

Committee of the Whole October 22, 2002

TO:	Mayor Kelly and Members of Halifax Regional Council
SUBMITTED BY:	Van ungine
	Dan English, Acting Chief Administrative Officer
DATE:	October 16, 2002

SUBJECT: Halifax Harbour Solutions Project - Financing Options

<u>ORIGIN</u>

Motion of Halifax Regional Council on 1 October, 2002, to authorize the Mayor to proceed with the signing of the agreements with the Halifax Regional Environmental Partnership and that staff appear before the Committee of the Whole to discuss funding options.

RECOMMENDATION

- 1. The condition precedent related to funding from the other levels of government, as currently stipulated in the Harbour Solutions Development Agreement, be lifted unconditionally and HRM proceed with the Project in its entirety;
- 2. Staff be instructed to amend the current Canada/Nova Scotia Infrastructure List to reflect the remaining level of funding sought for the Harbour Solutions Project of \$ 56 M, and the program be brought back to Regional Council as part of the 2003/2004 business planning process;
- 3. Council approve an adjustment of the Pollution Control Charge of an amount not to exceed 29 cents per cubic meter, to be phased in over a period of five years, as a means to finance the complete Harbour Solutions Project;
- 4. Council approve the Harbour Solution Project cost elements as outlined in the body of this report; and
- 5. Staff be instructed to continue to investigate other federal/provincial funding opportunities and report back to Regional Council once per quarter on these and other revenue sources which might be considered or available to offset the HRM portion of the HSP.

BACKGROUND

On 11 May 1999, Halifax Regional Council approved a \$ 0.40 per cubic meter increase in the pollution control charge, to be phased in over a four year period, as a means to generate money to seed HRM's share of the cost of the project. It was anticipated that HRM would be responsible for 2/3 of the costs. This has contributed to a current balance in the reserve of approximately \$ 67 million dollars available for the Harbour Solutions Project. The current pollution control charge is \$ 0.7828 per cubic meter.

More recently the provincial government announced a funding contribution of 30 million dollars to be spread over 15 years. In addition, the Province intends to donate a portion of the lands required for the construction of and access to the Dartmouth treatment plant site. When discounted at 7%, the present value of Nova Scotia's contribution is \$19 million dollars. The Federal Government also announced a contribution from the Canadian Strategic Infrastructure Fund of \$30 million dollars. Assuming the Federal funding is received in the near term, the present value of the cash contributions from the Federal and Provincial governments is \$49 million dollars, which is \$56 million dollars short of the \$105 million which was sought from other levels of government.

On 25 September 2002, Regional Council re-affirmed its commitment to the project and on 1 October 2002, Regional Council authorized the Mayor to proceed with signing the Project Agreements. The Agreements were signed on October 9, 2002, but they are not effective until two conditions precedent are met or waived (CEAA approval and advice on funding from other levels of government).

DISCUSSION

The purpose of this report is to provide Council with details of the factors influencing the funding of the project.

Harbour Solutions Capital Cost Summary

Component	Cost	Comments
HALIFAX SYSTEM	\$ 131.2 M	Includes estimates for interim financing, net HST and inflation, for the road, collection system and plant.
DARTMOUTH SYSTEM	\$104.9 M	Includes estimates for interim financing, net HST and inflation, for the road, collection system and plant.
HERRING COVE SYSTEM	\$ 62.4 M	Includes estimates for interim financing, net HST and inflation, for the road, collection system and plant.
COMMUNITY INTEGRATION	\$ 7 M	Halifax \$ 1 M Dartmouth \$ 1 M Herring Cove \$ 5 M
NEGOTIATION	\$.5 M	Remaining Costs until Effective Date
CONTRACT SUPPORT	\$ 2.1 M	Owner's Engineer, legal opinions, studies and other contract support required during the 54 month construction.
COSTS TO DATE	\$ 6.5 M	Projects costs incurred since 1998
TOTAL CAPITAL COSTS	\$ 314.6 M	

Over and above these capital costs, the Environmental Reserve Q105 will also be used to fund the land assembly for the treatment plant sites (\$5.4 M gross, \$3.2 M net), the Harbour Solutions Project Office Costs during the construction phase (\$2.1 M), and provide an allowance for HRM's project risk during construction (approx. \$10 M). Although HREP bears significant responsibility for risk throughout the life of the project, HRM is responsible for project risks (construction period and operating period) in the following areas:

- Imposed mitigative measures under CEAA (Canadian. Environmental Assessment Agency);
- Changes in insurance requirements and /or costs from events of 11 September 01;

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- Costs of additional insurance requested by HRM;
- Hazardous substances on 'HRM Sites' (treatment plant sites);
- Project risk events as stipulated in the development agreement and the operating and maintenance agreements, including archaeological finds;
- Certain changes in law; and
- Changes to project requirements requested by HRM.

Provincial / Federal Shortfall

The current shortfall from the amounts requested from other levels of government is \$56 million dollars. In order to build, operate and finance the complete project, in the absence of additional funding, HRM will have to fund \$266 million (210 million + 56 million) or 84 %. This compares to early estimates of 67 % for HRM's share of the project costs.

Deduction

With Council's commitment to proceed with the project, Council will have to consider options available to fund the balance of the shortfall, as well as provide sufficient cash flow for the additional allowances required.

Pollution Control Charge (PCC)

When Council originally approved the initial adjustment to the Pollution Control Charge in 1999, it was understood that future increases would likely be required. In a Staff Report dated 30 March 1999, entitled "Harbour Solutions Project, Next Steps", it was noted that,

"fairly rapid increase in the pollution control rate during the first five years starting in 1999-2000 provides the funds to move forward on a phased project. Without this the Harbour Solutions Project cannot be undertaken. Water rate increases would be in the order of \$ 105 - \$ 110 per year at the end of the five year period with very moderate increases after that date."

Earlier versions of the financial model, for example, forecast that further increases could be required once full debt service and full operation of the systems came on line. In the report staff recommended, as one of the options, a phased increase to the pollution control charge of \$ 0.60 per cubic meter for a total of \$0.98 per cubic meter. Council eventually approved an initial \$ 0.40 per cubic meter increase to the then current rate of \$0.38 per cubic meter resulting in the current rate of \$ 0.78 per cubic meter.

Deduction

The current shortfall of funding from the other levels of government notwithstanding, a future increase to the PCC was likely inevitable. However, had the full \$105 million been contributed from the other levels of government an adjustment could have been postponed until a future year, likely 2007/2008, and would be in the range of \$ 0.09 per cubic meter.

Other Source of Funds

In preparing this report, staff considered other additional means to help fund the project.

Green Enabling Fund

Staff have made a loan request under the *FCM Green Municipal Investment Fund* for a total of \$83 million dollars. Under this arrangement, funds are loaned for up to 10 years at 150 basis points less than the Government of Canada rates. All or a portion of the interest rate savings realized on funds advanced under this program may have to be used for specific "green" purposes. Our application has not yet been approved as to eligibility or amount. Staff should have a better indication of the outcome of our request by early spring 2003.

Deduction

If the application is approved it would have the effect of lowering the pressure on the PCC rate or supporting "green" enhancements to the HSP.

Bond Issue

The difference between inflows from reserves and cost-sharing, and cash outflows for the project will be funded through debt. All financial models have assumed that any debt which is required to bridge the cash in and out flows will be repaid through ongoing PC rate revenues.

As Council is aware, any debt the municipality needs to bridge cash in and outflows, has been provided through the NS Municipal Finance Corporation (NSMFC) since the late 1970's. All municipalities in Nova Scotia are required to use the NSMFC for any debt needs they may have. HRM has been provided the opportunity, through legislation, to approach bond markets directly for the HSP. HRM's initial bond rating of "A/stable", was favourable to that of the Province, but there is no guarantee that a more favourable rating will translate into more favourable pricing on a bond issue. Staff will be assessing the likelihood of obtaining better interest rates for the HSP over the next few months and will be returning to Council with a recommendation regarding the best means

to raise the necessary debt for the project. The current financial models include interest rate assumptions which are based on NSMFC estimates and staff's best estimates of other factors which could impact on the cost of borrowing over the life of the project.

Funding Through the Tax Rate

Staff has also been asked to consider the use of the assessment base as a means to raise additional monies for the HSP. Assuming the use of the entire assessment base of approximately \$25 billion, a one cent addition to the tax rate would raise an additional \$2.5 million annually in revenue for the project.

There are a number of issues to be considered relative to this approach to fund the shortfall of the Harbour Solutions Project. While it is often said that there is only one taxpayer, we are all aware that some costs are best funded from certain sources of revenue, or more specifically, not all revenue sources are appropriate for every project. A recent example of this was the attempt to cover provincial equalization costs through the municipal tax base. HRM and other municipalities argued (successfully) that the property tax base was not the appropriate base from which to fund Provincial programs. Instead, it was argued that provincial income taxes were a more fair and appropriate base from which these costs be covered.

All preliminary project planning and funding discussions have concluded that HRM's portion of the HSP costs would be funded through the Pollution Control Charge, collected on the basis of water consumption. Standard and Poor's which provided HRM's first independent bond rating, expressly stated: *"The city's debt and debt service burden, however, is quite high by Canadian and international peer standards....The resulting high level of debt service constrains Halifax's capital financing options.....The debt incurred by the city for Harbour Solutions, however, will be serviced entirely by a dedicated wastewater service charge that was introduced recently." In addition, discussions with FCM staff regarding the FCM Green Fund indicate that one of the particularly attractive elements of the HRM Harbour project is that the funding comes from a dedicated waste water charge, not from property taxes. With HRM's relatively high debt and considerable capital pressures, Standard and Poor's has commented favorably on the HSP because the source of funds has no impact on HRM's net debt.*

Over the next 10-15 years, addressing capital budget pressures related to services for roads, fire, transit, police, etc., will require a balancing act. Every available appropriate funding source must be examined in order that we are able to meet the needs of HRM's citizens, while recognizing our obligation to ensure citizens receive good value for their taxes. The use of any financial capacity which might exist in the property tax base, for the HSP, leaves all other municipal services with few options to address capital service gaps in the foreseeable future.

Not all of the total assessment base represents property which is serviced by the municipal sewer system. Those not serviced, maintain their own private septic systems. It is unlikely that these taxpayers will feel that they are receiving value for their taxes if a portion of those taxes is used for the HSP. It might be argued that all residents of HRM will benefit from the HSP. There is merit in this argument and it is likely that all residents of Nova Scotia will benefit indirectly from the HSP. However, those residents do not contribute to the inflows of the sewage system which the HSP addresses. Those HRM residents with no connection to the HRM sewage system will be supporting the project based on their ability to pay through their Provincial and Federal taxes.

If the property tax base were used but the impact were to be restricted to urban taxpayers through an area rate, the problems associated with use of the property tax base are not eliminated. There is no way through the assessment system to ensure that only taxpayers who are connected to the HRM sewer system would pay. There are taxpayers in the urban area who are not on the sewer system. In addition, the current assessment system uses market values to determine the proportion that each taxpayer should pay to support local services. We hear every day that taxpayers do not feel that this is the best means of determining their fair proportion of municipal services, since market value is often not closely correlated to services received, particularly in a time of strong market growth in some areas of the municipality. The PCC is based on water consumption and is a far more appropriate base in determining each resident's fair share of the costs of the HSP than would the market value of their home. In addition, commercial taxpayers pay a multiplier which would compound this affect.

Deduction

Raising the additional funds through the tax base is not recommended for the reasons outlined above.

Financial Model Assumptions

The financial model used to assess the project's impact on the PCC used the following assumptions:

- Interest on reserve balance 2%
- Water consumption growth 1 % annually
- Inflation 2.4 % during construction
- Interest on debt 7 %

Deductions

To fund the construction and operation of the full project would require an additional 0.29 per cubic meter charge on the PCC¹. This charge would have to be levied over a five year period and would result in additional cost per annum as follows:

- 2004 \$ 12.80 per annum
- 2005 \$ 12.80 or \$ 25.60 per annum aggregate
- 2006 \$ 12.80 or \$ 38.40 per annum aggregate
- 2007 \$ 12.80 or \$ 51.20 per annum aggregate
- 2008 \$ 12.80 or \$ 64.00 per annum aggregate

Even considering the number of sensitivities in this model, staff is satisfied that the model is realistic enough in its projections for Council to make an informed decision on the way forward.

Capital Available Within Current Appropriations

Including the reserve balance, the funding announced by the other levels of government, and the capital capacity which exists in the current level of the PCC, HRM currently can afford to undertake approximately \$ 213 million of work. This equates to the Halifax System (road, collection system and plant) and possibly the Dartmouth Collection System².

Deductions

Building only what HRM can afford with the existing appropriations would result in a debt load of \$70 - 80 million, bearing in mind the existing PCC of \$0.78 per cubic meter would have to service this debt load and the respective operating costs of the associated plant and systems.

If HRM chooses to build both the Halifax and Dartmouth Systems, complete with Community Integration, it would have to finance an additional \$49 million dollars, requiring an increase to the PCC of \$ 0.08 per cubic meter to \$ 0.86. This would result in a debt load of \$ 120 -130 million.

Under this scenario Council could consider an immediate increase to the PCC whilst providing an additional window of time (up to 19 months) to lobby the other levels of government and/or consider a subsequent increase to the PCC to complete the balance of the project (Herring Cove System).

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¹ Cost based on annual consumption of 256 cubic meters

²Although technically feasible, to build only the Dartmouth Collection System would likely require some modifications to the system, including an additional pumping station, screening at CSOs, etc. It is estimated that an additional \$ 8 million would be required for the Dartmouth collections system.

In previous iterations of the Development Agreement, there was a clause that provided HRM with the ability to opt out of the Dartmouth and Herring Cove components of the Project (election to be made at Effective Date + 9 months), and a second option to not proceed with the Herring Cove component (election to be made at Effective Date + 19 months). If Council wanted to leave itself a means not to proceed with the balance of the project, it could instruct staff to negotiate a clause with the partner so as to re-introduce one of these options.

BUDGET IMPLICATIONS

The budget implications are as outlined in this report. If Council accepts the recommendation there will no impact on the operating budget and staff will return to Council at a later date to finalize the necessary changes to the PCC.

FINANCIAL MANAGEMENT POLICIES/BUSINESS PLAN

This report complies with the Municipality's Multi-Year Financial Strategy, the approved Operating, Capital and Reserve budgets, policies and procedures regarding withdrawals from the utilization of Capital and Operating reserves, as well as any relevant legislation.

ALTERNATIVES

- 1. Council could approve an immediate increase to the PCC of \$ 0.10 per cubic meter, to be phased in over two years, to fund both the Halifax and Dartmouth Systems. Council could instruct the negotiating team to negotiate an additional clause in the development agreement that would allow Council to opt out of the Herring Cove System on or before the Effective Date plus 19 months. This option would afford HRM a window to seek additional funds or approve a further increase to the PCC to complete the balance of the project. Under this alternative the condition precedent on funding would be lifted in the event that the additional clause is inserted as was negotiated in March 2002.
- 2. Council could not approve an increase to the PCC at this time and instruct the negotiating team to re-introduce the clauses to terminate the Dartmouth and Herring Cove Systems. Under this alternative HRM would have nine months to decide on whether to proceed with the Dartmouth System and if so another 10 months (ED + 19 months) to elect to proceed with the Herring Cove System. Under this alternative the condition precedent on funding would be lifted in the event that the additional clause is inserted as was negotiated in March 2002.

Neither of these two alternatives are recommended based on the information contained in the report, Council's stated commitment to the project, efforts to date, as well as public expectations of the project. Staff maintains that the increases to the PCC are modest if phased, and when balanced against the benefits of completing the whole project.

Additional copies of this report, and information on its status, can be obtained by contacting the Office of the Municipal Clerk at 490-4210, or Fax 490-4208. Mike Labrecque, Project Director, Harbour Solutions Project, at 490-4756 Report Prepared by: Report Approved by: a Mike Labrecque, Project Director, Harbour Solutions Project, at 490-4756

Harbour Solutions Project Summary: Build Complete Project

HREP Contract	HREP contract (Ex inflation)	Inflation Summary	Interim Financing	Other Costs	Net HST	HST In Total
Halifax	(Ex financing				4 004 000	00 000 440
Collection systems	61,878,410				4,001,289	
Treatment Plants	56,540,797				3,866,972	
Roads	861,612				55,393	917,005
Subtotal	119,280,819	1,179,506	2,788,295		7,923,654	131,172,275
Dartmouth		4 005 400			0.000.000	46 402 056
Collection systems	41,965,395				2,803,099	46,403,956
Treatment Plants	48,203,962				3,426,528 106,329	56,724,526 1,760,231
Roads	1,600,137				6,335,957	104,888,714
Subtotal	91,769,494	3,783,425	2,999,838		0,335,957	104,000,714
Herring Cove	14 000 400	4 470 400			1,030,735	17,063,325
Collection systems	14,860,400	1,172,190	2 022 105		2,706,381	44,802,842
Treatment Plants	37,153,407					
Roads	492,348	29,049			33,521	554,917
Subtotal	52,506,155	4,122,097	2,022,195		3,770,637	62,421,085
	263,556,468	9,085,028	7,810,329		18,030,248	298,482,073
Other Costs Community Integration)			4 000 000	60 406	1 000 000
Halifax				1,000,000	60,406	1,000,000
Dartmouth				1,000,000	60,406	1,000,000
Herring Cove				5,000,000	302,032	5,000,000
Remaining contract ne	gotiation			500,000	30,203	500,000
Contract support				2,100,000	132,301	2,100,000
				9,600,000	585,349	9,600,000
Sub total					18,615,597	308,082,073
Costs spent to date (n	ot of land acqu	vigition)				6,586,555
		isiaony				314,668,628
Total before HRM fina	ncing costs					314,000,020
Operationalized cost				0 400 472	122 201	2 100 172
Harbour Solutions Offi	ce			2,190,173	132,301	2,190,173
Land acquisition						349,442
Spent to date				5,350,000	572,568	5,478,580
Remaining budget*					572,500	
Total						5,828,022
Total net HST					19,320,465	
Grand total before pr	oject risk					322,686,823
Allowance for projec	t risk					10,000,000

* Land budget includes only net HST on NS contribution in kind of \$2mm. This figure includes the gross costs of the Pier A acquisition. We expect to ultimately resell a portion of these lands.

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Kinimum Minimum Quarterly Water Quarterly Water Cost Cost Water S0.2552 \$0.2324 \$33.05 \$0.291 \$0.2788 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2736 \$35.26 \$0.291 \$0.2735 \$35.26 \$0.291 \$0.3055 \$35.26 \$0.291 \$0.3056 \$35.26 \$0.291 \$0.3141 \$35.26 \$0.291 \$0.3055 \$35.26 \$0.291 \$0.3056 \$35.26 \$0.291 \$0.3325 \$35.26 \$0.291 \$0.3321 \$35.26 \$0.	Version				09	80	80	80	80	80	88)	28	31	44	73	85	.68		58	33		10.22	15.99 #1.02	p1.32	\$7.29)	\$1.75	\$5.72	\$2.03	\$1.81) ¢0.08	40.00 12.95	\$9.42	\$2.16)	\$4.33)	\$4.36)	\$2.38	\$1.46)	\$2.31			are effective J
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Ler Bill Impact Minimum Quarterly Water Water Cost Water Cost Water Cost Water Cost Water Cost S30.55 \$0.2552 \$0.2324 \$33.05 \$0.291 \$0.2736 \$33.05 \$0.291 \$0.2736 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.2778 \$35.26 \$0.291 \$0.278 \$35.26 \$0.291 \$0.2333 \$35.26 \$0.291 \$0.3050 \$35.26 \$0.291 \$0.3333 \$35.26 \$0.291 \$0.3361 \$35.26 \$0.291 \$0.3333 \$35.26 \$0.291 \$0.3361 \$35.26 \$0.291 \$0.3333 \$35.26 \$0.291 \$0.3361 \$35.26 \$0.291 \$0.3640 \$35.26 <td>1</td> <td></td> <td>PC rate</td> <td>Total PC-4 Increase Rate (absolute)</td> <td>\$0.7828 \$25.60</td> <td>\$0.8328 \$12.80</td> <td>\$0.8828 \$12.80</td> <td>\$0.9328 \$12.80</td> <td>\$0.9828 \$12.80</td> <td>\$1.0328 \$12.80</td> <td>\$0.9669 (\$16.88)</td> <td>\$0.9719 \$1.28</td> <td>\$0.9770 \$1.31</td> <td>\$0.9826 \$1.44</td> <td>\$0.9894 \$1.73</td> <td>\$1.0005 \$2.85</td> <td>\$1.0071 \$1.68</td> <td>\$1.0205 \$3.44</td> <td>\$1.0228 \$0.58</td> <td>\$1.0398 \$4.33</td> <td>\$1.0457 \$1.52</td> <td>\$1.0856</td> <td>\$1.1481 *1 1550</td> <td>\$1.1000 \$1.1433</td> <td>\$1.1148</td> <td>\$1.1217</td> <td>\$1.1440</td> <td>\$1.1519</td> <td>\$1.1449 \$1.1460</td> <td>\$1 1958</td> <td>\$1.2326</td> <td>\$1.2241</td> <td>\$1.2072</td> <td>\$1.1902</td> <td>\$1.1995 \$</td> <td>\$1.1938 (\$</td> <td>44 \$1.2028 \$</td> <td></td> <td></td> <td>es shown for this fiscal year are effective J</td>	1		PC rate	Total PC-4 Increase Rate (absolute)	\$0.7828 \$25.60	\$0.8328 \$12.80	\$0.8828 \$12.80	\$0.9328 \$12.80	\$0.9828 \$12.80	\$1.0328 \$12.80	\$0.9669 (\$16.88)	\$0.9719 \$1.28	\$0.9770 \$1.31	\$0.9826 \$1.44	\$0.9894 \$1.73	\$1.0005 \$2.85	\$1.0071 \$1.68	\$1.0205 \$3.44	\$1.0228 \$0.58	\$1.0398 \$4.33	\$1.0457 \$1.52	\$1.0856	\$1.1481 *1 1550	\$1.1000 \$1.1433	\$1.1148	\$1.1217	\$1.1440	\$1.1519	\$1.1449 \$1.1460	\$1 1958	\$1.2326	\$1.2241	\$1.2072	\$1.1902	\$1.1995 \$	\$1.1938 (\$	44 \$1.2028 \$			es shown for this fiscal year are effective J
ter Bill Impact Minimum Quarterly Water Water Cost Charge per cubic (5/8 inch) meter \$33.05 \$0.291 \$35.26 \$0.291 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020 \$2020	1		PC Virtual rate	HS-3 Total PC-4 Increase Rate Rate (absolute)	\$0.3700 \$0.7828 \$25.60	\$0.3736 \$0.8328 \$12.80	\$0.4288 \$0.8828 \$12.80	\$0.4769 \$0.9328 \$12.80	\$0.5246 \$0.9828 \$12.80	\$0.5720 \$1.0328 \$12.80	\$0.5032 \$0.9669 (\$16.88)	\$0.5039 \$0.9719 \$1.28	\$0.5048 \$0.9770 \$1.31	\$0.5061 \$0.9826 \$1.44	\$0.5085 \$0.9894 \$1.73	\$0.5152 \$1.0005 \$2.85	\$0.5172 \$1.0071 \$1.68	\$0.5260 \$1.0205 \$3.44	\$0.5237 \$1.0228 \$0.58	\$0.5359 \$1.0398 \$4.33	\$0.5370 \$1.0457 \$1.52	\$0.5720 \$1.0856	\$0.6295 \$1.1481	\$0,6147 \$1,1330 \$0,6147 \$1,1433	\$0.5810 \$1.1148	\$0.5826 \$1.1217	\$0.5996 \$1.1440	\$0.6021 \$1.1519	\$0.5896 \$1.1449 ¢0.6042 ¢1.1452	\$0.6293 \$1.1958 \$	\$0.6603 \$1.2326	\$0.6461 \$1.2241	\$0.6233 \$1.2072	\$0.6002 \$1.1902	\$0.6035 \$1.1995 \$	\$0.5916 \$1.1938 (\$	44 \$1.2028 \$			er quarter Water rates shown for this fiscal year are effective J
Vater Bill Im Minimum Nater Vater Va Water Counterly Wa Water Counterly Wa Water Counterly Wa Water Counterly Wa Water San So Side \$33.05 \$0.2 Side \$35.26 \$0 Side \$25 \$0 Side \$	1		PC Virtual Virtual rate	EP-2 HS-3 Total PC-4 Increase Rate Rate Rate (absolute)	\$0.1804 \$0.3700 \$0.7828 \$25.60	\$0.1804 \$0.3736 \$0.8328 \$12.80	\$0.1804 \$0.4288 \$0.8828 \$12.80	\$0.1804 \$0.4769 \$0.9328 \$12.80	\$0.1804 \$0.5246 \$0.9828 \$12.80	\$0.1804 \$0.5720 \$1.0328 \$12.80	\$0.1804 \$0.5032 \$0.9669 (\$16.88)	\$0.1804 \$0.5039 \$0.9719 \$1.28	\$0.1804 \$0.5048 \$0.9770 \$1.31	\$0.1804 \$0.5061 \$0.9826 \$1.44	\$0.1804 \$0.5085 \$0.9894 \$1.73	\$0.1804 \$0.5152 \$1.0005 \$2.85	\$0.1804 \$0.5172 \$1.0071 \$1.68	\$0.1804 \$0.5260 \$1.0205 \$3.44	\$0.1804 \$0.5237 \$1.0228 \$0.58	\$0.1804 \$0.5359 \$1.0398 \$4.33	\$0.1804 \$0.5370 \$1.0457 \$1.52	\$0.1804 \$0.5720 \$1.0856	\$0.1804 \$0.6295 \$1.1481	\$0.1604 \$0.0320 \$1.1330 \$0.1804 \$0.6147 \$1.1333	\$0.1804 \$0.5810 \$1.1148	\$0.1804 \$0.5826 \$1.1217	\$0.1804 \$0.5996 \$1.1440	\$0.1804 \$0.6021 \$1.1519	\$0.1804 \$0.5896 \$1.1449 \$0.1904 \$0.5896 \$1.1449	\$0.1004 \$0.3043 \$1.1432 \$0.1804 \$0.6293 \$1.1958 3	\$0.1804 \$0.6603 \$1.2326	\$0.1804 \$0.6461 \$1.2241	\$0.1804 \$0.6233 \$1.2072	\$0.1804 \$0.6002 \$1.1902	\$0.1804 \$0.6035 \$1.1995 \$	\$0.1804 \$0.5916 \$1.1938 (\$	\$0.1804 \$0.5944 \$1.2028 \$			Per quarter * Water rates shown for this fiscal year are effective J
Vater I Minim Minim Minim Vater I Vater 200 Vasteval V03 \$35 V05 \$35 V05 \$35 V05 \$35 V10 \$35 V10 \$35 V10 \$35 V10 \$35 V10 \$35 V10 \$35 V10 \$35 V11 \$35 V10 \$35 V11 \$35 V12 \$35 V12 \$35 V12 \$35 V12 \$35 V12 \$35 V12 \$35 V13 \$35 V12 \$35 V	Printed: 18-Oct-2002	ł	PC Virtual Virtual rate	WW-1 EP-2 HS-3 Total PC-4 Increase Rate Rate Rate (absolute)	\$0.2324 \$0.1804 \$0.3700 \$0.7828 \$25.60	\$0.2788 \$0.1804 \$0.3736 \$0.8328 \$12.80	\$0.2736 \$0.1804 \$0.4288 \$0.8828 \$12.80	\$0.2755 \$0.1804 \$0.4769 \$0.9328 \$12.80	\$0.2778 \$0.1804 \$0.5246 \$0.9828 \$12.80	\$0.2804 \$0.1804 \$0.5720 \$1.0328 \$12.80	\$0.2833 \$0.1804 \$0.5032 \$0.9669 (\$16.88)	\$0.2875 \$0.1804 \$0.5039 \$0.9719 \$1.28	\$0.2918 \$0.1804 \$0.5048 \$0.9770 \$1.31	\$0.2961 \$0.1804 \$0.5061 \$0.9826 \$1.44	\$0.3005 \$0.1804 \$0.5085 \$0.9894 \$1.73	\$0.3050 \$0.1804 \$0.5152 \$1.0005 \$2.85	\$0.3095 \$0.1804 \$0.5172 \$1.0071 \$1.68	\$0.3141 \$0.1804 \$0.5260 \$1.0205 \$3.44	\$0.3188 \$0.1804 \$0.5237 \$1.0228 \$0.58	\$0.3235 \$0.1804 \$0.5359 \$1.0398 \$4.33	\$0.3283 \$0.1804 \$0.5370 \$1.0457 \$1.52	\$0.3332 \$0.1804 \$0.5720 \$1.0856	\$0.3381 \$0.1804 \$0.6295 \$1.1481	\$U.3431 \$U.16U4 \$U.03ZU \$1.1330 \$A 3483 \$A 18A4 \$A 6147 \$1 1433	\$0.3534 \$0.1804 \$0.5810 \$1.1148	\$0.3587 \$0.1804 \$0.5826 \$1.1217	\$0.3640 \$0.1804 \$0.5996 \$1.1440	\$0.3694 \$0.1804 \$0.6021 \$1.1519	\$0.3749 \$0.1804 \$0.5896 \$1.1449 ***********************************	\$0.3003 \$0.1004 \$0.3043 \$1.1432 \$0.3864 \$0.1804 \$0.6293 \$1.1958 \$	\$0.3918 \$0.1804 \$0.6603 \$1.2326	\$0.3977 \$0.1804 \$0.6461 \$1.2241	\$0.4036 \$0.1804 \$0.6233 \$1.2072	\$0.4096 \$0.1804 \$0.6002 \$1.1902	\$0.4156 \$0.1804 \$0.6035 \$1.1995 \$	\$0.4218 \$0.1804 \$0.5916 \$1.1938 (\$	\$0.4281 \$0.1804 \$0.5944 \$1.2028 \$		Usage does not react to price change (ie	Per quarter * Water rates shown for this fiscal year are effective J
	Printed: 18-Oct-2002	ł	y Water PC . Cost Virtual Virtual rate	per cubic WW-1 EP-2 HS-3 Total PC-4 Increase n) meter Rate Rate Rate (absolute)	\$0.2552 \$0.2324 \$0.1804 \$0.3700 \$0.7828 \$25.60	\$0.278 \$0.2788 \$0.1804 \$0.3736 \$0.8328 \$12.80	\$0.291 \$0.2736 \$0.1804 \$0.4288 \$0.8828 \$12.80	\$0.291 \$0.2755 \$0.1804 \$0.4769 \$0.9328 \$12.80	\$0.291 \$0.2778 \$0.1804 \$0.5246 \$0.9828 \$12.80	\$0.291 \$0.2804 \$0.1804 \$0.5720 \$1.0328 \$12.80	\$0.291 \$0.2833 \$0.1804 \$0.5032 \$0.9669 (\$16.88)	\$0.291 \$0.2875 \$0.1804 \$0.5039 \$0.9719 \$1.28	\$0.291 \$0.2918 \$0.1804 \$0.5048 \$0.9770 \$1.31	\$0.291 \$0.2961 \$0.1804 \$0.5061 \$0.9826 \$1.44	\$0.291 \$0.3005 \$0.1804 \$0.5085 \$0.9894 \$1.73	\$0.291 \$0.3050 \$0.1804 \$0.5152 \$1.0005 \$2.85	\$0.291 \$0.3095 \$0.1804 \$0.5172 \$1.0071 \$1.68	\$0.291 \$0.3141 \$0.1804 \$0.5260 \$1.0205 \$3.44	\$0.291 \$0.3188 \$0.1804 \$0.5237 \$1.0228 \$0.58	\$0.291 \$0.3235 \$0.1804 \$0.5359 \$1.0398 \$4.33	\$0.291 \$0.3283 \$0.1804 \$0.5370 \$1.0457 \$1.52	\$0.291 \$0.3332 \$0.1804 \$0.5720 \$1.0856	\$0.291 \$0.3381 \$0.1804 \$0.6295 \$1.1481	\$0.231 \$0.3431 \$0.1604 \$0.0520 \$1.1330 \$0.304 \$0.3483 \$0.1804 \$0.5147 \$1.1333	\$0.291 \$0.3534 \$0.1804 \$0.5810 \$1.1148	\$0.291 \$0.3587 \$0.1804 \$0.5826 \$1.1217	\$0.291 \$0.3640 \$0.1804 \$0.5996 \$1.1440	\$0.291 \$0.3694 \$0.1804 \$0.6021 \$1.1519	\$0.291 \$0.3749 \$0.1804 \$0.5896 \$1.1449	#U.291 #U.3003 #U.1004 #U.3043 #1.1432 #U.301 #U.3864 #U.1804 #U.80633 #11958 9	\$0.291 \$0.3918 \$0.1804 \$0.603 \$1.2326	\$0.291 \$0.3977 \$0.1804 \$0.6461 \$1.2241	\$0.291 \$0.4036 \$0.1804 \$0.6233 \$1.2072	\$0.291 \$0.4096 \$0.1804 \$0.6002 \$1.1902	\$0.291 \$0.4156 \$0.1804 \$0.6035 \$1.1995 \$	\$0.291 \$0.4218 \$0.1804 \$0.5916 \$1.1938 (\$	3 \$0.291 \$0.4281 \$0.1804 \$0.5944 \$1.2028 \$	ASSUMPTIONS	rotection Usage does not react to price change (le	

Harbour Solutions: Pollution Control Rate Sensivity

Harbour Solutions Project Summary: Hold Rate Constant

HREP Contract	HREP contract (Ex inflation)	Inflation Summary	Interim Financing	Other Costs	Net HST	HST In Total
Halifax	(Ex financing))				
Collection systems	61,878,410	359,717			4,001,289	66,239,416
Treatment Plants	56,540,797	819,789	2,788,295		3,866,972	64,015,853
Roads	861,612	0	-		55,393	917,005
Subtotal	119,280,819	1,179,506	2,788,295	•	7,923,654	131,172,275
Dartmouth				•		
Collection systems	41,965,395	1,635,462			2,803,099	46,403,956
Treatment Plants	8,000,000	0	0		543,318	8,543,318
Roads	1,600,137	53,765	0		106,329	1,760,231
Subtotal	51,565,532	1,689,227	0		3,452,746	56,707,505
Herring Cove	<u></u>					
Collection systems	0	0			0	0
Treatment Plants	0	0	0		0	0
Roads	0	0	0		0	0
Subtotal	0	0	0	-	0	0
	170,846,351	2,868,733	2,788,295		11,376,400	187,879,779
Other Costs Community Integration	ı			1,000,000	60,406	1,000,000
Halifax					00,400	1,000,000
Dartmouth				0	0	0
Herring Cove						
Remaining contract ne	gotiation			500,000	30,203	500,000
Contract support				2,100,000	132,301	2,100,000
				3,600,000	222,910	3,600,000
Sub total					11,599,310	191,479,779
Costs spent to date (n	et of land acqu	usition)				6,586,555
Total before HRM fina						198,066,334
	noing coole					
Operationalized cost	s					
Harbour Solutions Offi				2,190,173	132,301	2,190,173
1 1						
Land acquisition						349,442
Spent to date Remaining budget*	r			4,350,000	512,161	4,478,580
• •					012,101	4,828,022
Total						4,020,022
Total net HST					12,243,772	
Grand total before p	roject risk					205,084,529
Allowance for projec	t risk					10,000,000

* Land budget includes only net HST on NS contribution in kind of \$2mm. This figure includes the gross costs of the Pier A acquisition. We expect to ultimately resell a portion of these lands.

ant	Aggregate increase	Water Water Water Bill Bill Bill Water PC Increase since 2003 Increase	(absolute)	\$15.84 \$15.84 4.1% \$203 \$200			\$28.00 0.0% \$216	\$28.00 0.0% \$216	\$7.88 -4.8% \$216		\$10.76 0.4% \$216				\$0.27 \$17.03 0.1% \$216 \$189	\$3.67 \$20.70 0.9% \$216 \$193	(\$0.46) \$20.24 -0.1% \$216 \$193		\$23.38 -0.8% \$216	\$13.01 3.2% \$216 \$209 \$18.20 4.3% \$216 \$209	-2.7% \$216	-0.2% \$216	0.5% \$216	0.9% \$216	\$3.58 0.8% \$216 \$224 (*0.77) 0.2% \$216 \$229	0.2% \$216	0.4% \$216	3.0% \$216	-0.2% \$216	(\$6.15) -1.4% \$216	\$2.31 0.5% \$216	\$2.96 0.7% \$216		0.5% \$216	
Hold Rate Constant		Average Resident Resident User Heade Applied Bill		256 \$404	256 \$416	256 \$416	256 \$416			256 \$397	256 \$399	256 \$400	256 \$402	256 \$405	256 \$405	256 \$409	256 \$408	256 \$414	256 \$411	256 \$424		256	256	256	256 \$439 266 \$439	256	256	256 \$454	256	256	256	256	2004¢ 002	256 256	
	РС	rate Increase		\$0.00 0.0%	\$0.00 0.0%	\$0.00 0.0%	\$0.00 0.0%		7	\$18.70) 0.8%	_	_	(\$13.82) 1.1%	(\$11.24) 1.4%	(\$10.97) 0.1%	(\$7.30) 1.9%	(\$7.77) -0.2%	(\$1.49) 3.3%	(\$4.63) -1.6%	6.6% 8 7%	-5.3%	-0.4%	1.0%	1.7%	1.6%	0.4%	0.8%	5.8%	-0.3%	-2.6%	1.0%	1.3%	1.3%	%6.0- 0.9%	
Version:		Increase PC Rate (absolute) since 2003		\$0.00 \$0					_	<u> </u>		<u> </u>	<u> </u>	\$2.57 (\$11	\$0.27 (\$10	\$3.67 (\$7	(\$0.46) (\$7		(\$3.13) (\$2	\$13.01 \$18.20	(\$11.99)	(\$0.92)	\$2.21	\$3.73	\$3.58 (*0.77)	\$0.89 \$0.89	\$1.70	\$13.09	(\$0.72)	(\$6.15)	\$2.31	\$2.96 \$2.6	\$3.UU	(\$0.02) \$2.20	
18-Oct-2002		Total PC-4	28	\$0.7828	\$0.7828	\$0.7828	\$0.7828	\$0.7828	\$0.7042	\$0.7098	\$0.7154	\$0.7212	\$0.7288	\$0.7389	\$0.7399	\$0.7543	\$0.7525	\$0.7770	\$0.7647	\$0.8155 ©0.8066	\$0.8398	\$0.8362	\$0.8449	\$0.8594	\$0.8734	\$0.8739	\$0.8805	\$0.9316	\$0.9288	\$0.9048	\$0.9138	\$0.9254	\$0.9371	\$0.9425	ASSUMPTIONS
Printed:	-	Virtual HS-3 Rate	\$0.3700	\$0.3236	\$0.3288	\$0.3269	\$0.3246	\$0.3220	\$0.2405	\$0.2419	\$0.2433	\$0.2447	\$0.2479	\$0.2535	\$0.2500	\$0.2598	\$0.2533	\$0.2731	\$0.2560	\$0.3020 #0.2604	\$0.3163	\$0.3076	\$0.3110	\$0.3204	\$0.3290	\$0.3186	\$0.3197	\$0.3651	\$0.3566	\$0.3267	\$0.3299	\$0.3354	\$0.3411	\$0.3340	TIONS
		Virtual EP-2 Pata	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804 \$0.1804	ASSUMPTIONS
		WW-1 Date	\$0.2324	\$0.2788	\$0.2736	\$0.2755	\$0.2778	\$0.2804	\$0.2833	\$0.2875	\$0.2918	\$0.2961	\$0.3005	\$0.3050	\$0.3095	\$0.3141	\$0.3188	\$0.3235	\$0.3283	\$0.3332 \$0.3332	\$0.3431	\$0.3482	\$0.3534	\$0.3587	\$0.3640	\$0.3749	\$0.3805	\$0.3861	\$0.3918	\$0.3977	\$0.4036	\$0.4096	\$0.4156	\$0.4281	
Impac	Water	Cost per cubic motor	111elei \$0.2552	\$0.278	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	162.04	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	
Water Bill Impact	Minimum Quarterly	Water Charge { /ɛ/੪ inch)	30.55 \$30.55	\$33.05	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26 *25.26	\$35.26 \$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	1-Wastewater

Harbour Solutions: Pollution Control Rate Sensivity

Harbour Solutions Budget Holding Rate Constant

Revenues	
Harbour Solutions Rate (within total <i>Pollution Control Rate</i> of \$0.7828)	* • • • • • •
(average forecast over 5 year construction period)	\$0.3348
Billable water consumption	40.000.700
(average forecast 1998 to 2008; cubic meters)	40,998,799
Annual revenues from Harbour Solutions levy	\$13,726,330
Less: Operating costs of Harbour Solutions ST plants (2008 figures)	(\$5,501,225)
Less: Operating costs of collection systems and incremental overhead (20)	(\$1,144,436)
Annual Harbour Solutions levy available for debt servicing	\$7,080,669
Present value of Harbour Solutions levy available for debt servicing	\$89,546,073
Discount rate: 7.00%	
Time:Construction period to first borrowing2	
(pays for Halifax plant)	
Debt amortization period 30	
32	
Other Funding Sources	
Present Value of Nova Scotia contribution (land at \$2mm)	\$19,024,138
Federal funding	\$30,000,000
Funds available for Harbour Solutions from reserves (Dec '02 estimate)	\$67,000,000
Funds available for future Harbour Solutions expenditures	\$205,570,212
Funds spent to date	6,586,555
Harbour solutions budget theoretically supportable with current levy	\$212,156,767

Harbour Solutions Project Summary: Build Halifax & Dartmouth Systems

Halfax (Ex financing) Collection systems 61,878,410 359,717 4,001,289 66,239,416 Treatment Plants 61,878,410 359,717 4,001,289 66,239,416 Subtotal 119,280,819 1,179,506 2,788,295 3,866,972 64,015,853 Dartmouth Collection systems 41,965,395 1,635,462 2,803,099 46,403,956 Collection systems 41,965,395 1,635,452 2,999,838 3,426,528 56,724,526 Roads 1,600,137 53,765 0 0 0 0 Subtotal 91,769,444 3,783,425 2,999,838 3,426,528 56,724,526 Roads 0 0 0 0 0 0 0 Subtotal 91,769,444 3,783,425 2,999,838 3,426,528 56,724,526 Roads 0 0 0 0 0 0 0 Subtotal 91,769,444 3,783,425 2,999,838 1,42,59,611 236,060,988 Collection systems 0 0 0 0 0 0 <th>HREP Contract</th> <th>HREP contract (Ex inflation)</th> <th>Inflation Summary</th> <th>Interim Financing</th> <th>Other Costs</th> <th>Net HST</th> <th>HST in Total</th>	HREP Contract	HREP contract (Ex inflation)	Inflation Summary	Interim Financing	Other Costs	Net HST	HST in Total
Treatment Plants 56,540,797 819,789 2,788,295 3,866,972 64,015,853 Subtotal 119,200,819 1,179,506 2,788,295 7,923,654 131,172,275 Dartmouth Collection systems 41,965,395 1,635,462 2,803,099 46,403,956 Roads 1,600,137 53,765 0 6,335,957 104,888,714 Herring Cove 0 0 0 0 0 Collection systems 0 0 0 0 0 Subtotal 91,769,494 3,783,425 2,999,838 3,426,528 56,724,526 Roads 1,600,137 53,765 0 0 0 0 Treatment Plants 0 0 0 0 0 0 Roads 0 0 0 0 0 0 0 Collection systems 0 <td< td=""><td>Halifax</td><td>· ·</td><td>•</td><td></td><td></td><td></td><td></td></td<>	Halifax	· ·	•				
Roads 661 (612 0 0 55.333 917,005 Subtotal 119,280,819 1,179,506 2,788,295 7,923,654 131,172,275 Dartmouth Collection systems 41,965,395 1,635,462 2,803,099 46,403,966 Roads 1,600,137 53,765 0 106,329 1,760,231 Subtotal 91,769,494 3,783,425 2,999,838 3,426,528 56,724,526 Roads 0 0 0 0 0 0 Subtotal 91,769,494 3,783,425 2,999,838 3,426,528 56,724,526 Roads 0 0 0 0 0 0 0 Roads 0 0 0 0 0 0 0 Roads 0 0 0 0 0 0 0 Subtotal 0 0 0 0 0 0 0 Community Integration 1,000,000 60,406 1,000,000	•						
Subtral 119,280,819 1,179,506 2,788,295 7,923,654 131,172,275 Dartmouth Collection systems 41,965,395 1,635,462 2,803,099 46,403,956 Collection systems 1,600,137 53,765 0 6,335,957 104,888,714 Herring Cove 91,769,494 3,783,425 2,999,838 6,335,957 104,888,714 Herring Cove 0 0 0 0 0 0 Collection systems 0 0 0 0 0 0 Roads 0 0 0 0 0 0 0 Subtotal 0							
Dartmouth Collection systems 41,965,395 1,635,462 2,803,099 46,403,956 Roads 1,600,137 53,765 0 106,329 1,760,231 Subtotal 91,769,494 3,783,425 2,999,838 6,335,957 104,888,714 Herring Cove Collection systems 0 0 0 0 0 0 Roads 0 0 0 0 0 0 0 211,050,313 4,962,931 5,788,134 14,259,611 236,060,988 Other Costs Community Integration 1,000,000 60,406 1,000,000 Haiffax 1,000,000 1,000,000 32,003 500,000 Contract negotiation 2,100,000 132,301 2,100,000 Sub total <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Collection systems 41,965,395 1,635,462 2,803,093 3,426,528 56,724,526 Roads 1,600,137 53,765 0 106,329 1,760,231 Subtotal 91,769,494 3,783,425 2,999,838 6,335,957 104,888,714 Herring Cove 0 0 0 0 0 0 0 Collection systems 0 0 0 0 0 0 0 Collection systems 0 0 0 0 0 0 0 Collection systems 0 <td< td=""><td></td><td>119,280,819</td><td>1,179,506</td><td>2,788,295</td><td></td><td>7,923,654</td><td>131,172,275</td></td<>		119,280,819	1,179,506	2,788,295		7,923,654	131,172,275
Treatment Plants 48,203,962 2,094,198 2,999,838 3,426,528 56,724,526 Roads 1,600,137 53,765 0 6,335,957 104,888,714 Herring Cove 0 0 0 0 0 Collection systems 0 0 0 0 0 Roads 0 0 0 0 0 0 Roads 0 0 0 0 0 0 0 Collection systems 0 <td></td> <td>44 005 005</td> <td>4 005 400</td> <td></td> <td></td> <td>2 802 000</td> <td>46 402 056</td>		44 005 005	4 005 400			2 802 000	46 402 056
Roads 1,600,137 53,765 0 106,329 1,760,231 Subtotal 91,769,494 3,783,425 2,999,838 6,335,957 104,888,714 Herring Cove 0 0 0 0 0 0 0 Treatment Plants 0 0 0 0 0 0 0 Boads 0 0 0 0 0 0 0 0 211,050,313 4,962,931 5,788,134 14,259,611 236,060,988 0	•						
Subtotal 91,769,494 3,783,425 2,999,838 6,335,957 104,888,714 Herring Cove 0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Herring Cove 0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Collection systems 0		91,709,494	3,703,423	2,999,000		0,000,001	104,000,114
Treatment Plants 0 <th0< th=""> 0 <th0< th=""></th0<></th0<>	-	0	0			0	0
Roads 0 <th0< th=""> <th0< th=""></th0<></th0<>	•			0			
Notes 0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Other Costs 14,259,611 236,060,988 Other Costs 1,000,000 60,406 1,000,000 Community Integration 1,000,000 60,406 1,000,000 Haifax 1,000,000 60,406 1,000,000 Dartmouth 1,000,000 60,406 1,000,000 Herring Cove 0 0 0 0 Contract negotiation 500,000 30,203 500,000 Contract support 2,100,000 132,301 2,100,000 Sub total 14,542,927 240,660,988 Costs spent to date (net of land acquisition) 6,586,555 6,586,555 Total before HRM financing costs 247,247,543 247,247,543 Operationalized costs 2,190,173 132,301 2,190,173 Harbour Solutions Office 2,190,173 132,301 2,190,173 Land acquisition 349,442 4,350,000 512,161 4,478,580 Total 4,828,022 4,828,022 15,187,389 4,828,022 Total net HST 15,187,389 254,265,738 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Other Costs Image: Community Integration Halifax 1,000,000 60,406 1,000,000 Dartmouth 1,000,000 60,406 1,000,000 Harring Cove 0 0 0 0 Remaining contract negotiation 2500,000 30,203 500,000 Contract support 2,100,000 132,301 2,100,000 Sub total 14,542,927 240,660,988 Costs spent to date (net of land acquisition) 6,586,555 6,586,555 Total before HRM financing costs 247,247,543 247,247,543 Operationalized costs 2,190,173 132,301 2,190,173 Harbour Solutions Office 2,190,173 132,301 2,190,173 Land acquisition 349,442 4,350,000 512,161 4,478,580 Total 4,828,022 4,828,022 4,828,022 4,828,022 Total net HST 15,187,389 254,265,738 254,265,738	Gabiotal					44.050.044	000 000 000
Community Integration Halifax Dartmouth Herring Cove 1,000,000 60,406 1,000,000 Herring Cove 0 0 0 0 Remaining contract negotiation Contract support 2,100,000 30,203 500,000 2,100,000 132,301 2,100,000 4,600,000 283,317 4,600,000 Sub total Costs spent to date (net of land acquisition) 14,542,927 240,660,988 6,586,555 Total before HRM financing costs 247,247,543 247,247,543 247,247,543 Operationalized costs Harbour Solutions Office 2,190,173 132,301 2,190,173 Land acquisition Spent to date Remaining budget* Total 349,442 4,478,580 4,828,022 Total net HST 15,187,389 4,828,022 4,828,022 Grand total before project risk 254,265,738 254,265,738		211,050,313	4,962,931	5,788,134	:	14,259,611	236,060,966
Sub total14,542,927240,660,988Costs spent to date (net of land acquisition)6,586,555Total before HRM financing costs247,247,543Operationalized costs247,247,543Harbour Solutions Office2,190,173Land acquisition349,442Remaining budget*4,350,000Total net HST15,187,389Grand total before project risk254,265,738	Community Integration Halifax Dartmouth Herring Cove Remaining contract ne				1,000,000 0 500,000 2,100,000	60,406 0 30,203 132,301	1,000,000 0 500,000 2,100,000
Costs spent to date (net of land acquisition)6,586,555Total before HRM financing costs247,247,543Operationalized costs Harbour Solutions Office2,190,173Land acquisition Spent to date Remaining budget* Total3,49,4424,350,000512,1614,478,580 4,828,022Total net HST15,187,389Grand total before project risk254,265,738					4,000,000		
Total before HRM financing costs247,247,543Operationalized costs Harbour Solutions Office2,190,173132,3012,190,173Land acquisition Spent to date Remaining budget* Total349,442349,442A,350,000512,1614,478,5804,828,0224,828,022Total net HST15,187,389Grand total before project risk254,265,738	Sub total					14,542,927	240,660,988
Operationalized costs Harbour Solutions Office 2,190,173 132,301 2,190,173 Land acquisition Spent to date Remaining budget* Total 349,442 349,442 349,442 Total 4,350,000 512,161 4,478,580 349,22 Total net HST 15,187,389 4,828,022 349,22 349,442 34,828,022 349,442 349,442	Costs spent to date (n	et of land acqu	isition)				6,586,555
Harbour Solutions Office 2,190,173 132,301 2,190,173 Land acquisition Spent to date 349,442 Remaining budget* 4,350,000 512,161 4,478,580 Total 4,828,022 Total net HST 15,187,389 Grand total before project risk 254,265,738	Total before HRM final	ncing costs				:	247,247,543
Spent to date Remaining budget* Total 349,442 4,350,000 512,161 4,478,580 4,828,022 4,828,022 Total net HST 15,187,389 Grand total before project risk 254,265,738	•				2,190,173	132,301	2,190,173
Spent to date Remaining budget* Total 349,442 4,350,000 512,161 4,478,580 4,828,022 4,828,022 Total net HST 15,187,389 Grand total before project risk 254,265,738							
Total net HST15,187,389Grand total before project risk254,265,738	Spent to date Remaining budget*				4,350,000	512,161	4,478,580
Grand total before project risk254,265,738	10101					:	.,,
	Total net HST					15,187,389	
Allowance for project risk 10,000,000	Grand total before pr	oject risk				:	254,265,738
	Allowance for projec	t risk				:	10,000,000

* Land budget includes only net HST on NS contribution in kind of \$2mm. This figure includes the gross costs of the Pier A acquisition. We expect to ultimately resell a portion of these lands.

		PC as a %	of Water	107%	101%	98%	100%	102%	102%	102%	103%	104%	104%	105%	107%	107%	108%	109%	111%	112%	116%	125%	120%	120%	122%	124%	124%	124%	131%	135%	130%	129%	130%	131%	132%			
			r PC	\$200	\$\$206	\$\$211	\$\$216	\$\$221	\$221													020% C				5 \$268 . *208							0 \$283			ţ	ers	period
	ഗ	L	Water	it) \$188	% \$203	% \$216	% \$216	% \$216	% \$216	% \$216												% \$216				% \$216							% \$216			tom oid.	ubic mer	struction
	stem	Water	Bill 3 Increas	(percent)	5.4%	4.2%	1.2%	1.2%	0.0%	-0.1%											1.7%	4.1%	-2.3%	-0.2%	0.9%	1.2%	-0.4%	0.2%	2.7%	2.0%	-2.0%	-0.7%	0.7%	-0.1%	0.5%	0 19 000	ises o4 c	ring cons
(l th Sys Aggregate	increase Water	Bill Bill since 2003 Increase		\$20.96	\$38.24	\$43.36	\$48.48	\$48.48	\$47.89	\$49.35	\$50.84	\$52.47	\$54.38	\$57.40	\$59.00	\$61.25	\$63.30	\$67.25	\$69.43																	children u	er year du
	Build Halitax & Dartmouth Systems Aggregate	Water	Bill Increase		\$20.96	\$17.29	\$5.12	\$5.12	\$0.00	(\$0.60)	\$1.46	\$1.49	\$1.62	\$1.91	\$3.03	\$1.59	\$2.26	\$2.05	\$3.95	\$2.18	\$7.70	\$19.10 \$1.47	(\$11.16)	(\$1.06)	\$4.36	\$5.50	\$1.30 (\$2.10)	\$0.92	\$13.30	\$9.95	(\$10.39)	(\$3.59)	\$3.30 \$2.00	42.03 (\$0.61)	\$2.42	, o dtinn k t.	le inelastic). Per Water Commission (2002) a family of 4 with 2 children uses 64 cubic meters	Total PC rate increases \$0.05 per year during construction period
	X & Q	Resident	User Annual Bill		\$409	\$426	\$431	\$436	\$436	\$436	\$437	\$439	\$440	\$442	\$445	\$447	\$449	\$451	\$455	\$457	\$465	\$484 \$486	\$475	\$473	\$478	\$483 ****	\$400 \$483	\$484	\$497	\$507	\$497	\$493	064¢	\$498	\$500	dimof o voo	02) a ramır	rate increa
•	La ta	Average	Resident Usage /		256	256	256	256	256	256	256	256	256	256	256	256	256	256	256	256	256	007 976	256	256	256	256	256 256	256	256	256	256	256 256	2007	256	256	00/ mojee	רבי אסוצצו	Total PC
:	Build	PC rate	Increase F (percent)	12.8%	2.6%	2.5%	2.4%	2.4%	0.0%	-0.3%	0.7%	0.7%	0.7%	0.8%	1.3%	0.7%	1.0%	0.9%	1.7%	0.9%	3.2%	0.1%	-4.1%	-0.4%	1.7%	2.1%	0.0% -0.8%	0.3%	5.0%	3.5%	-3.6%	-1.3%	%7°I	-0.2%	0.9%	imme C zet	ter comm	03
	Version:	Aggregate increase	PC Rate since 2003		\$5.12	\$10.24	\$15.36	\$20.48	\$20.48	\$19.88	\$21.34	\$22.84	\$24.46	\$26.37	\$29.40	\$30.99	\$33.25	\$35.30	\$39.25	\$41.42																	tic). Per wa	are effective Jan 1 '03
isivity	-	PC rate	Increase (absolute)	\$25.60	\$5.12	\$5.12	\$5.12	\$5.12	\$0.00	(\$0.60)	\$1.46	\$1.49	\$1.62	\$1.91	\$3.03	\$1.59	\$2.26	\$2.05	\$3.95	\$2.18	\$7.70	\$19.10 \$1.47	(\$11.16)	(\$1.06)	\$4.36	\$5.50	ф. 10) (\$2 10)	\$0.92	\$13.30	\$9.95	(\$10.39)	(\$3.59)	\$3.30 \$2.00	(\$0.61)	\$2.42		-	
Harbour Solutions: Pollution Control Rate Sensi	18-Oct-2002		Total PC-4 Rate	28	\$0.8028	\$0.8228	\$0.8428	\$0.8628	\$0.8628	\$0.8605	\$0.8662	\$0.8720	\$0.8783	\$0.8858	\$0.8976	\$0.9039	\$0.9127	\$0.9207	\$0.9361	\$0.9446	\$0.9747	\$1.0495 \$1.0453	\$1.0117	\$1.0075	\$1.0246	\$1.0461	\$1.0322 \$1.0440	\$1.0476	\$1.0996	\$1.1384	\$1.0978	\$1.0838	\$1.09/U	\$1.1028	\$1.1122	ando notra att	Usage does not react to price change per quarter	Water rates shown for this fiscal year
Control	Printed:	Virtual	HS-3 Rate	\$0.3700	\$0.3436	\$0.3688	\$0.3869	\$0.4046	\$0.4020	\$0.3968	\$0.3983	\$0.3998	\$0.4018	\$0.4049	\$0.4123	\$0.4140	\$0.4182	\$0.4215	\$0.4322	\$0.4359	\$0.4611	\$0.5310 \$0.5317	\$0.4830	\$0.4737	\$0.4855	\$0.5017	\$0.3024 \$0.4887	\$0.4868	\$0.5331	\$0.5662	\$0.5198	\$0.4999	\$0.5001	\$0.5006	\$0.5038		es not reat er	ates shown
ution		Virtual	EP-2 Rate	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804 \$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1004 \$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	\$0.1804	ASSUMPTIONS	Usage doe per quarter	* Water r
s: Poll	<u></u>		WW-1 Rate	4	\$0.2788	\$0.2736	\$0.2755	\$0.2778	\$0.2804	\$0.2833	\$0.2875	\$0.2918	\$0.2961	\$0.3005	\$0.3050	\$0.3095	\$0.3141	\$0.3188	\$0.3235			\$0.3381 \$0.3431			\$0.3587	\$0.3640	\$0.3749	\$0.3805	\$0.3861	\$0.3918	\$0.3977	\$0.4036	\$0.4156	\$0.4218	\$0.4281			
Jution	Water Bill Impact	Water Cost	per cubic meter	2	\$0.278	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	\$0.291	Cotton C	2-Environmental Protection 3-Harbour Solution	ol
ur Sc	er Bill Minimum	Quarterly Water	Charge p (5/8 inch)		\$33.05	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.20 \$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26 \$35.26	\$35.26	\$35.26	\$35.26	\$35.26	\$35.26 ***	\$35.20 \$35.26	\$35.26	\$35.26	1-Wastewater	2-Environmental PI 3-Harbour Solution	4-Pollution Control
õ	er ĭni	N Ng	ũ Ĉ	Ś	φ	69		\$	93	••																												

Harbour Solutions

Comparative Canadian Water and Sewer Rates Fiscal Year 2002/03

Halifax***	Miramichi	Edmonton	Kamloops	Moncton	Regina**	Calgary*	Waterloo	City	
0.2552	0.6900	1.1053		0.9530	0.7700	0.8208	0.7100	metre	Water/cubic
\$122.20	\$75.08	\$69.48	\$248.80	\$22.50	\$17.50	\$108.48		Water	Flat Charge
\$187.53	\$251.72	\$352.44	\$248.80	\$266.47	\$214.62	\$318.60	\$181.76	water bill	Annual
0.7828	0.8900	0.8739		0.2255	0.5400		0.7000	metre	Sewer/cubic
	\$72.88	\$54.96	\$214.40	\$39.88	\$12.75			Sewer	Flat Charge
\$200.40	\$300.72	\$278.68	\$214.40	\$97.61	\$150.99	\$199.35	\$179.20	sewer bill	Annual
1.0380	1.5800	1.9792		1.1785	1.3100	1.3344	1.4100	cubic metre	Combined rate/
\$387.93	\$552.44	\$631.12	\$463.20	\$364.08	\$365.61	\$517.96	\$360.96	annual bill	Total

Assumptions:

Per Water Commission (2002), a familty of 4 with 2 children uses 256 cubic metres per year.

Notes:

* Calgary's sewer charge is calculated as 62.57% of the water bill

** Regina's sewer charges are based on 82% of water consumed for residential units.

*** Halifax's sewer charges include wastewater charges. These were not separated out for the other cities compared.