) | -1.30% |
| Social Assistance(Net) | 8,800,000 | 6,600,000 | 3,300,000 | 2,200,000 | 3,300,000 | 0 | 0.00% |
| Capital from Operating | 9,707,000 | 9,707,000 | 16,176,000 | 6,000,000 | 16,176,000 | 0 | 0.00% |
| Other | 1,718,452 | 859,450 | 5,547,627 | 486,967 | 6,799,567 | (1,252,000) | -22.57% |
| Provision for Valuation Allowance | 7,934,300 | 4,980,663 | 6,434,000 | 0 | 4,000,000 | 2,434,000 | 37.83% |
| Fiscal Sub-Total | 169,626,871 | 136,592,638 | 175,885,287 | 119,640,718 | 175,651,977 | 234,000 | 0.13% |
| TOTAL EXPENDITURES | 448,587,142 | 343,413,008 | 474,820,925 | 341,640,828 | 475,317,090 | (495,000) | -0.10% |

Attachment #2

Explanation of Projected Surplus

Halifax Regional Municipality

Explanation of Projected Surplus For the Year ended March 31, 2002 as of December 31, 2001

| | Surplus (Deficit) |
|--|-------------------|
| REVENUE | |
| Significant factors contributing to the Departmental Revenue surplus are: | |
| • Metro Transit - Projected revenue surplus continues to be based on actual fare revenue to date greater than anticipated and an estimate for the remainder of the year. | .261,000 |
| • Solid Waste Services - As noted in prior quarters, there has been an increase in Otter Lake tipping fees due to a fire at a private recycler this summer, plus \$300,000 in RRFB communication and education grants and a special RRFB grant for Household Hazardous Waste disposal. | 551,000 |
| • Planning & Development Services - As in prior quarters, the projected revenue deficit is as a result of an anticipated shortfall in permit revenues. | (453,000) |
| • Regional Police - As in prior quarters, the projected revenue surplus relates to increased volume in warrants issued and the related administration charges received, increased number of extra duty details, additional Port Patrol revenues related to contract renewal and other miscellaneous revenues in excess of budget amounts. | 256,000 |
| • Parks & Recreational Services - Projected revenue surplus primarily due to increased facility rental and membership revenues. | 206,000 |
| • Other Departmental Revenue where business unit projection is within \$100,000 of budget. | 6,000 |
| TOTAL DEPARTMENTAL REVENUE SURPLUS | \$827,000 |

Significant factors contributing to the **Fiscal Services** revenue surplus are:

| | |
|--|--------------------|
| <ul style="list-style-type: none"> Property Taxes - Projected surplus in assessment appeals and increase in Business Occupancy taxes based on actual activity to date. | \$2,775,000 |
| <ul style="list-style-type: none"> Tax Agreements - Projected deficit based on difference between final billed and budget amounts, primarily MTT where billings are based on a percentage of revenue and decrease in revenue not anticipated in the budget amount. | (347,000) |
| <ul style="list-style-type: none"> Deed Transfer Taxes - Projected revenue surplus based on actual activity year-to-date. Identified at second quarter, however, increase in the amount of surplus projected. | 3,593,000 |
| <ul style="list-style-type: none"> Local Improvement Charges - Projections reflect final billed amounts, less than budgeted. | (156,000) |
| <ul style="list-style-type: none"> Payments in Lieu of Taxes - Total amount billed less than budget, primarily related to Federal properties. Increase from second quarter projected deficit due to billing adjustment required on the Provincial payment-in-lieu. | (522,000) |
| <ul style="list-style-type: none"> Own Source Revenue - Combined impact of a decline in interest rates affecting interest income as well as the write-off of interest receivable amounts identified at first and second quarter. | (4,481,000) |
| <ul style="list-style-type: none"> Unconditional Transfers - Actual amount received in relation to the HST Offset program is less than anticipated in the budget. No change from second quarter. | (511,000) |
| Total of other categories of fiscal services revenue where the projection is within \$100,000 of budget | 81,000 |
| TOTAL FISCAL SERVICES REVENUE SURPLUS | \$432,000 |
| Total Projected Revenue Surplus | \$1,259,000 |

Halifax Regional Municipality

Explanation of Projected Surplus For the Year Ended March 31, 2002 as of December 31, 2001

| EXPENDITURES | Surplus (Deficit) |
|--|--------------------|
| Significant factors contributing to the Departmental Expenditure deficit include: | |
| • General Government - The projected deficit relates to greater than anticipated expenditures in a number of categories such as salaries, telephone, local travel and other goods and services. | \$(108,000) |
| • Financial Services - Responding to the projected revenue deficit, steps have been taken to meet the overall budget including delays in filling vacancies plus professional fees and contract services are lower than anticipated. | 136,000 |
| • Metro Transit - Projections for operators wages are greater than budget and are related to covering an increase in ridership and costs associated with services provided for the September 11 relief efforts. | (388,000) |
| • Solid Waste Services - Expenditures are up as a result of a communications & education contract costs (recoverable from RRFB), higher recycling plant costs due to increased commercial processing, and higher Otter Lake Residual Disposal Facility costs due to a fire at a paper recycler (recoverable). Amount unchanged from second quarter. | (450,000) |
| • Planning & Development Services - Some of the revenue shortfall is being offset by expenditure savings due to delays in filling of vacant positions. | 335,000 |
| • Public Works & Transportation Services - Engineering Services has projected savings due to delays in filling some vacant positions and reduced overhead costs. | 156,000 |
| • Fire & Emergency Services - Expenditures are greater than budget as a result of services provided in relation to the September 11 relief efforts. While a portion of these may be recoverable, details of recoverable amounts are not yet available, therefore, the costs have been included in the projected year-end results. | (112,000) |
| • Regional Police - Projected increase in expenditures relates to increase in overtime and court time including downtown detail. A portion of the extra duty expenses are offset by additional revenue and overall the business unit is in a net surplus position. | (250,000) |
| • Parks & Recreation - Projected deficit is due to an increase in fleet costs and costs associated with absenteeism rates that have not yet been stabilized to their full potential. With the onset of attendance management program, these rates are expected to stabilize in fiscal 02/03. | (169,000) |
| • Other Departmental Expenditures where business unit projection is within \$100,000 of budget. | 121,000 |
| TOTAL DEPARTMENTAL EXPENDITURE DEFICIT | (\$729,000) |

| | | |
|--|--|-------------|
| Significant factors contributing to the Fiscal Services expenditure surplus are: | | |
| • Debt Charges - As per second quarter, projection adjusted based on actual terms of the Spring debt issue which were more favorable than expected plus general decrease in other interest costs with declining rates. | | 924,000 |
| • Reserves - Projection includes additional transfers to the EMO Cost Recovery Reserve and Operations Stabilization & Service Improvement Reserves based on anticipated future funding needs from these reserves. Further details will be presented to Regional Council for approval. | | (1,008,000) |
| • Transfers to Outside Agencies - Actual amount owing with regard to Municipal Corrections Contribution is greater than the amount anticipated in the budget and change in year-end at Metropolitan Regional Housing Authority resulted in 15 months of expense in this fiscal year. No change from second quarter. | | (1,037,000) |
| • Surplus from Prior Year - Projection adjusted for now known year-end surplus at March 31, 2001. No change from second quarter | | 386,000 |
| • Other - The major change from the second quarter projection is inclusion of the full funding requirement for the retiring allowances. | | (252,000) |
| • Provision for Valuation Allowance - Projection based on final year-end receivable balances and final billed amounts for grants-in-lieu. No change from second quarter. | | 2,434,000 |
| • Total of other categories of fiscal expenditures where the projection is within \$100,000 of budget | | (213,000) |
| TOTAL FISCAL SERVICES EXPENDITURE SURPLUS | | \$234,000 |
| Total Projected Expenditure Deficit | | (\$495,000) |
| Net Projected Surplus | | \$764,000 |

**Halifax Regional Municipality
Operating Fund Balance Sheet
December 31, 2001**

**Attachment # 3
Page 1 of 2**

with comparative figures for March 31, 2001

| | December 31, 2001 | March 31, 2001 |
|--|--------------------------|-----------------------|
| Assets | | |
| Cash & short -term deposits | 152,768,074 | 81,688,756 |
| Receivables: | | |
| Taxes | 36,240,384 | 34,394,177 |
| Local improvement charges | 4,104,670 | 3,640,459 |
| Federal government and its agencies | 20,700,218 | 18,869,929 |
| Provincial government and its agencies | 1,392,851 | 4,915,593 |
| Other local governments | 2,065,130 | 2,065,130 |
| Own funds and agencies | 63,448,117 | 25,660,999 |
| Other receivables | 6,547,296 | 13,860,354 |
| | 134,498,668 | 103,406,641 |
| Loans and advances | 4,458,495 | 4,524,007 |
| Tangible assets: | | |
| Inventories | 3,540,932 | 2,914,008 |
| Properties acquired at tax sale | 178,524 | 178,524 |
| | 3,719,456 | 3,092,532 |
| Other assets: | | |
| Deferred transition costs | 14,754,963 | 16,525,558 |
| Prepaid expenses | 993,640 | 1,195,385 |
| Deferred debt discount | 1,384,792 | 1,376,506 |
| | 17,133,394 | 19,097,449 |
| Total Assets | 312,578,086 | 211,809,385 |

**Halifax Regional Municipality
Operating Fund Balance Sheet
December 31, 2001**

**Attachment # 3
Page 2 of 2**

with comparative figures for March 31, 2001

| | December 31, 2001 | March 31, 2001 |
|--|--------------------------|-----------------------|
| Liabilities and Accumulated Surplus | | |
| Payables: | | |
| Federal government and its agencies | 3,466,639 | 1,887,478 |
| Provincial government and its agencies | 4,049,605 | 6,336,601 |
| Own funds and agencies | 120,277,974 | 98,107,497 |
| Trade accounts | 2,350,448 | 5,714,105 |
| Accrued liabilities | 25,134,565 | 29,770,995 |
| Other | 2,433,214 | 2,172,724 |
| | 157,712,445 | 143,989,400 |
| Other liabilities: | | |
| Prepayment of taxes | 0 | 13,630,595 |
| Deferred revenue | 9,086,378 | 10,179,289 |
| | 9,086,378 | 23,809,884 |
| Asset valuation allowances: | | |
| For uncollectible taxes and rates | 14,397,712 | 18,073,096 |
| For other doubtful receivables | 21,171,298 | 21,225,878 |
| For unresolved assessment appeals | 452,168 | 1,382,931 |
| | 36,021,177 | 40,681,905 |
| Accumulated Surplus(Deficits) | | |
| Area Rated | 562,398 | 589,000 |
| Unrestricted | 684,704 | |
| Current Year | 108,510,983 | 2,739,000 |
| Total Liabilities and Surplus/Deficit | 312,578,086 | 211,809,385 |

**HALIFAX REGIONAL MUNICIPALITY
CAPITAL STATEMENT
As at December 31, 2001**

Attachment #4

| | PLAN To Date (\$) | ACTUAL Gross (\$) | REMAINING To Date | REMAINING (%) |
|-------------------------------------|------------------------------|------------------------------|------------------------------|---------------------------|
| Parks & Recreation | 17,002,369 | 13,904,287 | 3,098,082 | 18.2% |
| Shared Services | 17,291,000 | 13,810,848 | 3,480,152 | 20.1% |
| Tourism, Culture & Heritage | 778,649 | 627,175 | 151,474 | 19.5% |
| Solid Waste Services | 70,830,000 | 68,149,240 | 2,680,760 | 3.8% |
| Fire & Emergency Services | 11,279,199 | 8,237,893 | 3,041,306 | 27.0% |
| Regional Police | 5,844,400 | 2,926,297 | 2,918,103 | 49.9% |
| Financial Services | 12,282,987 | 11,613,998 | 668,989 | 5.4% |
| Human Resources | 145,000 | 21,966 | 123,034 | 84.9% |
| Information Services | 675,000 | 39,466 | 635,534 | 94.2% |
| Real Estate Services | 43,462,002 | 31,030,427 | 12,431,575 | 28.6% |
| Planning & Development Services | 3,935,000 | 2,186,284 | 1,748,716 | 44.4% |
| Transit Services | 200,000 | 163,448 | 36,552 | 18.3% |
| Public Works & Transportation | 113,949,115 | 91,618,309 | 22,330,806 | 19.6% |
| CAO | 34,183,862 | 9,512,494 | 24,671,368 | 72.2% |
| Library Services | 7,382,000 | 6,965,577 | 416,423 | 5.6% |
| Integrated Communications Committee | 470,362 | 283 | 470,079 | 99.9% |
| Major Facilities | 4,055,000 | 3,814,362 | 240,638 | 5.9% |
| Total All | 343,765,945 | 264,622,354 | 79,143,591 | 23.0% |

Attachment #5

**Report of Expenditures in the Councillors' District Capital Funds
to December 31, 2001**

HALIFAX REGIONAL MUNICIPALITY
ANALYSIS OF EXPENDITURES COUNCILLORS' DISTRICT CAPITAL FUNDS

To: December 31, 2001

| District/Councillor | Cheque Date | Payable To | Description | Councillor's Fund Commitment Request | Outstanding Request | Expenditures To Date | Gross Budget | Cost Sharing | Net Budget | Available |
|--------------------------|-------------|--|-------------|--------------------------------------|---------------------|----------------------|--------------|--------------|------------|-----------|
| CCC00123/CCV00176 | | | | | | | | | | |
| Dist. 1/Streach | | | | | | | | | | |
| 09/30/01 | | Balance Forward | | 129,100.45 | 129,100.45 | | 129,100.45 | | 129,100.45 | |
| 10/01/01 | 10/02/01 | Maritime Fall Fair | | 600.00 | 600.00 | | 600.00 | | 600.00 | |
| 12/13/01 | 12/27/01 | Sheet Harbour & Area Chamber of Commerce | | 200.00 | 200.00 | | 200.00 | | 200.00 | |
| | | Unused Funds as of 12/31/01 | | | | | 2,807.55 | | 2,807.55 | |
| | | Total | | 129,900.45 | 129,900.45 | | 132,708.00 | | 132,708.00 | |
| CCC00124/CCV00176 | | | | | | | | | | |
| Dist. 2/Hines | | | | | | | | | | |
| 09/30/01 | | Balance Forward | | 93,150.77 | 2,000.00 | | 91,150.77 | | 91,150.77 | |
| 09/30/01 | 10/11/01 | Waverley Amateur Athletic Association | | 7,000.00 | | | 7,000.00 | | 7,000.00 | |
| 09/19/01 | 10/23/01 | Silversides Residence Association | | 5,000.00 | | | 5,000.00 | | 5,000.00 | |
| 10/23/01 | 11/01/01 | Enfield Rentals & Sales | | 2,288.22 | | | 2,288.22 | | 2,288.22 | |
| 11/09/01 | 12/13/01 | Lockview Area Ratepayers Association | | 7,500.00 | | | 7,500.00 | | 7,500.00 | |
| | | Atlantic Police & Security Supply Ltd. | | | | | 8,207.88 | | 8,207.88 | |
| | | Unused Funds as of 12/31/01 | | | | | 11,764.13 | | 11,764.13 | |
| | | Total | | 110,938.99 | 8,207.88 | | 121,146.87 | | 132,911.00 | |
| | | | | | | | | | 11,764.13 | |
| CCC00125/CCV00178 | | | | | | | | | | |
| Dist. 3/Colwell | | | | | | | | | | |
| 09/30/01 | 10/23/01 | Balance Forward | | 93,972.20 | 2,000.00 | | 93,972.20 | | 93,972.20 | |
| 10/29/01 | 11/08/01 | Chezzetcook Recreation Society | | 4,900.00 | | | 4,900.00 | | 4,900.00 | |
| 10/31/01 | 11/08/01 | Eastern Shore Bluegrass & Oldtime Music Association | | 2,000.00 | | | 2,000.00 | | 2,000.00 | |
| | | Lawrencetown Community Centre | | 10,000.00 | | | 10,000.00 | | 10,000.00 | |
| | | West Chezzetcook/Grand Desert Community Interest Group | | 345.90 | | | 345.90 | | 345.90 | |
| | | Conrad Brothers Ltd. | | | | | 21,193.90 | | 21,193.90 | |
| | | Unused Funds as of 12/31/01 | | | | | 113,218.10 | | 134,412.00 | |
| | | Total | | | | | | | 21,193.90 | |
| CCC00126/CCV00179 | | | | | | | | | | |
| Dist. 4/Cooper | | | | | | | | | | |
| 09/30/01 | 11/15/01 | Balance Forward | | 68,012.31 | | | 11,301.59 | | 79,313.90 | |
| 10/01/01 | 11/20/01 | Force Construction Ltd. | | 454.55 | | | 454.55 | | 454.55 | |
| 10/04/01 | 11/27/01 | Doug Richard Backhoe and Trucking Ltd. | | 2,873.58 | | | 2,873.58 | | 2,873.58 | |
| 10/10/01 | 12/11/01 | Asplundh Tree Service Inc. | | 3,698.41 | | | 3,698.41 | | 3,698.41 | |
| | | Humber Park Minor Baseball Association | | 1,000.00 | | | 1,000.00 | | 1,000.00 | |
| | | Parkland Grounds Grubbing | | | | | 3,000.00 | | 3,000.00 | |
| | | Westphal Trailer Park Playground | | | | | 7,000.00 | | 7,000.00 | |
| | | Cramberry Co-op Playground | | | | | 3,000.00 | | 3,000.00 | |
| | | George Bisset School Playground | | | | | 6,600.00 | | 6,600.00 | |
| | | Madera Crescent Playground | | | | | 7,000.00 | | 7,000.00 | |
| | | Inglewood Drive Play Area | | | | | 2,000.00 | | 2,000.00 | |
| | | Community Signage | | | | | 5,000.00 | | 5,000.00 | |
| | | Cole Harbour Outdoor Pool Repairs | | | | | 3,000.00 | | 3,000.00 | |
| | | Heritage Farm Walkway | | | | | 3,000.00 | | 3,000.00 | |
| | | Community Sign | | | | | 2,000.00 | | 2,000.00 | |
| | | Col. John Stuart Elementary School | | | | | 2,972.56 | | 2,972.56 | |
| | | Unused Funds as of 12/31/01 | | | | | | | 131,913.00 | |
| | | Total | | 78,038.85 | 50,301.59 | | 128,940.44 | | 131,913.00 | |
| | | | | | | | | | 2,972.56 | |

HALIFAX REGIONAL MUNICIPALITY ANALYSIS OF EXPENDITURES COUNCILLORS' DISTRICT CAPITAL FUNDS

HALIFAX REGIONAL MUNICIPALITY ANALYSIS OF EXPENDITURES COUNCILLORS' DISTRICT CAPITAL FUNDS

To: December 31, 2001

CC00133/CCV00186
Dist.11/Blumenthal
09/30/01 10
09/07/01 0
11/06/01

CCC00134/CCV00187
Dist. 12/Sloane
09/30/01
11/29/01
12/31/01

CCC00136/CCV00189
Dist. 14/Fougere
09/30/01

| | | | | |
|------------|----------|------------|------------|------------|
| 82,770.58 | 5,113.48 | 25,000.00 | 107,770.58 | 107,770.58 |
| 800.00 | | 5,113.48 | 5,113.48 | 5,113.48 |
| (2,500.00) | | 800.00 | 800.00 | 800.00 |
| | | (2,500.00) | (2,500.00) | (2,500.00) |
| 91,070.58 | 5,113.48 | 25,000.00 | 111,181.06 | 132,413.00 |
| | | | | 132,413.00 |
| | | | | 21,228.94 |
| | | | | 21,228.94 |
| | | | | 21,228.94 |

| | | |
|-----------------|--|--|
| Balance Forward | Atlantic Police & Security Supply Ltd. | Speed Monitor Trailer |
| | Fairview Heights PTA | Fairview Heights Playground Improvements |
| | Halifax Dunbrack Soccer Club | Tremont Sports Field - Lawn Mower |
| | Unused Funds as of 12/31/01 | Total |

HALIFAX REGIONAL MUNICIPALITY
ANALYSIS OF EXPENDITURES COUNCILLORS' DISTRICT CAPITAL FUNDS

To: December 31, 2001

| District/Councillor CC00138/CCV/00191 | Requested Date 09/30/01 | Payable To Dist. 16/Whalen | Description | Councillor's Fund | Commitment Request | Outstanding Expenditures | Gross Cost | Budget | Sharing | Net | Budget | Available |
|--|----------------------------|--|--|----------------------|-----------------------|-----------------------------|---------------|------------|----------|------------|-----------|-----------|
| | 09/26/01 | Balance Forward | Speed Monitor Trailer | 35,252.72 | 30,507.16 | 65,759.88 | 65,759.88 | 3,565.00 | | 62,194.88 | | |
| | 11/06/01 | Atlantic Police & Security Supply Ltd. | Walkway Improvements-Torrington Dr. to Rockingham School | 5,113.48 | 10,000.00 | 5,113.48 | 10,000.00 | 10,000.00 | | 5,113.48 | | |
| | | Unused Funds as of 12/31/01 | | | | | | 55,104.64 | | 55,104.64 | | |
| | | Total | | 35,252.72 | 5,113.48 | 40,507.16 | 80,873.36 | 135,978.00 | 3,565.00 | 132,413.00 | 55,104.64 | |

| | | | | | | |
|------------------|-----------------|---|-----------|-----------|------------|------------|
| CCC00139/CCV0192 | Dist. 17/Mosher | Balance Forward | 36,708.43 | 20,000.00 | 56,708.43 | 56,708.43 |
| 09/26/01 | | Atlantic Police & Security Supply Ltd. | 5,113.48 | | 5,113.48 | 5,113.48 |
| 10/15/01 | 11/15/01 | Turf Masters Landscaping Ltd. | 15,440.72 | 1,381.45 | 16,822.17 | 16,822.17 |
| 10/15/01 | 01/08/02 | Turf Masters Landscaping Ltd. Unused Funds as of 12/31/01 Trial | 1,715.64 | | 1,715.64 | 1,715.64 |
| | | | 53,854.79 | 6,494.93 | 20,000.00 | 80,359.72 |
| | | | | | 132,413.00 | 132,413.00 |
| | | | | | | 52,053.28 |
| | | | | | | 52,053.28 |

| | |
|-------------------|----|
| CCG00140/CCV00193 | 11 |
| Dist. 18/AD/Adams | 1 |
| 09/30/01 | 11 |
| 09/26/01 | 11 |
| 10/01/01 | 11 |
| 10/04/01 | 11 |
| 10/10/01 | 11 |
| 10/11/01 | 1 |
| 10/12/01 | 1 |
| 11/05/01 | 1 |
| 11/06/01 | 1 |
| 11/08/01 | 1 |
| 12/14/01 | 1 |
| 12/28/01 | |

| | | | | | | |
|------------------|----------------|---|------------|-----------|------------|------------|
| CCCO0141/CCV0194 | Dist. 19/Johns | Balance Forward | 96,900.52 | 96,900.52 | 96,900.52 | 96,900.52 |
| 09/30/01 | | Atlantic Police & Security Supply Ltd. | | 8,207.88 | 8,207.88 | 8,207.88 |
| 11/27/01 | | Timberco Inc. | 6,593.28 | | 6,593.28 | 8,207.88 |
| 11/30/01 | | Springfield Lake Recreation Association | | 4,000.00 | 4,000.00 | 6,593.28 |
| 12/02/01 | | Unused Funds as of 12/31/01 | | | | 4,000.00 |
| | | Total | 103,493.80 | 8,207.88 | 4,000.00 | 115,701.68 |
| | | | | | 132,144.00 | 132,414.00 |
| | | | | | | 16,712.32 |
| | | | | | | 16,712.32 |
| | | | | | | 16,712.32 |

| | | | | | | |
|------------------|-----------------------------|---|------------|----------|------------|------------|
| CCU0142/CCU00195 | Dist. 20/Harvey 09/30/01 | Balance Forward | 100,924.93 | 2,500.00 | 103,424.93 | 103,424.93 |
| | 11/27/01 | Atlantic Police & Security Supply Ltd. Unused Funds as of 12/31/01 | 8,207.88 | 8,207.88 | 8,207.88 | 8,207.88 |
| | | Speed Monitor Radar Trailer | | | 20,281.19 | 20,281.19 |
| | | | 4,000.00 | 8,207.88 | 25,000.00 | 121,614.10 |

HALIFAX REGIONAL MUNICIPALITY
ANALYSIS OF EXPENDITURES COUNCILLORS' DISTRICT CAPITAL FUNDS

To: December 31, 2001

| District/Councillor | Cheque | Date | Payable To | Description | Councillor's Fund | Commitment | Outstanding Request | Expenditures To Date | Gross Budget | Cost Sharing | Net Budget | Available |
|---------------------|---|------|------------|-------------|-------------------|------------|---------------------|----------------------|--------------|--------------|--------------|------------|
| CCC00143/CCV00196 | | | | | | | | | | | | |
| Dist. 21/Goucher | | | | | | | | | | | | |
| 09/30/01 | Balance Forward | | | | 98,811.04 | 5,000.00 | 103,811.04 | 103,811.04 | 103,811.04 | 5,113.48 | 5,113.48 | |
| 09/26/01 | Atlantic Police & Security Supply Ltd. | | | | 5,113.48 | 5,113.48 | 5,113.48 | | | 3,884.66 | 3,884.66 | |
| 11/22/01 | Alien Electronic Systems | | | | 3,884.66 | 3,884.66 | 3,884.66 | | | 19,474.82 | 19,474.82 | |
| | Unused Funds as of 12/31/01 | | | | | | | | | | | |
| | Total | | | | 102,895.70 | 5,113.48 | 5,000.00 | 112,809.18 | 132,284.00 | | 132,284.00 | 19,474.82 |
| CCC00144/CCV00197 | | | | | | | | | | | | |
| Dist. 22/Rankin | | | | | | | | | | | | |
| 09/30/01 | Balance Forward | | | | 87,266.46 | 12,000.00 | 15,000.00 | 114,266.46 | 114,266.46 | 10,300.00 | 10,300.00 | 103,966.46 |
| 10/01/01 | Maritime Fall Fair | | | | 1,000.00 | | 1,000.00 | | 1,000.00 | | 1,000.00 | |
| 10/11/01 | BLT Rails To Trails Association | | | | 2,800.00 | | 2,800.00 | | 2,800.00 | | 2,800.00 | |
| 10/01/01 | Unused Funds as of 12/31/01 | | | | | | | | | | | |
| | Total | | | | 91,066.46 | 12,000.00 | 25,000.00 | 128,066.46 | 142,214.00 | 10,300.00 | 131,914.00 | 14,147.54 |
| CCC00145/CCV00198 | | | | | | | | | | | | |
| Dist. 23/Meade | | | | | | | | | | | | |
| 09/30/01 | Balance Forward | | | | 107,050.06 | | 107,050.06 | | 107,050.06 | | 6,306.00 | 100,744.06 |
| 10/01/01 | Maritime Fall Fair | | | | 1,000.00 | | 1,000.00 | | 1,000.00 | | | |
| 10/02/01 | Timberite Inc. | | | | 9,527.52 | | 9,527.52 | | 9,527.52 | | | |
| 12/11/01 | | | | | 678.04 | | 678.04 | | 678.04 | | | |
| 11/02/01 | S.S. Atlantic Interpretation Centre-Building Improvements | | | | 2,023.43 | | 2,023.43 | | 2,023.43 | | | |
| 11/08/01 | Black Point Fire Hall-Police Volunteer Office Renovation | | | | 2,707.00 | | 2,707.00 | | 2,707.00 | | | |
| 11/29/01 | Gary Dorey Construction Services | | | | | | | | | | | |
| | Unused Funds as of 12/31/01 | | | | | | | | | | | |
| | Total | | | | 123,186.05 | | 123,186.05 | | 138,220.00 | | 6,306.00 | 131,914.00 |
| | | | | | | | | | | | | 15,033.95 |
| | | | | | | | | | | | | 15,033.95 |
| | | | | | | | | | | | | |
| | Total Councillors' District Capital Funds | | | | 1,365,595.26 | 119,499.83 | 320,675.56 | 2,405,770.67 | 3,072,171.00 | 27,171.00 | 3,045,000.00 | 666,400.33 |

**HALIFAX REGIONAL MUNICIPALITY
RESERVE FUNDS BUDGET PROJECTIONS
To March 31, 2002 (As of December 31, 2001)**

Attachment #6

| | <u>Actual</u> <u>March 31/01</u> | <u>Budget</u> <u>March 31/02</u> | <u>3rd Quarter</u> <u>Projection</u> <u>March 31/02</u> | <u>Projected</u> <u>Budget</u> <u>Variance</u> |
|----------------------------|-------------------------------------|-------------------------------------|---|--|
| Equipment Reserves | \$ 494,400 | \$ 263,400 | \$ 58,900 | (\$ 204,500) |
| Operating Reserves | \$ 4,119,300 | \$ 5,693,700 | \$ 5,286,600 | (\$ 407,100) |
| Capital Reserves | \$22,100,200 | \$26,158,700 | \$21,873,000 | (\$4,285,700) |
| Pollution Control Reserves | <u>\$43,239,700</u> | <u>\$39,192,700</u> | <u>\$40,854,800</u> | <u>\$ 1,662,100</u> |
| TOTAL RESERVES | <u>\$69,953,600</u> | <u>\$71,308,500</u> | <u>\$68,073,300</u> | <u>(\$3,235,200)</u> |

Explanation of Projected Variances:

Equipment Reserves (Second Quarter Projection - \$79,800)

The further decline in the projected reserves balance to March 31, 2002 is related to the decline in the interest rates and, therefore, the interest earned on the reserves.

Operating Reserves (Second Quarter Projection - \$4,676,100)

The projected increase in the balances from the second quarter relates to the anticipated future contributions to the EMO Cost Recovery Reserve and the Operations Stabilization & Service Improvement Reserves. Recent events and opportunities that have been identified in conjunction with the 2002/03 budget process would indicate that these reserves should be increased to ensure appropriate funding is available. Separate reports will be forthcoming to Regional Council to review and approve these transfers to the reserves and the process to be put in place to make the reserve funding available.

As identified in previous quarters and partially offsetting the anticipated increase in transfers to the reserves, there have been a number of factors resulting in a lower than budgeted balance in the reserve: (1) Decreased contributions to the Heritage & Cultural Reserve due to the Hotel Tax not yet being implemented; (2) Decrease in contributions due lower than budgeted land sales where a percentage is transferred to the Heritage & Cultural Reserve; (3) Less than anticipated contributions in the cemetery reserve due to lower than budgeted lot sales; and, (4) Unbudgeted withdrawals due to unexpected costs such as the Aerotech Lagoon clean out.

Capital Reserves (Second Quarter Projection - \$21,410,000)

As identified in prior quarters, the negative budget variance relates to lower than anticipated net contributions

to the Sale of Land reserve as the sales are not occurring as originally budgeted. As well, there have been withdrawals from the reserves approved after the original budget. The increase in the projected balance from the second quarter reflects increased contributions to the Business Parks Expansion Reserve as sales of these properties are greater than originally budgeted.

Pollution Control Reserves (Second Quarter Projection - \$39,702,000)

The projected balance in the Pollution Control Reserve is up from the second quarter as it is continuing to reflect a decrease in the operating costs which are funded from these reserves.

Attachment #7

**Details of Amounts Transferred In & Out of
Capital Reserve Pool (CRESPOOL)**

Capital Reserve Pool (CRESPOOL)

| <u>Date</u> | <u>Project #</u> | <u>Description</u> | <u>Budget Year</u> | <u>Purpose</u> | <u>Budget</u> | <u>Amount Transferred In</u> | <u>Amount Transferred Out</u> | <u>Balance</u> |
|-------------|------------------|---|--------------------|-----------------------|---------------|------------------------------|-------------------------------|----------------|
| Oct 2/01 | CB100070 | Balance Sept 30/01 | | | | | | 665,323 |
| Oct 2/01 | CVA00974 | Wharf Repair | 01/02 | Admin Bldgs | 180,000 | 150,000 | | 815,323 |
| Oct 2/01 | CBA00035 | Transit Bus Replacement | 00/01 | Pub. Trans-Buses | 3,000,000 | 150,000 | | 965,323 |
| Oct 2/01 | CBA00894 | PCB Containers | 96/97 | RO Bldgs | 100,987 | 100,000 | | 1,065,323 |
| Oct 2/01 | CBR00748 | PCB Compound | 00/01 | RO Bldgs | 200,000 | 200,000 | | 1,265,323 |
| Oct 2/01 | CBR00748 | Isley Ave air quality upgrades | 00/01 to 01/02 | | | | (600,000) | 665,323 |
| Oct 17/01 | CKU00141 | CN/HRM cost sharing Young Ave | 01/02 | | | | (246,916) | 418,407 |
| Nov 27/01 | CBP00772 | Göttingen Street Repairs | 01/02 | Bldg. Mgmt Serv. | 2,646,755 | Pending Report-P.Townsend | (215,000) | 203,407 |
| Nov 27/01 | CYU00022 | Street Light Standards District '12 | 00/01 | Equip.-P.W. & Transp. | 87,532 | | | 203,475 |
| Nov 27/01 | CVR00461 | Dartmouth 111 - Midlife Refit | 99/00 | Pub. Trans-Ferries | 1,020,949 | | | 220,508 |
| Dec 6/01 | CJR00533 | Holland Rd (School-Brook St. East side) | 99/00 | Sidewalks | 187,286 | | | 259,004 |
| Dec 6/01 | CJR00980 | Barrington St (Gerrish-Cornwallis) | 00/01 | Sidewalks | 82,000 | | | 307,013 |
| Dec 6/01 | CKR00876 | Basinview Dr (Leeds-Bright E. side) | 00/01 | Sidewalks | 38,617 | | | 309,737 |
| Dec 6/01 | CKR00910 | Acadia St. (Albert to Vestry-E side) | 00/01 | Sidewalks | 43,907 | | | 312,942 |
| Dec 6/01 | CKR00941 | Normandy Dr (Highland-Merson S) | 00/01 | Sidewalks | 20,631 | | | 314,198 |
| Dec 6/01 | CKR00967 | Memorial Dr (Robie-Leeds) | 00/01 | Sidewalks | 142,301 | | | 324,006 |
| Dec 6/01 | CKU00014 | Duffus St (Isleville to Lawtons N) | 00/01 | Sidewalks | 33,856 | | | 327,804 |
| Dec 6/01 | CTU00013 | Avenue du Portage | 00/01 | Traffic Improve. | 178,590 | | | 341,999 |
| Dec 6/01 | CGR00486 | Pleasant St (Esson-Cameron) San. Sewer | 99/00 | Sewers | 70,000 | | | 373,412 |
| Dec 6/01 | CPC00275 | Kennedy Dr Playground | 99/00 | Parks & Playgr. | 30,500 | | | 373,738 |
| Dec 6/01 | CPC00471 | Walker Avenue Park | 99/00 | Parks & Playgr. | 26,256 | | | 375,345 |
| Dec 17/01 | CBR00059 | Eric Spicer Building - Mod.Oper. Depot | 98/99 | Bldg. Mgmt Serv. | 102,000 | | | 375,557 |
| Dec 17/01 | CYR01002 | Young St (Windsor-Kempt) | 00/01 | Roads & Streets | 542,148 | | | 381,691 |
| Dec 18/01 | CBP00772 | Göttingen Street Repairs | 01/02 | Bldg. Mgmt Serv. | 2,646,755 | | | 196,691 |
| | | Total Oct 1/01 - Dec 31/01 | | | | (185,000) | | |
| | | | | | | 778,284 | | (1,246,916) |