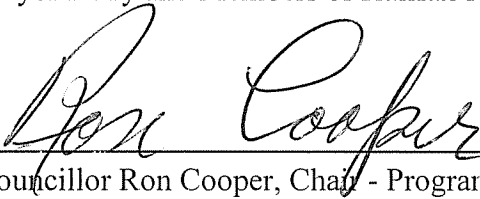


Halifax Regional Council
October 8, 2002

TO: Mayor Kelly and Members of Halifax Regional Council

SUBMITTED BY:



Councillor Ron Cooper, Chair - Program and Service Review Committee

DATE: October 1, 2002

SUBJECT: Regional Council Mission Statement

ORIGIN

At the November 27 , 2001, Regional Council meeting a Report on the on-going performance measurement initiative was presented and its recommendations were approved. The recommendations were:

1. Council approve the attached draft program mission statements,
2. Council endorse the proposed next steps of the performance measurement initiative.

One of the approved next steps was that a mission statement for Regional Council be prepared and approved by Regional Council.

RECOMMENDATION

It is recommended that :

1. Regional Council approve the proposed Regional Council Mission Statement (see attached).

BACKGROUND

The first step in HRM's performance measurement initiative is almost complete. Each business unit in HRM has a Council approved mission statement.

These mission statements articulate the fundamental purpose of the program. They answer three questions:

- **Who** is the primary client or target group?
- **Why** does the program exist?
- **What** must be done to serve the client and satisfy the longer term purpose of the program?

These mission statements provide the basis upon which business units do business planning and performance measurement.

DISCUSSION

Currently Regional Council does not have an approved mission statement and in order to allow business units to align their work and priorities with those of Council, it is recommended that the proposed mission statement (see attachment) be approved.

The proposed mission statement was prepared, reviewed and approved by the Program and Service Review Committee.

BUDGET IMPLICATIONS

None

FINANCIAL MANAGEMENT POLICIES / BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

ALTERNATIVES

None.

ATTACHMENTS

Proposed Regional Council Mission Statement.

Additional copies of this report, and information on its status, can be obtained by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208.

Report Prepared by: Maria Medioli, Financial Planning

Report Approved by: Betty MacDonald
Betty MacDonald, Financial Planning, 490-4764

**HALIFAX REGIONAL MUNICIPALITY COUNCIL
MISSION STATEMENT**

Who?

People of Halifax Regional Municipality,

Why?

Ensure HRM programs and services contribute to a high quality of life,

What?

Represent and serve the the people of HRM and provide leadership and advocacy.

Council is elected to represent and serve the people of Halifax Regional Municipality; it provides leadership and advocacy to ensure that HRM programs and services contribute to a high quality of life in the community.